Registered number: 03971102

# **Blaze Group Holdings Limited**

**Directors' report and financial statements** 

For the year ended 31 March 2015

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## **Company Information**

**Directors** Mr F R Allen

Miss S E Allen Mrs L J Allen Mr W Allen

Company secretary Mr F R Allen

Registered number 03971102

Registered office Carlyle House

13-15 Tonbridge Road

Hildenborough Tonbridge Kent TN11 9BH

Independent auditors Kreston Reeves LLP

**Statutory Auditor & Chartered Accountants** 

37 St Margaret's Street

Canterbury Kent CT1 2TU

Bankers Lloyds Bank Plc

PO BOX 72 Bailey Drive

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Gillingham Kent ME8 OLS

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# Group Strategic Report For the year ended 31 March 2015

The directors are pleased to report that the group has a healthy order book and anticipate that the group will continue to build upon the results of previous years.

#### **Company Background and Market Sector**

The activities of the group are carried out by two companies, Blaze Maintenance Limited and Signscope Limited.

Blaze Maintenance Limited are one of the largest nationwide signage maintenance companies in the UK. Signscope Limited offers nationwide manufacturing and installation services.

Both companies have their own existing quality customer base including a number of main retail brands who are regular valued customers. However there are now several customers where we are also working together to offer clients a fully comprehensive service encompassing design, manufacture, installation and after sales signage maintenance.

#### Risks

Historically the signage market is unpredictable year on year however we are confident that between both companies we are able to sustain these eventualities due to the client list we have between us and reputation we have forged in the industry for quality products and service.

The sign manufacturing sector of the UK has come under pressure recently from cheaper alternatives in both Europe and Asia but due to the high quality of product required on a site by site basis for our clients we have not been unduly affected by this. ...

### Future prospects and aspirations

Both companies have existing steady regular orders in place, and performance for 2015/2016 is expected to reflect this.

As a group we have the following future aspirations:

To nurture and further develop a strong and winning network building on mutual loyalty, to be able to provide an encompassing service for our clients to include both signage maintenance and manufacture.

To provide an inspiring work place developing the skills and personal development of the committed workforce.

To successfully demonstrate the Company's prominent position regarding our responsibility, socially and environmentally, to our customers, employees and members of the public, through commitment to Health & Safety.

## Summary

We would like to thank all members of staff for their continued hard work, commitment, support and dedication. We look forward to further success in 2015/2016 across the group and to nurture further our client relationships.

This report was approved by the board on 8 December 2015 and signed on its behalf.

Mr F R Allen Director

### Directors' report For the year ended 31 March 2015

The directors present their report and the audited financial statements for the year ended 31 March 2015.

#### Principal activities

The principal activity of the company in the year under review was that of acting as a holding company to a group of sign maintainers and manufacturers.

#### **Directors**

The directors who served during the year were:

Mr F R Allen Miss S E Allen Mrs L J Allen Mr W Allen

#### Financial instruments

The group's principal financial instruments comprise of bank balances, trade creditors and trade debtors. The main purpose of these instruments is to raise funds for and finance the group's operations. Due to the nature of the financial instruments used by the group there is minimal exposure to price risk.

In respect of bank balances the liquidity risk is managed by maintaining a balance between the continuity of funding and flexibility.

Trade creditors liquidity risk is managed by ensuring sufficient funds are available to meet amounts due.

Trade debtors are managed in respect of credit and cashflow risk by periodic credit checking, clearly understood payment expectations and regular customer dialogue.

#### Disclosure of information to auditors

Each of the persons who are directors at the time when this directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company and the group's auditors are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of
  any relevant audit information and to establish that the company and the group's auditors are aware of
  that information.

#### **Auditors**

Under section 487(2) of the Companies Act 2006, Kreston Reeves LLP will be deemed to have been reappointed as auditors 28 days after these financial statements were sent to members or 28 days after the latest date prescribed for filing the accounts with the registrar, whichever is earlier.

This report was approved by the board on 8 December 2015 and signed on its behalf.

Mr F R Allen Director

# Directors' responsibilities statement For the year ended 31 March 2015

The directors are responsible for preparing the directors', the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the group's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### Independent auditors' report to the shareholders of Blaze Group Holdings Limited

We have audited the financial statements of Blaze Group Holdings Limited for the year ended 31 March 2015, set out on pages 6 to 19. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the directors' and the strategic report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2015 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the directors' and the strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### Independent auditors' report to the shareholders of Blaze Group Holdings Limited

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns;
   or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Krestan Roeve, LV

Peter Manser FCA DChA (Senior statutory auditor)

for and on behalf of Kreston Reeves LLP

Statutory Auditor Chartered Accountants

Canterbury

14 December 2015

# Consolidated profit and loss account For the year ended 31 March 2015

|   |     | 2015<br>£   | 2014<br>£   |
|---|-----|-------------|-------------|
| Turnover                                      | 1,2 | 7,576,423   | 6,723,197   |
| Cost of sales                                 |     | (4,683,133) | (4,007,943) |
| Gross profit                                  |     | 2,893,290   | 2,715,254   |
| Administrative expenses                       |     | (2,371,944) | (2,706,996) |
| Operating profit                              | 3   | 521,346     | 8,258       |
| Interest receivable and similar income        |     | 1,066       | 1,208       |
| Profit on ordinary activities before taxation |     | 522,412     | 9,466       |
| Tax on profit on ordinary activities          | 6   | (109,586)   | (5,414)     |
| Profit for the financial year                 | 15  | 412,826     | 4,052       |

All amounts relate to continuing operations.

There were no recognised gains and losses for 2015 or 2014 other than those included in the profit and loss account.

# Blaze Group Holdings Limited Registered number: 03971102

# Consolidated balance sheet As at 31 March 2015

|  | Note | £           | 2015<br>£ | £           | 2014<br>£ |
|--|------|-------------|-----------|-------------|-----------|
| Fixed assets                                   |      |             |           |             |           |
| Tangible assets                                | 8    |             | 305,015   |             | 331,172   |
| Investments                                    | 9    |             | 501       |             | 501       |
|  |      |             | 305,516   |             | 331,673   |
| Current assets                                 |      |             |           |             |           |
| Stocks   | 10   | 274,819     |           | 331,825     |           |
| Debtors  | 11   | 1,353,721   |           | 1,685,333   |           |
| Cash at bank                                   |      | 1,443,491   |           | 1,396,514   |           |
|  |      | 3,072,031   |           | 3,413,672   |           |
| Creditors: amounts falling due within one year | 12   | (1,226,074) |           | (2,006,698) |           |
| Net current assets                             |      |             | 1,845,957 |             | 1,406,974 |
| Total assets less current liabilities          |      |             | 2,151,473 |             | 1,738,647 |
| Capital and reserves                           |      |             |           |             |           |
| Called up share capital                        | 14   |             | 55,100    |             | 55,100    |
| Other reserves                                 | 15   |             | 27,393    |             | 27,393    |
| Profit and loss account                        | 15   |             | 2,068,980 |             | 1,656,154 |
| Shareholders' funds                            | 16   |             | 2,151,473 |             | 1,738,647 |

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 8 December 2015.

Mr F R Allen Director

# Blaze Group Holdings Limited Registered number: 03971102

# Company balance sheet As at 31 March 2015

|  | Note | £        | 2015<br>£ | £        | 2014<br>£ |
|--|------|----------|-----------|----------|-----------|
| Fixed assets                                   |      |          |           |          |           |
| Investments                                    | 9    |          | 15,100    |          | 15,100    |
| Current assets                                 |      |          |           |          |           |
| Debtors  | 11   | 4,373    |           | 3,941    |           |
| Cash at bank                                   |      | 41,067   |           | 41,499   |           |
|  | -    | 45,440   | , -       | 45,440   |           |
| Creditors: amounts falling due within one year | 12   | (10,000) |           | (10,000) |           |
| Net current assets                             | _    |          | 35,440    |          | 35,440    |
| Total assets less current liabilities          |      |          | 50,540    | =        | 50,540    |
| Capital and reserves                           |      |          |           |          |           |
| Called up share capital                        | 14   |          | 55,100    |          | 55,100    |
| Other reserves                                 | 15   |          | 27,393    |          | 27,393    |
| Profit and loss account                        | 15   | _        | (31,953)  | _        | (31,953)  |
| Shareholders' funds                            | 16   | =        | 50,540    | =        | 50,540    |

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 8 December 2015.

Mr F R Allen Director

# Consolidated cash flow statement For the year ended 31 March 2015

|   | Note | 2015<br>£   | 2014<br>£ |
|---|------|-------------|-----------|
| Net cash flow from operating activities         | 17   | 81,766      | 1,038,835 |
| . •   | 18   | 1,066       | 1,208     |
| Returns on investments and servicing of finance | 10   | •           | -         |
| Taxation  |      | (6,972)     | (85,241)  |
| Capital expenditure and financial investment    | 18   | (28,883)    | (47,197)  |
| Increase in cash in the year                    |      | 46,977      | 907,605   |
| For the year ended 31 March 2015                |      | 2015<br>£   | 2014<br>£ |
| Increase in cash in the year                    |      | £<br>46,977 | 907,605   |
|   |      | <del></del> |           |
| Movement in net debt in the year                |      | 46,977      | 907,605   |
| Net funds at 1 April 2014                       |      | 1,396,514   | 488,909   |
| Net funds at 31 March 2015                      |      | 1,443,491   | 1,396,514 |

### Notes to the financial statements For the year ended 31 March 2015

#### 1. Accounting policies

#### 1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

#### 1.2 Basis of consolidation

The financial statements consolidate the accounts of Blaze Group Holdings Limited and all of its subsidiary undertakings ('subsidiaries').

#### 1.3 Turnover

Turnover represents revenue due from the normal activities of the business to the extent that the group obtains a right to consideration in exchange for its performance of those activities, exclusive of VAT and trade discounts.

The revenue recognised is measured by reference to the amounts likely to be chargeable to customers, less a suitable allowance to recognise the uncertainties remaining in the completion of the obligations. Contingent income is recognised only when the contingent element is assured.

### 1.4 Intangible fixed assets and amortisation

Goodwill is the difference between amounts paid on the acquisition of a business and the fair value of the identifiable assets and liabilities. It is amortised to the profit and loss account over its estimated economic life.

#### 1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is not charged on freehold land. Depreciation on other tangible fixed assets is provided at rates calculated to write off the cost of those assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold property - 4% straight line on buildings only

Plant & machinery - 25% reducing balance Motor vehicles - 25% reducing balance

Fixtures & fittings - 25% reducing balance for items other than computer

equipment which is at 33% straight line

Office equipment - 25% reducing balance for items other than computer

equipment which is at 33% straight line.

The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

#### 1.6 Investments

(i) Subsidiary undertakings

Investments in subsidiaries are valued at cost less provision for impairment.

(ii) Other investments

Investments held as fixed assets are shown at cost less provision for impairment.

### Notes to the financial statements For the year ended 31 March 2015

### 1. Accounting policies (continued)

#### 1.7 Operating leases

Rentals under operating leases are charged to the profit and loss account on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period until the date the rent is expected to be adjusted to the prevailing market rate.

#### 1.8 Stocks and work in progress

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

#### 1.9 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation.

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

Deferred tax assets and liabilities are not discounted.

#### 1.10 Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the balance sheet date.

Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction.

Exchange gains and losses are recognised in the profit and loss account.

#### 2. Turnover

A geographical analysis of turnover is as follows:

|                                  | 2015<br>£            | 2014<br>£            |
|----------------------------------|----------------------|----------------------|
| United Kingdom<br>Rest of Europe | 7,256,326<br>320,097 | 6,201,182<br>522,015 |
|                                  | 7,576,423            | 6,723,197            |

# Notes to the financial statements For the year ended 31 March 2015

## 3. Operating profit

The operating profit is stated after charging/(crediting):

|   | 2015    | 2014    |
|---|---------|---------|
|   | £       | £       |
| Depreciation of tangible fixed assets:    |         |         |
| - owned by the group                      | 57,128  | 69,180  |
| Auditors' remuneration                    | 11,400  | 11,400  |
| Operating lease rentals:                  |         |         |
| - plant and machinery                     | 15,510  | 23,320  |
| - other operating leases                  | 306,402 | 304,725 |
| Difference on foreign exchange            | 1,180   | 2,130   |
| (Profit)/loss on disposal of fixed assets | (2,088) | 549     |
|   |         |         |

The administrative expenses of the company are met by the company's subsidiary undertaking Blaze Maintenance Limited, including remuneration paid to the company's auditor.

### 4. Staff costs

Staff costs, including directors' remuneration, were as follows:

|   | 2015<br>£            | 2014<br>£            |
|---|----------------------|----------------------|
| Wages and salaries<br>Social security costs | 2,975,500<br>122,431 | 3,068,381<br>126,641 |
|   | 3,097,931            | 3,195,022            |

The average monthly number of employees, including the directors, during the year was as follows:

| 2015 | 2014 |
|------|------|
| No.  | No.  |
| 99   | 106  |
|      |      |

2014

2045

## 5. Directors' remuneration

|              | 2013    | 2014    |
|--------------|---------|---------|
|              | £       | £       |
| Remuneration | 107,489 | 110,573 |
|              |         |         |

Directors' remuneration is borne by the company's subsidiary undertakings.

## Notes to the financial statements For the year ended 31 March 2015

## 6. Taxation

| Taxation  |                           |                       |
|---|---------------------------|-----------------------|
|   | 2015<br>£                 | 2014<br>£             |
| Analysis of tax charge in the year  |                           |                       |
| Current tax (see note below)  |                           |                       |
| UK corporation tax charge on profit for the year Adjustments in respect of prior periods  | 109,416<br>1,149          | 5,823<br>-            |
| Total current tax   | 110,565                   | 5,823                 |
| Deferred tax (see note 13)  |                           |                       |
| Origination and reversal of timing differences  | (979)                     | (409)                 |
| Tax on profit on ordinary activities  | 109,586                   | 5,414                 |
| Factors affecting tax charge for the year   |                           |                       |
| The tax assessed for the year is higher than (2014 - higher than) the the UK of 21% (2014 - 23%). The differences are explained below:  | e standard rate of corp   | oration tax in        |
|   | 2015<br>£                 | 2014<br>£             |
| Profit on ordinary activities before tax  | 522,412<br>               | 9,466                 |
| Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 21% (2014 - 23%)  | 109,707                   | 2,177                 |
| Effects of:   |                           |                       |
| Expenses not deductible for tax purposes, other than goodwill amortisation and impairment Capital allowances for year in excess of depreciation Adjustments to tax charge in respect of prior periods Adjustment in research and development tax credit leading to an | 3,987<br>(1,129)<br>1,149 | 5,992<br>(1,472)<br>- |
| increase (decrease) in the tax charge Entity tax at a lower limit Marginal relief   | (1,780)<br>(650)<br>(719) | -<br>(874)<br>-       |
| Current tax charge for the year (see note above)  | 110,565                   | 5,823                 |

## Notes to the financial statements For the year ended 31 March 2015

# 7. Intangible fixed assets

| Group  | Goodwill<br>£ |
|--|---------------|
| Cost   |               |
| At 1 April 2014 and 31 March 2015              | 67,218        |
| Amortisation At 1 April 2014 and 31 March 2015 | 67,218        |
| Net book value At 31 March 2015                |               |
| At 31 March 2014                               |               |

## 8. Tangible fixed assets

| Group               | Freehold<br>property<br>£ | Plant & machinery £ | Motor<br>vehicles<br>£ | Fixtures & fittings | Total<br>£ |
|---------------------|---------------------------|---------------------|------------------------|---------------------|------------|
| Cost                |                           |                     |                        |                     |            |
| At 1 April 2014     | 194,654                   | 330,858             | 145,451                | 126,122             | 797,085    |
| Additions           | -                         | 1,323               | 46,056                 | 4,050               | 51,429     |
| Disposals           | -                         | -                   | (45,736)               | -                   | (45,736)   |
| At 31 March 2015    | 194,654                   | 332,181             | 145,771                | 130,172             | 802,778    |
| Depreciation        |                           |                     |                        |                     |            |
| At 1 April 2014     | 48,096                    | 261,055             | 47,864                 | 108,898             | 465,913    |
| Charge for the year | 4,986                     | 17,702              | 26,445                 | 7,995               | 57,128     |
| On disposals        | -                         | -                   | (25,278)               | -                   | (25,278)   |
| At 31 March 2015    | 53,082                    | 278,757             | 49,031                 | 116,893             | 497,763    |
| Net book value      |                           |                     |                        |                     |            |
| At 31 March 2015    | 141,572                   | 53,424              | 96,740                 | 13,279              | 305,015    |
| At 31 March 2014    | 146,558                   | 69,803              | 97,587                 | 17,224              | 331,172    |
|                     |                           |                     |                        |                     | ····       |

Included in land and buildings is freehold land at cost of £70,000 (2014: £70,000) which is not depreciated

# Notes to the financial statements For the year ended 31 March 2015

## 9. Fixed asset investments

| Group<br>Cost                     | Listed<br>investments<br>£ |
|-----------------------------------|----------------------------|
| At 1 April 2014 and 31 March 2015 | 501                        |
| Net book value At 31 March 2015   | 501<br>                    |
| At 31 March 2014                  | 501                        |

## **Listed investments**

The market value of the listed investments at 31 March 2015 was £441 (2014 - £501).

|   | Investments |
|---|-------------|
| , in the second | in<br>      |
|   | subsidiary  |
| Commons   | companies   |
| Company   | £           |
| Cost or valuation   |             |
| At 1 April 2014 and 31 March 2015   | 35,100      |
| Impairment  | <del></del> |
| At 1 April 2014 and 31 March 2015   | 20,000      |
| ·   |             |
| Net book value  |             |
| At 31 March 2015  | 15,100      |
|   |             |
| At 31 March 2014  | 15,100      |
|   | <del></del> |

## 10. Stocks

|                  | ·       | Group   |      | Company |
|------------------|---------|---------|------|---------|
|                  | 2015    | 2014    | 2015 | 2014    |
|                  | £       | £       | £    | £       |
| Raw materials    | 197,977 | 244,388 | -    | -       |
| Work in progress | 76,842  | 87,437  |      | -       |
|                  | 274,819 | 331,825 | -    | -       |

## Notes to the financial statements For the year ended 31 March 2015

### 11. Debtors

|                                    |           | Group     |       | Company |
|------------------------------------|-----------|-----------|-------|---------|
|                                    | 2015      | 2014      | 2015  | 2014    |
|                                    | £         | £         | £     | £       |
| Trade debtors                      | 981,039   | 1,429,080 | -     | -       |
| Amounts owed by group undertakings | -         | -         | 4,373 | 3,941   |
| Other debtors                      | 50,100    | 53,950    | -     | -       |
| Prepayments and accrued income     | 311,522   | 192,222   | -     | -       |
| Deferred tax asset (see note 13)   | 11,060    | 10,081    | -     | -       |
|                                    | 1,353,721 | 1,685,333 | 4,373 | 3,941   |
|                                    |           |           |       |         |

Included within other debtors due within one year is an interest free loan to Mr W Allen, a director of the company, amounting to £nil (2014 - £3,850). Amounts repaid during the year totalled £3,850.

# 12. Creditors: Amounts falling due within one year

|                                    |                    | Group            |        | Company   |
|------------------------------------|--------------------|------------------|--------|-----------|
|                                    | 2015               | 2014<br>£        | 2015   | 2014<br>£ |
| Trada araditara                    | EE2 001            |                  | ~      | _         |
| Trade creditors Corporation tax    | 552,081<br>109.416 | 747,925<br>5,823 | -      | -<br>-    |
| Other taxation and social security | 260,058            | 335,302          | -      | -         |
| Other creditors                    | 25,913             | 27,408           | 10,000 | 10,000    |
| Accruals and deferred income       | 278,606            | 890,240          | -      | -         |
|                                    | 1,226,074          | 2,006,698        | 10,000 | 10,000    |

## 13. Deferred taxation

|  |               | Group        |           | Company   |
|--|---------------|--------------|-----------|-----------|
|  | 2015<br>£     | 2014<br>£    | 2015<br>£ | 2014<br>£ |
| At beginning of year<br>Released during the year | 10,081<br>979 | 9,672<br>409 | •         | -         |
| At end of year                                   | 11,060        | 10,081       | -         | -         |

The deferred taxation balance is made up as follows:

|                                |        | Group  |      | Company |  |
|--------------------------------|--------|--------|------|---------|--|
|                                | 2015   | 2014   | 2015 | 2014    |  |
|                                | £      | £      | £    | £       |  |
| Accelerated capital allowances | 11,060 | 10,081 | -    | -       |  |
|                                |        |        |      |         |  |

# Notes to the financial statements For the year ended 31 March 2015

| 14. | Share capital   | 2015                 | 2014               |
|-----|---|----------------------|--------------------|
|     | Allotted, called up and fully paid                        | £                    | £                  |
|     | 55,100 Ordinary shares of £1 each                         | 55,100               | 55,100             |
| 15. | Reserves  |                      |                    |
|     |   | Other                | Profit and         |
|     | Consum  | reserves             | loss account       |
|     | Group At 1 April 2014                                     | £<br>27,393          | £<br>1,656,154     |
|     | Profit for the financial year                             | 21,393               | 412,826            |
|     | At 31 March 2015  | 27,393               | 2,068,980          |
|     |   |                      |                    |
|     |   | Other                | Profit and         |
|     | Company   | reserves<br>£        | loss account £     |
|     | At 1 April 2014 and 31 March 2015                         | 27,393               | (31,953)           |
|     | 7. Tryin 2014 and 01 Maion 2010                           |                      |                    |
| 16. | Reconciliation of movement in shareholders' funds         |                      |                    |
|     |   | 2015                 | 2014               |
|     | Group   | £                    | £                  |
|     | Opening shareholders' funds Profit for the financial year | 1,738,647<br>412,826 | 1,734,595<br>4,052 |
|     | Closing shareholders' funds                               | 2,151,473            | 1,738,647          |
|     |   | 2015                 | 2014               |
|     | Company   | £                    | £                  |
|     | Shareholders' funds at 1 April 2014 and 31 March 2015     | 50,540               | 50,540             |

The company has taken advantage of the exemption contained within section 408 of the Companies Act 2006 not to present its own profit and loss account.

The profit for the year dealt with in the accounts of the company was £NIL (2014 - £NIL).

## Notes to the financial statements For the year ended 31 March 2015

| 17. | Net cash | flow from o | perating | activities |
|-----|----------|-------------|----------|------------|
|-----|----------|-------------|----------|------------|

| 17. | Net cash flow from operating activ        | rities            |                |           |           |
|-----|---|-------------------|----------------|-----------|-----------|
|     |   |                   |                | 2015      | 2014      |
|     |   |                   |                | £         | £         |
|     | Operating profit                          |                   |                | 521,346   | 8,258     |
|     | Depreciation of tangible fixed assets     |                   |                | 57,128    | 69,180    |
|     | (Profit)/loss on disposal of tangible fix | xed assets        |                | (2,088)   | 549       |
|     | Decrease/(increase) in stocks             |                   |                | 57,006    | (106,069) |
|     | Decrease in debtors                       |                   |                | 332,590   | 159,892   |
|     | (Decrease)/increase in creditors          |                   |                | (884,216) | 907,025   |
|     | Net cash inflow from operating ac         | tivities          | -<br>-         | 81,766    | 1,038,835 |
| 18. | Analysis of cash flows for heading        | gs netted in cash | flow statement |           |           |
|     |   |                   |                | 2015      | 2014      |
|     |   |                   |                | £         | £         |
|     | Returns on investments and servi          | cing of finance   |                |           |           |
|     | Interest received                         | J                 |                | 1,066     | 1,208     |
|     | morest received                           |                   | =              |           |           |
|     |   |                   |                | 2015      | 2014      |
|     |   |                   |                | £         | £         |
|     | Capital expenditure and financial i       | nvestment         |                |           |           |
|     | Purchase of tangible fixed assets         |                   |                | (51,429)  | (84,844)  |
|     | Sale of tangible fixed assets             |                   |                | 22,546    | 37,647    |
|     | Net b Affair from conttol com-            |                   | _              | (28,883)  | (47,197)  |
|     | Net cash outflow from capital expo        | enaiture          | =              | (20,000)  | (47,107)  |
| 19. | Analysis of changes in net funds          |                   |                |           |           |
|     |   |                   |                | Other     |           |
|     |   |                   |                | non-cash  |           |
|     |   | 1 April           | Cash flow      | changes   | 31 March  |
|     |   | 2014              | Oubil lion     | onungoo   | 2015      |
|     |   | £                 | £              | £         | £         |
|     | Cash at bank and in hand                  | 1,396,514         | 46,977         | -         | 1,443,491 |
|     | Net funds                                 | 1,396,514         | 46,977         | •         | 1,443,491 |
|     |   | - ·               |                |           |           |

### Notes to the financial statements For the year ended 31 March 2015

### 20. Operating lease commitments

At 31 March 2015 the group had annual commitments under non-cancellable operating leases as follows:

|                         | Land and buildings |         |         | Other  |
|-------------------------|--------------------|---------|---------|--------|
|                         | 2015               | 2014    | 2015    | 2014   |
| Group                   | £                  | £       | £       | £      |
| Expiry date:            |                    |         |         |        |
| Within 1 year           | -                  | -       | 10,611  | 22,484 |
| Between 2 and 5 years   | 280,400            | 30,400  | 151,660 | 83,841 |
| After more than 5 years | •                  | 250,000 | -       | -      |
|                         |                    |         |         |        |

#### 21. Related party transactions

Included within other creditors due within one year is an interest free loan to the company from Mr F Allen, a director of the company, of £10,000 (2014: £10,000). Amounts owed by the company to Mr and Mrs Allen are secured by way of a debenture combining fixed and floating charges over the assets of the company.

The Blaze Group Holdings Limited Principal Directors Pension Fund is an occupational pension scheme providing benefits to group directors.

During the year Blaze Maintenance Limited, a subsidiary of Blaze Group Holdings Limited, paid rent to the The Blaze Group Holdings Limited Principal Directors Pension Fund amounting to £30,400 (2014: £30,400).

Included within Blaze Maintenance Limited's other debtors is an amount owed by The Blaze Group Holdings Limited Principal Directors Pension Fund of £50,100 (2014: £50,100). This amount was repaid in full in April 2015.

## 22. Controlling party

The company was controlled throughout the period by Mr F Allen, a director of the company, by virtue of his 100% shareholding.

## 23. Principal subsidiaries

| Company name              | Country | Percentage<br>Shareholding | Description          |
|---------------------------|---------|----------------------------|----------------------|
| Blaze Maintenance Limited | England | 100 %                      | Maintenance of signs |
| Signscope Limited         | England | 100 %                      | Manufacture of signs |