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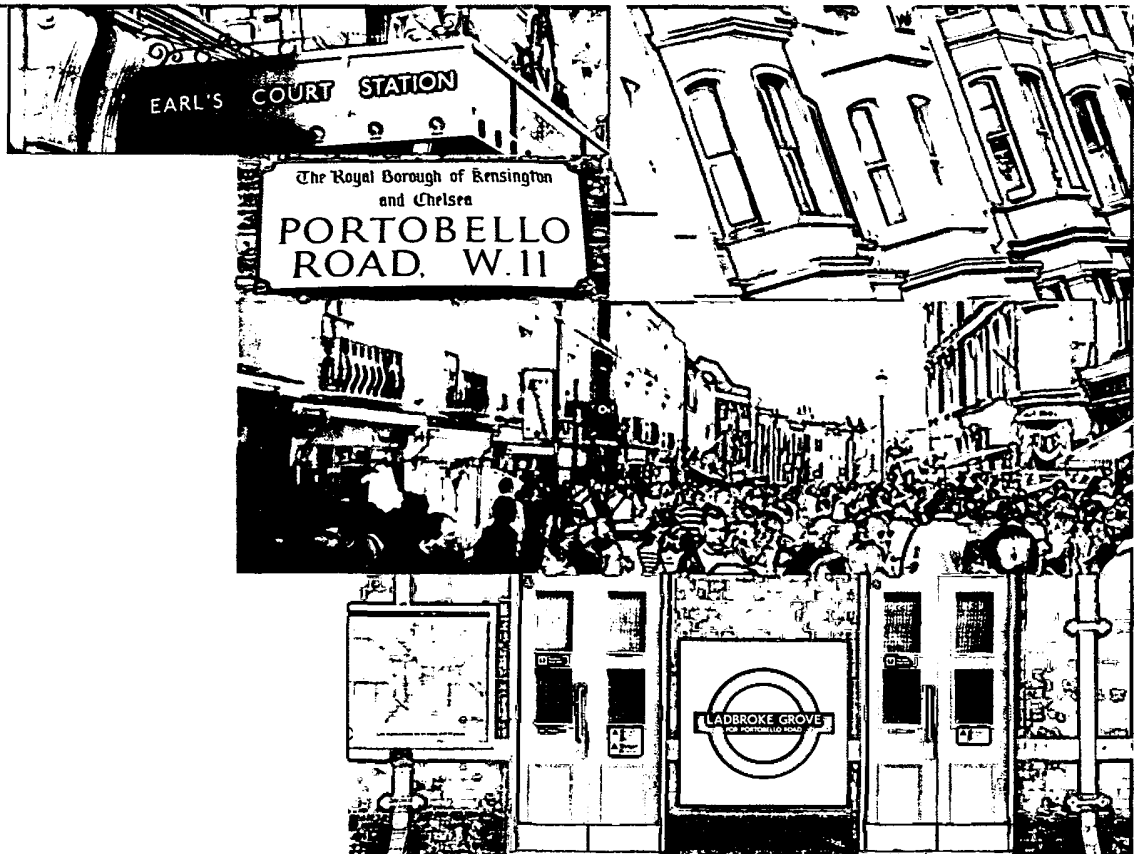
COMPANIES HOUSE

# KENSINGTON AND CHELSEA SOCIAL COUNCIL ANNUAL REPORT

**For Year Ended 31 March 2017**

Charity number: 1087457

Company number: 414637



## REMEMBERING THE GRENFELL TOWER TRAGEDY

## WE WILL NEVER FORGET



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## FOREWORD BY THE CHAIR OF TRUSTEES

Welcome to our annual report for 2016-17 in which I am pleased to bring to you some of the main headline work we have done throughout the year. One of our major work programmes was researching the issue of increasing food poverty within Kensington and Chelsea and bringing this issue to the attention of the council. I am pleased with the report produced by the Social Council as it was the first time at a local level there was an attempt to highlight the role the local voluntary and community sector plays in tackling food poverty. However, the long-term solution of addressing food poverty requires commitment and boldness at central and local government level to rise to this challenge.

Our recommendations were clear particularly in working with the voluntary sector to set up a world supermarket in which culturally appropriate foods could be sold at minimum costs.

For the council to adopt the London Living Wage in all of its contracted out services and finally to monitor food poverty as only through official monitoring can we begin to fully understand the true scale of the issue.

Our research could not have been done without the funding from Trust for London, City Living Local Life and support from some of the local voluntary and community organisations who are at the coalface of working with people in the community. These organisations we refer to in the report as food aid providers and were responding to community need. Our research revealed dedication and passion in what they were each doing to help ease the lives of some of the residents suffering from food hunger.

I would like to thank Amina Khatun our Senior Policy Officer who led the research supported by Jamie Hamilton who undertook a paid internship and worked closely with Amina. Both left KCSC in October 2016.

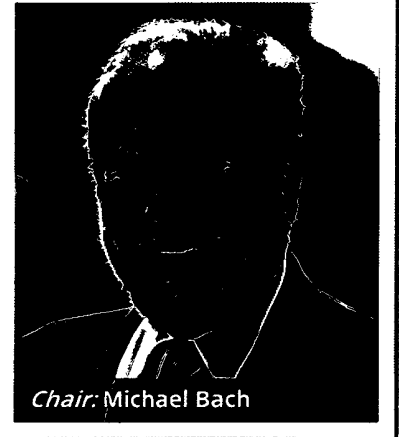
The surprise of the year was the Brexit result, which meant the UK departing from the European Union. The run up to the referendum and the aftermath risked division within our communities, yet it made me think about all that makes us united here in the borough regardless of who we are and where we come from. We are yet to find out how the Brexit deal will impact the UK, and in particular at the local level, we will need to wait

and see.

Another surprise was the unexpected but welcome injection of £0.5m from West London Clinical Commissioning Group (WLCCG) into the voluntary and community sector. The funding was given to KCSC to manage and it took us some time to plan alongside WLCCG commissioners how this money would be spent. The project will aim to develop system change programmes that will help to prepare voluntary and community organisations for larger-scale contracts that may emerge as CCGs move towards a North West London Accountable Care Partnership.

Due to this large investment, which we call Voluntary Sector Transformation funding, our income has risen substantially when compared to 2015/16. The majority of these funds will be distributed during 2017/18.

KCSC could not do all of its work without the support and confidence of our funders. I would like to thank them all for their continued investment in KCSC. Finally, I would like to thank our staff team led by Angela Spence for carrying us through the recently difficult period following the Grenfell tower fire.



Chair: Michael Bach

A handwritten signature in black ink, which appears to read 'M. Bach'. The signature is stylized and fluid.

Michael Bach, Chair of Trustees

## INTRODUCTION FROM THE CHIEF EXECUTIVE OFFICER

**2016/17** was another busy year for all the staff at KCSC. We began the year with a large injection of funds from West London Clinical Commissioning Group one of the voluntary sector's key funder. The funding we received is to support voluntary organisations prepare for North West London's move towards an Accountable Care Partnership (ACP) a partnership which will be responsible for tendering out health and wellbeing contracts in the future. Our role is to help prepare the sector for possible contracts that will emerge through the ACP.

We have not rushed this work during 2016/17, instead we have spent time working with WLCCG to think through and to plan how we will develop the programme and what infrastructure developments are needed within KCSC for this to happen. Some of you have attended our events both at the local level within Kensington and Chelsea and across our neighbouring boroughs Hammersmith and Fulham and Westminster. These events have focussed on Accountable Care Partnerships and how voluntary organisations can come together in partnership to bid for future contracts. This work will continue during 2017/18.

This year we continued to build on the self care work from 2015/16 as the contract manager. It has been a worthwhile learning curve building the collaborative relationship with clinical staff who are central to the delivery of My Care My Way aimed at people aged 65 and older. KCSC and in particular staff working directly on the pilot have worked hard with our local voluntary sector providers to ensure they are supported in delivering their contracts. I am proud of the work we have done so far to raise the profile of social prescribing locally and proud of those organisations who are part of the delivery providing much needed services for our older residents.

At the start of the financial year our Health & Wellbeing Development Manager, Jon Woolf left KCSC. Jon was instrumental in helping to connect the voluntary sector with WLCCG commissioners in the development of what is now the mental health Community Living Well programme.

This work will continue throughout 2017/18.

A £20,000 donation from City Bridge Trust enabled us to employ key staff for longer to deliver the food poverty project. The funding also contributed to the costs of the final report produced on our food poverty research.



CEO: Angela Spence

Finally I would like to thank all of our funders for continuing to invest in KCSC, to the trustees for their time and commitment in steering KCSC to deliver its mission and to all of KCSC's paid staff and volunteers who have worked hard throughout the year to deliver all of the services we provide.

A handwritten signature in black ink, which appears to read 'A. Spence'.

Angela Spence, Chief Executive Officer

## LEGAL AND ADMINISTRATIVE INFORMATION

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### Directors and Trustees

Michael Bach (Chair)  
Jamie Renton  
Mark Anfilogoff (Treasurer)  
Stephen Duckworth  
Jan Halliday  
Angela Wilson (Appointed 27/09/16)

Howard Taylor  
Marie Mulcahy (Vice Chair)  
Christine Bennett  
Lynda Rosénior-Patten (Resigned 27/09/16)  
Kevin Masters (Co-opted member)

Angela Spence

Chief Executive Officer

Company Number  
Charity Number  
Registered Office

4146375  
108 7457  
111-117 Lancaster Road, London W11 1QT

Independent Auditors

Goldwins Limited  
75 Maygrove Road  
West Hampstead  
London  
NW6 2EG

Bankers

CAF Bank Ltd  
PO Box 289  
West Mailing  
Kent ME19 4TA

Solicitors

Russell Cooke  
2 Putney Hill  
London  
SW15 6AB

## **DIRECTORS' / TRUSTEES' REPORT**

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**The Trustees present their report and the financial statements for the year ending 31 March 2017.**

### **Legal Status**

Kensington and Chelsea Social Council (KCSC) is a registered charity and a company limited by guarantee. The governing document of Kensington and Chelsea Social Council is its Memorandum and Articles of Association.

### **Organisation of the Charity**

Kensington and Chelsea Social Council is governed by a Board of Trustees. The responsibility for planning, service delivery and reporting is delegated to the Chief Executive and the staff team. The Chief Executive reports to the Board of Trustees.

Kensington and Chelsea Social Council is the Royal Borough of Kensington and Chelsea's recognised voluntary-sector 'infrastructure' organisation. It supports voluntary and community organisations (VCOs) through the provision of training, advice and information. It also facilitates voluntary and community participation in relevant forums, presenting the views of the sector at strategic meetings such as the Borough Voluntary Organisation Advisory Group and the local Health & Wellbeing Board.

### **Structure, Governance and Management**

Kensington and Chelsea Social Council is a membership organisation. Full membership is open to all voluntary and community organisations (VCOs) working in the borough and individual residents of Kensington and Chelsea. Statutory, private, and large grant-giving organisations operating in Kensington and Chelsea can be affiliate members with no voting rights.

Decision making on strategies, plans, budgets, staffing, etc. is delegated to the Board of Trustees. The trustees receive regular reports and recommendations from the Chief Executive regarding the recruitment, supervision and appraisal of staff. The performance of the Chief Executive is appraised annually by trustees.

Trustees are elected annually at annual general meetings. At their first meeting they elect office bearers and sub committee members. In situations where vacancies occur, Trustees can co-opt individuals who serve till the next AGM when they stand down together with elected members. A Trustee induction and training policy has been in place since the 2006 AGM.

KCSC is a member of the National Association for Voluntary and Community Action (NAVCA), and has achieved NAVCA's quality mark. Membership of NAVCA requires KCSC to comply with criteria which include having a statement of values and performing the five functions of a local infrastructure organisation.

Being the local infrastructure organisation also means that KCSC is expected to take lead roles in representing voluntary and community organisations and in implementing and understanding policy changes.

### **Risk Management**

The charity maintains a risk register. Trustees have considered the risks faced by KCSC and are developing systems for managing them. Risks and the associated management systems are reviewed annually.

In 2016/17, special attention was paid to the ongoing risk on the redevelopment of the property where the organisation is based which could impact on the management of the organisation and service delivery. Attention was also paid to the decision on the future funding of our core services from RBKC Corporate Grants and Public Health which would also impact on the management and service delivery of the organisation.

### **Financial Review**

The Statement of Financial Activities shows incoming resources for the year end of £1,177,654 (2016: £615,142) and outgoing resources of £654,156 (2016: £540,509).

At the end of the year restricted funds were £637,457 (2016: £123,223), designated funds

were £96,458 (2016: £89,640) and unrestricted funds were £230,880 including unrealised gains on investment assets of £6,610 (2016: £221,824).

Our largest funders are the Royal Borough of Kensington and Chelsea and West London Clinical Commissioning Group representing 93% of our total income. Funding is provided through a mix of service level agreements and contracts.

### **Investments**

The Trustees considered the charity's investments and decided to retain current investments. Total investments valued at the end of the year at £35,129 (2016: £28,519) were held in unit trusts administered by Schroders.

### **Reserves and Reserves Policy**

The charity has a reserves policy. It is our intention to build up reserves to 5 months running costs currently standing at £178,920 for 2016/17. Our reserves will provide cash flow, help us to manage fluctuations in funding and, if necessary meet contingent liabilities. Trustees are confident that they can maintain a solvent organisation for the foreseeable future.

### **Public Benefit**

Our activities comply with the duty under section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. We continue to meet this duty through our charity objectives.

### **Objectives and Activities**

The objectives of KCSC are;

*"to promote any charitable purpose for the benefit of the community in Greater London with particular reference to the Royal Borough of Kensington & Chelsea by the advancement of education, the protection of health, the protection of the environment and the relief of poverty, sickness and distress".*

KCSC seeks to meet these objects by targeting frontline voluntary and community organisations through a programme of capacity building, support, information, partnership and consortium development, campaigning and lobbying, developing new services, networking and representation.

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**Detailed over the following pages is a summary of our some of our main activities and what was achieved during 2016/17.**

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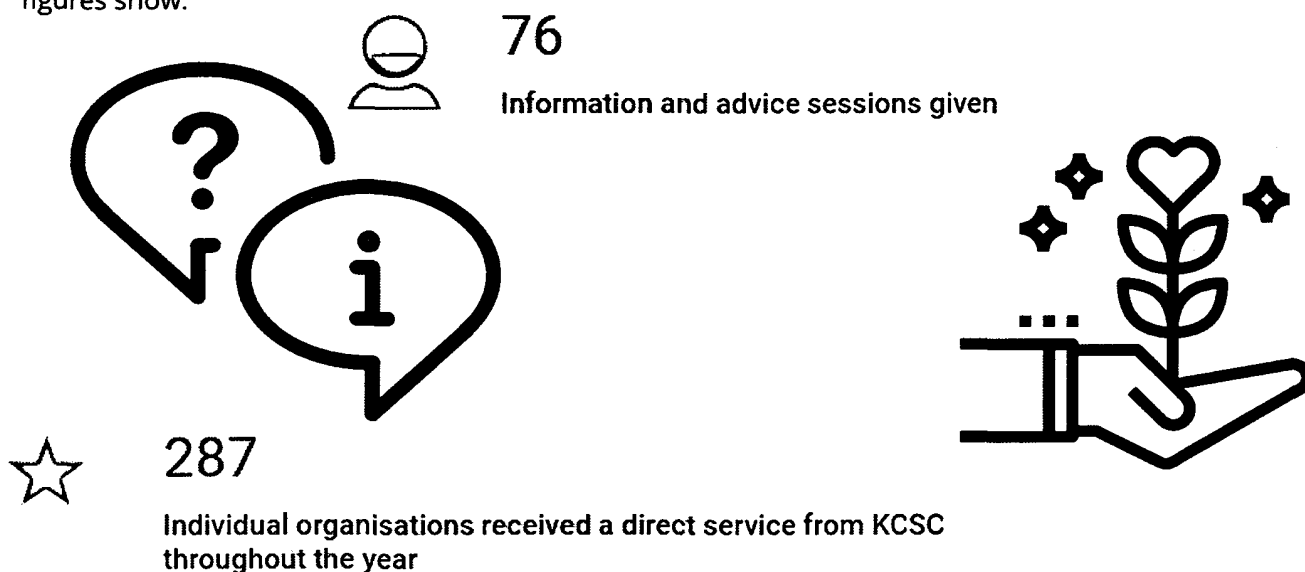


## ANNUAL STRATEGIC OBJECTIVES, ACTIVITIES AND ACHIEVEMENTS

### 1: STRENGTHEN THE INTERNAL CAPACITY OF SMALL AND MEDIUM SIZE VCOS

#### Capacity Building VCOs

Through 2016/17 KCSC continued to receive funding from RBKC Corporate Grants and Public Health which enables us to deliver our core services of providing advice, information and training. Our annual figures show:



The Reaching Potential Organisation Development Programme is a fundamental part of our work. It is designed to provide up to date training on issues that are relevant for the current climate.

What we delivered :

- Getting the best from your staff
- Conflict Resolution

- Grant Fundraising Basics
- Writing Reports Effectively
- Project Management
- Awards for all mini workshop
- The 5 Pillars of Inspirational Management
- Social Media: Beginners to Developing a Strategy
- Roles and Responsibilities of Trustees



106

Total individual attendances at workshops during the year

Evaluation of our Reaching potential programme found results in the following areas for participating VCOs:

- Improved supervision techniques
- Reviewed and updated policies
- More cohesive workforce
- Improved report writing
- Greater understanding of the role of a trustee

We found *Social Media: From Beginning to Developing a Strategy* was the most popular in attendance and *Roles and responsibilities of trustees* as the second most attended.

### Social Media: From Beginning to Developing a Strategy

*"We are going to now draw up a social media strategy and measure its effect. I feel more confident explaining to colleagues the importance of social media and dedicating time for it - it's important"*

### Grant Fundraising Basics

*"It made me think about the idea of a baby café. I have been gathering the info and doing the research for it. It helped me think about how to set up the project as a stand alone project and focus my attention on it. Now I can apply for funding"*

### The 5 Pillars of Inspirational Management

### Awards for all mini workshop

*"This helped me with gathering my data and doing research. It helped me break down the idea, make it relevant for our users"*

*"I'm going to adopt new delegation and difficult conversation strategies. I would like to practice and promote active listening in my organisation. I also plan to encourage positive feedback and use coaching techniques to help staff identify their own solutions to problems"*

*"The training made me think about outcomes and be clear about what ours are. It helped me break down what we want to do"*

### Project Management

*"I found the health check incredibly useful in many ways, not least the chance to take some time out to discuss with someone external to the organisation"*

From the autumn of 2016 we also offered organisational health checks and action plans, followed by the required support. Three health checks were completed.

We then worked with two of the organisations, running strategic planning sessions with their staff and trustees.

*"I wanted to take the time to send you a very heartfelt thank you for giving up your time on Wednesday evening to support the Board's strategy discussion. It felt like a very useful starting point for us all and it was time well spent."*

For voluntary and community organisations in  
Hammersmith & Fulham, Kensington & Chelsea, Westminster

## Funders Fair 2016

Wednesday 13 July  
Hammersmith Town Hall, King Street, W6 9JU

### Annual Funders Fair

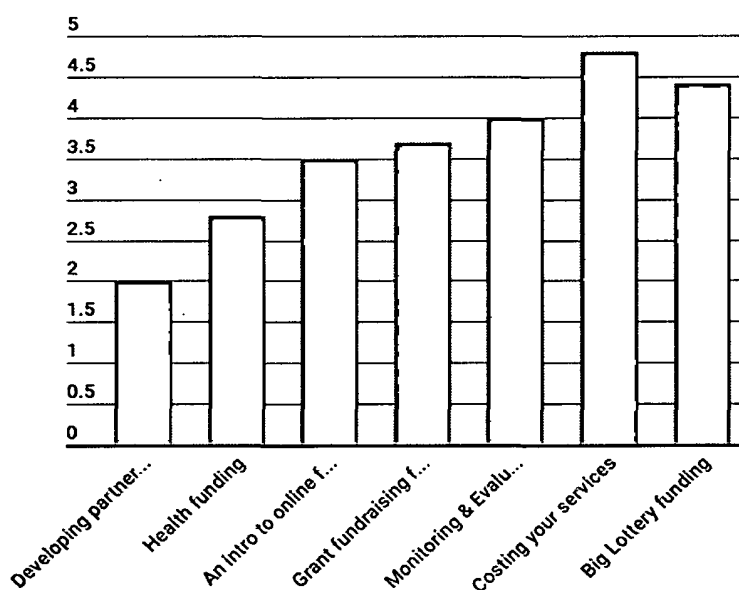
The Attendance at the Fair from our voluntary sector colleagues reached 182 with 26 stall holders which included funders and other local and national organisations participating.

This event which bring the three Community and Voluntary Services together from across Kensington and Chelsea, Hammersmith and Fulham and Westminster provides the opportunity for running workshops and activities for voluntary organisations across the three boroughs.

Workshops included:

- Developing Partnerships / Collaboration
- Health Funding
- An Introduction to Online Fundraising
- Grant Fundraising for Beginners
- Monitoring & Evaluation in Funding applications
- Costing Your Services
- Legal Structures for Voluntary Organisations
- Big Lottery funding

Our evaluation of the event found an average of 3.2 out of 5 for giving attendees a better knowledge of funding options for their organisation. The chart shows results for the workshops on improved knowledge.





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## 2: SUPPORT VOLUNTARY AND COMMUNITY ORGANISATIONS TO ADAPT TO CHANGE

### Voluntary Organisation Forums

Our voluntary organisation forums provide the opportunity for those working in the voluntary sector to come together to network as well as to gain an insight through presentations and discussions on the current policy environment. This is done through inviting statutory officers as well as voluntary sector colleagues working at local, regional and national level to consult and engage with the local sector.



### Important Topics

Developing a Youth Foundation in Kensington and Chelsea



Serious youth violence



The NHS Five Year Forward View and Voluntary Sector Transformation



Developing a community mental health programme

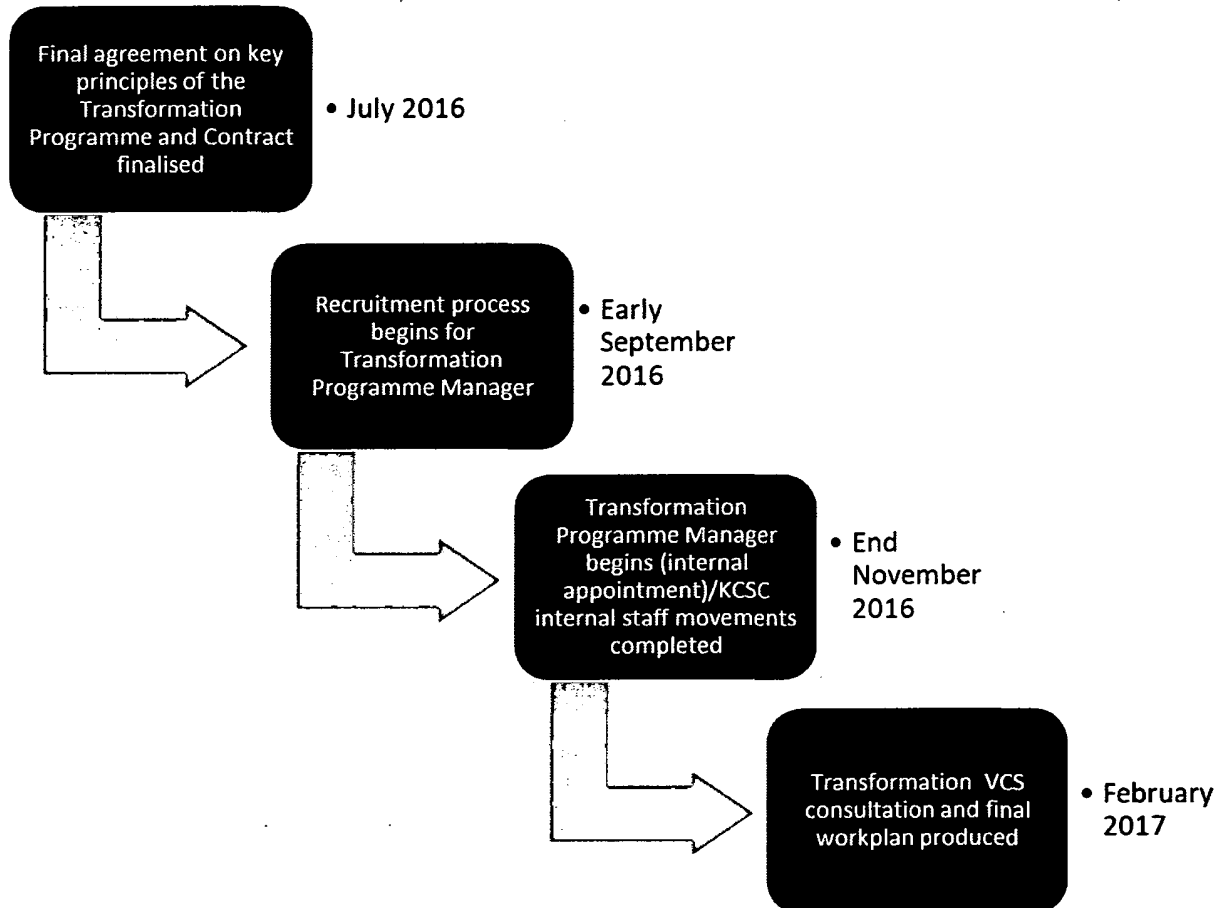
### Voluntary Sector Transformation

At the start of the financial year West London Clinical Commissioning Group spoke at length with the CEO of KCSC about the need to provide investment into the voluntary and community sector to help prepare for changes alongside the development of the North West London Sustainable Transformation Plan. An investment of £0.5million was therefore given to KCSC that could be used throughout 2016/17 and 2017/18.

In order to take the programme forward it was agreed that consultation would need to take place and a detailed workplan would be developed. It was also agreed that a Transformation Programme Manager would be needed to be in place to lead on programme delivery.

The final decision on the key principles on how we would want to deliver this work was agreed at our staff and trustee away day in late July 2016 where Louise Proctor the director of West London CCG and Kalwant Sahota lead commissioner for the Transformation programme attended and presented on how CCGs will want to work with the voluntary and community sector in the future.

Throughout 2016/17 the work programme has been:



The lengthy planning process has meant that the majority of the delivery of the Transformation Programme will take place during 2017/18.

## Mental Health Engagement

During the year we worked closely with WLCCG commissioners to engage the voluntary and community sector in the development of the Community Living Well programme. We held a community mental health event where voluntary organisations and commissioners were able to discuss ways to improve pathways for people with mental health needs. We also supported a local partnership bid to deliver a navigation service which was successful.

## Partnership working

We also helped to build and review partnerships.

- KCSC conducted an evaluation of the successful shared volunteering project between Venture Community Association - Al-Hasaniya Moroccan Women's Centre; Meanwhile Gardens Community Association. Focus groups and interviews were conducted with both staff and volunteers, we analysed the findings and our report made recommendations for future collaborations such as this.
- We supported voluntary organisations to come together to take the opportunity of bidding for the carers contract as a consortia. Working with our two CVS counterparts in Hammersmith and Fulham and Westminster we held several meetings with commissioners and supported a partnership process.

### 3: BE THE LOCAL GATEWAY

We champion and promote the local voluntary sector in many ways. One such way is through our management of the Public and Patient Engagement grants programme.

#### Public and Patient Engagement Grants Programme

The WLCCG has re-commissioned Kensington and Chelsea Social Council (KCSC) for the fifth year running to manage the small grants programme which helps KCSC demonstrate the voluntary sector's collective impact



£100,000

Given as small grants to 9 voluntary organisations across Kensington and Chelsea and Queens Park and Paddington



75%

Of grant holders told us they thought KCSC's support during the year was outstanding

*"The support provided by KCSC was excellent from the outset ... KCSC's Coordinating landscape and how our project fit into this and was able to provide good quality relevant advice at all stages of the project. We would be delighted to work with KCSC again on future opportunities"*

*"Communication was always clear and requests/ questions answered promptly"*

*"The support provided by the WLCCG PEE Programme has been excellent. The Public and Patient Engagement Officer and KCSC's Health and Wellbeing Projects Coordinator have been extremely helpful in helping us to get the project started and in being readily available and receptive to discussions around challenges and directing us to local organisations that could help with the project"*

KCSC plays a role in supporting the sector through managing contracts on behalf of local organisations.

### Self Care Pilot



During the year the self care pilot was well underway with a total of 9 providers commissioned to deliver health and wellbeing services for older people as part of My Care My Way. £198,000 was set aside for KCSC to commission services throughout the year with a total of £66,589 spent directly on services. The remainder of the funds will be rolled over into 2017/18 to be spent on direct service delivery. In March 2017 we conducted a review of the first year of delivery and our role as contract managers. The feedback we received told us that flexibility of the pilot was valued by all providers as was our responsiveness in dealing with teething problems. However we have also listened to some of the issues raised such as improving the referral process between clinical staff and voluntary sector providers.

### Kick-it Stop Smoking Grants Care Pilot

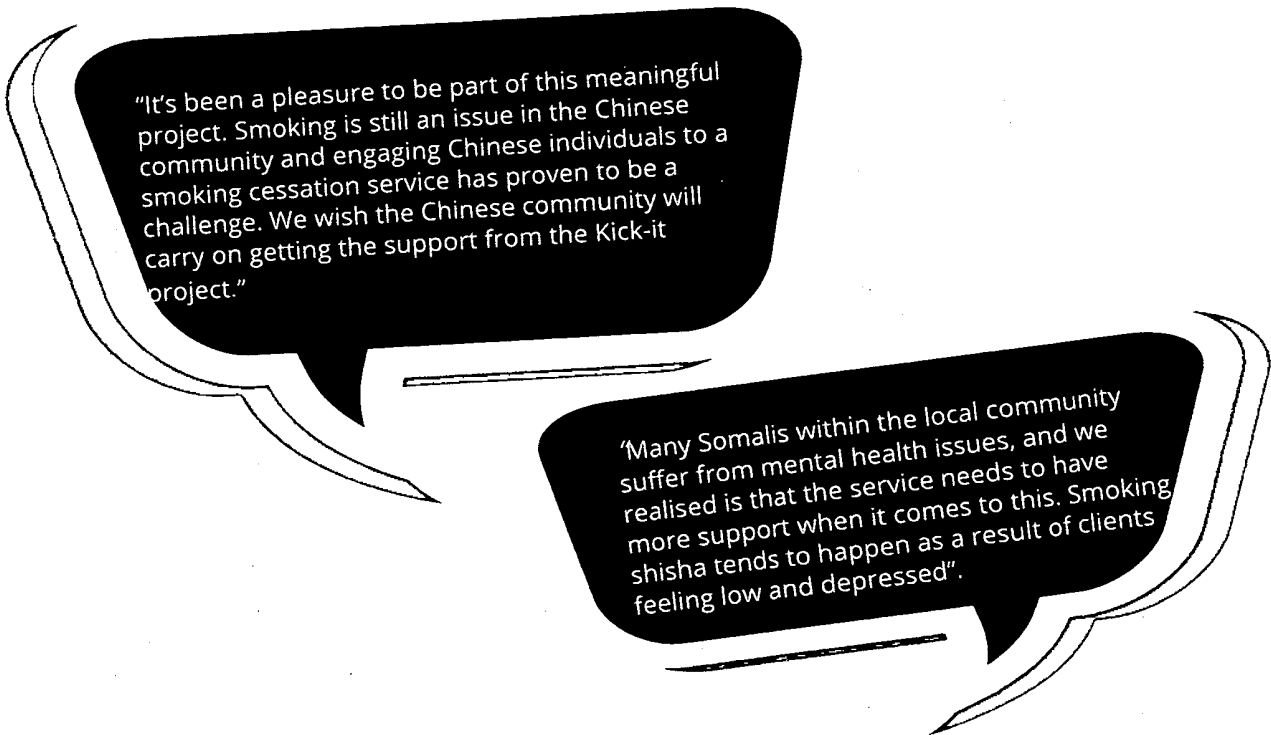


The Kensington and Chelsea Social Council has been working with voluntary organisations across the tri-borough in conjunction with Kick-it for the third year running. In the summer of 2016, we offered grants of up to £5,000 to organisations that were interested in giving advice to residents to help them to successfully stop smoking, as well as holding educational campaigns and activities to increase awareness about the harmful effects of smoking. This year, we also welcomed organisations who wanted to support cigarette and Shisha smokers.

KCSC's role has primarily been to promote the project widely and to set up and manage the individual contracts with each organisation recruited onto the project as well as providing ongoing support to help them deliver the service.

In July, 11 voluntary organisations applied for the grants. These organisations worked with a wide range of people, such as residents that have experienced domestic violence, older people in care homes, homeless people as well as a number of BME groups.

Five of the organisations that applied were successful. Together they reported that 27 people had quit smoking.



"It's been a pleasure to be part of this meaningful project. Smoking is still an issue in the Chinese community and engaging Chinese individuals to a smoking cessation service has proven to be a challenge. We wish the Chinese community will carry on getting the support from the Kick-it project."

"Many Somalis within the local community suffer from mental health issues, and we realised is that the service needs to have more support when it comes to this. Smoking shisha tends to happen as a result of clients feeling low and depressed".

We help to develop and maintain an understanding between sectors.

### **Safer Neighbourhood Board**

We do this by running the Safer Neighbourhood Board on behalf of MOPAC (Metropolitan Policing and Crime). KCSC continues to be the secretariat for the Board for which two public meetings are held for local residents and voluntary and community sector representatives are elected as board members. This year the board has focussed its attention on the rise of hate crime and youth violence.

We also manage the annual Neighbourhood Watch Conference. This year we had just over 50 people from the local area and the voluntary and community sector in attendance to hear more about local initiatives in the borough aimed to tackle crime.

### **Sexual Health Providers Forum**

KCSC is commissioned across the Hammersmith and Fulham, Kensington and Chelsea and Westminster Council to manage the sexual health tri borough forum and an annual sexual health conference. All of the work is designed to share learning and understanding across the sectors that deliver sexual health services. The annual conference for 2016 was on safer sex and included clinicians and the voluntary sector alike to share knowledge and to learn from each other. With a total attendance of 40 people the conference received an average mark of 4.5 out of 5 for content quality.

### **Mental Health**

In September 2016, Smart, Jobs in Mind and KCSC won the West London CCG contract to deliver a mental health navigator service which will connect people within the local community to services that will support their health and wellbeing and support better joint up care between clinical staff and the voluntary sector. KCSC will play an important role in supporting the voluntary sector to connect with the navigators and mental health clinicians.



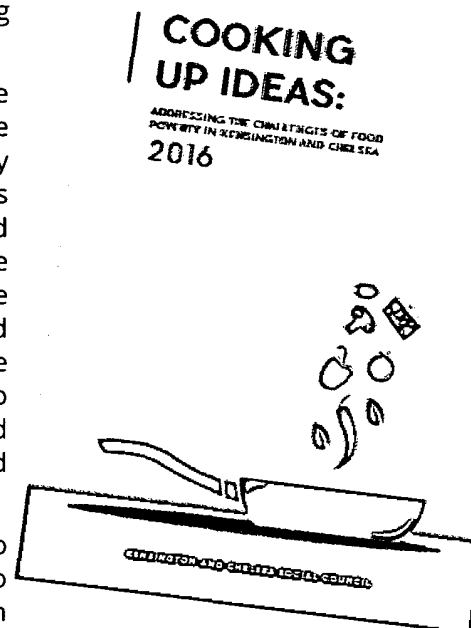
## ■ 4: CAMPAIGN FOR CHANGE

The food poverty research we conducted focussed on the local voluntary and community sector and how it has been responding to food poverty.

We produced a report which detailed the work of the organisations and a map both in the report and on our website showing where food aid providers operate in the borough. Policy makers from RBKC attended the conference and all councillors and the local MP received a copy of the report. Our tackling food poverty conference held in October had 44 people in attendance to hear from experts within the field of food poverty. We followed up this work in February 2017 with a Food Poverty and Food Initiatives - presentations and roundtable discussion where 21 people attended. The event provided the opportunity to discuss what has been happening since the report was produced as well as receive update on the food bank in Kensington and Chelsea which closed down in December 2016.

A foodbank motion was put forward by the Labour Group to Cabinet in response to one of our key recommendations to support the development of a low cost food shop. The motion was rejected however we continue to advocate for those recommendations to be addressed.

During 2016 having submitted a formal request for a response from the council on the 2015 report on the cost of private renting in the borough, we received a written response and was invited to the Housing and Property Scrutiny Committee. Whilst the report did not result in any real changes locally it received press attention and raised the profile on the impact of high rental costs on the lives of residents.



## ■ 5: BUILD AND SUPPORT EFFECTIVE LEADERSHIP WITHIN THE SECTOR

### Representation

In December 2016 we held elections for voluntary and community sector representatives that sit on the Borough Voluntary Organisation Advisory Group. The elections resulted in 12 voluntary sector representatives being elected with three of those completely new to the role. BVOAG VCS representatives play a key role in representing the sector with Cabinet members of the council. During 2016 some of the key issues raised and discussed were:

- The development of a Youth Foundation in the borough
- Finding or developing property and space for the voluntary sector
- Food Poverty

KCSC also supports the recruitment of new CEOs and Directors within the voluntary sector. During 2016/17 we provided support to two boards in recruiting new CEOs.

### Coaching and Mentoring

The CEO Peer Network continues to run, bringing CEOs from across the voluntary and community sector together to support each other. They also discuss important areas that matter to each Individual CEOs working within the sector, such as managing change within the organisation and managing staff. We also continue to run the professional coaching service free of charge to voluntary sector workers. During 2016/17 five people benefitted from free coaching.

## ■ FUTURE PLANS FOR 2017/18

2017/18 signals the ending of our current three year strategic plan. During this year there are priorities that KCSC will be focussing on that we have committed to deliver within the plan under our current strategic objectives.

### **Strengthen the internal capacity of small and medium size VCOs**

We will continue to provide training, advice and support to ensure the organisations we support can demonstrate improvement.

### **Support organisations to adapt to change**

Through our Transformation Programme we will work with organisations to understand their specific needs and provide appropriate capacity building support to become contract ready.

We will continue to deliver the self care pilot and to evaluate it so that as a sector we can understand the impact we make and what more will be required to strengthen our impact within social prescribing.

### **Campaign for Change**

Build a movement for positive change following the Grenfell Tower tragedy with our members and wider stakeholders.

### **The Local Gateway**

We will work to evaluate and as a result strengthen our role as a contract manager for local voluntary sector contracts and programmes.

Improve our technology and communications so that we can deliver information and intelligence that promotes the value of the local voluntary and community sector and is responsive to our local environment.

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# **Independent Auditor's Report**

**to the members of Kensington & Chelsea Social Council**  
**for the year ended 31st March 2017**

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We have audited the financial statements of Kensington and Chelsea Social Council for the year ended 31 March 2017 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom

Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charity's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

## **Respective responsibilities of trustees and auditor**

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those

standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatements, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed;
- the reasonableness of significant accounting estimates made by the trustees;
- and the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the Trustees' Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

## **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2017 and of its incoming resources and application of resources, including

its income and expenditure, for the year then ended:

- have been properly prepared in accordance with United Kingdom Generally Accepted accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

## **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

*Anthony Epton*

**Anthony Epton (Senior Statutory Auditor)**

for and on behalf of  
Goldwins Limited, Statutory Auditor, Chartered Accountants  
75 Maygrove Road, West Hampstead, London, NW6 2EG

KENSINGTON AND CHELSEA SOCIAL COUNCIL

# Statement of Financial Activities (including a summarised income and expenditure account)

For the year ended 31st March 2017

	Note	Unrestricted Funds £	Restricted Funds £	2017 Total £	2016 Total £
<b>Income from:</b>					
Donations	2	20,000	-	20,000	-
Charitable activities	3				
Supporting organisations, policy development and campaigning		167,126	10,000	177,126	248,141
Organisational & strategic development		46,044	-	46,044	46,044
Health and wellbeing		59,561	862,751	922,312	273,940
Representation and voice		5,203	3,233	8,436	9,203
Information and communications		-	-	-	70
Investment income	4	3,736	-	3,736	1,744
<b>Total income</b>		<b>301,670</b>	<b>875,984</b>	<b>1,177,654</b>	<b>615,142</b>
<b>Expenditure on:</b>					
Charitable activities	5				
Supporting organisations, policy development and campaigning		193,656	19,343	212,999	263,475
Organisational & strategic development		21,409	-	21,409	34,077
Health and wellbeing		69,574	338,636	408,210	228,063
Representation and voice		5,405	3,232	8,637	10,689
Information and communications		2,901	-	2,901	4,205
<b>Total expenditure</b>		<b>292,945</b>	<b>361,211</b>	<b>654,156</b>	<b>540,509</b>
<b>Net income before net (losses)/gains on investments</b>	6	<b>8,725</b>	<b>514,773</b>	<b>523,498</b>	<b>74,633</b>
Net (losses)/gains on investments	10	6,610	-	6,610	(3,624)
<b>Net income for the year</b>		<b>15,335</b>	<b>514,773</b>	<b>530,108</b>	<b>71,099</b>
Transfers between funds		539	(539)	-	-
<b>Net movement in funds</b>		<b>15,874</b>	<b>514,234</b>	<b>530,108</b>	<b>71,099</b>
<b>Reconciliation of funds</b>					
Total funds brought forward		311,464	123,223	434,687	363,678
<b>Total funds carried forward</b>	14	<b>327,338</b>	<b>637,457</b>	<b>964,795</b>	<b>434,687</b>

As all of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. The attached notes form part of these financial statements.

## KENSINGTON AND CHELSEA SOCIAL COUNCIL

**Balance Sheet****as at 31 March 2017**

	Note	2017 £	£	2016 £	£
<b>Fixed assets</b>					
Tangible fixed assets	9	1,818			
Investments	10	<u>35,129</u>		<u>28,519</u>	
		<b>36,947</b>		<b>28,519</b>	
<b>Current assets</b>					
Debtors	11	20,196		27,740	
Cash at bank and in hand		<u>1,023,205</u>		<u>932,578</u>	
		<b>1,043,401</b>		<b>960,378</b>	
<b>Liabilities</b>					
Creditors: amounts falling due within one year	12	<u>(115,553)</u>		<u>(554,150)</u>	
<b>Net current assets</b>		<u><b>927,848</b></u>		<u><b>406,168</b></u>	
<b>Net assets</b>	13	<u><b>964,795</b></u>		<u><b>434,687</b></u>	
<b>Funds</b>	14				
Restricted funds		<b>637,457</b>		<b>123,223</b>	
Unrestricted Funds					
Designated funds		<b>96,458</b>		<b>89,640</b>	
General funds		<u><b>230,880</b></u>		<u><b>221,824</b></u>	
<b>Total Funds</b>		<u><b>964,795</b></u>		<u><b>434,687</b></u>	

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies House Act 2006 relating to small companies.

The Financial Statements were authorised for issue by the Board of Trustees / Directors of Kensington & Chelsea Social Council and designed on its behalf by:

Michael Bach

Mark Anfilogoff



12/10/17

Chair



12/10/17

Treasurer

Company Registration Number 4146373

The attached notes form part of the financial statements

KENSINGTON AND CHELSEA SOCIAL COUNCIL

# Statement of cash flows

For the year ended 31st March 2017

	Note	2017 £	2016 £
<b>Cash flows from operating activities</b>			
<b>Net cash provided by operating activities</b>	15	<b>89,163</b>	469,816
<b>Cash flows from investing activities:</b>			
Interest/ rent/ dividends from investments		3,736	1,744
(Purchase) of fixed assets		(2,272)	
<b>Cash provided by investing activities</b>		<b>1,464</b>	1,744
<b>Change in cash and cash equivalents in the year</b>		<b>90,627</b>	471,560
Cash and cash equivalents at the beginning of the year		932,578	461,018
<b>Cash and cash equivalents at the end of the year</b>	16	<b>1,023,205</b>	932,578

KENSINGTON AND CHELSEA SOCIAL COUNCIL

## **Notes to the Financial Statement**

**For the year ended 31st March 2017**

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### **1 Accounting policies**

#### **a. Basis of preparation of financial statements**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

#### **b. Going concern**

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

#### **c. Income**

Income, including income from government and other grants, whether 'capital' or 'revenue', is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Grants are credited to income when they are receivable unless they are for activities relating specifically to a specific future period, in which case they are deferred to that period. Income received under contracts for services is recognised in the financial statements in proportion to the percentage of completion of the contract.

#### **d. Donations of gifts, services and facilities**

Donated professional services and facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

#### **e. Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

KENSINGTON AND CHELSEA SOCIAL COUNCIL

## Notes to the Financial Statement

For the year ended 31st March 2017

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### Accounting policies (continued)

#### f. Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects undertaken by the charity.

#### g. Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with their use of resources.

Costs of premises and administration are allocated on a per capita basis as follows:

Supporting organisations, policy development and campaigning 47.3%

Organisational & strategic development 4.5%

Health and wellbeing 44.2%

Representation and voice 2.0%

Support and governance costs 2.0%

- Other expenditure represents those items not falling into any other heading.
- Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

#### h. Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs comprise the salary and overhead costs of the central function.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

Support and governance costs are re-allocated to each of the activities on the following basis which is an estimate, based on staff time, of the amount attributable to each activity

Supporting organisations, policy development and campaigning 48.2%

Organisational & strategic development 4.6%

Health and wellbeing 45.1%

Representation and voice 2.1%



KENSINGTON AND CHELSEA SOCIAL COUNCIL

## Notes to the Financial Statement

For the year ended 31st March 2017

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### Accounting policies (continued)

**i. Operating leases**

Rental charges are charged on a straight line basis over the term of the lease.

**j. Tangible fixed assets and depreciation**

Items of equipment are capitalised where the purchase price exceeds £500. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Computer equipment	20% per annum
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**k. Listed investments**

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. Any change in fair value will be recognised in the statement of financial activities. Income distributions from investments are included when receivable and the amounts can be measured reliably by the charity; this is normally upon notification of the income paid or payable by the investment fund.

**l. Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**m. Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**n. Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

**o. Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**p. Pensions**

The charitable company agrees to contribute to personal pension schemes operated by some members of staff. The pension cost charge represents contributions payable by the charitable company to the individual schemes. The charitable company has no liability under the schemes other than for the payment of those contributions. The charitable company also offers employees a Stakeholder Pension Scheme to which they can make contributions.

## 2 Income from donations

	Unrestricted £	Restricted £	2017 Total £	2016 Total £
City Bridge Trust	20,000	-	20,000	-
<b>Total donations 2017</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>-</b>
Total donations 2016	-	-		

## 3 Incoming resources from charitable activities

	Unrestricted	Restricted £	2017 Total £	2016 Total £
<b>Supporting organisations, policy development and campaigning</b>				
Royal Borough of Kensington & Chelsea	138,132	-	138,132	215,500
Trust for London	-	10,000	10,000	39,500
Thrive Tribe	25,376	-	25,376	25,376
Events, services for VCO's, fees	3,618	-	3,618	3,765
<b>Total supporting organisations 2017</b>	<b>167,126</b>	<b>10,000</b>	<b>177,126</b>	<b>284,141</b>
Total supporting organisations 2016	242,273	41,868		
<b>Organisational &amp; strategic development</b>				
Royal Borough of Kensington & Chelsea	46,044	-	46,044	46,044
Big Lottery	-	-	-	-
<b>Total organisational development 2017</b>	<b>46,044</b>	<b>-</b>	<b>46,044</b>	<b>46,044</b>
Total organisational development 2016	46,044	-		
<b>Health and wellbeing</b>				
West London CCG	59,206	845,159	904,365	250,476
Triborough Public Health	-	17,592	17,592	17,592
Training & consultancy	355	-	355	5,872
<b>Total health &amp; wellbeing 2017</b>	<b>59,561</b>	<b>862,751</b>	<b>922,312</b>	<b>273,940</b>
Total health & wellbeing 2016	28,348	245,592		
<b>Representation and voice</b>				
Royal Borough of Kensington & Chelsea	5,203	-	5,203	5,203
Events, forums and workshops	-	3,233	3,233	4,000
<b>Total representation &amp; voice 2017</b>	<b>5,203</b>	<b>3,233</b>	<b>8,436</b>	<b>9,203</b>
Total representation & voice 2016	5,203	4,000		

### 3 Incoming resources from charitable activities (continued)

	Unrestricted £	Restricted £	2017 Total £	2016 Total £
<b>Information and communications</b>				
Link newsletter insertions	-	-	-	70
<b>Total information &amp; communications 2017</b>	-	-	-	70
Total information & communications 2016	-	-		
<b>Total income from charitable activities 2017</b>	<b>277,934</b>	<b>875,984</b>	<b>1,153,918</b>	613,398
Total income from charitable activities 2016	321,938	291,460		

### 4 Income from investments

	Unrestricted £	Restricted £	2017 Total £	2016 Total £
Bank interest	899	-	899	501
Bank Interest from notice deposit accounts	1,483	-	1,483	
Investment income	1,354	-	1,354	1,243
<b>Total income from investments 2017</b>	<b>3,736</b>	<b>-</b>	<b>3,736</b>	<b>1,744</b>
Total income from investments 2016	1,744	-		

## 5. Analysis of expenditure :

	Supporting organisations, policy development, campaigning £	Organisational development & strategy £	Health and wellbeing £	Represent- ation and voice £	Information & communi- cations £	Governance costs £	Support costs	2017 £	2016 £
Salaries (Note 5)	135,794	17,536	121,876	5,162	-	2,279	4,558	278,205	278,785
Temporary and freelance staff and consultants	7,550	725	20,882	334	-	104	208	29,803	37,830
Staff and volunteer costs	6,189	232	7,739	123	-	34	66	14,383	7,961
Events, workshops and forums	28,173	1	9,581	1,669	-	-	-	39,424	40,143
Marketing, publicity and website	873	84	843	39	-	337	24	2,200	7,541
Grants to other organisations	-	-	103,701	-	-	-	-	103,701	98,676
Link newsletter and other publications	1,957	-	-	-	2,901	-	-	4,858	8,166
Service delivery	-	-	114,348	-	-	-	-	114,348	7,880
Other project delivery costs	2,006	63	1,738	28	-	9	18	3,862	38,190
Premises and equipment costs	19,203	1,778	17,734	821	-	256	513	40,305	-
Depreciation	-	-	-	-	-	-	454	454	2,877
Insurance	947	91	885	42	-	13	27	2,005	-
Office overheads	3,100	211	2,139	106	-	44	61	5,661	5,924
Audit and compliance	-	-	-	-	-	5,947	-	5,947	6,536
	<b>205,792</b>	<b>20,721</b>	<b>401,466</b>	<b>8,324</b>	<b>2,901</b>	<b>9,023</b>	<b>5,929</b>	<b>654,156</b>	<b>540,509</b>
Support costs	2,858	273	2,674	124	-	-	(5,929)	-	-
Governance costs	4,349	415	4,070	189	-	(9,023)	-	-	-
<b>Total expenditure 2017</b>	<b>212,999</b>	<b>21,409</b>	<b>408,210</b>	<b>8,637</b>	<b>2,901</b>	<b>-</b>	<b>-</b>	<b>654,156</b>	<b>540,509</b>
Unrestricted expenditure 2016	221,082	34,077	29,078	5,727	-	-	-	-	-
Restricted expenditure 2016	42,393	-	198,985	4,962	4,205	-	-	-	-
<b>Total expenditure 2016</b>	<b>263,475</b>	<b>34,077</b>	<b>228,063</b>	<b>10,689</b>	<b>4,205</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Of the total expenditure, £292,945 was unrestricted (2016: £294,169) and £361,211 was restricted (2016: £246,340).

## 6 Net income for the year

This is stated after charging :

	2017	2016
	£	£
Depreciation	454	-
Auditors' remuneration:		
■ Audit fees		
■ Provision for current year including VAT	4,200	4,100
■ (Overprovision)/Underprovision in previous year	(100)	-
Operating lease rentals:		
■ Property	25,300	34,366

## 7 . Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2017	2016
	£	£
Salaries and wages	254,716	248,398
Social security costs	22,936	22,928
Employer's contribution to defined contribution pension schemes	9,553	7,459
	287,205	278,785
Agency and temporary staff	13,825	21,400
	301,030	300,185

No employee earned greater than £60,000 during the year (2016: nil).

The total employee benefits including pension contributions of the key management personnel were £66,473 (2016: £49,479).

The charity trustees were not paid or received any other benefits from employment with the charity in the year (2016: £nil) neither were they reimbursed expenses during the year (2016: £nil). No charity trustee received payment for professional or other services supplied to the charity (2016: £nil).

### Staff numbers

The average number of employees (head count based on number of staff employed) during the year was 8 (2016: 8).

The average number of employees (full-time equivalent) during the year for each activity was as follows:

	2017	2016
	No.	No.
Supporting organisations, policy development and campaigning	3.6	4.8
Organisational & strategic development	0.3	0.6
Health and wellbeing	3.4	2.2
Representation and voice	0.1	0.2
Governance and support	0.1	0.2
	7.5	7.8

## 8 Taxation

The charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

## 9 Tangible Fixed Assets

	Furniture and equipment £	Total £
<b>Cost</b>		
At 1 Apr 2016	42,427	42,427
Additions in year	<u>2,272</u>	<u>2,272</u>
At 31 Mar 2017	<u>42,427</u>	<u>42,427</u>
<b>Depreciation</b>		
At 1 Apr 2016	42,427	42,427
Charge for the year	<u>454</u>	<u>454</u>
At 31 Mar 2017	<u>42,427</u>	<u>42,427</u>
<b>Net book value</b>		
<b>At 31 Mar 2017</b>	<u>1,818</u>	<u>1,818</u>
At 31 Mar 2016	<u>-</u>	<u>-</u>

## 10 Investments

	2017 £	2016 £
<b>Investments at fair value:</b>		
Listed investments - UK	<u>35,129</u>	<u>28,519</u>
	<u>35,129</u>	<u>28,519</u>
<b>Movements</b>		
Market value at the start of the year	28,519	23,143
Net (loss)/gain on revaluation	<u>6,610</u>	<u>(3,624)</u>
Market value at the end of the year	<u>35,129</u>	<u>28,519</u>
The following holdings constituted 5% or more of the total portfolio:		
8629.13 ordinary shares in Schroders Unit Trusts Limited	100%	100%

## 11 Debtors

	2017 £	2016 £
Grant debtors	3,233	17,195
Trade debtors	2,734	3,885
Connected company	41	1
Other debtors	25	1,149
Prepayments	<u>14,163</u>	<u>5,510</u>
	<u>20,196</u>	<u>27,740</u>

## 12 Creditors : amounts due within 1 year

	2017 £	2016 £
Tax and Social Security	7,621	7,370
Trade creditors	75,057	27,751
Other creditors	28,620	13,532
Accruals	4,255	4,717
Deferred income and grants in advance	<u>500,780</u>	<u>500,780</u>
	<u>115,553</u>	<u>554,150</u>

### Deferred income

	2017 £	2016 £
Balance at the beginning of the year	500,780	90,000
Amount released to income in the year	(500,780)	(90,000)
Amount deferred in the year	<u>-</u>	<u>500,780</u>
Balance at the end of the year	<u>-</u>	<u>500,780</u>

## 13 Analysis of net assets between funds

	General unrestricted £	Designated £	Restricted £	Total funds £
Tangible fixed assets	1,818	-	-	1,818
Investments	35,129	-	-	35,129
Current assets	213,680	96,458	733,263	1,043,401
Liabilities	<u>(19,747)</u>	<u>-</u>	<u>(95,806)</u>	<u>(115,553)</u>
Net assets at 31 March 2017	<u>230,880</u>	<u>96,458</u>	<u>637,457</u>	<u>964,795</u>

## 14 Movements in funds

	At 1 Apr 2016 £	Incoming resources £	Outgoing resources £	Transfers £	At 31 Mar 2017 £
<b>Restricted funds:</b>					
Trust for London: KCPINS	9,343	10,000	(19,343)	-	-
West London CCG					
--Engagement	5,872	45,000	(34,201)	(180)	16,491
--PPE grants to other organisations	50,012	99,977	(103,701)	-	46,288
--PPE grant programme administration	9,996	20,023	(19,654)	(129)	10,236
--Voluntary sector transformation	-	300,000	(49,139)	(230)	250,631
--VST grants programme	-	200,000	-	-	200,000
--Self care delivery	48,000	180,159	(114,348)	-	113,811
Triborough Public Health					-
--Sexual health providers forum	-	17,592	(17,592)	-	-
MOPAC: CPEG & SNB AGM	-	3,233	(3,233)	-	-
<b>Total restricted funds</b>	<b>123,223</b>	<b>875,984</b>	<b>(361,211)</b>	<b>(539)</b>	<b>637,457</b>
<b>Unrestricted funds:</b>					
<i>Designated funds:</i>					
Relocation	50,000	-	-	-	50,000
Project support	25,000	-	-	-	25,000
Technology support and development	-	-	-	40,000	40,000
Website & online development	4,640	-	-	-	-
Public health monitoring & evaluation	10,000	-	(780)	(9,220)	-
Depreciation fund	-	-	(454)	2,272	1,818
<i>Total designated funds</i>	<b>89,640</b>	<b>-</b>	<b>(1,234)</b>	<b>8,052</b>	<b>96,458</b>
General funds	221,824	301,670	(291,711)	(7,513)	224,270
Unrealised (losses) on investment assets	-	6,610	-	-	6,610
<b>Total unrestricted funds</b>	<b>311,464</b>	<b>308,280</b>	<b>(292,945)</b>	<b>539</b>	<b>327,338</b>
<b>Total funds</b>	<b>434,687</b>	<b>1,184,264</b>	<b>(654,156)</b>	<b>-</b>	<b>964,795</b>

### Transfers Between Funds

Transfers are made from restricted funds for the full amount of purchases of capital equipment to the restricted depreciation fund and depreciation of these assets is charged to that fund. Transfers from unrestricted funds are made on the same basis to the designated depreciation fund. For capital items bought specifically for a project, the whole cost is charged to that project, otherwise the cost is allocated across the projects on the same basis as other costs.

Transfers have been made to and from designated funds in line with the Reserves Policy.



## Purposes of restricted funds

Trust for London: Kensington & Chelsea Poverty and Inequality Network (KCPIN)	This project aims to understand issues of poverty and inequality through research and collaborative working with voluntary sector organisations. The project finished in the year under review.
West London CCG: CCG Engagement	This project, aims to strengthen the voluntary sector's role in the delivery of West London Clinical Commissioning Group's Out of Hospital strategy and the Whole Systems programme.
West London CCG: PPE grants	<p>KCSC was commissioned by the West London Clinical Commissioning Group (WLCCG) to run a Health Engagement Grants Programme for the voluntary and community sector covering Kensington and Chelsea and Queens Park and Paddington.</p> <p>The grant was given to be awarded directly as grants to organisations, enabling them to improve access to primary health care services and help disadvantaged population groups take control of their own health conditions, and to cover the costs of administering the grants. This funding was added to the funding brought forward for the grants programme which finished at end October 2015. The funds remaining at 31 March will be used to complete the grants programme which finishes at the end of October 2016.</p>
West London CCG: Voluntary sector Transformation	The voluntary sector transformation programme aims to help strengthen the capacity of organisations working in Kensington and Chelsea and Queen's Park and Paddington to be part of a consortia and to be contract ready to deliver future health and wellbeing services.
West London CCG: Self care pilot programme	KCSC received funds in 2015-16 to contract manage a new and innovative pilot which supports the self care of older people living in the Kensington and Chelsea and Queen's Park and Paddington areas. The integrated health programme works closely with clinicians by linking referrals made by Case Managers and Health and Social Care Assistants into voluntary sector services that provide health and wellbeing activities.
Triborough Public Health: Sexual health providers forum	This project is to support a network of sexual health providers to deliver efficient services.
MOPAC: Safer Neighbourhood Board and Neighbourhood Watch AGM	KCSC is the secretariat of the Safer Neighbourhood Board. MOPAC also provided funding for the Neighbourhood Watch conference in February 2017.

## Purposes of designated funds

These funds were created based on contingency and risk management plans. The reserves policy will continue to be reviewed to reflect the organisation's future business needs.

Project support	Funds have been set aside for project support to ensure KCSC can continue to deliver its funded services at the required capacity
Technology support and development	Funds have been set aside to support advancement in KCSC's technological systems to provide smarter ways of working and adaptability to office working environments. This will include a full move to the cloud and developments surrounding this including equipment. It will also fund improved and integrated database systems for management of future health and well being contracts, website review and restructure and potential use of the CIC
Website and online development	Funds will be retained for ongoing website and database development for 2017/18

## 15 Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2017 £	2016 £
<b>Net income for the reporting period (as per the statement of financial activities)</b>	<b>530,108</b>	<b>71,009</b>
Depreciation	454	-
Interest, rent and dividends from investments	(3,736)	(1,744)
Losses/(gains) on investments	(6,610)	3,624
Decrease in debtors	7,544	14,165
Increase in creditors	(438,597)	382,762
<b>Net cash provided by / (used in) operating activities</b>	<b>89,163</b>	<b>469,816</b>

## 16 Analysis of cash and cash equivalents

	2017 £	2016 £
Cash at bank and in hand	843,205	932,578
Cash in notice deposit accounts	180,000	
	<b>1,023,205</b>	<b>932,578</b>

## 17 Operating lease commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

	<b>Property</b>	
	<b>2017</b>	2016
	<b>£</b>	£
Less than 1 year	<b>25,300</b>	12,650
1 - 2 Years	<u><b>12,650</b></u>	<u>-</u>
	<u><b>37,950</b></u>	<u>12,650</u>

## 18 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. Each member is liable to contribute a sum not exceeding £1 in the event of the charity being wound up.

## 19 Related party transactions

There are no related party transactions to disclose for 2017 (2016: none).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

## THANK YOU TO OUR FUNDERS



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