

Company number 08168948
Registered Charity number 1160289

AUTISM ANGELS LIMITED
(a charitable company limited by guarantee)

REPORT AND UNAUDITED FINANCIAL STATEMENTS

Year ended 31 August 2016



AUTISM ANGELS LIMITED

REPORT AND UNAUDITED FINANCIAL STATEMENTS

Year ended 31 August 2016

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AUTISM ANGELS LIMITED

TRUSTEES' REPORT

The trustees have pleasure in presenting their report together with the unaudited financial statements of the charity for the year ended 31 August 2016. These are also prepared to meet the requirements for a directors' report and financial statements for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and the Statement of Recommended Practice - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective January 2015).

Public benefit

The Trustees confirm that they have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit 'Charities and Public Benefit'. This Trustee's report clearly sets out our charitable objects, current activities and how they benefit the public.

Objectives and activities

The charity was formed under the Companies Act on 06 August 2012 with the primary object of working with families and professionals to improve the lives of children on the Autism Spectrum. Activities commenced on 01 January 2014. Registration under the Charities Act was obtained on 02 February 2015.

The purposes of the charity continue to be:

For the public benefit, the relief of those in need by reason of autism and other disabilities, in particular but not exclusively by

- advancement of education through training programmes and development activities to improve their skills, capacities and capabilities
- Advancement of education through training and development programmes for the families, carers and professionals who have a role in supporting the individuals with disabilities
- Advancement of health and wellbeing, in particular but not exclusively, by raising awareness and removing limiting beliefs of the benefits of the natural environment and working with animals

In shaping our objectives the trustees have considered the Charity Commission's guidance on public benefit, including the guidance on public benefit and fee charging. The charity relies on income from fees and charges to cover its operating costs. In setting the level of fees, charges and concessions, the trustees give careful consideration to the accessibility of the activities to those on low incomes.

The strategies employed to achieve the charity's aims and objectives are:

- Develop new services to support the wellbeing of families and professionals, working with people on the autism spectrum, and children with additional needs, including behavioural and emotional.
- Extend the reach of the organisation through the development and improvement of centres across the UK.

Within these aims, the charity, endeavours to generate funds which can be used to extend its activities.

Achievements and performance

During this period we have been successful in the opening of a new center in the south, near Hitchin. We will continue to increase the availability of our sessions through the continued development of the center. Despite the unfortunate events during the year we are pleased that Autism Angels has increased the number of families that have been assisted by one of our programmes and we have seen many positive results with the families having completed programmes in the previous year. Based on the positive results we are looking to expand the variety of programmes to make them more accessible to more families and we are looking to develop the facilities at the northern center to provide an indoor area to allow additional programmes to run.

Financial review

Financial position

The majority of the charities income for 2015-16 was derived from fees and donations. As a registered charity, income is derived from trusts and grant providers, fees and donations.

The charity year of activity has been satisfactory.

AUTISM ANGELS LIMITED

TRUSTEES' REPORT (continued)

Investment powers and policies

The Trustees, having regard to the liquidity requirements of operating the charity and to the reserves policy have operated a policy of keeping available funds in an current account, with reserves to be moved to an interest bearing deposit account when appropriate.

Reserves Policy

Funds will be accumulated on deposit as appropriate in order to provide adequate working to enable the charity to carry out its activities.

Plans for future periods

The main objectives are to continue to develop the following services through a centre in the North and a centre in the South.

- Monthly tasters at both centres.
- Family fun days at both centres.
- Volunteer training programmes at both centres to train new volunteers and provide CPD to established volunteers.
- Mentoring programmes running in northern centre.
- School visits carried out as awareness and fundraising activity.
- Autism Awareness Week – fundraising and awareness raising activities ran during the week in partnership with local businesses.
- Fundraising and awareness raising events throughout the year, including; events at Stockeld Park.
- Mini mentoring programmes for schools in both centres.
- Pilot Family tasters, obtain feedback about how these work, support programme recruitment etc.
- Bespoke family coaching programme, which is a shorter programme, offered on a one to one basis, which provides focused support to a family.

and in due course expanding activities in the following areas

- Taster sessions for families.
- Family Fun Days.
- Summer Camps.
- Mentoring Programme (35 weeks - for children, particularly during transitional school years, and including the parent who is the main carer).
- Parent Programme.
- Mini Mentoring Programmes for Schools.
- Family Coaching sessions.
- Professional training (for those working with people on the autism spectrum e.g. social care, health, education professionals).
- Coaching sessions.
- Recruit paid facilitators at both centres to lead the development and running of programmes.
- Further development of the mentoring programme, to incorporate a more family focused approach, which allows both parents, siblings and schools to be involved and work together.
- Further development of the Parent Programmes following evaluation of the pilot, including different levels of progression.
- Expansion of both centres; evaluate and map what the current programme capacity is now and what maximum capacity is for both centres. Create plans which enable both centres to build to maximum capacity.
- Increased networking with professional groups, and potential partnership working.
- Bespoke professional training programmes, including the potential for an integrated approach working with education, health and care professionals supporting families.
- Develop contacts with SENCO/Head/Deputy in schools to co-ordinate visits and awareness raising events but also establish relationships for collaboration and programme recruitment.
- Develop fundraising opportunities; sky dive, sponsored walk, cycle ride, carol service, summer balls, launch party for both centres, reindeer dust, Christmas wreaths, autism awareness week etc.
- Engage with schools of current students on programmes and invite to the farm to watch how the students are supported in development
- Develop tasters at both centres which are inclusive of children, separate to the monthly tasters.

AUTISM ANGELS LIMITED

TRUSTEES' REPORT (continued)

The Trustee's would like to say Thank you to all the following

A special thank you to the Learning to Listen and Autism Angels team due to the special circumstances of May 2016 following the unexpected death of the chairman's mother

- To all those who skydived for us Anna Atkinson, Sarah Ellis, Amelia Beatty, Rob Lynch.
- To Paddy Trimmer for doing the London to Paris cycle ride.
- We would like to thank our local businesses for their on going support and donations, including Stockeld Park, The Academy Health Club and Spa, Howarth Timber, Sainsburys and Yorkshire Building Society.
- Local Schools and Community Groups including Highfield Prep School and St Andrew's Youth Club Roundhay.
- We have also benefitted kindly from generous donation from The Goose Group, George Marshall.
- and all individuals who have participated in, or sponsored a range of fundraising activities across the year.

Directors and trustees

The directors of the charitable company (the charity) are its Trustees for the purpose of charity law. The trustees and officers who served during the period and since the period end are as follows:

Key management personnel

Trustees

Ebunoluwa Mofoluwake Ajayi	resigned 13 October 2015
Anna Elizabeth Headley	resigned 5 October 2016
Emma Ellen Pears	resigned 5 October 2016
Joanne Lynn Richardson	Appointed 6 October 2016
Elizabeth Maw	Appointed 5 October 2016
Sarah Shearman	

Treasurer

Elizabeth Maw

Secretary and manager of southern centre

Joanne Lynn Richardson

Structure, governance and management

Governing Documents

The charity is governed by its articles of association, which are based on the model articles for a charitable company. These were initially approved on 06 August 2012 and subsequently amended 10 October 2014.

Appointment of trustees

Trustees are appointed by the members in accordance with the provisions contained in the Articles of Association.

Trustee training and induction

New trustees are briefed on their obligations under charity law, the constitution of the charity and on the Charity Commission Guidance on public benefit. Trustees attend external training events to facilitate the undertaking of their role, where appropriate.

Organisational structure

The Board of Trustees administers the charity and has appointed Sarah Shearman (a Trustee) to act as Chair from 13 February 2015. She also deals with the day to day operational matters. Jo Richardson has been appointed as Secretary in August 2016 and manages the Southern Centre. Liz Maw has been appointed as treasurer in August 2016.

Pay policy for senior staff

The directors consider the board of directors, who are the Trust's trustees, and the senior management team comprise the key management personnel of the charity in charge of directing and controlling, running and operating the Trust on a day to day basis. All directors give of their time freely and no director received remuneration in the year.

The pay of the senior staff is reviewed annually and normally increased in accordance with average earnings.

AUTISM ANGELS LIMITED

TRUSTEES' REPORT (continued)

Risk management

The trustees have a risk management strategy which comprises:

- Periodic reviews of the risks the charity.
- The establishment of systems and procedures to mitigate the identified risks.

This work has identified that financial sustainability is the major financial risk. Attention has also been focused on non-financial risks arising from child protection issues, fire, health and safety of employees, associated members and members of the public. A key element of the management of financial risk is the retention of adequate working capital.

The trustees are satisfied that systems and procedures are in use to adequately manage the risks to which the charity is exposed.

Reference and administrative details

Charity number	1160289
Company number	8168948
Principal / registered office	The Cherry Trees, Kirkby Lane, Kearby, Harrogate. North Yorkshire. LS22 4BR

Advisors

Independent Examiner	Long & Co (Harrogate) Limited, 17 Wensley Road, Harrogate, HG2 8AQ
Bankers	Barclays, 15 James Street, Harrogate HG1 1QX

Related parties

Related party transactions are set out at note 12 to the financial statements.

Trustees responsibilities in relation to the financial statements

The trustees (who are also directors of Autism Angels Limited for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company and charity law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources for that year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUTISM ANGELS LIMITEDTRUSTEES' REPORT (continued)

In preparing this report advantage has been taken of the small companies exemption within Part 15 of the Companies Act 2006.

Approved by the Board of Trustees and signed on behalf of the Board of Trustees on 29 May 2017.

Sarah Shearman
The Cherry Trees
Kirkby Lane
Kearby
Harrogate
North Yorkshire
LS22 4BR

Trustee

A handwritten signature in black ink, appearing to read 'S. Shearman', written in a cursive style.

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES
ON THE UNAUDITED FINANCIAL STATEMENTS OF
AUTISM ANGELS LIMITED

I report on the financial statements of Autism Angels Limited for the year ended 31 August 2016, which are set out on pages 7 to 14.

Respective responsibilities of trustees and examiner

The trustees (who are also directors of the company for the purposes of company law) are responsible for the preparation of the financial statements. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity's gross income exceeded £25,000 and I am qualified to undertake the examination being a qualified member of Institute of Chartered Accountants in England and Wales (ICAEW).

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent

- examine the financial statements under section 145 of the 2011 Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act, and
- to state whether particular matters have come to my attention.

Basis of independent examiner's statement

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the financial statements present a "true and fair view" and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- 1 which gives me reasonable cause to believe that in, any material respect, the requirements:
 - to keep accounting records in accordance with section 136 of the Companies Act 2006 ; and
 - to prepare financial statements which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities
 have not been met; or
- 2 to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.



Name: Amy Joanne Scholefield FCA

Relevant professional qualification or body: Institute of Chartered Accountants in England and Wales

Long & Co (Harrogate) Limited
 17 Wensley Road
 Harrogate
 HG2 8AQ

29 May 2017

CHARTERED ACCOUNTANTS

AUTISM ANGELS LIMITEDSTATEMENT OF FINANCIAL ACTIVITIES(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)Year ended 31 August 2016

	Note	Unrestricted Funds	Restricted Funds	Total Funds 2016	Total Funds 2015
		£	£	£	£
Income					
Donations and legacies		12,285	-	12,285	19,071
Activities for generating funds		24,784	-	24,784	17,435
Income from charitable activities		8,394	-	8,394	18,564
Total income	14	45,463	-	45,463	55,070
Expenditure					
Expenditure on charitable activities		52,799	-	52,799	52,059
Total expenditure	15	52,799	-	52,799	52,059
Net income and net movement in funds for the year		(7,336)	-	(7,336)	3,011
Reconciliation of funds					
Net movement in funds				(7,336)	3,011
Total funds brought forward				2,843	(168)
Total funds carried forward				(4,493)	2,843

The charity has no restricted funds.

The statement of financial activities includes all gains and losses recognised in the year.
All incoming resources and resources expended derive from continuing operations.

AUTISM ANGELS LIMITED

Company number 08168948
Registered Charity Number 1160289

UNAUDITED BALANCE SHEET - 31 August 2016

	Note	2016 £	2015 £
FIXED ASSETS	7	773	769
CURRENT ASSETS			
Debtors	8	850	500
Cash at bank and in hand		1,004	3,665
		<u>1,854</u>	<u>4,165</u>
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	9	<u>(7,120)</u>	<u>(2,091)</u>
NET CURRENT ASSETS		(5,266)	2,074
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>(4,493)</u>	<u>2,843</u>
Net assets / (liabilities)		<u>(4,493)</u>	<u>2,843</u>
FUNDS			
Unrestricted income funds			
General purpose fund	10	<u>(4,493)</u>	<u>2,843</u>
Total charity funds		<u>(4,493)</u>	<u>2,843</u>

The trustees have prepared financial statements in accordance with the Companies Act 2006 and section 138 of the Charities Act 2011. These financial statements are prepared in accordance with the provisions applicable to companies subject to the small companies regime and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company

For the year in question, the company was entitled to exemption from an audit under section 477 of the Companies Act 2006. No notice has been deposited under section 476 of the Act in relation to the accounts for the financial year.

- ensuring that the company keeps accounting records which comply with section 386 of the Companies Act 2006; and
- preparing accounts which give a true and fair view of the state of affairs of the company, as at the end of the financial year, and of its profit or loss for the financial year in accordance with the requirements of sections 394 and 395 of the Companies Act 2006, and which otherwise comply with the requirements of that Act relating to accounts, so far as applicable to the company.

The accounts were approved and authorised for issue by the Board of Trustees on 29 May 2017.

Signed on behalf of the Board of Trustees

Sarah Shearman

- Trustee



AUTISM ANGELS LIMITEDCompany number 08168948Registered Charity Number 1160289STATEMENT OF CASH FLOWSYear ended 31 August 2016

	Note	2016 £	2015 £
Cash used in operating activities	11	(2,290)	2,941
Cash flows from investing activities			
Purchase of tangible fixed assets		(371)	(1,063)
Cash provided by (used in) investing activities		(371)	(1,063)
Increase (decrease) in cash and cash equivalents in the year		(2,661)	1,878
Cash and cash equivalents at the beginning of the year		3,665	1,787
Total cash and cash equivalents at the end of the year		1,004	3,665

AUTISM ANGELS LIMITEDNOTES TO THE FINANCIAL STATEMENTSYear ended 31 August 2016**1. ACCOUNTING POLICIES****Accounting convention**

The financial statements have been prepared on the historical cost basis. The financial statement are prepared in sterling, which is the functional currency of the entity.

Basis of preparing the financial statements

The financial statements are prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective January 2015) and with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102).

Transition to FRS102 - reconciliation with previous Generally Accepted Accounting Practice

The entity transitioned from previous UK GAAP to FRS102 as at 31 August 2014. No adjustments were required by FRS102 to the reported financial position and performance.

Incoming resources

All incoming resources are accounted for when the charity has entitlement to the funds, certainty of receipt and the amount is measurable. Where income is received in advance it is deferred until the charity is entitled to that income.

Donations

Donations are recognised on receipt.

Tax reclaims on donations and gifts

Gift Aid receivable is included in income when there is a valid declaration from the donor. Any Gift Aid amount recovered on a donation is considered to be part of that gift and is treated as an addition to the same fund as the initial donation unless the donor or the terms of the appeal have specified otherwise.

Resources expended

Liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out resources and the amount of the obligation can be measured with reasonable certainty.

- Costs of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the accountancy fees and costs linked to the strategic management of the charity.
- All costs are allocated between the expenditure categories of the SoFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis.

Tangible fixed assets

Tangible fixed assets are stated at cost. Depreciation is provided on cost in equal annual instalments over the estimated lives of the assets. The rates of depreciation are as follows:-

Equipment, fixtures and tools	10% to 33.3%	per annum
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Fund accounting

Unrestricted funds are available to use to further any of the purposes of the charity.

Leases

Operating lease commitments are provided for in the balance sheet at the time the rental payments fall due. Such rental costs are charged to the profit and loss account as incurred.

AUTISM ANGELS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
Year ended 31 August 2016

2. LEGAL STATUS OF THE CHARITY

The company is limited by guarantee and has no share capital. In the event of the company being wound up or dissolved the members are required to contribute an amount not exceeding £10.00.

3. EMPLOYEES	2016 £	2015 £
Salaries and wages	15,827	1,573
Social security costs	-	-
	<hr/> 15,827	<hr/> 1,573
Staff numbers		
Average number of staff employed during the year	<hr/> 1	<hr/> 1

No employees has emoluments in excess of £60,000.

4. TRUSTEES' REMUNERATION

The trustees received no emoluments or expenses for acting as trustees.

The following trustees were paid expense.	2016 £	2015 £
S Shearman - mileage expenses	-	621

5. NET INCOMING RESOURCES	2016 £	2015 £
This is stated after charging:		
Depreciation of tangible fixed assets	367	294
Independent examiners remuneration	1,200	1,000

6. CORPORATION TAX

As a charity Autism Angels Limited is exempt from tax on income falling within Part II of the Corporation Tax Act 2010 and on gains falling within section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that they are applied to its charitable objectives. No corporation tax charge has arisen in the Charity.

7. TANGIBLE ASSETS	Equipment fixtures & tools £
Cost	
At 01 September 2015	1,063
Additions	371
	<hr/> 1,434
At 31 August 2016	
	<hr/> 1,434
Accumulated depreciation	
At 01 September 2015	294
Provision	367
	<hr/> 661
At 31 August 2016	
	<hr/> 661
Net book value	
At 31 August 2016	<hr/> 773
	<hr/> 773
At 31 August 2015	<hr/> 769
	<hr/> 769

AUTISM ANGELS LIMITEDNOTES TO THE FINANCIAL STATEMENTSYear ended 31 August 2016

8. DEBTORS	2016 £	2015 £		
Other debtors - due within one year	765	500		
Prepayments and accrued income	85	-		
	<u>850</u>	<u>500</u>		
9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	2016 £	2015 £		
Social security and other taxes	1,603	-		
Creditors - suppliers	2,323	591		
Loan to trustee - Shearman Sarah	850	-		
Other creditors	1,144	-		
Accruals and deferred income	1,200	1,500		
	<u>7,120</u>	<u>2,091</u>		
10. MOVEMENT IN GENERAL UNRESTRICTED FUNDS	At 01 Sept 2015 £	Incoming Resources £	Outgoing Resources £	At 31 Aug 2016 £
General purpose fund	2,843	45,463	(52,799)	(4,493)

If upon the winding up or dissolution of the Company there remains, after the satisfaction of all its debts and liabilities, any property whatsoever, the same shall not be paid or distributed among the Members of the Company, but shall be transferred either to some other institution (whether or not a member of the Company) having objects similar to the objects of the Company, or to some institution (whether or not a member of the Company) the objects of which are the promotion of charity or anything incidental or conducive thereto, such institution or institutions to be determined by the Members of the Company at or before the time of dissolution.

The company is limited by guarantee. Every Member of the Company undertakes to contribute to the assets of the Company, in the event of the same being wound up, during the time that he or she is a Member, or within one year afterwards, for payment of the debts and liabilities of the Company contracted before the time at which he or she ceases to be a Member, and of the costs, charges and expenses of winding up the same, and for the adjustment of the rights of the contributories amongst themselves, such amount as may be required not exceeding £10.00.

11. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES	2016 £	2015 £
Net movement in funds	(7,336)	3,011
Add back depreciation charge	367	294
Decrease (increase) in other debtors	(265)	(500)
Decrease (increase) in prepayment and accrued income	(85)	-
Increase (decrease) in trade creditors	1,732	591
Increased (decrease) in taxation and social security	1,603	-
Increase (decrease) in directors loan accounts	850	-
Increase (decrease) in other creditors	1,144	(555)
Increase (decrease) in accruals and deferred income	(300)	100
Net cash used in operating activities	<u>(2,290)</u>	<u>2,941</u>

AUTISM ANGELS LIMITEDNOTES TO THE FINANCIAL STATEMENTSYear ended 31 August 2016

12. RELATED PARTY TRANSACTIONS

An amount of £7,900 (2015 - £20,346) was paid to a business operated by S Shearman (a trustee) for time spent in management, training and facilitation. In addition an amount of £5,352 (2015 - £6,727) was paid to that business under a shared services agreement to cover of property and other costs, such as phone, utilities insurance and horse care jointly incurred by the charity and the business.

13. OWNERSHIP

There is no ultimate controlling party.

14. INCOME	2016		2015	
	£	£	£	£
Donations and legacies		12,285		19,071
Activities for generating funds				
Income	24,784		11,735	
Autism Camp	-		5,700	
		24,784		17,435
Income from charitable activities				
Fund raising	8,394		3,564	
NHS Autism Innovation fund	-		15,000	
		8,394		18,564
Total incoming resources		45,463		55,070

AUTISM ANGELS LIMITED
NOTES TO THE FINANCIAL STATEMENTS

Year ended 31 August 2016

15. EXPENDITURE	2016		2015	
	£	£	£	£
Expenditure on charitable activities				
Direct				
Horse work	-		3,070	
Refreshments and Food for events	408		1,242	
Horse Expenses	1,800		2,526	
Facilitators	8,700		9,225	
Management Charge	7,900		11,121	
Associate fee	3,024		-	
Riding licences	72		438	
Commission	367		-	
Salaries	15,827		1,573	
	<u>38,098</u>		<u>29,195</u>	
Support costs				
Printing and stationary	537		578	
Rent and facilities costs	4,095		6,665	
Admin Support	-		6,300	
Telephone	1,234		615	
Website	-		780	
Repairs & Maintenance	2,530		1,635	
Props for events	76		626	
Event costs	1,075		-	
Dues & Subscriptions	187		199	
Equipment rental	-		368	
Insurance expense	1,564		1,438	
Cleaning	-		28	
Poland expenses	-		804	
Professional fees	180		-	
Farm work	452		-	
Travel expenses	455		808	
Computer expenses	-		148	
Depreciation	367		294	
Promotional work	438		322	
Small equipment	-		26	
Postage & delivery	3		63	
Charges - Local giving	109		-	
Miscellaneous expenses	199		167	
	<u>13,501</u>		<u>21,864</u>	
		51,599		51,059
Governance costs				
Legal and professional costs	<u>1,200</u>		<u>1,000</u>	
		1,200		1,000
Total resources expended		<u>52,799</u>		<u>52,059</u>