Company No. 7637172 Charity No. 1153729

# New Future Collective Ltd. Report and Unaudited Financial Statements 31st March 2017



#### Legal and administrative details

#### For Year End 31st March 2017

#### **Status**

The organisation is a charitable company limited by guarantee, incorporated on 17/05/2011, as amended by certificate of incorporation on change of name dated 05/02/2013, as amended by special resolution registered at companies house on 06/08/2013, and registered as a charity on 09/09/2013.

#### **Governing document**

The organisation was established under a memorandum of association on 17/05/2011 which established the objects and powers of the organisation and is governed under its articles of association.

Company number

7637172

**Charity number** 

1153729

Registered office and operational address

Hackney Showroom, Hackney Downs Studios, Amhurst Terrace, London E8 2BT

**Honorary officers** 

Chair

**Company Secretary** 

Dawn Walton Lindsey Rostron

#### The Trustees

The Trustees, who are also Directors under company law, and who served during the year and up to the date of the signing of this report were as follows:

Mahlon Evans-Sinclair (Appointed October 2015) Stuart Heyes (Appointed November 2012) Steven Kavuma (Appointed October 2016) Neil Mackay (Appointed January 2014) Charles McKenzie (Appointed May 2015) Sarah Preece (Resigned November 2015) Lindsey Rostron (Appointed January 2014) Malakai Sargeant (Appointed October 2016) Gabrielle Styles (Appointed September 2011) Dawn Walton (Appointed October 2015)

**Bankers** 

Cooperative Bank PO Box 250 Skelmersdale WN8 6WT

**Independent Examiner** 

Helen Perryer

# New Future Collective Limited Report of the Trustees (Incorporating the Directors' Report) For the Year Ended 31 March 2017

The Trustees of New Future Collective Limited (hereafter NFC) present their report and the financial statements for the year ended 31 March 2017. The Trustees are also Directors of the company for the purposes of company law.

The financial statements have been prepared in accordance with the accounting policies in note 1 and comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with the FRS102.

The information shown on the preceding page forms a part of this report.

#### 1. Structure, governance and management

NFC is a charitable company limited by guarantee.

Governance arrangements are detailed in the company's memorandum and articles of association. The Directors of the company are also Trustees of the charity, and are collectively referred to throughout this report as the Trustees.

The procedure for the appointment and retirement of Trustees is set out in the Articles of Association. Trustees are appointed with reference to the skills and experience they can bring to the Board.

The Articles of Association provide for a minimum of three and a maximum of fifteen Trustees.

Gaby Styles stepped down as Interim Chair with Dawn Walton taking over as Chair in October 2016. Mahlon Evans Sinclair stepped down in November 2017.

#### 2. Objects, Aims and Objectives

The objects for which the company is established (the "objects") are such objects and purposes in any part of the world as are exclusively charitable in accordance with the laws of England and Wales and in particular:

- To advance the arts and culture and their public appreciation in socially and economically disadvantaged communities in the UK, predominantly but not exclusively Hackney and surrounding areas and;
- To advance the education in the arts and culture for public benefit for socially and

economically disadvantaged communities in the UK, predominantly but not exclusively Hackney and surrounding areas and;

 To develop the capacity and skills of the members of socially and economically disadvantaged communities in the UK, predominantly but not exclusively in Hackney and surrounding areas, in such a way that they are better able to identify, and help meet, their needs and to participate more fully in society.

To meet its objects NFC's specific aim is to develop the creative capacity and enrich the cultural lives of residents of Hackney and surrounding areas via three objectives:

- a year round programme of arts and culture for local audiences and London-wide audiences at Hackney Showroom
- a family arts programme, Disco Loco, with monthly events and an annual, free festival of culture
- · creative learning opportunities for children, young people and adults

#### 3. Activities and achievements

Against our three objectives, we had three main areas of activity and achieved the following:

#### **Hackney Showroom**

Visiting Companies & Programme

In 2016-17 Hackney Showroom curated a programme of work by visiting artists and companies including: Upswing Aerial, Scottee, Paines Plough, Tempting Failure, Talawa, Cardboard Citizens, Itch + Scratch, Shadwell Opera, Culture Device, Women in Theatre, Tangled Feet and Impermanence Dance Theatre.

We hosted the And What? Queer Arts Festival, the Fringe! Queer Film & Arts Festival, the Queen Mary's University of London graduate festival, the Tempting Failure festival of live art and political panel discussions with Novara Media.

#### **Artist & Play Development**

For All The Women Who Thought They Were Mad by Zawe Ashton We undertook a week's R&D at the National Studio to develop the next draft of the play which is under commission by the National Theatre. Directed by Associate Director Jo McInnes.

End of the Pier by Glenn Waldron

We spent a week developing the play with support from Arts Council England, directed by NFC Co-Director Sam Curtis Lindsay.

#### Untitled by Lorna Gayle

We spent a week workshopping ideas for a new play based on the life of our Associate Artist Lorna Gayle with playwright Winsome Pinnock, director Jo McInnes, a company of actors & musicians.

#### Frau Welt by Peter Clements & Oliver Dawe

Following a successful scratch showing of a new play Frau Welt we invited the creators to deliver a series of cabaret salons hosted by Frau Welt as a way of developing the character and her profile with a view to mounting a full production of the show next year.

#### Capital

During 2017-18 NFC was awarded a grant from the Backstage Trust to complete works on Hackney Showroom including a lighting rig in the Big Space and ventilation in the Studio & Bar.

#### Disco Loco

In 2016 our family arts programme celebrated its 10th year. We enjoyed 5 sell-out monthly events including our Extraordinary Laser Party, Big Balloon Bonanza and Cat Carnival. We were awarded an Arts Council England grant to deliver our big outdoor festival of culture Disco Loco in the Park in Springfield Park for local families, reaching 4,000 people and headlined by Planningtorock and Afrikan Boy.

#### **Creative Learning**

We successfully auditioned and ran a course for our second cohort of Hackney Showroom Young Actors in 2016, culminating in a sharing of Anna Jordan's Stay Happy Keep Smiling.

February 2017 saw the return of our creative learning programme for 8-11 year olds, Camp Loco, attending by 26 children with a range of innovative workshops including cyanotype printing, electronics and chocolate making.

In 2016-17 we hosted disability arts company Access All Areas to deliver their adult training courses on Tuesdays and Thursdays.

#### 4. Public benefit

The Trustees have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission when reviewing NFC's aims and objectives and in planning future activities. In particular, the Board has considered how planned activities will contribute to the aims and objectives they have set.

The Board of Directors reviews New Future Collective's aims, objectives and activities each year and with regard to any new project or programme that is proposed.

#### 5. Financial Review

The financial model for NFC is to achieve at least a break-even position on each project

or programme that is undertaken. Any surplus income from ticket sales on events and performances will be used to build up reserves in line with the reserves policy, and to further the charity's aims and objectives. NFC's funding objective in 2018-19 is to seek full cost recovery on all subsidised projects.

In the year 2016-17 income was £340,682 of which £288,212 was unrestricted and £52,470 restricted. Expenditure was £322,337 of which £281,528 was unrestricted and £40,808 was restricted.

The unrestricted fund balance stood at £ 19,618 as at 31 March 2017.

#### 6. Risk Management

The Trustees have regard to the risks inherent in the activities of the charity. A risk register is maintained and reviewed on at least an annual basis, and when new projects or programmes are initiated. Risk documents are produced in relation to each event and reviewed by a Trustee where the Board deem it necessary.

#### 7. Reserves policy

NFC is currently dependent on grant funding income and income generated through events to sustain its activities. It is the policy of New Future Collective to aim to build up financial reserves to a level sufficient to ensure that core operations can continue for a period of at least 3 months.

#### 8. Plans for the future

In a short time New Future Collective has grown from a small arts charity to a mid-scale arts venue and the ambition and scale of the company has grown rapidly. Over the coming years NFC now seeks to grow the capacity of the organisation to deliver the increased activity and to fully realise the ambition of Hackney Showroom.

The Trustees have set the following specific objectives for the 2017-18 year:

- Increase Hackney Showroom's commercial income generation by 30%
- Seek & secure core funding towards staffing and our Artist Development Programme
- Seek and secure funding towards Hackney Showroom productions, Disco Loco in the Park and Futureheads creative learning programme
- Run a year-round programme of Disco Loco events including the summer festival

#### Statement of Trustees' Responsibilities

The Trustees (who are also Directors of New Future Collective Limited for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice.)

Company law requires Directors to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company and of the outgoing resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Directors are required to:

- · select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### 9. Independent Examiner

A resolution proposing that Helen Perryer be retained as independent examiner of the company has been put to the members and approved.

On behalf of the Trustees:

**Dawn Walton (Chair of the Board of Directors)** 

Date: 29/12/2017

## Independent examiner's report on the accounts



Section A

#### Independent Examiner's Report

Report to the trustees/ members of Charity Name
New Future Collective Ltd.

On accounts for the year ended

31st March 2017 Charity no (if any)

Set out on pages

(remember to include the page numbers of additional sheets)

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 ("the Charities Act") and that an independent examination is needed. The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of The association of Accounts Technicians.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the Charities Act, and
- · to state whether particular matters have come to my attention

### Basis of independent examiner's statement

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

## Independent examiner's statement

In connection with my examination, no material matters have come to my attention (other than that disclosed below \*) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements
  concerning the form and content of accounts set out in the Charities
  (Accounts and Reports) Regulations 2008 other than any requirement
  that the accounts give a 'true and fair' view which is not a matter
  considered as part of an independent examination.

I have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

\* Please delete the words in the brackets if they do not apply.

Signed:	Date: 29/12/2017
Name:	Helen Perryer
Relevant professional qualification(s) or body (if any):	Member of the The Association of Accounts Technicians
Address:	140 Aldersgate Street
	London EC14 AHY

#### Section B Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to	
examiner wisnes to disclose.	
	•
	•
	•
	14 1
	·

Statement of financial activities (incorporating an income and expenditure account)

For Year End 31st March 2017

			•			2017		•	2016
			•	Restricted	Unrestricted	Total	Restricted	Unrestricted	Total
Incoming resources	Note		•	£	£	£	£	£	£
Incoming resources from generated funds									
Voluntary income - Donations and grants Activities for generating funds - trading	3 5	•		52,470	297 23,468	52,767 23,468	3,308	3,506	6,814
Incoming resources from charitable activities	4			· <u>· · · · · · · · · · · · · · · · · · </u>	264,448	264,448	-	144,504	144,504
Total incoming resources				52,470	288,212	340,682	3,308	148,010	151,318
Resources expended	6							•	
Cost of Generating Funds					•				
Cost of generating voluntary income Trading Costs					8,090 12,187	8,090 12,187			- -
Charitable Activities				40,808	261,251	302,059	1,351	141,061	142,412
Total resources expended				40,808	281,528	322,337	1,351	141,061	143,192
Net expenditure for the year				11,662	6,684	18,346	1,957	6,949	8,126
Net movement in funds			* *	11,662	6,684	18,346	1,957	, 6,949	8,126
Funds at 1 April 2016				2,896	12,933	15,829	939	6,764	7,703
Funds at 31 March 2017				14,558	19,618	34,175	2,896	13,714	15,829

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above.

#### **Balance sheet**

#### As at 31 March 2017

		2017	2016
	Note	£	£
Fixed assets	8	34,705	25,976
	· .	34,705	25,976
Current assets	. '	•	
Debtors & prepayments Cash at bank and in hand	11	28,798 151	13,200 4,075
	· –	28,949	17,275
Current liabilities: amounts falling due within one ye	ar	•	
	9/10_	29,479	<u> 27,422</u>
Net current assets	·	(530)	(10,147)
Net assets	, =	34,175	15,829
Reserves			
Restricted funds	14	14,558	2,896
Unrestricted funds	15	19,617	12,934
Total funds		34,175	15,830

#### The Directors state:

- (a) For the year ended 2017 the charitable company was entitled to exemption under Section 477 of the Companies Act 2006.
- (b) No notice from Directors requiring an audit has been deposited under Section 476 of the Companies Act 2006.
- (c) The Directors acknowledge their responsibilities for:
- (i) ensuring that the charitable company keeps accounting records which comply with Section 386 of the Companies Act 2006, and
- (ii) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of the financial year, and of its income and expenditure for the financial year, in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts, so far as applicable to the charitable company.
- (d) The accounts (financial statements) have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2015.

Approved by the Directors and authorised for distribution on

29/12/2017

and signed on their behalf by

Dawn Walton - Chair of the Board of Directors

Short

Company No. 7637172

#### For Year Ended 31st March 2017

#### 1. Accounting policies

- a) The accounts (financial statements) have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2015.
- b) Voluntary income received by way of subscriptions, donations and gifts to the charity is included in full in the statement of financial activities when received. Intangible income is recognised as an incoming resource where the provider of the service has incurred a financial cost. Volunteer time is not included in the financial statements.
- c) Grants are recognised in full in the statement of financial activities in the year in which they are received. Grants awarded are recognised at the time they are paid, once conditions have been satisfied.
- d) Income generated from the supply of goods or services is included in the statement of financial activities in the period in which the supply is made.
- e) Restricted funds are to be used for specified purposes as laid down by the donor. Expenditure which meets these criteria is identified to the fund.
- f) Unrestricted funds are donations and other income received or generated for charitable purposes.
- g) Resources expended are recognised in the period in which they are incurred.
- h) Governance costs of the charity include the costs of running the charity such as the costs of meetings, audit and statutory compliance.
- i) Assets with a value of £500 or more are capitalised. Depreciation is charged on a straight line basis over three years.

#### 2. Taxation

The charity is exempt from corporation tax under section 505 of the Income and Corporation Taxes Act 1988 as all its income is applied to charitable purposes.

#### 3. Donations and grants receivable

	,			2017	2016
٠		Restricted '	Unrestricted	Total	Total
	•	£.	£	£	£
	Arts Council England - Disco Loco in the	30,207	-	30,207	· · · •
٠.	London Borough of Hackney - Disco Loco	1,000	-	1,000	-
	Lush - Disco Loco in the Park 2016	125	-	125	
•	Big Lottery Fund - New Future Learning	4,543	. <u>-</u>	4,543	-
	East End Community Foundation -	4,770	-	4,770	
	Arts Council England - Untitled by Loma	367	-	367	3,308
	Arts Council England - End of the Pier by	4,347	·	4,347	-
	Backstage Trust	6,111	-	6,111	-
	Sylvia Waddilove Foundation	1,000	-	1,000	-
	Other Donations - Festival	· -	297	297	3,506
	2017 Total	52,470	297	52,767	6,814
4.	Incoming Resources from Charitable Activities				
				2017	2016
	•	Restricted	Unrestricted	Total	Total
		£	£	3	£
	Disco Loco (family arts)	- ·	2,350	2,350	884
	Hackney Showroom				
	Theatre and Studio Programme	•••	113,071	113,071	•
	Bar sales		89,024	89,024	•
	Ticket sales	<del>.</del>	51,320	51,320	
	Other Income		8,683	8,683	143,620
	2017 Total		264,448	264,448	144,504
ė	A stivities for seconding funds	•		2017	2016
5.	Activities for generating funds	D4	Unrestricted	Z017 Total	Total
	•	Restricted	Onrestricted £		
	Vegue Ulasa	£	_	22.469	£
	Venue Hires	<u>·                                      </u>	23,468	23,468	<del>-</del>
	2017 Total	<u>·</u>	23,468	23,468	· · · · · · · · · · · · · · · · · · ·

Notes to the financial statements

For Year Ended 31st March 2017

#### 6. Total Resources Expended

	Generating Funds	Development and Production	Visiting Programme	Family Arts Programme	Creative Learning Programme	Capital	Governance	Total
Costs of Generating Voluntary Income	8,090					, i		8,090
Trading Costs Charitable Activities - Unrestricted	12,187	. · · · · · · · · ·	· · · · · ·	-	· -		. <del>-</del> .,	12,187
Direct Costs	-	33,720	33,720	24,524	18,393	-	971	111,328
Support costs		44,262	44,262	32,191	24,143	<u> </u>	5,065	149,923
Sub Total		77,982	77,982	56,714	42,536	=	6,036	261,251
Charitable Activities - Restricted	<u> </u>	6,671	<u> </u>	31,332	939	1,866		40,808
Total	20,277	84,653	77,982	88,046	43,475	1,866	6,036	322,337

The cost of raising funds, charitabe activities and governance has been based on an estimate of work carried out in each area except for restricted expenditure which is based on costs specifically allocated against restricted funds.

#### Notes to the financial statements

#### For Year Ended 31st March 2017

7.				
٠.	Governance		. 2017	2016
		Audit &		
		advisory	Total	Total
		£	3	£
	Central costs - charity	<u> </u>	0	780
	2017 Total	<u> </u>	<u> </u>	780
	Con Note 6	<del></del> ,		•
	See Note 6.			
	Fixed Assets	•	2017	
		•	*	
			Leasehold	Fixtures, Fittings 8
	•	Totals	Improvement	Equipmen
		<b>£</b>	3	
	At 1st April 2016	31,202	20;850	10,352
	Additions	17,488	. 11,227	6,261
	At 31st March 2017	48,690	32,077	16,613
	Depreciation			
	At 1st April 2016	5,226	3,920	1,306
	Charge for the period	8,758	5,668	3,090
	At 31st March 2017	13,985	9,588	4,396
	ACOTOC MAION 2017		3,300	4,000
	Net Book Value			
	At 1st April 2016	<u>25,976</u>	16,930	9,046
:	At 31st March 2017	34,705	22,489	12,217
				•
	Creditors: amounts due within one year			• ,
			2017	2016
	•		3	
	Prepayments	٠.	17,555	
	Trade Creditors	*.	17,555	5,500
	Other		2,420	3,300
			•	
	2017 Total		19,975	5,500
).	Loan	,		•
•			2017	2016
			2	<b>f</b>
	Loan from Sam Curtis Lindsay		9,504	16,972
	2017 Total		9,504	16,972
	• • •	•		
	At the balance sheet date £9,504 was outst	anding in the form o	f loans from Sam Cur	tis Lindsay
	At the balance sheet date £9,504 was outstand	anding in the form o	f loans from Sam Cur	tis Lindsay
١.	• • •	anding in the form o		
1.	At the balance sheet date £9,504 was outstand	anding in the form o	2017	2016
١.	At the balance sheet date £9,504 was outstand	anding in the form o	2017 £	2016 £
1.	At the balance sheet date £9,504 was outstanding.  Debtors  Accruals	anding in the form o	2017 £ 3,650	2016 £ 4,950
1.	At the balance sheet date £9,504 was outstanding.  Debtors  Accruals Rent Deposit	anding in the form o	2017 £ 3,650 17,160	2016 £ 4,950 12,000
1.	At the balance sheet date £9,504 was outstanding.  Debtors  Accruals	anding in the form o	2017 £ 3,650	2016 £ 4,950 12,000 1,200

#### For Year Ended 31st March 2017

#### 12. Staff costs and numbers

The charity used freelancers and voluntary staff only during the year.

#### 13. Trustee remuneration and expenses

No members of the Board received remuneration for expenses incurred.

41	D	strict	 F	

	At 1 April 2016	Incoming Resources	Outgoing Resources		·
	£	£	£	2017 . £	2016. £
					•
Disco Loco	-	35,875	31,332	4,543	· · -
Hackney Showroom Young Actors	•	. 4,770	_	4,770	
Mobculture	939		939 <sup>-</sup>	•	939
Untitled by Lorna Gayle	1,957	367	2,324		1,957
End of Pier by Glenn Waldron		4,347	4,347	-	-
Backstage Trust	-	6,111	2,037	4,074	
Sylvia Waddilove Foundation	-	1,000	(171)	1,171	-
Total funds	2,896	52,470	40,808	14,558	2,896

#### Purpose of restricted funds

Disco Loco	A programme of arts and culture for families
Hackney Showroom Young Actors	A free training course for young actors aged 18-25
Mobculture	Working with theatre artists to develop work for the stage
Untitled by Lorna Gayle	Working with theatre artists to develop work for the stage
End of the Pier by Glenn Waldron	Working with theatre artists to develop work for the stage
Backstage Trust	Capital Grant
Sylvia Waddilove	Capital Grant
·	

#### 15. Restricted and Unrestricted Funds

	At 1 April	Incoming	Outgoing		
	2016	Resources	Resources	2017	2016
	£	£	£	£	£
Restricted Funds	2,896	45,359	38,942	9,313	2,896
Restricted Funds - capital	<u>-</u>	7,111	1,866	5,245	2,896
General unrestricted funds	12,933	288,212	281,528	19,617	12,933
Total funds	15,829	340,682	322,337	34,175	18,725

#### 16. Analysis of net assets between funds

	<b>5</b>	11	Obsetts	
	Restricted funds	Unrestricted funds	Charity funds	2016
	£	£	3	£
Net Current Assets	14,558	19,617	<u>34,175</u>	18,725
Total funds	14,558	19,617	34,175	18,725