

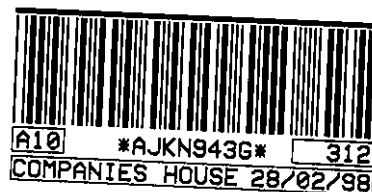
Registered No: 2620408 (England and Wales)

PUBLIC MANAGEMENT ASSOCIATES LIMITED

ABBREVIATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 JULY 1997



PUBLIC MANAGEMENT ASSOCIATES LIMITED

AUDITORS' REPORT TO PUBLIC MANAGEMENT ASSOCIATES LIMITED
UNDER SECTION 247B OF THE COMPANIES ACT 1985

We have examined the abbreviated financial statements on pages 2 to 4 together with the financial statements of the company for the year ended 31 July 1997 prepared under Section 226 of the Companies Act 1985.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

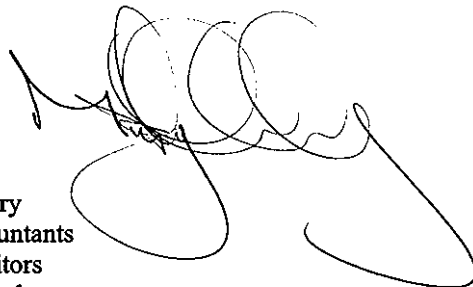
The Directors are responsible for preparing the abbreviated financial statements in accordance with Section 246 of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated financial statements prepared in accordance with Sections 246(5) and (6) of the Act to the Registrar of Companies and whether the financial statements to be delivered are properly prepared in accordance with those provisions and to report our opinion to you.

BASIS OF OPINION

We have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the Company is entitled to deliver abbreviated financial statements and that the abbreviated financial statements to be delivered are properly prepared. The scope of our work for the purpose of this report did not include examining or dealing with events after the date of our report on the financial statements.

OPINION

In our opinion the Company is entitled to deliver abbreviated financial statements prepared in accordance with Sections 246(5) and (6) of the Companies Act 1985, and the abbreviated financial statements on pages 2 to 4 are properly prepared in accordance with those provisions.

A handwritten signature in black ink, appearing to read 'Murphy Salisbury', is written over a large, faint circular stamp or watermark.

Murphy Salisbury
Chartered Accountants
Registered Auditors
15 Warwick Road
Stratford upon Avon
Warwickshire
CV37 6YW
5th February 1998

PUBLIC MANAGEMENT ASSOCIATES LIMITED
ABBREVIATED BALANCE SHEET AS AT 31 JULY 1997

	<u>Notes</u>	<u>1997</u>	<u>1996</u>
		£	£
<u>FIXED ASSETS</u>			
Tangible assets	2	47,877	19,926
Investment	3	850	850
<u>CURRENT ASSETS</u>			
Debtors		59,286	42,133
Cash at bank and in hand		21,857	60,973
		<u>81,143</u>	<u>103,106</u>
<u>CREDITORS</u> Amounts falling due within one year		<u>108,154</u>	<u>79,541</u>
<u>NET CURRENT ASSETS/(LIABILITIES)</u>		<u>(27,011)</u>	<u>23,565</u>
<u>NET ASSETS</u>		<u>21,716</u>	<u>44,341</u>
<u>CAPITAL AND RESERVES</u>			
Share capital	4	105	105
Profit and loss account		21,611	44,236
<u>SHAREHOLDERS' FUNDS</u>		<u>21,716</u>	<u>44,341</u>

The financial statements, which have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 applicable to small companies, were approved by the Board on 5 February 1998 and signed on its behalf.

B STOTEN

 DIRECTOR

The Notes on pages 3 and 4 form part of these abbreviated financial statements.

PUBLIC MANAGEMENT ASSOCIATES LIMITED

NOTES TO THE ABBREVIATED FINANCIAL STATEMENTS FOR THE YEAR ENDED
31 JULY 1997

1. ACCOUNTING POLICIES

a) BASIS OF PREPARATION OF ACCOUNTS

The financial statements are prepared under the historical cost convention and include the results of the Company's operations as indicated in the Directors' Report, all of which are continuing.

The Company has taken advantage of the exemption in Financial Reporting Standard No. 1 from the requirement to produce a cashflow statement on the grounds that it is a small company.

b) TURNOVER

Turnover comprises the invoiced value of goods and services supplied by the Company, net of Value Added Tax and trade discounts.

c) TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets are stated at cost, less depreciation.

Depreciation is provided at rates calculated to write off the cost, less their estimated residual value, over their expected useful lives on the following bases:

Motor vehicle	-	25% reducing balance basis
Equipment, furniture and fittings	-	15% reducing balance basis
Computer equipment	-	25% reducing balance basis
Leasehold property improvement	-	10% straight line basis

d) FOREIGN CURRENCIES

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

e) PENSIONS

The Company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Company to the fund in respect of the year.

2. FIXED ASSETS

	<u>Tangible</u> <u>Fixed</u> <u>Assets</u>
<u>COST</u>	
At 1 August 1996	31,614
Additions	34,856
At 31 July 1997	<u>66,470</u>
<u>DEPRECIATION</u>	
At 1 August 1996	11,688
Charge for the year	6,905
At 31 July 1997	<u>18,593</u>
<u>NET BOOK VALUE</u>	
At 31 July 1997	<u>47,877</u>
At 31 July 1996	<u>19,926</u>

PUBLIC MANAGEMENT ASSOCIATES LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 1997

	<u>1997</u> £	<u>1996</u> £
3. <u>INVESTMENT</u>		
Time Share at Walton Hall	<u>850</u>	<u>850</u>
4. <u>SHARE CAPITAL</u>		
Authorised:		
Ordinary shares of £1 each	<u>1,000</u>	<u>1,000</u>
Allotted, Called Up and Fully Paid:		
Ordinary shares of £1 each	<u>105</u>	<u>105</u>