CHA (2005) Limited Directors' report and financial statements for the year ended 31 December 2011

Registered number 05471124



Directors' report and financial statements for the year ended 31 December 2011

Contents

	Page
Directors and advisors	1
Directors' report for the year ended 31 December 2011	2
Independent auditors' report to the members of CHA (2005) Limited	5
Consolidated profit and loss account for the year ended 31 December 2011	7
Reconciliation of movements in shareholders' funds	8
Balance sheets as at 31 December 2011	9
Consolidated cash flow statement for the year ended 31 December 2011	10
Notes to the financial statement for the year ended 31 December 2011	11

Directors and advisors

Directors

P J Dunkley D W Hammond

Company secretary and registered office

D W Hammond Hopping Hill Harlestone Road Northampton Northamptonshire NN5 6PD

Independent auditors

PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Cornwall Court
19 Cornwall Street
Birmingham
B3 2DT

Solicitors

Travers Smith Braithwaite 10 Snow Hill London EC1A 2AL

Bankers

The Royal Bank of Scotland Group 2nd Floor 152 Silbury Boulevard Milton Keynes MK9 1LT

Directors' report for the year ended 31 December 2011

The directors present the report and the audited consolidated financial statements of CHA (2005) Limited for the year ended 31 December 2011 CHA (2005) Limited with its subsidiary companies is referred throughout as the "Group" and without its subsidiary companies as the "Company"

Business review and principal activities

The principal activities of the Group during the year were the sale, distribution, repair and servicing of new and used motor vehicles and the sale of accessories and replacement parts. Other operating income relates principally to finance and insurance commissions earned. The parent company's activity is that of a holding company for the trading company Allen Ford UK Limited.

The consolidated profit and loss account is set out on page 7 and shows a small operating loss of £705,000 (2010 Profit £3,544,000) and a loss on ordinary activities before taxation of £2,108,000 (2010 Profit £3,075,000)

Some elements of the business performed poorly during 2011 and following a complete review, one director left the business and the business was then restructured. The costs associated with this restructure amounted to £887,000 is shown in the exceptional item in note 5.

Future outlook

Following the actions taken in 2011 the group has traded successfully in 2012 returning to significant profitability. The directors expect this to be sustained in the foreseeable future

Dividends and transfers to reserves

No interim dividend has been paid (2010 £nil) and no final dividend is proposed (2010 £nil)

On the 13 May 2011 a dividend of £2,250,000 was received from Charles H Allen Limited and on the same date the Company purchased 1,614 of its own ordinary shares of 1p for a consideration of £2,249,916. This payment was made out of distributable reserves.

The loss for the financial year of £1,638,000 (2010 Profit £2,237,000) has been transferred from reserves

Key performance indicators

Given that the owners of the business are also the directors of the business, the directors do not feel that an analysis of key performance indicators is necessary for an understanding of the development, performance or position of the business. The financial performance is however monitored by reference to manufactures composite data that compares the Group performance with that of its peer group.

Principal risks and uncertainties

The management of the business and execution of the company's strategy are subject to a number of risks

The key business risks affecting the Group are considered to relate to the buoyancy of the new and used vehicle markets and the factors that influence these markets

Financial risk management

The Group's operations expose it to a variety of financial risks that include credit risk, liquidity risk and interest rate risk. The Group has in place a risk management programme that seeks to limit the adverse effects on the financial performance of the Group by monitoring levels of such risk.

Given the size of the Group the directors have not delegated the responsibility of monitoring financial risk management to a sub-committee of the board. The policies set by the board of directors are implemented by the Group's finance department. The department has policies and procedures that set out specific guidelines to manage credit risk, maintain liquidity and monitor interest rate movements.

Directors' report for the year ended 31 December 2011 (continued)

Financial risk management (continued)

Credit risk

The Company has implemented policies that require appropriate credit checks on potential customers before sales are made. Hierarchical authority levels ensure appropriate levels of risk appraisal. Additionally, sales of vehicles are largely fully settled with cleared funds prior to the vehicle being released from stock.

Liquidity risk

The Company actively maintains short-term debt finance that is designed to ensure the Company has sufficient available funds for operations and planned expansions

Interest rate risk

The Group has a policy of maintaining debt at a mixture of variable rates with its current bankers to ensure that the Group enjoys the current low interest rate regime but does not expose itself to significant risk should rates increase. The directors will revisit the appropriateness of this policy should the Group's operations change in size or nature.

Directors

The directors of the Company during the year and up to the date of signing the financial statements are set out on page 1

Political and charitable contributions

During the financial year the Group made £nil contributions for charitable purposes (2010 £nil) The Group has not made any contributions to political parties (2010 £nil) during the year

Employment of disabled persons

The Company is committed to employment policies, which follow best practice, based on equal opportunities for all employees, irrespective of sex, race, colour, disability or marital status. The Company gives full and fair consideration to applications for employment from disabled persons, having regard to their particular aptitudes and abilities. Appropriate arrangements are made for the continued employment and training, career development and promotion of disabled persons employed by the group. If members of staff become disabled the Company continues employment, either in the same or an alternative position, with appropriate retraining being given if necessary.

Subsequent events

Since the year end the group's two Renault Franchises in Northampton and Dunstable have been closed

Statement of directors' responsibilities

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the group and parent company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to

Directors' report for the year ended 31 December 2011 (continued)

Statement of directors' responsibilities (continued)

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any
 material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' indemnity insurance

The Company maintained a directors' and officers' liability insurance policy throughout the financial year and up to the date of signing the financial statements

Disclosure of information to auditors

Each of the persons who is a director at the date of approval of this report confirms in accordance with Section 418 of the Companies Act 2006 that

- so far as each director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information

On behalf of the Beard

D W Hammond Director

18 January 2013

Independent auditors' report to the members of CHA (2005) Limited

We have audited the financial statements of CHA (2005) Limited for the year ended 31 December 2011 which comprise the Consolidated profit and loss account, the Reconciliation of movements in shareholders' funds, the Balance sheets, the Consolidated cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on pages 3 and 4 the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the Group and parent company's affairs as at 31 December 2011 and of the Group's loss and cash flows for the year then ended.
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

Independent auditors' report to the members of CHA (2005) Limited (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit, or

Stephen Snook (Senior Statutory Auditor)

For and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors Birmingham

21 January 2013

Consolidated profit and loss account for the year ended 31 December 2011

		2011	2010
	Notes	£000	£000
Turnover	2	440,739	395,517
Cost of sales		(410,732)	(361,257)
Gross profit		30,007	34,260
Distribution costs		(22,310)	(21,304)
Administrative expenses		(14,585)	(15,508)
Other operating income		6,183	6,096
Operating (loss)/profit	7	(705)	3,544
Exceptional items	5	(887)	-
Operating (loss)/profit after exceptional Items		(1,592)	3,544
Interest payable and similar charges	6	(516)	(469)
(Loss)/profit on ordinary activities before taxation		(2,108)	3,075
Tax on (loss)/profit on ordinary activities	8	470	(838)
(Loss)/profit for the financial year	19	(1,638)	2,237

The Group has no recognised gains or losses other than the (loss)/profit above and therefore no separate statement of total recognised gains and losses has been presented

There is no material difference between the (loss)/profit on ordinary activities before taxation and the (loss)/profit for the year stated above, and their historical cost equivalents

All results derive from continuing operations

Reconciliation of movements in shareholders' funds

	Notes	2011	2010
		£000	£000
(Loss)/profit for the financial year		(1,638)	2,237
Purchase of 1,614 Ordinary Shares	18	(2,250)	-
Opening Shareholders' funds		6,956	4,719
Closing shareholders' funds		3,068	6,956

Balance sheets as at 31 December 2011

		Group		Company	
		2011	2010	2011	2010
	Notes	0003	£000	£000	£000
Fixed assets					
Intangible assets	11	80	86	-	-
Tangible assets	10	3,007	3,318	-	-
Investments	12	-	-	-	
		3,087	3,404	-	-
Current assets					
Stocks	13	76,332	70,505	-	
Debtors	14	19,598	16,889	-	-
Cash at bank and in hand		9	8	-	
		95,939	87,402	-	-
Creditors: amounts falling due within one year	15	(95,933)	(83,748)	•	
Net current assets		6	3,654	-	
Total assets less current liabilities		3,093	7,058	-	
Provisions for liabilities	16	(25)	(102)	-	
Net assets		3,068	6,956	-	
Capital and reserves	·				
Called up share capital	18	-	-	-	
Other reserves	19	2,472	2,472	-	
Profit and loss account	19	596	4,484	-	
Total shareholders' funds	19	3,068	6,956	•	-

The financial statements on pages 7 to 23 were approved by the board of directors of CHA (2005). Limited, registered number 05471124, on 18 January 2013 and were signed on its behalf by

P J Dunkley Director D W Hammond Director

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Consolidated cash flow statement for the year ended 31 December 2011

	Notes	2011	2010
		£000	£000
Net cash (outflow)/inflow from operating activities		(834)	3,856
Returns on investments and servicing of finance			
Interest paid		(516)	(469)
		(1,350)	3,387
Taxation			
United Kingdom corporation tax paid		(51)	(1,925)
		(1,401)	1,462
Capital expenditure and financial investment			
Purchase of tangible fixed assets		(476)	(740)
Repayment of borrowings		-	(2,000)
Net cash outflow for capital expenditure and financ investment	ıal	(476)	(2,740)
Purchase of 1,614 Ordinary Shares		(2,250)	-
Net cash outflow	21	(4,127)	(1,278)
Reconciliation of operating (loss)/profit to net car (outflow)/inflow from operating activities	sh		
Operating (loss)/profit after exceptional items		(1,592)	3,544
Depreciation of tangible fixed assets		882	896
Amortisation of goodwill		6	5
Increase in stocks		(5,827)	(2,515)
(Increase) / decrease in debtors		(2,265)	7,253
Increase / (decrease) in creditors		7,962	(5,327)
Net cash (outflow)/inflow from operating activities		(834)	3,856

Notes to the financial statements for the year ended 31 December 2011

1 Principal accounting policies

Basis of accounting

These financial statements are prepared on the going concern basis, under the historical cost convention and in accordance with the Companies Act 2006 and applicable accounting standards in the United Kingdom. The principal accounting policies, which have been applied consistently throughout the year are set out below.

Basis of consolidation

The Group financial statements consolidate the financial statements of the Company and its subsidiaries for the year ended 31 December 2011. Uniform accounting policies have been applied across the group and that any profits or losses on intra group transactions have been eliminated and that investor's share of profit or losses on transactions have been eliminated.

Intangible fixed assets

Goodwill arising on consolidation represents the excess of the fair value of the consideration given over the fair value of the identifiable net assets acquired. Goodwill arising on acquisitions has been capitalised and is being amortised over a period not exceeding 20 years, being the period expected to benefit.

The Company evaluates the carrying value of goodwill in each financial year to determine if there has been an impairment in value, which would result in the inability to recover the carrying amount. When it is determined that the carrying value exceeds the recoverable amount, the excess is written off to the profit and loss account.

Tangible fixed assets

Tangible fixed assets are stated at historic purchase cost less accumulated depreciation. The cost of tangible fixed assets is the purchase cost, together with any incidental costs of acquisition.

Depreciation is calculated so as to write off the cost of tangible fixed assets on a straight-line basis over the expected useful economic lives of the assets concerned. The principal annual rates used for this purpose are

Leasehold property
Plant and equipment

Over period of lease 10% - 331/4% per annum

Leased assets

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the life of the lease

Stocks

Stocks are stated at the lower of invoiced cost and net realisable value. Where necessary, provision is made for obsolete, slow moving and defective stocks. Stocks on consignment and their related obligations are recognised in current assets and creditors respectively when the risks and rewards of ownership pass to the Company.

Net realisable value is the price at which stocks can be sold in the normal course of business after allowing for the costs of realisation

Demonstration vehicles are depreciated at between 30 - 40% per annum on a straight line basis

Notes to the financial statements for the year ended 31 December 2011 (continued)

Turnover

Turnover, which excludes value added tax and trade discounts, represents the invoiced value of goods and services supplied. Turnover consists entirely of sales made in the United Kingdom, in respect of the Company's principal activity. Turnover is recognised on new vehicles at the point of registration, all other turnover is recognised by reference to the date the benefits are transferred.

Other operating income

This represents amounts received in respect of support not directly relating to manufacturer incentives which is recognised at the point the terms of the campaign are met

Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date, where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date

A net deferred tax asset is recognised as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits against which to recover carried forward tax losses and from which the future reversal of underlying timing differences can be deducted

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on an undiscounted basis

Pension costs

A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. The Company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

For defined contribution plans, the Company pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Company has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Pension arrangements for staff are operated through the Camden Ventures Limited defined contribution scheme. All retirement benefits are accounted for in accordance with FRS 17 'Retirement benefits'. Pension costs are charged to the profit and loss account in the financial year they occur.

Related party transactions

The Company has a number of related parties on the basis of the entities being under common ownership and control. Refer to note 25 for summary of the transactions during the financial year and balances outstanding.

Investment

Investments are held at cost less any provision, where necessary, for permanent diminutions in value

Notes to the financial statements for the year ended 31 December 2011 (continued)

2 Turnover

Turnover and profits arise entirely from sales made in the United Kingdom in respect of the Group's principal activity

3 Directors' emoluments

No director (2010 none) of the Company exercised share options during the year and none (2010 none) became entitled to receive shares under any long term incentive scheme

The directors did not receive any emoluments in respect of their services to the company (2010 £nil) P Dunkley and D Hammond are remunerated by Camden Ventures Limited, a related entity Accordingly, their emoluments are included in the statutory financial statements of that entity

4 Employee information

The average monthly number of persons (including executive directors) employed by the Group during the year was

	2011	2010
	Number	Number
Sales and service	621	636
Administration	89	92
	710	728
	2011	2010
	£000	£000
Staff costs (for the above persons)		
Wages and salaries	18,126	19,024
Social security	1,882	1,900
Other pension costs (note 17)	268	258
	20,276	21,182
Exceptional items	, , , ,	-
	2011	2010
	£'000	£'000
Costs arising on the restructure of the business	(887)	-

The exceptional items occurred with the restructuring of the business, costs were incurred relating to compensation for loss of office for one director, redundancy of other staff members and the costs associated with harmonising the trading group

Notes to the financial statements for the year ended 31 December 2011 (continued)

6 Interest payable and similar charges

	2011	2010
	£000	£000
Bank overdraft interest	516	420
Subordinated loan	-	49
	516	469
7 Operating (loss)/profit		
Operating (loss)/profit is stated after charging		
	2011	2010
	£000	£000
Depreciation of owned tangible fixed assets	882	896
Amortisation of goodwill	6	5
Auditors remuneration – audit services	39	50
Operating leases – all relating to land and buildings	3,905	3,907
8 Tax on (loss)/profit on ordinary activities		
Current Tax	2011	2010
	£'000	£'000
UK corporation tax	(414)	884
Adjustment in respect of previous years	21	(90)
Total current tax	(393)	794
Deferred tax – ongination and reversal of timing differences	(25)	44
Adjustments in respect of prior years	(52)	-
Total deferred tax	(77)	44
Total tax on (loss)/profit on ordinary activities	(470)	838

Notes to the financial statements for the year ended 31 December 2011 (continued)

8 Tax on (loss)/profit on ordinary activities (continued)

The tax for the year is higher (2010 lower) than the standard rate of corporation tax in the UK of 26.5% (2010 28%). The differences are explained below

2011	2010
£000	£000
(2,108)	3,075
(559)	861
20	14
125	9
21	(90)
(393)	794
	£000 (2,108) (559) 20 125 21

A reduction in the main rate of corporation tax from 27% to 25% from 1 April 2012 was announced in the Budget on 23 March 2011 and substantively enacted on 5 July 2011

In addition to the change in corporation tax rate disclosed above, a number of further changes to the UK corporation tax system were announced in the March 2012 UK Budget Statement. A resolution passed by Parliament on 26 March 2012 reduced the main rate of corporation tax from 26% to 24% from 1 April 2012. Legislation to reduce the main rate of corporation tax from 24% to 23% from 1 April 2013 is included in the Finance Act 2012 which was substantially enacted on 3 July 2012. A further reduction in the main rate is also proposed to reduce the rate to 22% from 1 April 2014. None of these rate reductions had been substantively enacted at the balance sheet date and therefore they are not included in these financial statements.

The effect of the changes in corporation tax rates enacted by Parliament on 26 March 2012 and the further changes substantially enacted on 3 July 2012 are not material to the financial statements and have not therefore been calculated

9 Profit for the financial year

As permitted by section 408 of the Companies Act 2006, the Company's profit and loss account has not been included in these financial statements. The Company's profit for the financial year was £2,250,000 (2010 £nil)

Notes to the financial statements for the year ended 31 December 2011 (continued)

10 Tangible fixed assets

Group	Leasehold property	Plant and equipment	Totals
	£000	£000	2000
Cost			
As at 1 January 2011	661	12,076	12,737
Additions	1	570	571
Disposals	(521)	(6,965)	(7,486)
At 31 December 2011	141	5,681	5,822
Accumulated depreciation			
At 1 January 2011	542	8,877	9,419
Charge for the year	14	868	882
Disposals	(521)	(6,965)	(7,486)
At 31 December 2011	35	2,780	2,815
Net book value at 31 December 2011	106	2,901	3,007
Net book value at 31 December 2010	119	3,199	3,318

The company had no tangible fixed assets The Allen Ford (UK) Ltd business undertook a review of assets which had a nil net book value and had been written off with no future use and cleared down from the fixed asset register, the assets are included within the disposal above

Notes to the financial statements for the year ended 31 December 2011 (continued)

11 Intangible fixed assets

Goodwill £000 Cost At 1 January 2011 and 31 December 2011 113 Amortisation At 1 January 2011 27 Charge for the year 6 At 31 December 2011 33 Net book value at 31 December 2011 80 Net book value at 31 December 2010 86

12 Fixed asset investments

The following are the wholly owned subsidiary undertakings of CHA (2005) Limited, all of which have been included within the consolidated financial statements

Name of undertaking	Country of incorporation	Country of Description of shares held incorporation		Proportion of nominal value of issued shares held by:		
			Group	Company		
Camden Motors Limited	Great Britain	'A' Ordinary 1p shares 'B' Ordinary 1p shares	100%	Nil -		
Charles H Allen Limited	Great Britain	Ordinary £1 shares Preference £1 shares Non cumulative preference 3 75% £1 shares	100% 100% 100%	100% 100% 100%		
Allen Ford (UK) Limited	Great Britain	'A' Ordinary 1p shares 'B' Ordinary 1p shares	100% -	Nil -		

Camden Motors Limited is a dormant company. Charles H. Allen Limited is an intermediate holding company. The principal activities of Allen Ford (UK) Limited are the distribution, sale, repair and service of new and used vehicles and the sale of accessories and replacement parts.

The directors believe that the carrying value of the investments is supported by their underlying net assets

Notes to the financial statements for the year ended 31 December 2011 (continued)

13 Stocks

	Group	Group	Company	Company
	2011	2010	2011	2010
	£000	£000	£000	£000
Motor vehicles	73,793	68,105	-	-
Parts, accessories and other stocks	2,539	2,400	-	-
	76,332	70,505	-	-

Vehicle consignment stocks are recognised on the balance sheet where, in substance, they are deemed to be assets of the company. The principal criterion applied is whether the vehicles are interest bearing. The corresponding liabilities have been included in creditors for 2011 amounting to £64,162,000 (2010: £46,442,000).

14 Debtors

	Group	Group	Company	Company
	2011	2010	2011	2010
	£000	£000	£000	£000
Trade debtors	7,786	8,861	-	-
Amounts owned by related parties	2,472	2,392	-	-
Prepayments and accrued income	4,629	3,902	-	-
Corporation Tax	607	163	-	-
Value added tax	4,104	1,571		
	19,598	16,889	-	-

Amounts due to related parties are unsecured, interest free and have no fixed date of repayment

Notes to the financial statements for the year ended 31 December 2011 (continued)

15 Creditors: amounts falling due within one year

	Group	Group	Company	Company
	2011	2010	2011	2010
	£000	£000	£000	£000
Bank overdraft	8,121	3,993	-	-
Trade creditors	74,762	65,527	-	-
Amounts owed to related parties	78	94	-	-
Other taxation and social security	876	1,408	-	-
Stocking loan facility	11,044	11,253	-	-
Accruals and deferred income	1,052	1,473	-	-
	95,933	83,748	•	-

The bank overdraft is secured by way of a fixed and floating charge over the assets of the company Amounts owed to Group related parties are unsecured, interest free and have no fixed date of repayment

The stocking loan with Lombard North Central PLC is a short term revolving loan agreement with a facility up to £13,000,000 bearing an interest rate of 7 day LIBOR plus 1 4%. It is secured against the vehicles purchased

Notes to the financial statements for the year ended 31 December 2011 (continued)

16 Provisions for liabilities

	2011 £'000	2010 £'000
At 1 January	(102)	(58)
Transfers	-	(44)
Profit and loss account	77	-
At 31 December	(25)	(102)
The deferred tax liability provided in the financial statements is as follows		· · · · · · · · · · · · · · · · · · ·
	2011	2010
	£000	£000
Tax effect of timing differences		
Accelerated capital allowances	(25)	(103)
Short term timing differences	-	1
	(25)	(102)

There were no unprovided amounts of deferred tax (2010 nil)

17 Pension and similar obligations

The Company contributes to the Camden Ventures Limited defined contribution scheme where the retirement benefits of certain employees are funded by contributions from the Company. These contributions are based on pension costs across the group as a whole and paid by Camden Ventures Limited to insurance companies and charged to the profit and loss account for the financial year in which they become payable. There were no amounts outstanding at 31 December 2011. The total pension cost for the financial year was £268,000 (2010 £258,000).

Notes to the financial statements for the year ended 31 December 2011 (continued)

18 Called up share capital

Group and Company	2011	2010
	£	£
Allotted and fully paid		
10,638 (2010 12,252) A ordinary shares of 1p each	106	123

On 13 May 2011 the company repurchased 1,614 ordinary shares for a cash consideration of £2,249,916

19 Reserves

Loss for the financial year At 31 December 2011	- 2,472	(1,638)	(1,638)
Purchase of 1,614 Ordinary Shares	-	(2,250)	(2,250)
At 1 January 2011	2,472	4,484	6,956
	£000	£000	£000
Group	Other reserve	Profit and loss account	Total

Company	Profit and loss account
	£000
At 1 January 2011	-
Dividend Received from Charles H Allen Limited	2,250
Purchase of 1,614 Ordinary Shares	(2,250)
At 31 December 2011	-

20 Dividends

	2011	2010
	£'000	£'000
No Dividends were paid or are Proposed	•	_

Notes to the financial statements for the year ended 31 December 2011 (continued)

21 Reconciliation of net cash flow to movement in net debt

	one mi not dobt		
		2011	2010
		£000	£000
Decrease in cash in the year		(4,127)	(1,278)
Net debt at 1 January		(3,985)	(2,707)
Net debt at 31 December		(8,112)	(3,985)
22 Movement in net debt		<u> </u>	
	At 1 January 2011	Cash flow	At 31 December 2011
	£000	£000	£000
Cash in hand and at bank	8	1	9
Overdrafts and other on demand facilities	(3,993)	(4,128)	(8,121)
	(3,985)	(4,127)	(8,112)
23 Financial commitments			
		2011	2010
		£000	£000
Annual commitments in respect of operating leases reland and buildings expiring	elating wholly to		
Expiring within one year		87	87
Expiring between two and five years		307	307
Expiring after five years		3,511	3,513
		3,905	3,907

Included in commitments expiring in over five years is the sum of £2,031,000 (2010 £2,031,000) payable to Camden Ventures Limited by way of rent on properties owned by this related party

Notes to the financial statements for the year ended 31 December 2011 (continued)

24 Contingent liabilities

The Group has provided a guarantee of £1,500,000 in favour of Ford Credit and The Royal Bank of Scotland Group in respect of certain funding facilities provided to Allen Ford (UK) Limited

25 Related party transactions

The group has a number of related parties on the basis of the entities being under common ownership and control. The transactions during the year and balances outstanding are described below.

	Sales to related party	Purchases from related party	Amounts owed by related party	Amounts owed to related party
	£000	£000	£000	£000
Related party				
Car Shops Limited	72	21	7	2
Spirit Fleet Solutions Limited	3,005	489	61	6
Camden Ventures Limited	-	2,546	-	78
	3,077	3,056	68	86

26 Subsequent events

Since the year end the group's two Renault Franchises in Northampton and Dunstable have been closed

27 Ultimate controlling party

The directors regard Paul Dunkley to be the ultimate owner of the Company