**Company No: 166821** 

# **NANDO'S CHICKEN LIMITED**

# REPORT AND FINANCIAL STATEMENTS 31st DECEMBER 2005

WEDNESDAY



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#### **Directors**

Mr R A 't Hooft Mr C F Luyckx

#### Secretary and Registered Office

Mr C F Luyckx 42 Vicarage Crescent, London, SW11 3LB

#### **Auditors**

Moore Stephens LLP
Chartered Accountants
St Paul's House, Warwick Lane, London, EC4M 7BP

# **Report of the Directors**

The directors have pleasure in presenting their report and audited financial statements for the year ended 31st December 2005

#### **Activities and Business Review**

The company's premises are leased to a related company for the operation of a "flame grilled chicken concept" within the quick service sector of the restaurant industry

#### **Results and Dividends**

The loss for the financial year after taxation amounted to £147,911 (2004 profit £2,356,178) and has been set off against reserves. The directors do not recommend the payment of a final dividend for the year.

# **Basis of Preparation**

This report has been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies

By Order of the Board

Mr C F Luyckx

Director

# Statement of Directors' Responsibilities For the year ended 31st December 2005

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Independent Auditors' Report to the Shareholders of Nando's Chicken Limited

We have audited the financial statements of Nando's Chicken Limited for the year ended 31st December 2005 which are set out pages 4 to 9. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We report to you whether in our opinion the information given in the directors' report is consistent with the financial statements

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31st December 2005 and of its loss for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985

St Paul's House Warwick Lane LONDON EC4M 7BP

20 June 2007

Moore Stephens LLP
Registered Auditors
Chartered Accountants

# Profit and Loss Account For the year ended 31st December 2005

	<u>Note</u>		2005		<u>2004</u>
Turnover	1(b)		674,652		712,400
Administrative expenses			(808,978)		(673,265)
Operating (loss)/profit	2		(134,326)		39,135
Interest payable and similar charges	4		(13,585)		(69,235)
Loss on Ordinary Activities before Taxation			(147,911)		(30,100)
Profit on disposal of fixed assets					3,266,541
(Loss)/profit on ordinary activities before taxation			(147,911)		3,236,441
Taxation on result on ordinary activities	5				(880,263)
(Loss)/Profit for the Financial Year			(147,911)		2,356,178
Dividend paid					(2,100,000)
(Loss)/profit for the year		£	(147,911)	£	256,178
Summary of Accumulated Profits					
At 1st January 2005 (Loss)/profit for the financial year			162,100 (147,911)		(94,078) 256,178
At 31st December 2005		£	14,189	£	162,100

There are no recognised gains or losses other than those included in the profit and loss account.

The results for the year relate to continuing activities.

### Balance Sheet - 31st December 2005

	Note	20	005		200	4
Fixed Assets						
Tangible assets	6		443,6	20		483,546
Current Assets						
Debtors Cash at bank	7	432,545 100,838		578,72 <sup>2</sup> 98,342		
Creditors, amounts falling due within one year	8	533,383 (662,814)		677,063		,
Net Current (Liabilities)			(129,4	31)	-	(21,446)
Net Assets		ś	314,1	89	£	462,100
Capital and Reserves						
Called up share capital Profit and loss account	9		300,0 14,1			300,000 162,100
Shareholders' Funds		9	314,1	89 —	£	462,100

These accounts have been prepared in accordance with the special provisions relating to small companies within Part VII of the Companies Act 1985

The financial statements were approved by the Board on 7 June 2007 and signed on its behalf by

C F LUYCKX

Director

# Financial Statements For the year ended 31st December 2005

#### **Notes**

# 1 Principal Accounting Policies

#### (a) Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with United Kingdom Generally Accepted Accounting Practice

#### (b) Turnover

Turnover consists of gross rental income from properties together with sales and services in the ordinary course of business, excluding sales of investment properties

#### (c) Fixed assets and depreciation

Freehold property is not depreciated as it is the company's policy to maintain these buildings to a high standard and, because of this, such properties are expected to maintain residual disposal values in aggregate at least equal to their book values. The company's appraisal of residual values is based on prices prevailing at the time of acquisition or subsequent valuation of the property in question. Short leasehold properties are depreciated over the term of the lease.

#### (d) Current and deferred taxation

Current tax is provided at amounts expected to be paid using the tax rates and laws that have been enacted or substantially enacted by the balance sheet date

Deferred taxation is provided on timing differences that have originated but not reversed by the balance sheet date on a non-discounted basis. Deferred taxation assets are recognised only to the extent that it is more likely than not that there will be suitable taxable profits from which future reversals of the underlying timing differences can be deducted.

No provision is made where the amounts involved are not material

## (e) Foreign currencies

Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction. Assets and liabilities denominated in foreign currencies are translated into sterling at the rate ruling on the balance sheet date. Any resultant gains or losses on exchange are dealt with through the profit and loss account in the period in which they arise.

#### (f) Leased assets

Operating lease rentals are charged to the profit and loss account on a straight line basis over the term of the lease

# Financial Statements For the year ended 31st December 2005

# Notes (Continued)

2 Operating (Loss/Prom	2	Operating	(Loss)/Profit
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	The o	perating (loss)/profit is stated after charging		2225		0004
				<u>2005</u>		<u>2004</u>
		ors' remuneration eciation		3,500 39,929		3,500 39,929
3	Direc	tors and Employees				
		only employees during the year were the two directivere £Nil (2004 £Nil)	tors	(2004 2) Sta	ff costs	during the
4	intere	est payable and similar charges				
				<u>2005</u>		<u>2004</u>
		loans and overdrafts		-		62,390
		loans interest		- 13,585		6,845 -
			£	13,585	£	69,235
_	_					
5	laxa	tion on Ordinary Activities		2005		2004
	(a)	Analysis of current tax charge		<del>====</del>		<del></del>
		United Kingdom corporation tax				890,522
		Total current tax charge		-		890,522
		Deferred tax (credit)				(10,259)
		Current tax charge	£	<u> </u>	£	880,263
	(b)	Factors affecting current tax charge for the year				
				<u>2005</u> £		2004 £
		(Loss)/profit on ordinary activities before tax at 30%		(44,373)		970,932
		Effect of				
		Expenses not allowed for tax Other		30,000		2,053 1,641
		Depreciation in excess of capital allowances		11,978		11,606
		Utilisation of tax losses Indexation allowances		-		(4,386) (91,324)
		Losses carried forward		2,395		(01,024)
		Current tax charge	£	-	£	890,522

Expenditure incurred in the current year and amounting to £100,000 may be available for offset against any capital gains made by the company in future years

# Financial Statements For the year ended 31st December 2005

# Notes (Continued)

6	Tangible Fixed Assets				Short easehold Property
	Cost At 1st January 2005 and 31st December 2005			£	749,717
	Accumulated depreciation At 1st January 2005 Charge for the year				266,168 39,929
	At 31st December 2005			£	306,097
	Net book value At 31st December 2005			£	443,620
	At 31st December 2004			£	483,546
7.	Debtors		<u>2005</u>		<u>2004</u>
	Amount owed by group company Other debtors (rent deposits) Prepayments and accrued income VAT recoverable Corporation tax recoverable		215,225 27,395 161,786 5,744 22,395	c	386,669 27,395 158,913 5,744
		£	432,545	£	578,721
	The amount of £215,225 is due from Nando's Chicke	nland l	Limited and is	ınteres	t free
8	Creditors amounts falling due within one year		<u>2005</u>		2004
	Amounts owed to group company Corporation tax Other creditors Accruals and deferred income		499,539 - 133,430 29,845		- 645,522 33,428 19,559
		£	662,814	£	698,509

The amount of £449,539 is due to Nando's Chickenland Limited is interest free and will only be repaid when the company's circumstances permit

# Financial Statements For the year ended 31st December 2005

# Notes (Continued)

9	Share Capital		<u>2005</u>		2004
	Authorised, allotted, called up and fully paid 300,000 ordinary shares of £1 each	£	300,000	£	300,000
10	Reconciliation of Movements in Shareholders' Fund	S	<u>2005</u>		<u>2004</u>
	Opening shareholders funds (Loss)/profit for the year Dividend paid		462,100 (147,911) -		205,922 2,356,178 (2,100,000)
	Closing shareholders funds	£	314,189	£	462,100

# 11 Related Party Transactions

The company derived its income for the year from Nando's Chickenland Limited a company under common control

# 12 Ultimate Holding and Parent Company

The Directors consider that the ultimate parent company is Tarofax Investments S A which is incorporated in Panama. The immediate parent company is IVM Intersurer B V. incorporated in the Netherlands.