Section 854 of the Companies Act 2006

Annual Return

A fee is payable with this form
Please see 'How to pay' on the
last page.

You can use the WebFiling service to file this form online. Please go to www.companieshouse govuk

What this form is for

You may use this form to confirm that the company information is correct as at the date of this return You must file an Annual Return at least once every year

What this form is NC

You cannot use this for notice of changes to t officers, registered off company type or infoi relating to the compa



12/08/2010 **COMPANIES HOUSE**

Part 1 **Company details**

The section must be completed by all companies.

→ Filling in this form Please complete in typescript or in bold black capitals

All fields are mandatory unless specified or indicated by *

Company details	
1 7 7 7 7 7 7	Company name change If your company has recently
British Airways Plc ~	changed its name, please provide the company name as at the date of this return
Return date	<u> </u>
Please give the annual return made up date The return date must not be a future date The annual return must be delivered within 28 days of the date given below	ODate of this return Your company's return date is usually the anniversary of
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	incorporation or the anniversary of the last annual return filed at Companies House You may choose an earlier return date but it must no be a later date
	1 7 7 7 7 7 7 7 8 British Airways Plc Return date Please give the annual return made up date The return date must not be a future date The annual return must be delivered within 28 days of the date given below

A3	Principal business activity						
	Please show the trade classification code number(s) for the principal activity or activities •						
Classification code 1	6	2	1	0			
Classification code 2							
Classification code 3							
Classification code 4							
				deter	mine a code, please give a brief description of your elow		
Principal activity description							
				_			

Principal business activity You must provide a trade classification code (SIC code) or a description of your company's main business in this section.

A full list of the trade classification codes are available on our website www.companieshouse.gov.uk

A4	Company type •	
	Please confirm your company type by ticking the appropriate box below (only one box must be ticked) Public limited company Private company limited by shares Private company limited by guarantee Private company limited by shares exempt under section 60 Private company limited by guarantee exempt under section 60 Private unlimited company with share capital Private unlimited company without share capital	● Company type If you are unsure of your company type, please check your latest certificate of incorporation or our website www.companieshouse.gov.uk
A5	Registered office address o	
Building name/number	Waterside	O Change of registered office This must agree with the address
Street	P O Box 365	that is held on the Companies House record at the date of this return
Post town	Harmondsworth	If the registered office address has changed, you should complete form
County/Region		AD01 and submit it together with this annual return
Postcode	U B 7 0 G B	
	Single alternative inspection location (SAIL) of the company records (if applicable) •	
Building name/number	Computershare Services Plc	• SAIL address
Street	The Pavillions /	This must agree with the address that is held on the Companies House
	Bridgewater Road	record at the date of this return If the address has changed, you
Post town	Bristol	should complete form AD02 and submit it together with this annual
County/Region		return
Postcode	B S 1 3 8 A E	
A7	Location of company records [©]	
	Please tick the appropriate box to indicate which records are kept at the SAIL address in Section A6 Register of members Register of directors	● Location of company records If the company records are held at the registered office address, do not tick any of the boxes in this section
	☐ Directors' service contracts ☐ Directors' indemnities	Certain records must be kept by every company while other records are only kept by certain company types where appropriate
	 ☐ Register of secretaries ☐ Records of resolutions etc ☐ Contracts relating to purchase of own shares ☐ Documents relating to redemption or purchase of own share out of 	If the records are not kept at the SAIL address, they must be available at the registered office
✓	capital by private company Register of debenture holders Report to members of outcome of investigation by public company into interests in its shares	If any of the company records have moved from the registered office to the address in Section A6 since the last annual return, you must complete form AD03 and submit it
	Register of interests in shares disclosed to public company Instruments creating charges and register of charges England and Wales or Northern Ireland Instruments creating charges and register of charges Scotland	together with this annual return

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Part 2	Officers of the company	
	This section should include details of the company at the date to which this annual return is made up	Continuation pages Please use a continuation page if you need to enter more officer
	 → For a secretary who is an individual, go to Section B1 → For a corporate secretary, go to Section C1 → For a director who is an individual, go to Section D1 → For a corporate director, go to Section E1 	details
Secretary		
B1	Secretary's details •	· · · · · · · · · · · · · · · · · · ·
	Please use this section to list all the secretaries of the company For a corporate secretary, complete Section C1-C4	 Secretary appointments You may not use this form to appoint a secretary To do this,
Title*	Mr	please complete form APO3 and submit it together with this annual
Full forename(s)	Alan Kerr	return
Surname	Buchanan	Corporate details Please use Section C1-C4 to enter
Former name(s) •		corporate secretary details. Secretary details
		previously notified to Companies House If you have made changes since the last annual return and have not notified us, please complete form CH03 Former name(s) Please provide any previous names which have been used for business purposes during the period of this return Married women do not need to give former names unless previously used for business purposes
	Secretary's service address ♥	_
Building name/number	Waterside	Service address If you have previously notified
Street	PO Box 365	Companies House that the service address is at 'The Company's Registered Office', please state 'The
Post town	Harmondsworth	 Company's Registered Office' in the address.
County/Region		This information will appear on the public record
Postcode	U B 7 0 G B	public record
Country	England	-

Corporate secretary

C1	Corporate secretary's details •		
Corporate body/firm	Please use this section to list all the corporate secretaries of the company	● Corporate secretary appointments You cannot use this form to appoint a corporate secretary To do this, please complete form AP04 and	
name		submit it together with this annual return	
Building name/number		Corporate secretary details	
Street		All details must agree with those previously notified to Companies House If you have made changes since the last annual return and have	
Post town		not notified us, please complete form CH04	
County/Region		This information will appear on the public record	
Postcode		public record	
Country			
C2	Location of the registry of the corporate body or firm		
	Is the corporate secretary registered within the European Economic Area (EEA)? → Yes Complete Section C3 only → No Complete Section C4 only		
C 3	EEA companies ®		
Md	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	● EEA A full list of countries of the EEA can be found in our guidance www.companieshouse.gov.uk	
Where the company/ firm is registered		This is the register mentioned in Article 3 of the First Company Law	
Registration number		Directive (68/151/EEC)	
C4	Non-EEA companies	·	
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in	
Legal form of the corporate body or firm		that register	
Governing law			
If applicable, where the company/firm is registered •			
If applicable, the registration number			

D1	Director's details •	
	Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4.	O Director appointments You cannot use this form to appoint a director To do this, please
Title*	Mr	complete form APO1 and submit it together with this annual return
Full forename(s)	Martin Faulkner	Corporate details
Surname	Broughton	Please use Section E1-E4 to enter corporate director details.
Former name(s)		Director details All details must agree with those previously notified to Companies House If you have made changes
Country/State of residence	England	since the last annual return and have not notified us, please
Nationality	British	complete form CH01
Date of birth	$\begin{bmatrix} d & 1 & \end{bmatrix} \begin{bmatrix} d & 5 & \end{bmatrix} \begin{bmatrix} m & 0 & \end{bmatrix} \begin{bmatrix} m & 4 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 \end{bmatrix} \begin{bmatrix} y & 4 & y & 7 \end{bmatrix}$	Pormer name(s) Please provide any previous names
Business occupation (if any)	Chartered Accountant	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address®	
Building name/number	Waterside	Service address If you have previously notified
Street	PO Box 365	Companies House that the service address is at 'The Company's Registered Office', please state 'The
Post town	Harmondsworth	Company's Registered Office' in the
County/Region		This information will appear on the
Postcode	U B 7 0 G B	public record
Country	England	
Country		<u> </u>

D1	Director's details •	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please
Title*	Baroness	complete form APO1 and submit it together with this annual return
Full forename(s)	Denise Patricia Byrne	Corporate details
Surname	Kingsmill	Please use Section E1-E4 to enter corporate director details
Former name(s)		Director details All details must agree with those previously notified to Companies House If you have made changes
Country/State of residence	United Kingdom	since the last annual return and have not notified us, please
Nationality	British	complete form CH01
Date of birth	$\begin{bmatrix} d & d & d \end{bmatrix} \begin{bmatrix} d & d & d \end{bmatrix} $	Please provide any previous names
Business occupation (if any)	Lawyer	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address®	
Building name/number	Waterside	Service address If you have previously notified
Street	PO Box 365	Companies House that the service address is at 'The Company's Registered Office', please state 'The
Post town	Harmondsworth	Company's Registered Office' in the address.
County/Region		This information will appear on the public record
Postcode	U B 7 0 G B	padite record
Country	England	

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D1	Director's details •				
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4.	Our cannot use this form to appoint a director To do this, please			
Title*	Mr	complete form AP01 and submit it together with this annual return			
Full forename(s)	James Arthur	Corporate details Please use Section E1-E4 to enter			
Surname	Lawrence	corporate director details			
Former name(s) •		Director details All details must agree with those previously notified to Companies			
Country/State of residence	USA	House If you have made changes since the last annual return and have not notified us, please			
Nationality	American	complete form CH01			
Date of birth	d 1 d 8 m 1 m 0 y 1 y 9 y 5 y 2	Please provide any previous names			
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.			
D2	Director's service address Output Director's service address				
Building name/number	Waterside	Service address If you have previously notified			
Street	PO BOX 365	Companies House that the service address is at 'The Company's Registered Office', please state 'The			
Post town	Harmondsworth	Company's Registered Office' in the address			
County/Region		This information will appear on the public record			
Postcode	U B 7 0 G B	public record			
Country	ик				

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AR01 - continuation page

D1	Director's details •	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4.	O Director appointments You cannot use this form to appoint a director To do this, please
Title*	Mrs	complete form APO1 and submit it together with this annual return
Full forename(s)	Alison Clare	Corporate details Please use Section E1-E4 to enter
Surname	Reed	corporate director details.
Former name(s) •		Director details All details must agree with those previously notified to Companies
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please
Nationality	British	complete form CH01
Date of birth	$\begin{bmatrix} d & 2 \end{bmatrix} \begin{bmatrix} d & 2 \end{bmatrix} \begin{bmatrix} m & 1 \end{bmatrix} \begin{bmatrix} m & 2 \end{bmatrix} \begin{bmatrix} y & 1 \end{bmatrix} \begin{bmatrix} y & 9 \end{bmatrix} \begin{bmatrix} y & 6 \end{bmatrix}$	Please provide any previous names
Business occupation (if any)	Accountant	which have been used for business purposes during the period of
		this return Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address Output Director's service address	
Building name/number	Waterside	Service address If you have previously notified
Street	PO Box 365	Companies House that the service address is at 'The Company's
		Registered Office', please state 'The Company's Registered Office' in the
Post town	Harmondsworth	address.
County/Region		This information will appear on the public record
Postcode	U B 7 0 G B	
Country	England	

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	ist all the directors of the company
'	complete Section E1-E4. You cannot use this form to appoint a director To do this, plea
Title* Mr	complete form APO1 and submit together with this annual return
Full forename(s) Kenneth Peter R	S Corporate details
Surname Smart	Please use Section E1-E4 to ente corporate director details.
Former name(s) •	Director details All details must agree with those previously notified to Companies
Country/State of UK residence	House If you have made changes since the last annual return and have not notified us, please
Nationality British	complete form CH01
Date of birth d 2 d 8 mo m4	y 1 y 9 y 4 y 6 Please provide any previous name
Business occupation Aviation Safety	- purposes during the period of
(if any)	this return Married women do not need to give former names unless previously used for busines purposes
Director's service a	dress •
Building name/number Waterside	Service address If you have previously notified
Street PO Box 365	Companies House that the service address is at 'The Company's
	Registered Office', please state 'Th
Post town Harmondsworth	Company's Registered Office' in the address
County/Region	This information will appear on the public record
Postcode U B 7 0	G B
Country England	

In accordance with		
Section 854 of the		
Companies Act 2006		

D1	Director's details •		
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments You cannot use this form to appoint a director To do this, please	
Title*	Baroness	complete form APO1 and submit it together with this annual return	
Full forename(s)	Elizabeth Conway	Corporate details	
Surname	Symons	Please use Section E1-E4 to enter corporate director details.	
Former name(s) Output Description:		Director details All details must agree with those previously notified to Companies	
Country/State of residence	England	House If you have made changes since the last annual return and have not notified us, please	
Nationality	British	complete form CH01	
Date of birth	$\begin{bmatrix} d & 1 & & & & & & & & & & & & & & & & &$	Please provide any previous names	
Business occupation	Privy Council Member of the House of Lords	which have been used for business purposes during the period of this return Married women do not need to give former names unless previously used for business purposes.	
(ıf any)			
D2	Director's service address®		
Building name/number	Waterside	Service address If you have previously notified	
Street	PO BOX 365	Companies House that the service address is at 'The Company's	
		Registered Office', please state 'The Company's Registered Office' in the	
Post town	Harmondsworth	address.	
County/Region		This information will appear on the public record	
Postcode	U B 7 0 G B	.	
Country	UK		

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Companies Act 2006		

D1	Director's details •		
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Ourector appointments You cannot use this form to appoint a director To do this, please	
Title*	Mr	complete form AP01 and submit it together with this annual return	
Full forename(s)	Rafael Sanchez-Lozano	Corporate details Please use Section E1-E4 to enter corporate director details	
Surname	Turmo		
Former name(s)		Director details All details must agree with those previously notified to Companies	
Country/State of residence	Spain	House If you have made changes since the last annual return and have not notified us, please complete form CH01 Former name(s) Please provide any previous names	
Nationality	Spanish		
Date of birth	$\begin{bmatrix} d & 2 & \end{bmatrix} \begin{bmatrix} d & 0 & \end{bmatrix} \begin{bmatrix} m & 0 & \end{bmatrix} \begin{bmatrix} m & 2 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 \end{bmatrix} \begin{bmatrix} y & 5 & y & 7 \end{bmatrix}$		
Business occupation (if any)	Airline Executive	which have been used for business purposes during the period of this return Married women do not need to give former names unless previously used for business purposes.	
D2	Director's service address®		
Building name/number	Iberia	Service address If you have previously notified	
Street	Velazquez 130	Companies House that the service address is at 'The Company's Registered Office', please state 'The	
Post town	Madrid	Company's Registered Office' in the address. This information will appear on the	
County/Region	Madrid		
Postcode	2 8 0 0 6	public record	
Country	Spain	-	

In accordance with		
Section 854 of the		
Companies Act 2006		

D1	Director's details •		
	Please use this section to list all the directors of the company. For a corporate director, complete Section E1-E4	Director appointments You cannot use this form to appoint a director To do this, please	
Title*	Mr	complete form APO1 and submit it together with this annual return	
Full forename(s)	Maarten Albert	Corporate details	
Surname	van den Bergh	Please use Section E1-E4 to enter corporate director details	
Former name(s) •		Director details All details must agree with those previously notified to Companies	
Country/State of residence	England	House If you have made changes since the last annual return and have not notified us, please complete form CH01	
Nationality	Dutch		
Date of birth	$\begin{bmatrix} d & 1 & d & 9 \end{bmatrix}$ $\begin{bmatrix} m & 0 & m & 4 \end{bmatrix}$ $\begin{bmatrix} y & 1 & y & 9 & 4 & 4 \end{bmatrix}$	● Former name(s) Please provide any previous names	
Business occupation (if any)	Company Director	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.	
D2	Director's service address®		
Building name/number	Waterside	Service address	
Street	PO BOX 365	If you have previously notified Companies House that the service address is at 'The Company's Registered Office', please state 'The	
Post town	Harmondsworth	Company's Registered Office' in the address.	
County/Region		This information will appear on the	
Postcode	U B 7 0 G B	public record	
Country	UK		

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D1	Director's details •	<u> </u>	
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Our cannot use this form to appoint a director To do this, please	
Title*	Mr	complete form APO1 and submit it together with this annual return Corporate details	
Full forename(s)	William Matthew		
Surname	Walsh	Please use Section E1-E4 to enter corporate director details.	
Former name(s) •	Director details All details must agree with previously notified to Con		
Country/State of residence	United Kingdom	House If you have made changes since the last annual return and have not notified us, please complete form CH01 Former name(s) Please provide any previous names	
Nationality	Irish		
Date of birth	$\begin{bmatrix} d & 2 & \end{bmatrix} \begin{bmatrix} d & 5 & \end{bmatrix} \begin{bmatrix} m & 1 & m & 0 \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 \end{bmatrix} \begin{bmatrix} y & 6 & y & 1 \end{bmatrix}$		
Business occupation	Company Director	which have been used for business purposes during the period of	
(ıf any)		this return Married women do not need to give former names unless previously used for business purposes	
D2	Director's service address [©]		
Building name/number	Waterside	Service address If you have previously notified	
Street	PO Box 365	Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address This information will appear on the public record	
Post town	Harmondsworth		
County/Region			
Postcode	U B 7 0 G B		
Country	England		

In accordance with		
Section 854 of the		
Companies Act 2006		

D1	Director's details •		
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	Director appointments You cannot use this form to appoint a director To do this, please	
Title*	Mr	complete form AP01 and submit it together with this annual return	
Full forename(s)	Keith	Corporate details Please use Section E1-E4 to enter corporate director details.	
Surname	Williams		
Former name(s)		Director details All details must agree with those previously notified to Companies	
Country/State of residence	UK	House If you have made changes since the last annual return and have not notified us, please complete form CH01 Former name(s) Please provide any previous names	
Nationality	British		
Date of birth	$\begin{bmatrix} d & 1 & \end{bmatrix} \begin{bmatrix} d & 3 & \end{bmatrix} \begin{bmatrix} m & 0 & \end{bmatrix} \begin{bmatrix} m & 5 & \end{bmatrix} \begin{bmatrix} y & 1 & y & 9 \end{bmatrix} \begin{bmatrix} y & 5 & y & 6 \end{bmatrix}$		
Business occupation (if any)	Accountant	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.	
D2	Director's service address®		
Building name/number	Waterside	Service address If you have previously notified	
Street	PO Box 365	Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the address.	
Post town	Harmondsworth		
County/Region		This information will appear on the oublic record	
Postcode	U B 7 0 G B	public record	
Country	England		

Corporate director

E1	Corporate director's details •	
	Please use this section to list all the corporate director's of the company	O Corporate director appointments You cannot use this form to appoint a corporate director To do this,
Corporate body/firm name		please complete form APO2 and submit it together with this annual return
Building name/number		Corporate director details All details must agree with those
Street		previously notified to Companies House If you have made changes since the last annual return and have not notified us, please complete
Post town		form CH02 This information will appear on the
County/Region		public record
Postcode		
Country		
E2	Location of the registry of the corporate body or firm	
	Is the corporate director registered within the European Economic Area (EEA)? → Yes Complete Section E3 only → No Complete Section E4 only	
E3	EEA companies o	
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	● EEA A full list of countries of the EEA can be found in our guidance
Where the company/ firm is registered		This is the register mentioned in Article 3 of the First Company Law
Registration number		Directive (68/151/EEC)
E4	Non-EEA companies	
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register	Non-EEA Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in
Legal form of the corporate body or firm		that register
Governing law		
If applicable, where the company/firm is registered •		
If applicable, the registration number		

Part 3	Statemen	t of capital o				-
	→ Yes Co	ny have share capital? Implete the sections bel In to Part 5 (Signature)	ow and the following Part	4	capital	ould reflect the company's status at the made up date of nual return
F1	Share capital	in pound sterling ((£)			
		each class of shares he y complete Section F1	eld in pound sterling and then go to Section F4	1		
Class of shares (E g Ordinary/Preference etc	:)	Amount paid up on each share •	Amount (if any) unpaid on each share	Number of sha	res Ø	Aggregate nominal value
See attached s	chedule					£
						£
						£
						£
			Total	s		£
F2	Share capital	n other currencies	5			
Please complete the ta Please complete a sep		any class of shares held h currency	d in other currencies			
Currency			·			
Class of shares (E.g. Ordinary/Preference etc	:)	Amount paid up on each share	Amount (if any) unpaid on each share	Number of share	res 🚯	Aggregate nominal value •
<u></u>					• •	
			Total	s 		
			<u> </u>			
Currency						
Class of shares (E g Ordinary/Preference etc		Amount paid up on each share	Amount (if any) unpaid on each share	Number of share	res 9	Aggregate nominal value 4
-				<u> </u>		
		<u> </u>				
			Total	s	,	
F3	Totals					
	Please give the to issued share capit		id total aggregate nominal	value of	Please !	ggregate nominal value ist total aggregate values in
Total number of shares	<u>.</u>					t currencies separately For e £100 + €100 + \$10 etc
Total aggregate nominal value ©						
 Including both the noming share premium Total number of issued s 		Number of shares issuinominal value of each	share Ple	intinuation Page ease use a Statem ge if necessary		tal continuation

in	accordance with
Se	ction 854 of the
C	ompanies Act 2006

Stater	nent :	of car	pital	0
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Please complete the table below to show each class of shares held in other currencies Please complete a separate table for each currency

This should reflect the company's capital status at the made up date of this annual return

Currency	Pounds Sterling				
Class of shares (E g Ordinary/Preference etc)	Amount paid up on each share ②	Amount (if any) unpaid on each share	Number of shares •	Aggregate nominal value ①
ORDINARY		1 25		720,200,000	£180,050,000
ORDINARY		0 75		433,442,398	£108,360,599 50
ORDINARY		2 12		6,369	£1,592 25
ORDINARY		2 42		24,770	£6,192 50
ORDINARY		2 10		4,010	£1002 50
SPECIAL VOTING	SHARE	0 25		1	£0 25
			<u> </u>		
l		<u> </u>	Totals	1,153,677,548	£288,419,387

Including both the nominal value and any share premium

• Number of shares issued multiplied by nominal value of each share

1 Total number of issued shares in this class

F4	Statement of capital (Voting rights)				
	Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in Sections F1 and F2		_		
Class of share	£0 25 Ordinary				
Voting rights	see continuation pages 1-2		_		
Class of share	£0 25 Special Voting Share				
Voting rights	see continuation pages 3-5		_		
Class of share					
Voting rights					
Class of share					
Voting rights					

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Annual Return

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Statement of capital (Voting rights)

Class of share

Ordinary shares of 25p each

Voting rights

Article 11

Without prejudice to any special rights previously conferred on the holders of any shares or class of shares for the time being issued, any share in the Company may be issued with such preferred, deferred or other special rights, or subject to such restrictions, whether as regards dividend, return of capital, voting or otherwise, as the Company may from time to time by Ordinary Resolution determine (or, in the absence of any such determination, as the Directors may determine) and subject to the provisions of the Statutes the Company may issue any shares which are, or at the option of the Company and/or the holder are liable, to be redeemed

Article 68

- (A) Subject to paragraph (B) of this Article and subject to Articles 47 and 69 and subject to any other special rights or restrictions as to voting attached by or in accordance with these Articles to any class of shares, on a show of hands every member entitled to vote who is present in person and every proxy present who has been duly appointed shall have one vote and on a poll every member who is present in person or by proxy shall have one vote for every share of which he is the holder
- (B) For the purposes of determining which persons are entitled to attend or vote at a meeting and how many votes such person may cast, the Company may specify in the notice of the meeting a time, not more than 48 hours before the time fixed for the meeting, by which a person must be entered on the relevant Register of Members in order to have the right to attend or vote at the meeting or adjourned meeting. For the purposes of calculating any period of time for the purposes of this Article, but only if permitted by the Statutes, no account need be taken by the Company of any part of a day that is not a working day

Articles 70

In the case of joint holders of a share the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders and for this purpose seniority shall be determined by the order in which the names stand in the Register of Members in respect of the share

Article 71

Where in England or elsewhere a receiver or other person (by whatever name called) has been appointed by any court claiming jurisdiction in that behalf to exercise powers with respect to the property or affairs of any member on the ground (however formulated) of mental disorder, the Directors may in their absolute discretion, upon or subject to production of such evidence of the appointment as the Directors may require, permit such receiver or other person on behalf of such member to vote in person or by proxy at any General Meeting or to exercise any other right conferred by membership in relation to meetings of the Company. To be valid for a particular General Meeting, evidence of the appointment must have been received at the Company (or such other place as may be specified in accordance with these Articles for the receipt of appointments of a proxy in writing which are not in electronic form) not later than the last time at which such appointment of a proxy should have been received in order to be valid for use at that meeting or adjourned meeting.

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Annual Return

F4	Statement of	capital (Voting rights)

Class of share

Ordinary shares of 25p each

Voting rights

Article 72

No member shall, unless the Directors otherwise determine, be entitled in respect of shares held by him to vote at a General Meeting either personally or by proxy or to exercise any other right conferred by membership in relation to meetings of the Company if any call or other sum presently payable by him to the Company in respect of such shares remains unpaid

Article 73

No objection shall be raised as to the admissibility of any vote except at the meeting or adjourned meeting at which the vote objected to is or may be given or tendered and every vote not disallowed at such meeting shall be valid for all purposes. Any such objection shall be referred to the chairman of the meeting whose decision shall be final and conclusive

Article 74

On a poll votes may be given either personally or by proxy and a person entitled to more than one vote need not use all his votes or cast all the votes he uses in the same way

Article 153

If the Company shall be wound up (whether the liquidation is voluntary, under supervision, or by the court) the Liquidator may, with the authority of a Special Resolution, divide among the members (excluding any member holding shares as treasury shares) in specie or kind the whole or any part of the assets of the Company and whether or not the assets shall consist of property of one kind or shall consist of properties of different kinds, and may for such purpose set such value as he deems fair upon any one or more class or classes of property and may determine how such division shall be carried out as between the members or different classes of members. The Liquidator may, with the like authority, vest any part of the assets in trustees upon such trusts for the benefit of members as the Liquidator with the like authority shall think fit, and the liquidation of the Company may be closed and the Company dissolved, but so that no contributory shall be compelled to accept any shares or other property in respect of which there is a liability

Other Provisions

In relation, to part (d), of the Statement of Capital provisions contained within section 555(4) of the Companies Act 20065, shares are not to be redeemed or liable to be redeemed at the option of the Company or the Shareholders

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F4	Statement of capital (Voting rights)
Class of share	Special Voting Share
Voting rights	Article 4
	(A) The Special Voting Share shall not entitle its holder(s) to any dividend or any other right to participate in the profits of the Company
	(B) On a return of capital on a winding-up of the Company, the holder(s) of the Special Voting Share shall be entitled to receive (after holders of Ordinary Shares have received an amount equal to the nominal amount paid up on the Ordinary Shares held by them together with the sum of £100,000 on each Ordinary Share) an amount equal to the nominal value of such share. The Special Voting Share shall not entitle its holder(s) to any further right of participation in the assets of the Company, whether on a winding up, a reduction of capital or otherwise.
	(C) The Company shall, at any time, be entitled to redeem the Special Voting Share for an amount equal to the nominal value of such share. Notice of such redemption shall be given to the holder(s) of the Special Voting Share at least two business days prior to the date of redemption. The holder(s) of the Special Voting Share shall deliver the share certificate representing the Special Voting Share to the Company on or prior to the date of redemption and, from the date of redemption, such share certificate shall cease to be valid.
	(D) The Special Voting Share shall entitle its holder(s) to the voting rights set out in Article 69
	Article 69
i	(A) Subject to the remaining provisions of this Article, the holder(s) of the Special Voting Share shall not be entitled to attend, speak or vote at any General Meeting but shall be entitled to receive notice of any General Meeting
	(B) Notwithstanding the provisions of paragraph (A) of this Article, the holder(s) of the Special Voting Share shall be entitled to attend at any General Meeting, and to cast on a poll the votes attaching to the Special Voting Share in accordance with this Article, at any time after the delivery of a Voting Notice (as defined below) to the holder(s) of the Special Voting Share, unless a Termination Notice (as defined below) has become effective in relation to such Voting Notice However, the Special Voting Share shall at no time entitle its holder(s) to vote on a show of hands (C) In this Article 69 (and, as applicable, in Article 47) -
	(i) a "Voting Notice" is a written notice in the form of a certificate signed by a Director or the Secretary which is served on the holder(s) of the Special Voting Share, which clearly and prominently states that it is a Voting Notice and which states that the Directors have determined, by reference to the Separate Non-UK Register and by reference to any other evidence that the Directors may (in their sole discretion) consider relevant, that UK Shares represent, or are reasonably likely to represent at the time of the next scheduled General Meeting of the Company, 50 per cent or less of the issued Ordinary Shares of the Company (calculated exclusive of any shares held as treasury shares), (ii) "UK Shares" are all issued Ordinary Shares from time to time other than Relevant Non-UK
	Shares and other than any shares held as treasury shares, Page 3 of 5

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F4	Statement of capital (Voting rights)
Class of share	Special Voting Share
Voting rights	Article 69 (continued)
Totally fights	Article 69 (continued) (iii) the "Specified Number" of votes in relation to any particular resolution of the Company shall be such number of votes (rounded upwards to the nearest whole number) as, when aggregated with the number of votes which are capable of being cast on such resolution by holders of UK Shares in respect of such UK Shares (assuming all such holders were to attend the relevant General Meeting and otherwise be entitled under these Articles to vote on such resolution), shall be equal to 50 per cent of the total number of votes which (on the same assumptions) are capable of being cast on such resolution, plus one vote, (iv) a "Termination Notice" is a written notice in the form of a certificate signed by a Director or the Secretary which is delivered to the holder(s) of the Special Voting Share, which clearly and prominently states that it is a Termination Notice and which states that a particular identified Voting Notice shall cease to apply from the date specified in the Termination Notice or the date of delivery of such Termination Notice, whichever is the later, (v) a Voting Notice and/or a Termination Notice shall be deemed delivered to the holder(s) of the Special Voting Share on receipt by such holder(s), and (vi) words or expressions defined in Article 47 shall bear the same meaning when used in this Article 69 (D) The Directors may only serve a Voting Notice on the holder of the Special Voting Share where the Directors determine that it is necessary or desirable to take steps in order to protect any Operating Right of the Company or any subsidiary of the Company or the status of the Company or such subsidiary as a United Kingdom airline by reason of the fact that— (i) an Intervening Act has taken place, (ii) an Intervening Act is contemplated, threatened or intended, (iii) the aggregate number of Relevant Shares particulars of which are entered in the Separate Non-UK Register is such that an Intervening Act may occur or be contemplated, threatened or intended, in the case of each
	(E) Following the delivery of a Voting Notice and until a Termination Notice has been delivered in respect of that Voting Notice, the necessary quorum for a General Meeting shall, in addition to the provisions of Articles 58 and 59, require the holder(s) of the Special Voting Share to be present in person (including, for the avoidance of doubt, by its corporate representative) or by proxy (F) On any resolution, the Specified Number of votes attaching to the Special Voting Share may
	only be cast for such resolution, cast against such resolution, or not voted in respect of such resolution in the same proportions as the proportions in which holders of UK Shares. (i) have validly cast votes attaching to such UK Shares in favour of such resolution, (ii) have validly cast votes attaching to such UK Shares against such resolution, and (iii) have not cast votes attaching to such UK Shares in relation to such resolution (in the case of (iii), whether or not such holders attend or are represented at the relevant General Meeting). For the avoidance of doubt, in any case where no votes whatsoever are cast on a resolution by holders of UK Shares in respect of such shares, no votes attaching to the Special Voting Share shall be cast on the resolution.

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F4	Statement of capital (Voting rights)
Class of share	Special Voting Share
Voting rights	Article 69 (continued)
	(G) Where the requirements of Article 69(F) would result in a fractional split of any vote, such single vote shall instead be cast in favour of the relevant resolution
	(H) The determination of the Directors as to (i) the Specified Number of votes, and (ii) the proportion in which such votes shall be cast (and/or not cast) pursuant to paragraphs (F) and (G) of this Article 69 shall be final and conclusive
	(I) The Directors must publish notification of each Voting Notice and Termination Notice, within two business days of the date of issue of any such notice, in such manner as is prescribed for the making of announcements under the rules and regulations of each stock exchange on which Shares or securities evidencing the right to receive Shares are, at the instigation of the Company, listed, quoted or dealt in as at the date of issue of such notice
	Page 5 of 5

G4

Traded public companies - list of past and present shareholders

This section should show the shareholders that hold at least 5% of any class of share(s) of the company at the date of this return. It should only be completed by public companies that have traded on a regulated market at any time during the period of this return.

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders Please use a 'Traded public companies — list of past and present shareholders' continuation page if necessary

		Shares or stock currently held	Shares or stock transferr	red (if appropriate)
Shareholder's details	Class of share	Number of shares or amount of stock	Number of shares or amount of stock	Date of registration of transfer
Law Debenture Trust Plc	Special Voting Share	1		1 1
5th Floor 100 Wood Street London				1 1
EC2V 7EX				
Name				/ /
Address See enclosed CD which contains full details of all other	Ordinary shares of 25p each			1 1
shareholders				1 1
Name				1 1
Address				1 1
				1 1
Name				1 1
Address				l l
				1 1

Part 5	Signature	
	This must be completed by all companies	Societas Europaea If the form is being filed on behalf
	I am signing this form on behalf of the company	of a Societas Europaea (SE) please delete 'director' and insert details
Signature	X William 5 3 August 2010 X	of which organ of the SE the person
	This form may be signed by Director •, Secretary, Person authorised •, Charity commission receiver and manager, CIC manager, Judicial factor	

Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form The contact information you give will be visible to searchers of the public record

Contact name	Kulbinder Dosanjh			
Company name	Kulbinder Dosanjh			
Address	Manager, Company Secretariat			
	British Airways Plc,			
	Waterside			
Post town	PO Box 365			
County/Region	Harmondsworth			
Postcode	U B 7 0 G B			
Country	United Kingdom			
DX				
Telephone	0208 738 7603			

✓ Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register
- ☐ You have completed your principal business activity☐ You have not used this form to make changes to the
- registered office address

 You have not used this form to make changes to
- secretary and director details

 You have fully completed the Statement of capital
- (if applicable)
- ☐ You have signed the form
- You have enclosed the correct fee

Important information

Please note that all information on this form will appear on the public record.

How to pay

A fee of £30 is payable to Companies House in respect of an Annual Return

Make cheques or postal orders payable to 'Companies House'

■ Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below

For companies registered in England and Wales The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ DX 33050 Cardiff

For companies registered in Scotland
The Registrar of Companies, Companies House,
Fourth floor, Edinburgh Quay 2,
139 Fountainbridge, Edinburgh, Scotland, EH3 9FF
DX ED235 Edinburgh 1
or LP - 4 Edinburgh 2 (Legal Post)

For companies registered in Northern Ireland The Registrar of Companies, Companies House, Second Floor, The Linenhall, 32-38 Linenhall Street, Belfast, Northern Ireland, BT2 8BG DX 481 N R Belfast 1

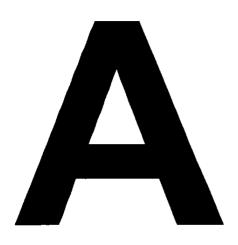
Further information

For further information, please see the guidance notes on the website at www.companieshouse.gov.uk or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk

Part 4	Shareholders		
	Does your company have share capital? → Yes Complete the sections below → No Go to Part 5 (Signature)	This should reflect the shareholder details at the made up date of this annual return	
G1	Traded public companies ®		
	Please tick the box if your company was a traded public company at any time during the period of this return	Traded company definition A traded company means a compan any of whose shares are admitted to trading on a regulated market	
G2	List of past and present shareholders		
	Private and non-traded public companies are required to provide a 'full list' if one was not included with either of the last two returns		
	Traded public companies are required to provide a list of shareholders who held at least 5% of the issued shares of any share class if a list was not provided with either of the last two returns		
	Please tick the appropriate box below		
	A full list of shareholders for a private or non-traded public company is enclosed Please complete Section G3, or		
	A list of shareholders holding at least 5% of the issued shares of any share class for a traded public company is enclosed. Please complete Section G4		
	A list of shareholder changes is enclosed → For private or non-traded public companies, please complete Section G3 → For traded public companies, please complete Section G4		
	☐ There were no shareholder changes in this period→ Go to Part 5 (Signature)		
	Please tick the appropriate box below to indicate the format of your shareholder details		
	 ☐ The list of shareholders is enclosed on paper ☑ The list of shareholders is enclosed in another format 		
		<u> </u>	

FORM ML8(03/07) CDROM



BULK LIST OF SHAREHOLDERS OR MEMBERS FOR COMPANY NUMBER – 1777777

A BULK LIST OF SHAREHOLDERS OR MEMBERS FOR THIS COMPANY HAS BEEN LODGED BUT DOES NOT APPEAR ON THIS ANNUAL RETURN. THE LIST WILL BE AVAILABLE TO REQUEST ON CDROM APPROXIMATELY 10 DAYS FROM 17/08/10. TO ORDER A COPY OF THE BULK LIST ON CDROM CALL THE NUMBERS BELOW:

COMPANIES HOUSE DIRECT CUSTOMERS PLEASE PHONE 08457 573991

WEB CUSTOMERS PLEASE PHONE 0303 1234 500