

APPOINTMENT of director or secretary

Please complete in typescript,
or in bold black capitals.

(NOT for resignation (use Form 288b) or
change of particulars (use Form 288c))

CHFP010.

Company Number

1003142

Company Name in full

ROLLS-ROYCE PLC

Appointment form

Notes on completion
appear on next
page.

Appointment as director

Day Month Year Day Month Year
05 11 2004 † Date of Birth 15 02 1943

☒ as secretary ☐ Please mark the appropriate box. If appointment is as a director and secretary mark both boxes.

NAME * Style / Title

SIR * Honours etc OBE, FRS, FRGS

Forename(s)

JOHN MICHAEL

Surname

TAYLOR

Previous forename(s)

Previous surname(s)

Usual residential address

4 CHEYNE ROAD

Post town

BRISTOL Postcode BS9 2DH

County / Region

Country UK

† Nationality

UK † Business occupation Director

† Other directorships
(additional space next page)

Non exel CHAIR: ROKE MANOR RESEARCH LTD

I consent to act as ** director / ~~secretary~~ of the above named company

Consent signature

 Date 11 Nov 2004

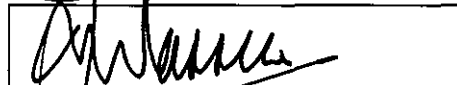
* Voluntary details.

† Directors only.

** Please delete as appropriate

A director, secretary etc must sign the form below.

Signed

 Date 18/11/04

(**a director / secretary / administrator / administrative receiver / receiver manager / receiver)

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.

JOHN WARREN, DEPUTY COMPANY SECRETARY
ROLLS-ROYCE PLC, PO BOX 31, MOOK LANE,
DERBY DE24 8BT 01332-245878
DX number DX exchange



A11
COMPANIES HOUSE 0550
19/11/04

When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ

DX 33050 Cardiff

for companies registered in England and Wales

or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

DX 235 Edinburgh

Company Number

1003142

† Directors only.

† Other directorships

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NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years.

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.



**List of other directorships
Schedule to form 288a**

*Please complete in typescript,
or in bold black capitals.*

CHFP010

Company Number

1003142

Company Name in full

ROLLS-ROYCE PLC

Name

JOHN MICHAEL TAYLOR

| Company Name | Resignation |
|-------------------------|-------------|
| ROCK MANOR RESEARCH LTD | |