BRANDON CENTRE FOR COUNSELLING AND PSYCHOTHERAPY FOR YOUNG PEOPLE

(Limited by Guarantee)

COMPANY NO.: 1830241

CHARITY NO.: 290118

REPORT AND ACCOUNTS

for the year ended 31 March 2011

Z ERIDAY



A50 05/08/2011
COMPANIES HOUSE

27/07/2011 COMPANIES HOUSE

359

SUSAN FIELD CHARTERED ACCOUNTANT

NEPTUNE HOUSE 70 ROYAL HILL LONDON SE10 8RF

Open

, i

Monday 9 30 am - 8 00 pm Tuesday 9 30 am - 6 00 pm Wednesday 9 30 am - 7 00 pm Thursday 9 30 am - 6 30 pm Friday 9 30 am - 5 00pm

Registered Address

26 Prince of Wales Road, Kentish Town

London NW5 3LG Tel 020 7267 4792 Fax 020 7267 5212

E mail reception@brandoncentre org uk Web site www brandoncentre org uk

Registered Charity No

Company Limited by Guarantee No

290118 1830241

HONORARY PATRON

Brandon Cadbury (deceased 24 March 2011)

COUNCIL OF MANAGEMENT

Dr Danielle Mercey (Chair)

Prof Richard Taffler (Honorary Treasurer) Dr John Cape (resigned 16 September 2010)

Dolores Currie Dr Anna Higgitt Yemi Oloyede

Brenda Sutherland (appointed 13 May 2010)

Olivia Tatton Brown

Basıl Tyson

COMPANY SECRETARY

Geoffrey Baruch

Bankers

Barclays Bank plc,

Islington and Camden Business Centre PO BOX 3474, London NW1 7NO

Legal Advisers

Bindmans LLP Solicitors

257 Gray's Inn Road, London WC1X 8QF

Auditors

Susan Field Limited Chartered Accountants Neptune House, 70 Royal Hill, London SE10 8RF

THE STAFF

Director

Geoffrey Baruch

Doctors

Helen Montgomery (lead clinician)

Rını Paul

Joanna Sheppard

Nurse

Judith Miller **Psychotherapists**

Sally Barker

Nicola Cloutman Rumman Hoque

Rael Meyerowitz

James Rose

Child and Adolescent Psychotherapists

Zora Goodland

Adam Duncan (in training) Adele O'Hanlan (in training) Cognitive Behaviour Therapist

Lorna Vincent

MST Manager/Supervisor

Charles Wells

MST back up Supervisor

Christopher Newman

MST Standard/CM Therapists

Jaı Adhyaru Jacqueline Cannon Moıra Lamond Amanda Singh

MST PSB Therapists

Isabel Crovato Timothy Flynn Donna Spencer MST Co-ordinator Joanna Brett Projects Manager Charlotte Reynolds Office Manager

Administrative and reception staff Psychotherapy Referrals Co-ordinator

Clare Busby May Fitzpatrick Clare Hoddinott

David Ward

Camden C-Card Co-ordinator/Sexual

Health Facilitator Jessica Thom

Contraception and Sexual Health Service

Advisors and Medical Reception

Dominique Golden Stacey Miller Katrına Wright Drum Administrator Caroline Moore

Trustees' Report for the year ended 31 March 2011

Introduction

The Council of Management, who are the directors for Companies Act purposes, have pleasure in submitting the Trustees Report for 2010/11 This is a directors' report required by s417 of the Companies Act 2006. It should be read in conjuction with the Annual Report for year ended 31 March 2011 which is available as a separate publication. The financial statements comply with current statutory requirements and the requirements of the Memorandum & Articles of Association.

The Brandon Centre was formerly The London Youth Advisory Centre which was founded in 1968. It was registered as a charity and incorporated as a company in 1984. The names of the members of the Council of Management who served during the year ended 31st March 2011 are set out on page 1. The objectives and activities of the company are governed by its Memorandum and Articles of Association.

Objectives of the Charity

The principal objective of the Brandon Centre is to maintain and develop an accessible and flexible professional service in response to the psychological, medical, sexual and social problems of young people aged 12 to 25 years. It aims to relieve distress, mobilise personal resources and facilitate growth in adolescents towards responsibility and self-fulfilment. Furthermore, it aims to prevent or alleviate suffering caused by unwanted pregnancy and by mental ill health, psychological disturbance and maladaption in adult and future family relationships.

Appointment of Council Members

Members of the Council must be members of the Company, and shall be elected either by the members of the Company in General Meeting or by the Council At each Annual General Meeting one-third of the members of the Council are required to retire from office by rotation, but are eligible for re-election. The Council may appoint someone to be a member of the Council, either to fill a casual vacancy or as an addition to the existing membership, and anyone so appointed holds office only until the next Annual General Meeting, but is eligible for re-election.

Last year the Council met for six ordinary meetings and one annual general meeting and I thank all of the members who have given up their time and knowledge to help the Centre

Principal Activities

The Brandon Centre's service extends to a wide range of adolescent problems. There is a particular medical provision for contraceptive, pregnancy and psychosexual difficulties. The work of the Centre covers four main activities psychotherapy and medical counselling, the provision of information for both young people and professionals, research and evaluation, and consultation and teaching.

All the Centre's services are free of charge. There is no geographical restriction for users of the contraception, psychotherapy, parenting and information services. The Centre places great emphasis on being accessible for young people who need its services and may be hard to reach. The Centre is registered with the Care Quality Commission (formerly Healthcare Commission) and is compliant with the Commission's regulations and standards regarding the delivery of health care.

Trustees' Report for the year ended 31 March 2011

Public Benefit

The Council has referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our activities in light of the objectives of the charity as set out in the Centre's Memorandum and Articles of Association and in planning its future activities. In particular, the Trustees have considered in detail how planned activities will continue to contribute to the objects for which the Association was established

The Brandon Centre continues to provide high quality, innovative services to young people in need. This year has several notable achievements to celebrate

The provision of multisystemic therapy (MST), in particular our randomised controlled trial in partnership with Camden and Haringey youth offending services and University College London, has put the Brandon Centre at the forefront of services offering MST in the UK. The Centre's MST service has been extended to two adaptations of MST standard including MST for young people with serious problem sexual behaviour (MST PSB) and MST contingency management (MST CM) for young people with significant substance misuse problems. The Centre's involvement with MST has featured in the written press and on Radio 4, helping to inform the public of this important area of work.

The work of the Centre was praised by the Department of Health in its mental health strategy publication, *No health without mental health*, which stated, "The Brandon Centre has strong links with the local community, statutory services and academic institutions, and has a good track record in terms of engaging with young people whom other services find hard to reach"

The contraceptive and sexual health service continues to lead the way in providing services that are popular and well used by young men – the group thought to be the hardest to attract into services – and numbers of young people attending the drop-in service continue to grow. The real baby programme is an innovative way of teaching young people about the realities of parenting and has been enthusiastically taken up by young people who have benefited from information on sexual health, contraception and relationships

The Centre's psychotherapists continue to see a large number of young people both at the Centre's premises in Kentish Town and at the Drum in South Islington The service is highly unusual in allowing, and encouraging, self-referral reducing barriers to access All cases are tracked and monitored for retention rates and outcomes

The parent management training service has a high level of demand from parents who continue to respond favourably to the programme

Unlike many voluntary sector organisations, the Brandon Centre rigorously evaluates all of its activities, allowing it to demonstrate effectiveness and to plan future clinical activity. Furthermore, the Brandon Centre has a publication record of which many academic organisations would be proud

Trustees' Report for the year ended 31 March 2011

Our website has had a major re-organisation and is now a useful way into services and information both for potential users and professionals. We have also made a significant stride in meeting health and safety requirements, in updating policies and procedures and in improving the management structure of the organisation. The Centre successfully reapplied for registration with the Care Quality Commission (CQC). Following an unannounced visit by two inspectors to review compliance with CQC standards, the Centre was judged overall to be meeting all the essential standards of quality and safety reviewed.

The continuing success of the Brandon Centre is only possible because of the dedication and loyalty of the staff. The Council of Management expresses thanks for their work, but in particular the continuing dedication of the director Geoffrey Baruch.

We are very appreciative for the continued financial support of London Boroughs of Camden and Islington, Camden and Islington Primary Care Trusts, London Councils, EC1 New Deal for Communities, the Department of Health, the Youth Justice Board and for the generosity of charitable trusts and corporations without whom the Centre would not be able to continue to respond to the mental health needs and contraceptive and sexual health requirements of so many young people seeking help

Financial Review

As shown by the Statement of Financial Activities, total incoming resources for the year to 31st March 2011 amounted to £916,804 (2010 £1,094,151), including capital grants, and expenditure totalled £1,052,423 (2010 £920,193) Net outgoing resources during the year amounted to £135,619 against net incoming resources of £173,958 in 2010 However this apparent deficit is explained by expenditure incurred this year in respect of funds received in 2009/10 for a major pilot on Multisystemic therapy for young people with problem sexual behaviour (MST PSB) As in previous years, the Centre has benefited from the financial support of health and local authorities, charitable trusts and corporate donors, for which we are extremely grateful

Direct project expenditure amounted to around £1,002,000 (2010 £833,000) Expenditures on the Centre's contraception service, psychotherapy service and other projects totalled around £450,000 (2010 £475,000) and on MST £552,000 (2010 £358,000)

Total Fund balances at 31st March 2011 were £727,000 (2010 £863,000) of which £252,000 (2010 £252,000) was the Capital Reserve which represents the cost of funding the property in North West London where the Brandon Centre carries on its activities. A further £94,000 (2010 £103,000) is the Brandon Centre's Development Fund which is designated as a long-term contingency fund as described in more detail in the notes to the accounts. The remaining balance of £380,000 (2010 £508,000) consists of £52,000 (2010 £224,000) restricted funds which relate to the various activities of the Brandon Centre together with an unrestricted funds balance of £328,000 (2010 £283,000), which approximates to the level of reserves considered necessary as per the reserves policy

Trustees' Report for the year ended 31 March 2011

The Brandon Centre's financial position at 31st March 2011 remains sound. The funding environment is becoming increasingly difficult and could have an impact on current levels of activity.

Risk Analysis

In order to comply with the Statement of Recommended Practice for Charity Accounts (SORP 2005) a review of the major risks to which the Charity is exposed and the systems that have been established to mitigate those risks was carried out by the Honorary Treasurer and Director, in consultation with the Auditor. The review initially considered external factors. Changes in social policy, overall public spending, the standing of child and adolescent mental health services and legislation were identified as potential areas of risk. Potential problems of human resources and infrastructure at the Centre were also considered in this review which found that there were already systems in place to mitigate the possible impact of the majority of risks identified. Based on the report's recommendations areas of potential vulnerability were addressed and rectified. This will be monitored on an ongoing basis and further systems will be implemented to mitigate any new risks identified.

Reserves Policy

As a reserves policy, The Council of Management has agreed that there should be three months running costs, sufficient funds to make redundancy payments should the organisation be forced to close and a contingency sum of £10,000

Trustees' Report for the year ended 31 March 2011

Statement of Trustees' Responsibilities

The trustees (who are also directors of the Brandon Centre for Councelling and Psychotherapy for Young People for the purposes of company law) are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources (including the income and expenditure) of the charitable company for that period. In preparing those financial statements, the trustees are required to

- a) select suitable accounting policies and apply them consistently,
- b) observe the methods and principles in the Charities SORP,
- c) make judgments and estimates that are reasonable and prudent,
- d) state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the financial statements,
- e) prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company, and which enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The trustees confirm that so far as they are aware, there is no relevant audit information of which the charitable company's auditors are unaware. They have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Auditors

Susan Field Limited, Chartered Accountants appointed as the auditors of the Company have indicated their willingness to continue in office A resolution will be proposed at the Annual General Meeting

This report, which has been prepared in accordance with the special provisions of part 15 of the Companies Act 2006, applicable to small companies was approved by the Board on 21 July 2011 and signed on its behalf

On behalf of the Council of Management

Richard Taffler

SUSAN FIELD • CHARTERED ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BRANDON CENTRE FOR COUNSELLING AND PSYCHOTHERAPY FOR YOUNG PEOPLE

We have audited the financial statements of Brandon centre For Counselling and Psychotherapy for Young People for the year ended 31 March 2011 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes numbered 1 to 15 The financial reporting framework that has been applied in their preparation is applicable law and the requirements of the Financial Reporting Standard for Smaller Entities (effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities)

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of trustees and auditors

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the trustees' report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

Opinion on financial statements

In our opinion the financial statements:

- > give a true and fair view of the state of the charitable company's affairs as at 31 March 2011 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- > have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- > have been prepared in accordance with the requirements of the Companies Act 2006

Susan Field Limited Registered in England no 6601379

SUSAN FIELD • CHARTERED ACCOUNTANTS

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit; or companies regime and take advantage of the small companies exemption in preparing the Trustees' Annual Report.

Susan Field FCA, Senior Statutory Auditor

For and on behalf of Susan Field Limited

Statutory Auditors

Chartered Accountants

Neptune House

70 Royal Hill

London

SE10 8RF

Date 22 July 2011

Statement of Financial Activities and Income and Expenditure Account for the year ended 31 March 2011

		<u> </u>	I Maich ZUII				
	Note	Capital Reserve	Development <u>Fund</u>	Restricted Funds	Unrestricted Funds	Total Funds 2011	Total Funds 2010
		£	£	£	£	£	£
Incoming resources							
Incoming resources from generated funds							
Voluntary income	2	-	-	256,336	55,550	311,886	185,959
Investment income	3	-	599	-	5,695	6,294	9,771
Incoming resources from							
charitable activities	4	-	-	94,500	504,124	598,624	898,421
Other incoming resources		-	•	-	-	-	-
Total incoming resources			599	350,836	565,369	916,804	1,094,151
Resources expended							
Costs of generating funds							
Costs of generating voluntary income	5	-	•	-	5,082	5,082	4,970
Charitable activities	6	-	11,166	1,005,352	20,099	1,036,617	904,370
Governance costs	7	-	•	3,784	6,940	10,724	10,853
Total resources expended		-	11,166	1,009,136	32,121	1,052,423	920,193
Net incoming/outgoing resources		-	(10,567)	(658,300)	533,248	(135,619)	173,958
Transfers between funds		-	1,661	486,488	(488,149)	-	-
Net income and movement in funds Reconciliation of funds		-	(8,906)	(171,812)	45,099	(135,619)	173,958
		252,388	103,286	224,160	282.826	862.660	688,702
•						727,041	862,660
Total resources expended Net incoming/outgoing resources before transfers Transfers between funds			(10,567)	1,009,136 (658,300) 486,488	32,121 533,248 (488,149)	1,052,423 (135,619) - (135,619) 862,660	920 173 173 688

COMPANY NO 1830241

Balance sheet

as at

31 March 2011

	Note	2011		20:	10
	_	£	£	£	£
Fixed assets					
Freehold property	10		252,388		252,388
Fixtures and fittings	10		16,774		24,913
Total fixed assets			269,162		277,301
Current assets					
Debtors	11	5,875		4,964	
Cash at bank - deposit accounts		1,350,433		1,399,105	
Cash at bank and in hand		18,057		45,560	
Total current assets		1,374,365		1,449,629	
Creditors: amounts falling due					
within one year	12	(320,172)		(539,270)	
Net current assets/(liabilities)			1,054,193		910,359
Total assets less current liabilities			1,323,355		1,187,660
Creditors amounts falling due					
after more than one year	13		(596,314)		(325,000)
Net assets	14		727,041		862,660
The funds of the charity:					
Capital reserve			252,388		252,388
Development fund			94,380		103,286
Other Restricted funds			52,348		224,160
Unrestricted funds					
General fund		327,925		282,826	
Total unrestricted funds			327,925		282,826
Total charity funds	15		727,041		862,660

These financial statements, which have been prepared in accordance with the special provisions relating to the small companies regime within Part 15 of the Companies Act 2006 and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), were approved by the Board on 21 July 2011 and signed on its behalf by

Richard Taffler - Honorary

Danielle Merc

10

Notes to the accounts for the year ended 31 March 2011

1 Accounting policies

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the preceding year.

(1) Basis of accounting

The financial statements have been prepared under the historical cost convention, and in accordance with the Companies Act 2006, the Financial Reporting Standard for Smaller Entities (effective April 2008) and the Statement of Recommended Practice Accounting and Reporting by Charities issued in March 2005

(11) Fund accounting

Unrestricted funds are available for use at the discrection of the trustees in furtherance of the general objectives of the charity

Designated funds are unrestricted funds earmarked by the trustees for particular purposes Restricted funds are subject to restrictions on their expenditure imposed by the donor or through the terms of an appeal

(III) Incoming resources

All incoming resources are included in the Statement of Financial Activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income

- Voluntary income is received by way of grants, donations and gifts and is included in full when receivable
- Donated services and facilities are included at the value to the charity where this can be quantified The value of services provided by volunteers has not been included in these accounts
- · Investment income is included when receivable

(iv) Resources expended

Expenditure is accounted on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates

- · Costs of generating funds comprise the costs associated with attracting voluntary income
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its
 activities and services for its beneficiaries. It includes both costs that can be allocated directly to
 such activities and those costs of an indirect nature necessary to support them.
- Governance costs include those costs associated with meeting the constitutional and stautory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity
- All costs are allocated between the expenditure categories of the SOFA on a basis designed to
 reflect the use of the resource. Costs relating to a particular activity are allocated directly. Staff costs
 are allocated to projects on the basis of staff time spent on those projects. Other costs are apportioned
 on a reasonable and consistent basis.

Notes to the accounts for the year ended 31 March 2011

(v) Fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation. The cost of minor additions or those costing below £1,000 are not capitalised. Depreciation is provided at rates calculated to write off the cost of each asset over its expected useful life. The rates used are as follows fixtures and fittings.

33%

As the Council of Management consider that any depreciation charge on the freehold property would be immaterial on the grounds that the estimated residual value is not materially different from the carrying value which is the cost of acquisition, no depreciation has been provided

(v1) Deferred income

Where income is received, some or all of which is specifically in relation to future periods, the relevant amount is deferred and credited to the Statement of Financial Activities in the period to which it relates

2 Voluntary income

·	Development Fund	Restricted Funds	Unrestricted Funds	Total Funds 2011	Total Funds 2010
	£	£	£	£	£
BBC Children in Need	•	7,400	-	7,400	7,000
City Parochial Foundation	-	-	•	-	2,500
Cripplegate Foundation	-	18,000	-	18,000	17,813
Department of Health	-	133,686	-	133,686	-
J Paul Getty Jnr Charitable Trust	-	25,000	-	25,000	-
John Lyon's Charity	-	30,000	-	30,000	•
Mercers' Charitable Foundation	-	-	•	-	7,500
Oakdale Trust	-	-	7,000	7,000	14,000
The City Bridge Trust	-	-	-	-	30,000
The Hampstead Wells and Camden Trust	-	7,500	-	7,500	7,500
The Harold Hyam Wingate Foundation	-	-	•	-	6,500
The Henry Smith Charity	-	-	-	-	40,000
The Pilgrim Trust	-	14,250	-	14,250	-
Tuixen Foundation	-	-	30,000	30,000	-
Others	-	20,500	18,550	39,050	53,146
Total		256,336	55,550	311,886	185,959

Notes to the accounts for the year ended 31 March 2011

3 Investment income

J		DevelopmentFund	Restricted Funds	Unrestricted Funds	Total Funds 2011	Total Funds 2010
		£	£	£	£	£
	Interest receivable	599	-	5,695	6,294	9,771
	Total	599	-	5,695	6,294	9,771
4	Incoming resources from charitable activiti	es				
	Camden Primary Care Trust	-	-	192,524	192,524	170,324
	Department of Health	-	60,000	~	60,000	169,038
	EC1 New Deal	-	34,500	-	34,500	35,375
	Enfield NHS	-	-	95,000	95,000	•
	Islington Primary Care Trust	-	-	33,749	33,749	33,749
	London Borough of Barnet	-	-	-	-	9,500
	London Borough of Camden	-	-	144,565	144,565	194,616
	London Borough of Islington	-	-	10,000	10,000	7,300
	London Councils	-	-	27,840	27,840	28,519
	Youth Justice Board	-	-	-	-	250,000
	Other	-	-	446	446	-
	Total	-	94,500	504,124	598,624	898,421

Brandon Centre for Counselling and Psychotherapy for Young People received a grant of £27,840 in the year from London Councils which was fully used for the purpose of contributing to the salaries and running costs of the staff responsible for delivering an evidence-based parenting intervention project aimed at diverting young people aged 12 to 16 from youth offending and antisocial behaviour

5 Costs of generating funds

Costs of generating voluntary income Allocated staff costs	-	-	5,082	5,082	4,970
Total			5,082	5,082	4,970

Notes to the accounts for the year ended 31 March 2011

6 Charitable activities

		Development Fund	Restricted Funds	Unrestricted Funds	Total Funds 2011	Total Funds 2010
		£	£	£	£	£
Α	Allocated staff costs	-	882,148	4,029	886,177	748,517
N	MST expenses	-	24,499	-	24,499	49,553
	Medical supplies	-	19,904	-	19,904	16,701
	Building redevelopment	1,519	-	-	1,519	9,086
	Computer equipment supplies & maintenance	-	2,572	-	2,572	2,353
	Courses & conferences	-	4,599	662	5,261	3,963
Γ	Depreciation	9,647	-	153	9,800	3,932
	Household and staff expenses	-	12,977	1,118	14,095	10,967
	nsurance	-	6,728	-	6,728	6,827
L	.ight & heat	→	1,438	1,811	3,249	2,374
	Printing, postage & stationery	-	14,105	-	14,105	12,516
	Professional fees	-	3,000	435	3,435	5,791
F	Rates & water rates	_	3,907	-	3,907	4,119
F	Recruitment	-	135	-	135	5,756
F	Repairs & renewals	-	15,614	11,891	27,505	3,784
	Subscriptions, books, pamphlets etc	-	2,519	-	2,519	4,344
	Sundry expenses	-	1,560	-	1,560	2,174
	Telephone & fax	-	9,647	-	9,647	8,170
	Website	-	-	-	-	3,443
7	Fotal	11,166	1,005,352	20,099	1,036,617	904,370
7 (Governance costs					
,	Audit fee - current year	-	2,525	475	3,000	2,990
	Audit fee - prior year	-	-	535	535	-
	Allocated staff costs	-	-	5,930	5,930	5,888
	Annual report printing	-	1,259	-	1,259	1,975
	Total		3,784	6,940	10,724	10,853

Notes to the accounts for the year ended 31 March 2011

8 Staff costs and numbers

Stall Costs and Rumbers	2011	2010
	£	£
Staff costs were as follows		
Salaries and wages	807,468	683,053
Social Security costs	81,665	68,337
Pension costs	8,056	7,985
Total	897,189	759,375

One employee received emoluments of between £80,000 and £90,000 (2010 £80,000 and £90,000) No other employee received emoluments of more than £60,000 (2010 none)

The average number of employees during the year was as follows

	2010	2010
	No.	No.
Director	1 0	1 0
Medical	5 8	3 5
Psychotherapy	7 8	70
MST	110	77
Management and administration	6 9	7 5
Total	32 5	26 7

The charity does not operate its own pension scheme but makes contributions into its employees' personal defined contribution pension plans. No contributions were outstanding at the year end £2,653 related to the higher-paid employee referred to above (2010 £2,594)

9 Trustee remuneration and expenses

No trustees received any remuneration or expenses during the year (2010 £nil)

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year $(2010 \, \text{nil})$

Notes to the accounts for the year ended 31 March 2011

10 Tangible fixed assets

•	Freehold properties	Fixtures & Fittings Tots	al
	£	££	
Cost			
At 1 April 2010	252,388	93,055 345,	,443
Additions	-	1,661 1,	,661
Disposals			
At 31 March 2011	252,388	94,716 347,	,104
Accumulated depreciation			
At 1 April 2010	-	68,142 68,	,142
Charge for the year	•	9,800 9,	,800
Disposals	_ _		
At 31 March 2011	-	77,942 77,	,942
Net book value			
At 31 March 2011	252,388	16,774 269	,162
At 31 March 2010	252,388	24,913 277,	,301

The freehold property, 26 Prince of Wales Road, London NW5, was acquired in April 1983 at a cost of £35,559 Donations were received towards the cost of the premises and a Capital Reserve fund was established to separate these funds from the general revenue reserve. An extension to the building was subsequently added and further donations were received and placed to the credit of the Capital Reserve. In 2009, building works were carried out to convert the top floor flat into offices for the use of the Centre. This was funded from the Development Fund set up for this purpose. An amount equal to the cost has been transferred from the Development Fund to the Capital Reserve fund. The balance on the Capital Reserve Fund equals the cost of the property.

11 Debtors

Dentots	£	2010 £
Prepayments	5,875	4,964
Total	5,875	4,964

Notes to the accounts for the year ended 31 March 2011

12 Creditors, amounts falling due within one year

Creators, amounts taming due within one your	2011	2010
	£	£
Trade creditors	2,873	2,695
Taxation and social security	28,779	20,924
Accruals	3,520	3,651
Deferred income	285,000	512,000
Total	320,172	539,270

All deferred income at 31 March 2011 relates to incoming resources deferred in the current year Some deferred income at 31 March 2010 was released in the current year

13 Creditors: amounts falling due after more than one year

	2011	2010
	£	£
Deferred income	596,314	325,000

14 Analysis of net assets between funds

	Capital <u>Reserve</u> £	Development <u>Fund</u> £	Restricted Funds £	General <u>Funds</u> £	Total <u>Funds</u> £
Tangible fixed assets	252,388	16,774	-	-	269,162
Current assets	, -	77,606	962,441	334,318	1,374,365
Current habilities	-	-	(313,779)	(6,393)	(320,172)
Long-term habilities	-	-	(596,314)	-	(596,314)
Net assets at 31 March 2011	252,388	94,380	52,348	327,925	727,041

Notes to the accounts for the year ended 31 March 2011

15 Movements in funds

	At 1 April <u>2010</u>	Incoming resources	Outgoing resources	Transfers <u>in funds</u>	At 31 March 2011
	£	£	£	£	£
Restricted funds					
Bereavement	233	7,400	(7,400)	-	233
Contraception	12,604	4,500	(195,351)	178,247	-
Parenting work	1,486	-	(37,840)	36,354	-
Psychotherapy	14,655	53,000	(142,003)	74,348	-
The Drum	9,757	52,500	(70,296)	8,039	-
MST PSB	151,314	133,686	(283,820)	-	1,180
MST Standard/CM	-	74,250	(264,250)	190,000	-
MST project	34,111	-	(3,672)	-	30,439
BSFT	-	25,000	(4,504)	-	20,496
Other	-	500		(500)	
	224,160	350,836	(1,009,136)	486,488	52,348
Capital reserve	252,388	-	-	-	252,388
Development fund	103,286	599	(11,166)	1,661	94,380
Total restricted funds	579,834	351,435	(1,020,302)	488,149	399,116
Unrestricted funds					
General fund	282,826	565,369	(32,121)	(488,149)	327,925
Total unrestricted funds	282,826	565,369	(32,121)	(488,149)	327,925
Total funds	862,660	916,804	(1,052,423)		727,041

Transfers:

Transfers represent unrestricted income which Trustees have applied to the restricted funds' charitable activities

Purposes of Restricted Funds

Bereavement

A psychotherapy service for young people aged 12 to 21 who suffered bereavement funded by BBC Children in Need

Contraception

The core contraceptive and sexual health service with medical and nursing provision for contraception, sexual health problems, pregnancy and psychosexual difficulties

Parenting Work

A project for parents who are having difficulties controlling the behaviour of their teenage child in the home, at school, or in the community

Notes to the accounts for the year ended 31 March 2011

15 Movements in funds (continued)

Psychotherapy

The core psychotherapy service with psychotherapeutic provision for young people presenting with severe emotional and behavioural problems who are at risk of mental ill health

The Drum

A psychotherapy service for young people aged 12 to 21 years offered at the premises of the Drum youth project in South Islington

MST PSB

A project piloting MST (Multisystemic therapy) for young people with problem sexual behaviour, which includes treating families of young people convicted of sexual offences

MST Standard/CM

Cases commissioned for MST as an alternative to an out of home placement, especially a Tier 4 medium stay psychiatric hospital MST Standard/CM is also a specialist intensive intervention for young people with severe antisocial behaviour and substance misuse

MST project

A project in partnership with Haringey and Camden Youth Offending Services testing and evaluating the effectiveness of MST, a family-based intervention, in reducing re-offending by persistent young offenders

BSFT project

Brief Stategic Family Therapy project funded by J Paul Getty Jnr Charitable Trust to employ a structural family therapist to work with young people presenting with substance misuse and antisocial behaviour

Capital Reserve:

As described in note 10 this fund equals the cost of the freehold property

Development fund.

The extension to the freehold property had been fully funded in previous years and on completion Brandon Cadbury and associated trusts generously agreed that sums previously earmarked for the extension could be retained to create a Development Fund for the longer term benefit of the Centre In line with this, it is the policy of the Brandon Centre to reserve this fund, firstly for any major capital works that may arise, secondly as a contingency fund to enable the Centre to continue to meet existing commitments at times of shortfall in income and thirdly to pump prime innovative projects, but this only to the extent that the fund will still be able to meet the two previously mentioned objectives. The money is invested and the interest accruing thereon is added to the fund on a year to year basis. The balance at year end includes £16,774 being the net book value of the capitalised part of the building and infrastructure redevelopment leaving £77,606 to be spent in the future