#### **COMPANY REGISTRATION NUMBER 2711055**

# FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2011



#### TRIPP & CO

Chartered Accountants & Statutory Auditor
The Old Brewery
Newtown
Bradford on Avon
Wiltshire
BA15 1NF

#### OFFICERS AND PROFESSIONAL ADVISERS

The board of directors

M H Showering

J Showering

A J Standard (Retired 9 December 2011)

I D Glen

F K Showering (Appointed 11 May 2011)

**Company secretary** 

I D Glen

Registered office

The Old Brewery

Newtown

Bradford on Avon

Wiltshire BA15 1NF

**Auditor** 

Tripp & Co

Chartered Accountants & Statutory Auditor The Old Brewery

Newtown

Bradford on Avon

Wiltshire BA15 1NF

**Bankers** 

HSBC Bank Pic 13 High Street Shepton Mallet Somerset BA4 5AD

**Solicitors** 

Chubb Bullied 7 Market Place

Wells Somerset

#### THE DIRECTORS' REPORT

#### YEAR ENDED 31 DECEMBER 2011

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 31 December 2011

#### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company during the year was that of manufacturing and bottling alcoholic and non-alcoholic drinks

The company's manufacturing and bottling activities continue to be split into two main strands manufacturing and bottling drinks for other companies and manufacturing and bottling own brand product At the present time demand for the company's products remains good

The company's turnover is concentrated in a few customers. For this reason, the company has continued to diversify its customer base in the year and to grow its own brand sales. This strategy is considered to be in the best interests of shareholders in the long term. The development of own brand products has again lead to significant advertising and marketing costs being incurred in the year.

The key financial highlights are as follows

	Year	Year
	ended	ended
	December	December
	2011	2010
	£	£
Turnover	30,088,193	28,249,566
Gross Profit margin	7,515,519	6,518,779
Profit before tax	628,733	1,405,400
Dividends proposed	-	-
Net current assets	3,566,112	3,501,525
Net assets	7,652,238	7,213,384

The company's gross profit percentage again increased during the year due to the increasing value of own brand sales as a percentage of total sales. Unfortunately, net profit decreased as increased advertising and marketing costs outweighed the increase in gross profit from additional own brand sales, and increased operational costs were incurred, including significant factory roof repair costs.

The directors have decided not to declare a dividend this year and to retain all profit earned within the business. This is because the company has an increased working capital requirement due to the increasing value of own brand sales.

The company's financial position remained strong at the year end, both in terms of cash and net assets

#### **FUTURE DEVELOPMENTS**

The directors are of the opinion that under favourable economic conditions the company will continue to trade profitably in future periods

#### THE DIRECTORS' REPORT (continued)

#### YEAR ENDED 31 DECEMBER 2011

#### RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £437,513 The directors have not recommended a dividend

#### FINANCIAL INSTRUMENTS

Details of the company's financial risk management objectives and policies are included in note 20 to the accounts

#### RESEARCH AND DEVELOPMENT

The company continued to develop own brand products in the year

#### **DIRECTORS**

The directors who served the company during the year were as follows

M H Showering J Showering A J Standard I D Glen F K Showering

F K Showering was appointed as a director on 11 May 2011

A J Standard retired as a director on 9 December 2011

#### FIXED ASSETS

In the opinion of the directors, there is no significant difference between the present market value of land and buildings held by the company, and the amount at which it is stated in the accounts

#### DIRECTORS' INSURANCE COVER

During the year the company purchased insurance to cover the directors against the cost of defending themselves in civil legal proceedings taken against them in their capacity as directors and in respect of any damages resulting from such proceedings

#### **DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

#### THE DIRECTORS' REPORT (continued)

#### YEAR ENDED 31 DECEMBER 2011

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are aware

- there is no relevant audit information of which the company's auditor is unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

#### **DONATIONS**

During the year the company made the following contributions

	2011 £	2010 £
Charitable	17,873	
Political	<u>-</u>	1,000
The aggregate figure for political donations is made up as follows		
Conservative Party		1,000

#### THE DIRECTORS' REPORT (continued)

#### YEAR ENDED 31 DECEMBER 2011

#### **AUDITOR**

Tripp & Co are deemed to be re-appointed under section 487(2) of the Companies Act 2006

Registered office The Old Brewery Newtown Bradford on Avon Wiltshire BA15 !NF

Signed by order of the directors

1 D GLEN Company Secretary 20/11/2012

Approved by the directors on

## INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF BROTHERS DRINKS CO. LIMITED

#### YEAR ENDED 31 DECEMBER 2011

We have audited the financial statements of Brothers Drinks Co Limited for the year ended 31 December 2011 on pages 8 to 25 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's shareholders, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed

#### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As explained more fully in the Directors' Responsibilities Statement set out on pages 3 to 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **OPINION ON FINANCIAL STATEMENTS**

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2011 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

# INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF BROTHERS DRINKS CO. LIMITED (continued)

#### YEAR ENDED 31 DECEMBER 2011

#### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

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MARK TRIPP FCA (Senior Statutory Auditor)
For and on behalf of
TRIPP & CO
Chartered Accountants & Statutory Auditor

The Old Brewery Newtown Bradford on Avon Wiltshire BA15 1NF

26/11/12

#### **PROFIT AND LOSS ACCOUNT**

#### YEAR ENDED 31 DECEMBER 2011

	Note	2011	2010
TURNOVER	2	30,088,193	28,249,566
Cost of sales		(22,572,674)	(21,730,787)
GROSS PROFIT		7,515,519	6,518,779
Distribution costs Administrative expenses Other operating income	3	(4,505,675) (2,376,489) 4,964	(3,260,057) (1,845,519) 6,067
OPERATING PROFIT	4	638,319	1,419,270
Interest receivable and similar income Interest payable and similar charges	7	1,684 (11,270)	1,057 (14,927)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	E	628,733	1,405,400
Tax on profit on ordinary activities	8	(191,220)	(430,129)
PROFIT FOR THE FINANCIAL YEAR		437,513	975,271

All of the activities of the company are classed as continuing

The company has no recognised gains or losses other than the results for the year as set out above

#### **BALANCE SHEET**

#### **31 DECEMBER 2011**

		2011		2010	)
	Note	£	£	£	£
FIXED ASSETS					
Tangible assets	9		4,409,370		4,205,320
Investments	10		1		· · ·
			4,409,371		4,205,320
CURRENT ASSETS			, ,		
Stocks	11	2,062,264		1,732,464	
Debtors	12	5,199,217		4,187,773	
Investments	13	838		838	
Cash at bank and in hand		2,600,728		2,503,503	
		9,863,047		8,424,578	
CREDITORS: Amounts falling due	4.4	(6.306.035)		(4.022.052)	
within one year	14	(6,296,935)		<u>(4,923,053)</u>	
NET CURRENT ASSETS			3,566,112		3,501,525
TOTAL ASSETS LESS CURRENT	LIABI	LITIES	7,975,483		7,706,845
CREDITORS: Amounts falling due					
after more than one year	15		(209,307)		(345,461)
PROVISIONS FOR LIABILITIES					
Deferred taxation	17		(2,638)		_
Other provisions	18		(111,300)		(148,000)
			7,652,238		7,213,384
CAPITAL AND RESERVES					
Called-up equity share capital	24		1,406,287		1,405,279
Share premium account	25		998		665
Other reserves	26		87,545		87,545
Profit and loss account	27		6,157,408		5,719,895
SHAREHOLDERS' FUNDS	28		7,652,238		7,213,384

The Balance sheet continues on the following page
The notes on pages 12 to 25 form part of these financial statements

#### **BALANCE SHEET** (continued)

#### **31 DECEMBER 2011**

M. Shorp.

These financial statements were approved by the directors and authorised for issue on  $\frac{20}{11/2}$  and are signed on their behalf by

M H SHOWERING

Director

Company Registration Number 2711055

#### **CASH FLOW STATEMENT**

#### YEAR ENDED 31 DECEMBER 2011

		201	11	201	0
	Note	£	£	£	£
NET CASH INFLOW FROM					
OPERATING ACTIVITIES	29		1,181,534		1,954,548
RETURNS ON INVESTMENTS					
AND SERVICING OF FINANCE	29		(9,586)		(13,871)
TAXATION	29		(416,547)		(251,548)
CAPITAL EXPENDITURE AND					
FINANCIAL INVESTMENT	29		(561,660)		(636,292)
ACQUISITIONS AND DISPOSALS	29		(1)		_
CASH INFLOW BEFORE USE OF			<del></del>		
LIQUID RESOURCES AND					
FINANCING			193,740		1,052,837
MANAGEMENT OF LIQUID RESC	URCES				
FINANCING	29		(132,563)		(128,914)
INCREASE IN CASH	29		61,177		923,923
III VILLED III VIIVII					,,,,,,,,

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 1. ACCOUNTING POLICIES

#### Basis of accounting

The financial statements have been prepared under the historical cost convention, and in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law)

The financial statements present information about the company as an individual undertaking Group accounts are not prepared as the company's subsidiary is dormant and its net assets immaterial

#### Turnover

Turnover represents the amount derived from the provision of goods and services falling within the company's activities after deduction of trade discounts, value added tax and duty

#### Research and development

Research and development expenditure is written off in the year in which it is incurred

#### Fixed assets

All fixed assets are initially recorded at cost

#### Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows

Freehold Property

- 4% straight line (office buildings - 2% straight line)

Plant & Machinery

- 10% straight line or 20% reducing balance (tanks - 5% straight

line)

Fixtures & Eq'ment

20% straight line (office equipment - 25% straight line)

Motor Vehicles

- 25% straight line

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

In the case of finished goods, cost includes not only the purchase cost of raw materials, but also the cost of production overheads incurred, and duty paid

#### Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease

#### Pension costs

The company operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the profit and loss account.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 1. ACCOUNTING POLICIES (continued)

#### Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more tax, with the exception that deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantially enacted at the balance sheet date

#### **Share-based payments**

The company issues equity-settled share-based payments to one of the directors. Equity-settled share-based payments are measured at fair value at the date of grant. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, together with a corresponding increase in equity.

#### Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### Trade and other debtors

Trade and other debtors are recognised and carried forward at invoiced amounts less provisions for any doubtful debts. Bad debts are written off when identified

#### Cash and cash equivalents

Cash and cash equivalents are included in the balance sheet at cost. Cash and cash equivalents comprise cash at bank and in hand and short term deposits with an original maturity of three months or less.

#### Interest-bearing loans and borrowings

All loans and borrowings are recognised at cost, which is the fair value of the consideration received

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 2. TURNOVER

The turnover and profit before tax are attributable to the one principal activity of the company An analysis of turnover is given below

	2011	2010
United Vinadom	<del>-</del>	£ 27,978,479
<del>-</del>		27,978,479
Overseas	<u> </u>	
	30,088,193	28,249,566
OTHER OPERATING INCOME		
	2011	2010
	<del></del>	£
Rent receivable	4,964	<u>6,067</u>
OPERATING PROFIT		
Operating profit is stated after charging/(crediti	ng)	
	2011	2010
	£	£
Depreciation of owned fixed assets	383,232	544,782
	(25,622)	(5,250)
		10,950
	5,605	6,430
	207.011	202.251
- Other	305,911	302,251
	Rent receivable  OPERATING PROFIT  Operating profit is stated after charging/(crediting)	United Kingdom Overseas  29,830,595 257,598 30,088,193  OTHER OPERATING INCOME  2011 £ Rent receivable  4,964  OPERATING PROFIT  Operating profit is stated after charging/(crediting)  2011 £ Depreciation of owned fixed assets 2011 £ (2011 £ (2011 £ (2011 £ (2011)

#### Auditor's fees

The fees charged by the auditor can be further analysed under the following headings for services rendered

	2011	2010
	£	£
Audıt	14,285	10,950
Accountancy	4,680	4,510
Taxation	925	1,920
	19,890	17,380

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 5. PARTICULARS OF EMPLOYEES

The average number of staff employed by the company during the financial year amounted to

	2011	2010
	No	No
Number of production staff	71	64
Number of administrative staff	24	22
Number of directors	5	4
	<del></del>	
	100	<u>90</u>
The aggregate payroll costs of the above were	<b>;</b>	
	2011	2010
	£	£
Wages and salaries	3,014,322	2,692,780
Social security costs	312,480	288,199
Other pension costs	68,793	72,335
Other pension costs		
Equity-settled share-based payments	1,341	1,341

#### 6.

The directors' aggregate remuneration in respect of qualifying services were

	2011 £	2010 £
Remuneration receivable	835,564	638,784
Value of company pension contributions to money purchase schemes	18,000	18,000
	853,564	656,784
Remuneration of highest paid director:		
-	2011 £	2010 £
Total remuneration (excluding pension contributions) Value of company pension contributions to money	335,476	277,839
purchase schemes	6,000	6,000
	341,476	283,839

The number of directors who accrued benefits under company pension schemes was as follows

	2011	2010
	No	No
Money purchase schemes	3	3

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 7. INTEREST PAYABLE AND SIMILAR CHARGES

		2011	2010
	Interest payable on bank borrowing	£ 11,270	£ 14,927
8.	TAXATION ON ORDINARY ACTIVITIES		
	(a) Analysis of charge in the year		
		2011 £	2010 £
	Current tax	-	
	In respect of the year		
	UK Corporation tax based on the results for the year at 26 50% (2010 - 28%)	139,208	416,547
	Total current tax	139,208	416,547
	Deferred tax		
	Origination and reversal of timing differences (note 17) Capital allowances	52,012	13,582
	Tax on profit on ordinary activities	191,220	430,129

#### (b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 26 50% (2010 - 28%)

	2011 £	2010 £
Profit on ordinary activities before taxation	628,733	1,405,400
Profit on ordinary activities by rate of tax	166,614	393,512
Expenses not deductible for tax purposes Depreciation for period in excess of capital	38,220	38,272
allowances	(52,012)	(13,582)
Tax chargeable at lower rates	(13,614)	(1,655)
Total current tax (note 8(a))	139,208	416,547

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 9. TANGIBLE FIXED ASSETS

	Freehold Property £	Plant & Machinery £	Fixtures & Equipment £	Motor Vehicles £	Total £
COST					
At 1 January 2011	3,762,118	5,287,887	811,493	64,310	9,925,808
Additions	_	506,319	57,398	24,043	587,760
Disposals		(160,499)	(18,183)		(178,682)
At 31 December 2011	3,762,118	5,633,707	850,708	88,353	10,334,886
DEPRECIATION					
At 1 January 2011	820,300	4,263,005	592,969	44,214	5,720,488
Charge for the year	101,985	188,673	80,822	11,752	383,232
On disposals		(160,500)	(17,704)		(178,204)
At 31 December 2011	922,285	4,291,178	656,087	55,966	5,925,516
NET BOOK VALUE					
At 31 December 2011	2,839,833	1,342,529	194,621	32,387	4,409,370
At 31 December 2010	2,941,818	1,024,882	218,524	20,096	4,205,320

The net book value of freehold property includes £750,000 (2010  $\,$ £750,000) relating to freehold land which is not depreciated

#### Capital commitments

	2011 £	2010 £
Contracted but not provided for in the financial		
statements	42,500	174,981

#### 10. INVESTMENTS

COCT	Investment in subsidiary undertaking £
COST Additions	_1
At 31 December 2011	_1
NET BOOK VALUE At 31 December 2011 At 31 December 2010	
	_

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 10. INVESTMENTS (continued)

The company owns 100% of the issued share capital of Dulcote Limited. The company is registered in England. The company has not traded since incorporation. Its aggregate capital and reserves at the year end amounted to £1.

#### 11. STOCKS

		2011	2010
	Raw materials	£ 1,503,264	£ 1,333,464
	Finished goods	559,000	399,000
	,	2,062,264	1,732,464
12	DEBTORS	<del></del>	
12.	DEDIONS		
		2011	2010
		£	£
	Trade debtors	5,153,197	4,071,711
	Prepayments and accrued income	46,020	66,688
	Deferred taxation (note 17)	<del>-</del>	49,374
		5,199,217	4,187,773
13	INVESTMENTS		
		2011	2010
		£	£
	Quoted investments	838	<u>838</u>
14.	CREDITORS: Amounts falling due within	one year	
		2011	2010
		£	£
	Bank loans and overdrafts	170,413	130,774
	Trade creditors	3,403,265	2,226,773
	Corporation tax	139,208	416,547
	PAYE and social security	342,747	106,435
	VAT	779,538	526,477
	Other creditors	221.946	86,937
	Directors current accounts	221,846	229,875
	Accruals and deferred income	1,239,918	1,199,235
		6,296,935	4,923,053

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 14. CREDITORS: Amounts falling due within one year (continued)

The following liabilities disclosed under creditors falling due within one year are secured by the company

**····pay		
	2011	2010
	£	£
Bank loans and overdrafts	170,413	130,774

The bank loan and overdraft are secured by a fixed charge over land and buildings, chattels, goodwill and book debt and a floating charge over all other assets

#### 15. CREDITORS: Amounts falling due after more than one year

2011	2010
£	£
209,307	345,461
	£

The following liabilities disclosed under creditors falling due after more than one year are secured by the company

2011	2010
£	£
209,307	345,461
	£

The bank loan is secured by a fixed charge over land and buildings, chattels, goodwill and book debt and a floating charge over all other assets

#### 16. CREDITORS - BANK LOAN

Creditors include finance capital which is due for repayment as follows

	2011	2010
	£	£
Amounts repayable		
In one year or less or on demand	134,365	<i>130,774</i>
In more than one year but not more than two years	138,007	134,316
In more than two years but not more than five years	71,300	211,145
	343,672	476,235

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 17. DEFERRED TAXATION

The deferred tax included in the Balance sheet is as follows

Included in debtors (note 12) Included in provisions	$ \begin{array}{r} 2011 \\ \underline{2,638} \\ 2,638 \end{array} $	$ \begin{array}{r} 2010 \\ \cancel{f} \\ (49,374) \\ - \\ (49,374) \end{array} $
The movement in the deferred taxation accou	nt during the year was	
Balance brought forward	2011 £ (49,374)	2010 £ (62,956)
Profit and loss account movement arising dur year	, ,	13,582
Balance carried forward	2,638	(49,374)

The balance of the deferred taxation account consists of the tax effect of timing differences in respect of

	2011 £	2010 £
Excess of taxation allowances over depreciation on fixed assets	2,638	(49,374)
	2,638	(49,374)

#### 18. OTHER PROVISIONS

	2011
Other provisions:	£
Balance brought forward	148,000
Movement for year	(36,700)
	111,300

The company has made provision for certain operational costs which it has a probable legal obligation to pay, but which are uncertain of timing and amount. New provisions of £63,600 were made in the year, whilst £100,300 of the brought forward provision was released. It is possible that future events will reveal that no liability exists in respect of the carry forward provision, but at the year end the directors consider it more likely than not that the costs will be incurred.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 19. SHARE-BASED PAYMENTS

During the year the company issued 1,008 ordinary £1 shares (2010 1,008) to the director I D Glen as part of his remuneration package

The company has estimated that the fair value of these shares was £1,341 (2010 £1,341) As the company's shares are not traded on a recognised Stock Exchange the market value of the shares issued was not readily available. The directors have thus estimated the fair value of the shares issued based on a number of factors including the total number of shares owned by I D Glen, the general marketability of the shares, the profitability of the company and the level of expected future dividends

The company recognised total expenses of £1,341 (2010 -£1,341) related to equity-settled share-based payment transactions during the year

#### 20. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The company's principal financial instruments comprise bank balances and bank loans, plus various items such as trade debtors, trade creditors and accruals that arise directly from the company's operations. The main purpose of these financial instruments is to finance the company's operations.

Interest rate risk

The company finances its operations mainly through retained profits with the aim of minimising its exposure to fluctuating interest rates. Bank loans have been taken out to fund capital expenditure and to provide additional working capital, but due to their size and the nature of other financial instruments the company has minimal interest rate risk exposure.

Credit risk

Trade debtors are managed in respect of credit risk by policies concerning the credit offered to customers and the regular monitoring of amounts outstanding. The company's major trade debtor is also a major trade creditor which further reduces the company's credit risk exposure.

Liquidity risk

Bank balances are managed by ensuring that sufficient liquid funds are retained to meet day to day obligations as they fall due including monthly bank loan repayments which are fixed, whilst surplus funds are placed in an instant access savings account to maximise returns. The company also maintains an overdraft facility for added flexibility and to minimise liquidity risk.

Currency risk

Due to the nature of the company's operations there is no currency risk

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 21. COMMITMENTS UNDER OPERATING LEASES

At 31 December 2011 the company had annual commitments under non-cancellable operating leases as set out below

	2011		2010	
	Land and buildings £	Other Items £	Land and buildings £	Other Items £
Operating leases which expire				
Within 1 year	150,777	-	29,140	-
Within 2 to 5 years	140,000	4,916	<u> 261,637</u>	4,860
	290,777	4,916	290,777	4,860

#### 22. CONTINGENCIES

An operational matter occurred in 2011 that may give rise to a claim against the company. In accordance with FRS 12 no disclosure has been provided of the likelihood or financial effect of the potential claim on the grounds that it could prejudice the company's position. The directors are of the opinion that any claim can be successfully resisted by the company

#### 23. RELATED PARTY TRANSACTIONS

During the year 1008 ordinary £1 shares were issued at a price of £1 33 each to the director I D Glen

During the year the director J Showering maintained a current account with the company. This was in credit throughout. At the year end £74,400 (2010 £100,773) was owed to him by the company. The balance is interest free and repayable on demand.

During the year the director M Showering also maintained a director's current account with the company. This was also in credit throughout. At the year end £74,400 (2010 £129,102) was owed to him by the company. The balance is interest free and repayable on demand.

During the year the director F Showering also maintained a director's current account with the company This was in credit throughout At the year end £73,046 (2010 £53,479) was owed to him by the company The balance is interest free and repayable on demand

#### 24. SHARE CAPITAL

#### Allotted, called up and fully paid:

	2011		2010	
	No	£	No	£
1,406,287 Ordinary shares (2010 -				
1,405,279) of £1 each	1,406,287	1,406,287	<u>1,405,279</u>	1,405,279

During the year the company allotted 1,008 ordinary £1 shares fully paid for a consideration of £1,34!

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 25. SHARE PREMIUM ACCOUNT

	Balance brought forward Premium on shares issued in the year Balance carried forward	2011 £ 665 333 998	$ \begin{array}{r} 2010 \\ £ \\ 333 \\ 332 \\ \hline 665 \end{array} $
26.	OTHER RESERVES	_	_
	Capital redemption reserve	2011 £ 87,545	2010 £ 87,545
27.	PROFIT AND LOSS ACCOUNT	07,543	07,343
		2011 £	2010 £
	Balance brought forward Profit for the financial year	5,719,895 437,513	4,744,624 975,271
	Balance carried forward	6,157,408	5,719,895

#### 28 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2011		2010	
Profit for the financial year	£	£ 437,513	£	£ 975,271
New equity share capital subscribed Premium on new share capital	1,008	,	1,008	,
subscribed	333		332	
		1,341		1,340
Net addition to shareholders' funds		438,854		976,611
Opening shareholders' funds		7,213,384		6,236,773
Closing shareholders' funds		7,652,238		7,213,384

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 2011

#### 29. NOTES TO THE CASH FLOW STATEMENT

## RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2011	2010
Operating profit	£ 638,319	£ 1,419,270
Depreciation Depreciation	383,232	544,782
Profit on disposal of fixed assets	(25,622)	(5,250)
Increase in stocks	(329,800)	(271,470)
Increase in debtors	(1,060,818)	(121,478)
Increase in creditors	1,611,582	239,353
Equity-settled share-based payments	1,341	1,341
(Decrease)/increase in provisions	(36,700)	148,000
Net cash inflow from operating activities	1,181,534	1,954,548
RETURNS ON INVESTMENTS AND SERVICE	ING OF FINANCE	
	2011	2010
Interest received	£ 1 694	£ 1,057
Interest paid	1,684 (11,270)	(14,928)
•	(11,270)	(14,720)
Net cash outflow from returns on investments and servicing of finance	(9,586)	(13,871)
TAXATION		
	2011	2010
	£	£
Taxation	(416,547)	(251,548)
CAPITAL EXPENDITURE		
	2011	2010
Decree Andrews Alle Construction	£	£
Payments to acquire tangible fixed assets  Receipts from sale of fixed assets	(587,760) 26 100	(641,542)
•	26,100	5,250
Net cash outflow from capital expenditure	(561,660)	(636,292)
ACQUISITIONS AND DISPOSALS		
	2011	2010
Aggingstion of charge in group undertakings	£	£
Acquisition of shares in group undertakings	<u>(1)</u>	_
Net cash outflow from acquisitions and disposals	<u>(1)</u>	-
	<del></del>	_

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER 2011

#### 29. NOTES TO THE CASH FLOW STATEMENT (continued)

#### **FINANCING**

	2011	2010
	£	£
Repayment of bank loans	(132,563)	(128,914)
Net cash outflow from financing	(132,563)	(128,914)
DECONCILIATION OF NET CASH FLO	OW TO MOVEMENT IN NET	FUNDS

	2011		2010	
Increase in cash in the period	£ 61,177	£	£ 923,923	£
Net cash outflow from bank loans	132,563		128,914	
		193,740		1,052,837
Change in net funds		193,740		1,052,837
Net funds at 1 January 2011		2,028,106		975,269
Net funds at 31 December 2011		2,221,846		2,028,106
ANALYSIS OF CHANGES IN NET FU	NDS			
		At 1 Jan 2011 £	Cash flows	At 31 Dec 2011 £
Net cash Cash in hand and at bank Overdrafts		2,503,503	97,225 (36,048)	2,600,728 (36,048)
		2,503,503	61,177	2,564,680
Liquid resources Current asset investments		838		838
Debt Debt due within 1 year Debt due after 1 year		(130,774) (345,461)	(3,591) 136,154	(134,365) (209,307)
		(476,235)	132,563	(343,672)
Net funds		2,028,106	193,740	2,221,846