



Companies House

— for the record —

Company Name

ROLLS-ROYCE PLC

Bank list

21413815

363s Annual Return

Company Type

Public Limited Company

Company Number

1003142

Information extracted from
Companies House records on
20th May 2003

- > Please check the details printed in blue on this statement.
- > If any details are wrong, strike them through and write the correct details in the "Amended details" column.
- > Please use black pen and write in capitals.



Section 1: Company details

Ref: 1003142/09/28

	Current details	Amended details																						
> Registered Office Address <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	65 Buckingham Gate London SW1E 6AT	Address UK Postcode _ _ _ _ _																						
> Register of Members <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	Address where the Register is held Computershare Investor Services Plc Po Box 82 The Pavilions, Bridgewater Road Bristol Avon BS13 8AE	Address UK Postcode _ _ _ _ _																						
> Register of Debenture Holders <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	Not Applicable	Address UK Postcode _ _ _ _ _																						
> Principal Business Activities <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<table border="1"> <thead> <tr> <th>SIC Code</th> <th>Description</th> </tr> </thead> <tbody> <tr> <td>2830</td> <td>Mfr steam generators, not boilers</td> </tr> <tr> <td>2852</td> <td>General mechanical engineering</td> </tr> <tr> <td>2911</td> <td>Mfr engines, not aircraft, etc</td> </tr> </tbody> </table>	SIC Code	Description	2830	Mfr steam generators, not boilers	2852	General mechanical engineering	2911	Mfr engines, not aircraft, etc	<table border="1"> <thead> <tr> <th>SIC CODE</th> <th>Description</th> </tr> </thead> <tbody> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> <tr><td> </td><td> </td></tr> </tbody> </table>	SIC CODE	Description												
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> <i>Please enter additional principal activity code(s) in "Amended details" column. See notes for guidance for list of activity codes.</i>																								

Section 2: Details of Officers of the Company

	Current details	Amended details
> Company Secretary <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i> <i>Particulars of a new Company Secretary must be notified on form 288.</i>	Name Charles Edward BLUNDELL Address 17 Park Farm Road Kingston Upon Thames Surrey KT2 5TQ	Name ☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address UK Postcode _ _ _ _ _ Date of change _ _ / _ _ / _ _ _ _ Date Charles Edward BLUNDELL ceased to be secretary (if applicable) _ _ / _ _ / _ _ _ _
> Director <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i> <i>Particulars of a new Director must be notified on form 288.</i>	Name Dugald Euan BAIRD Address 131 East 66TH Street New York Usa 10021 Date of birth 16/09/1937 Nationality British Occupation Chairman And Cee	Name ☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address UK Postcode _ _ _ _ _ Date of birth _ _ / _ _ / _ _ _ _ Nationality _ _ _ _ _ Occupation <u>CHAIRMAN</u> Date of change _ _ / _ _ / _ _ _ _ Date Dugald Euan BAIRD ceased to be director (if applicable) _ _ / _ _ / _ _ _ _

	Current details	Amended details
> Director <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	Name Peter John BYROM Address Chalton Priory Chalton Hampshire PO8 0BG Date of birth 23/06/1944 Nationality British Occupation Non Executive Director	Name ☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address UK Postcode _ _ _ _ _ Date of birth _ _ / _ _ / _ _ _ _ Nationality _____ Occupation _____ Date of change _ _ / _ _ / _ _ _ _ Date Peter John BYROM ceased to be director (if applicable) _ _ / _ _ / _ _ _ _
> Director <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	Name John Patrick CHEFFINS Address Vermont Holly Bank Road Hook Heath Woking Surrey GU22 0JN Date of birth 18/11/1947 Nationality British Canadian Occupation Chief Operating Officer <u>& Pres</u>	Name ☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address UK Postcode _ _ _ _ _ Date of birth _ _ / _ _ / _ _ _ _ Nationality _____ Occupation <u>DIRECTOR</u> Date of change _ _ / _ _ / _ _ _ _ Date John Patrick CHEFFINS ceased to be director (if applicable) _ _ / _ _ / _ _ _ _

Particulars of a new Director must be notified on form 288.

Particulars of a new Director must be notified on form 288.

	Current details	Amended details
> Director <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i> <i>Particulars of a new Director must be notified on form 288.</i>	Name Colin Henry GREEN BSC CENG Address Burden Court Cottage Tresham Wotton-Under-Edge Gloucestershire GL12 7RW Date of birth 21/10/1948 Nationality British Occupation President Defence Aerospace Ro	Name ☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address UK Postcode _ _ _ _ _ Date of birth _ _ / _ _ / _ _ _ _ Nationality _____ Occupation <u>DIRECTOR</u> Date of change _ _ / _ _ / _ _ _ _ Date Colin Henry GREEN BSC CENG ceased to be director (if applicable) _ _ / _ _ / _ _ _ _
> Director <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i> <i>Particulars of a new Director must be notified on form 288.</i>	Name James Mathew GUYETTE Address 111 Tollgate Way Falls Church Virginia VA22046 Date of birth 15/04/1945 Nationality American Occupation President And Chief executive	Name ☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address UK Postcode _ _ _ _ _ Date of birth _ _ / _ _ / _ _ _ _ Nationality _____ Occupation <u>DIRECTOR</u> Date of change _ _ / _ _ / _ _ _ _ Date James Mathew GUYETTE ceased to be director (if applicable) _ _ / _ _ / _ _ _ _

	Current details	Amended details
> Director <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i> <i>Particulars of a new Director must be notified on form 288.</i>	Name Doctor Michael Gilbert James William HOWSE Address Lower House Quixhill Lane Prestwood Uttoxeter Staffordshire ST14 5DD Date of birth 20/06/1942 Nationality British Occupation Director Of Engineering Rr Com	Name ☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address UK Postcode _ _ _ _ _ Date of birth _ _ / _ _ / _ _ _ _ Nationality _ _ _ _ _ Occupation <u>DIRECTOR</u> Date of change _ _ / _ _ / _ _ _ _ Date Doctor Michael Gilbert James William HOWSE ceased to be director (if applicable) _ _ / _ _ / _ _ _ _
> Director <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i> <i>Particulars of a new Director must be notified on form 288.</i>	Name LORD MOORE OF LOWER MARSH PC BSC Address 85 Church Road Wimbledon London SW19 5AL Date of birth 26/11/1937 Nationality British Occupation Director	Name ☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address UK Postcode _ _ _ _ _ Date of birth _ _ / _ _ / _ _ _ _ Nationality _ _ _ _ _ Occupation <u>NON-EXECUTIVE DIRECTOR</u> Date of change _ _ / _ _ / _ _ _ _ Date LORD MOORE OF LOWER MARSH PC BSC ceased to be director (if applicable) _ _ / _ _ / _ _ _ _

	Current details	Amended details
> Director <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i> <i>Particulars of a new Director must be notified on form 288.</i>	Name Sir Robin Buchanan NICHOLSON FRS FENG Address Penson Farm Diptford Totnes Devon TQ9 7NN Date of birth 12/08/1934 Nationality British Occupation Non Executive Director	Name ☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address UK Postcode _ _ _ _ _ Date of birth _ _ / _ _ / _ _ _ _ Nationality _____ Occupation _____ Date of change _ _ / _ _ / _ _ _ _ Date Sir Robin Buchanan NICHOLSON FRS FENG ceased to be director (if applicable) _ _ / _ _ / _ _ _ _
> Director <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i> <i>Particulars of a new Director must be notified on form 288.</i>	Name John Edward Victor ROSE Address 28 Nassau Road London SW13 9QE Date of birth 09/10/1952 Nationality British Occupation Chief Executive	Name ☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Address UK Postcode _ _ _ _ _ Date of birth _ _ / _ _ / _ _ _ _ Nationality _____ Occupation _____ Date of change _ _ / _ _ / _ _ _ _ Date John Edward Victor ROSE ceased to be director (if applicable) _ _ / _ _ / _ _ _ _

> Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288.

Current details

Name

Philip John WESTON KCMG

Address

13 Denbigh Gardens
Richmond
Surrey
TW10 6EN

Date of birth 13/04/1938

Nationality British

Occupation ~~Retired Ambassador~~
Company Dir

Amended details

Name

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

Address

UK Postcode _ _ _ _ _

Date of birth _ _ / _ _ / _ _ _ _

Nationality _ _ _ _ _

Occupation NON-EXECUTIVE DIRECTOR

Date of change _ _ / _ _ / _ _ _ _

Date Philip John WESTON KCMG
ceased to be director (if applicable)

_ _ / _ _ / _ _ _ _

Amended details

➤ **Director**

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288.

Name
Andrew Barkley SHILSTON

Address
96 Oakhill Road
Sevenoaks
Kent
TN13 1NU

Date of birth 20/10/1955

Nationality British

Occupation Finance Director

Name

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

Address

UK Postcode _ _ _ _ _ _ _

Date of birth / /

Nationality _____

Occupation _____

Date of change / /

Date Andrew Barkley SHILSTON
ceased to be director (if applicable)

11 / 11 / 1111

> Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director
must be notified on form
288.

Name
Carl George SYMON

Address
14 High Pine Close
Weybridge
Surrey
KT13 9EA

Date of birth 04/05/1946

Nationality British

Occupation Non Executive Director

Name

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

Address

UK Postcode _ _ _ _ _ _ _

Date of birth / /

Nationality _____

Occupation _____

Date of change / /

Date Carl George SYMON ceased to be director (if applicable)

12 / 11 / 1999

Section 4: Details of New Shareholders and Transfers (A) (ii)

- > Please fill in details of any persons or corporate bodies who have become shareholders since the last annual return.
- > Please fill in details of any persons or corporate bodies that have transferred shares since the last annual return.
- > Please use Section 4B to give details of any persons or corporate bodies who have ceased to be shareholders since the last annual return or, in the case of a first return, since the incorporation of the company.
- > Please copy this page if there is not enough space to enter all the company's current shareholders.

Shareholders details	Class and number of shares or amount of stock held	Class and number of shares or amount of stock transferred (If appropriate)	Date of registration of transfer (If appropriate)
Name <u>SEE ENCLOSED CD</u> Address _____ _____ _____ UK Postcode _ _ _ _ _	ORDINARY 1,630,996,508		
Name <u>THE SOLICITOR FOR THE AFFAIRS OF HER MAJESTY'S TREASURY</u> Address <u>DEPT. OF TRADE & INDUSTRY</u> <u>10 VICTORIA STREET</u> <u>LONDON</u> UK Postcode <u>SW 1H 0NN</u>	SPECIAL RIGHTS REDEEMABLE PREFERENCE SHARE 1		
Name _____ Address _____ _____ _____ UK Postcode _ _ _ _ _			
Name _____ Address _____ _____ _____ UK Postcode _ _ _ _ _			

Issued share capital details

> Please fill in the details of total share capital by class (eg. ordinary, preference etc) that has been issued to the company's shareholders.

Class of Share

ORDINARY

Number of shares issued

1,630,996,508

Aggregate Nominal Value of issued shares

20p

Class of Share

SPECIAL RIGHTS-REDEEMABLE
PREFERENCE

Number of shares issued

1

Aggregate Nominal Value of issued shares

1

Class of Share

Number of shares issued

Aggregate Nominal Value of issued shares

Class of Share

Number of shares issued

Aggregate Nominal Value of issued shares

> Please fill in the total number of issued shares and their total nominal value.

Number of shares issued

1,630,996,508

Aggregate Nominal Value of issued shares

£326,199,303**List of past and present members** (Tick appropriate box)

> Please complete the required information on the attached schedules or in another format agreed by Companies House.

- ☐ There were no changes during the period
☐ A list of changes is enclosed
☒ A full list of members is enclosed - SEE ENCLOSED CD

The last full list of members was received on: 13/06/2002

> REMEMBER:

Changes to shareholder particulars or details of shares transferred to be **completed each year**
 A full list of shareholders is required with the first and every third Annual Return thereafter
 List shareholders in alphabetical order or provide an index
 List joint shareholders consecutively

Section 4B: Details of Former Shareholders

- > Please fill in details of any persons or corporate bodies who have ceased to be shareholders at the date of this return. Also, please give the dates that their shares were transferred.
- > Please copy this page if there is not enough space to enter all the company's former shareholders.

Former shareholders details	Class and number of shares or amount of stock transferred	Date of registration of transfer
Name _____ Address _____ _____ _____ UK Postcode _ _ _ _ _		
Name _____ Address _____ _____ _____ UK Postcode _ _ _ _ _		
Name _____ Address _____ _____ _____ UK Postcode _ _ _ _ _		
Name _____ Address _____ _____ _____ UK Postcode _ _ _ _ _		
Name _____ Address _____ _____ _____ UK Postcode _ _ _ _ _		



Companies House

— for the record —

363s Annual Return Declaration

- > When you have checked all the sections of this form, please complete this page and sign the declaration below.
- > If you want to change the made up date of this annual return, please complete 2 below.

1. Declaration

- ☐ I confirm that the details in this annual return are correct as at the made-up-date (shown at 2 below). I enclose the filing fee of £15.

Signature

[Handwritten Signature]
 (Director / Secretary)

Date

19 / 06 / 2003

*This date must not be earlier than the
return date at 2 below*

What to do now

Complete this page then send the whole of the Annual Return and the declaration to the address shown at 4 below.

2. Date of this return

- ☐ This AR is made up to 13/6/2003
- If you are making this return up to an earlier date, please give the date here

__ / __ / ____

Note: The form must be delivered to CH within 28 days of this date

3. Date of next return

- ☐ If you wish to change your next return to a date earlier than 13th June 2004 please give the new date here:

__ / __ / ____

4. Where to send this form

- ☐ Please return this form to:

Registrar of Companies
Companies House
Crown Way
Cardiff CF14 3UZ

OR

For members of the Hays Document
Exchange service
DX 33050 Cardiff

Have you enclosed the filing fee with the company number written on the reverse of the cheque?

Contact Address

You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record.

Contact Name

Telephone number inc code

ROLLS-ROYCE plc

01 332 245099

Address

P O BOX 31

DX number if applicable

MOOR LANE

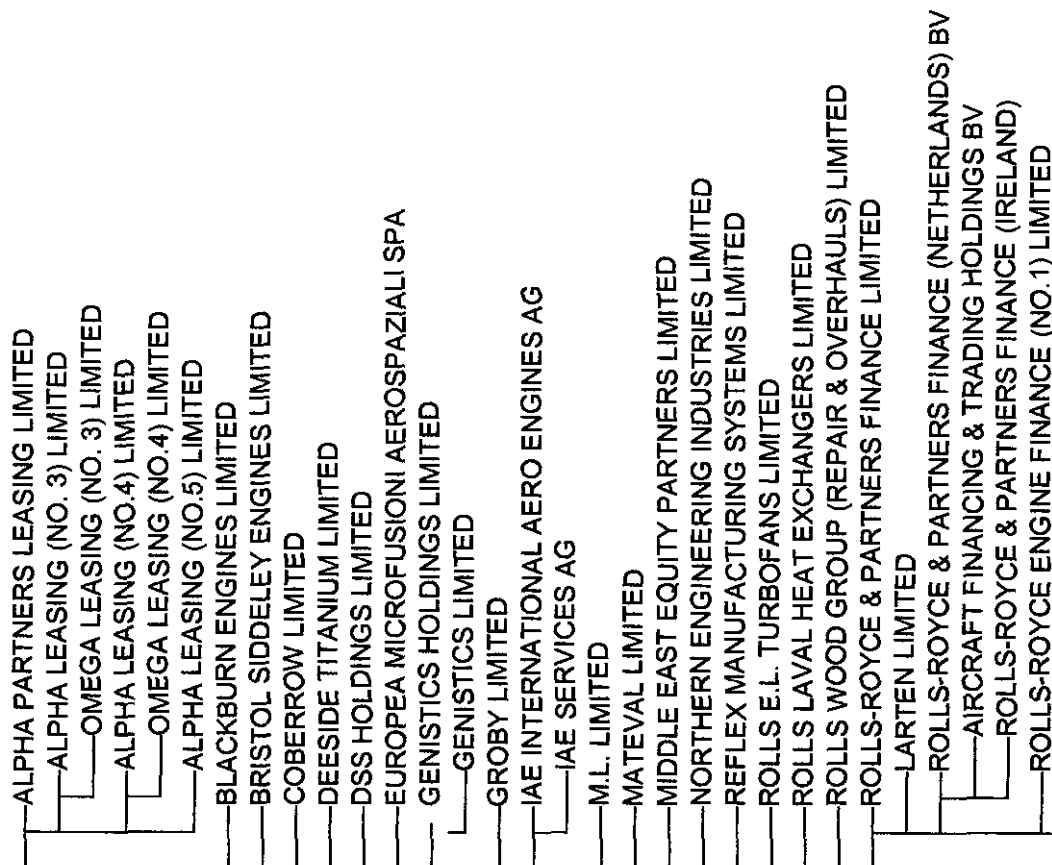
DERBY DE24 8BJ

DX exchange

ROLLS-ROYCE plc

Group Structure

Company



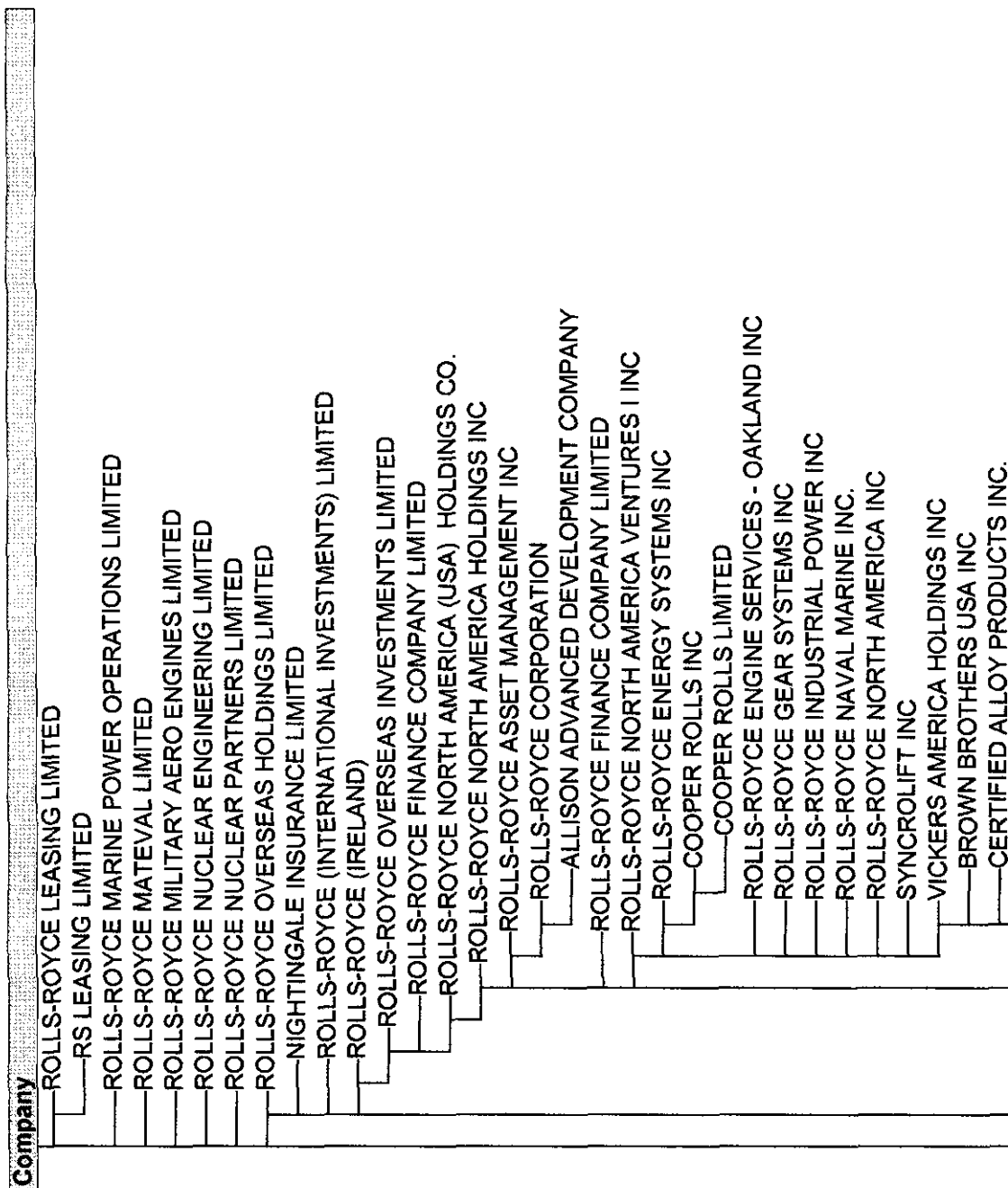
ROLLS-ROYCE plc

Group Structure

Company	
ROLLS-ROYCE ENGINE FINANCE (NO.2) LIMITED	
RRPF ENGINE LEASING (NO.2) LIMITED	
RRPF ENGINE LEASING LIMITED	
ROLLS-ROYCE (FRANCE) LIMITED	
ROLLS-ROYCE AERO ENGINE SERVICES LIMITED	
ROLLS-ROYCE AIRCRAFT MANAGEMENT LIMITED	
SAMA LEASING COMPANY LIMITED	
ROLLS-ROYCE AND JAPANESE AERO ENGINES LIMITED	
ROLLS-ROYCE BRASIL LIMITADA	
ROLLS-ROYCE BUSINESS VENTURES LIMITED	
ROLLS-ROYCE CAPITAL LIMITED	
ROLLS-ROYCE COMMERCIAL AERO ENGINES LIMITED	
ROLLS-ROYCE DEVELOPMENTS LIMITED	
ROLLS-ROYCE DIESELS LIMITED	
ROLLS-ROYCE DSV LIMITED	
ROLLS-ROYCE ENGINE CONTROLS LIMITED	
ROLLS-ROYCE FUEL CELL SYSTEMS LIMITED	
ROLLS-ROYCE HOLDINGS CANADA INC	
ROLLS-ROYCE CANADA LIMITED	
ROLLS-ROYCE FINANCE CANADA INC	
ROLLS-ROYCE INDUSTRIAL & MARINE GAS TURBINES LIMITED	
ROLLS-ROYCE INDUSTRIAL POWER SYSTEMS LIMITED	
ROLLS-ROYCE INDUSTRIES LIMITED	
JV NO.1 LIMITED	
ROLLS-ROYCE POWER INVESTMENTS LIMITED	
ROLLS-ROYCE POWER INVESTMENTS (EL GAILI) LIMITED	
ROLLS-ROYCE INTERNATIONAL LIMITED	
ROLLS-ROYCE (MIDDLE EAST) EC	
ROLLS-ROYCE (THAILAND) LIMITED	
ROLLS-ROYCE INDIA LIMITED	
ROLLS-ROYCE INTERNATIONAL LIMITADA	
ROLLS-ROYCE INTERNATIONAL TURBINES (SAUDI ARABIA) LIMITED	

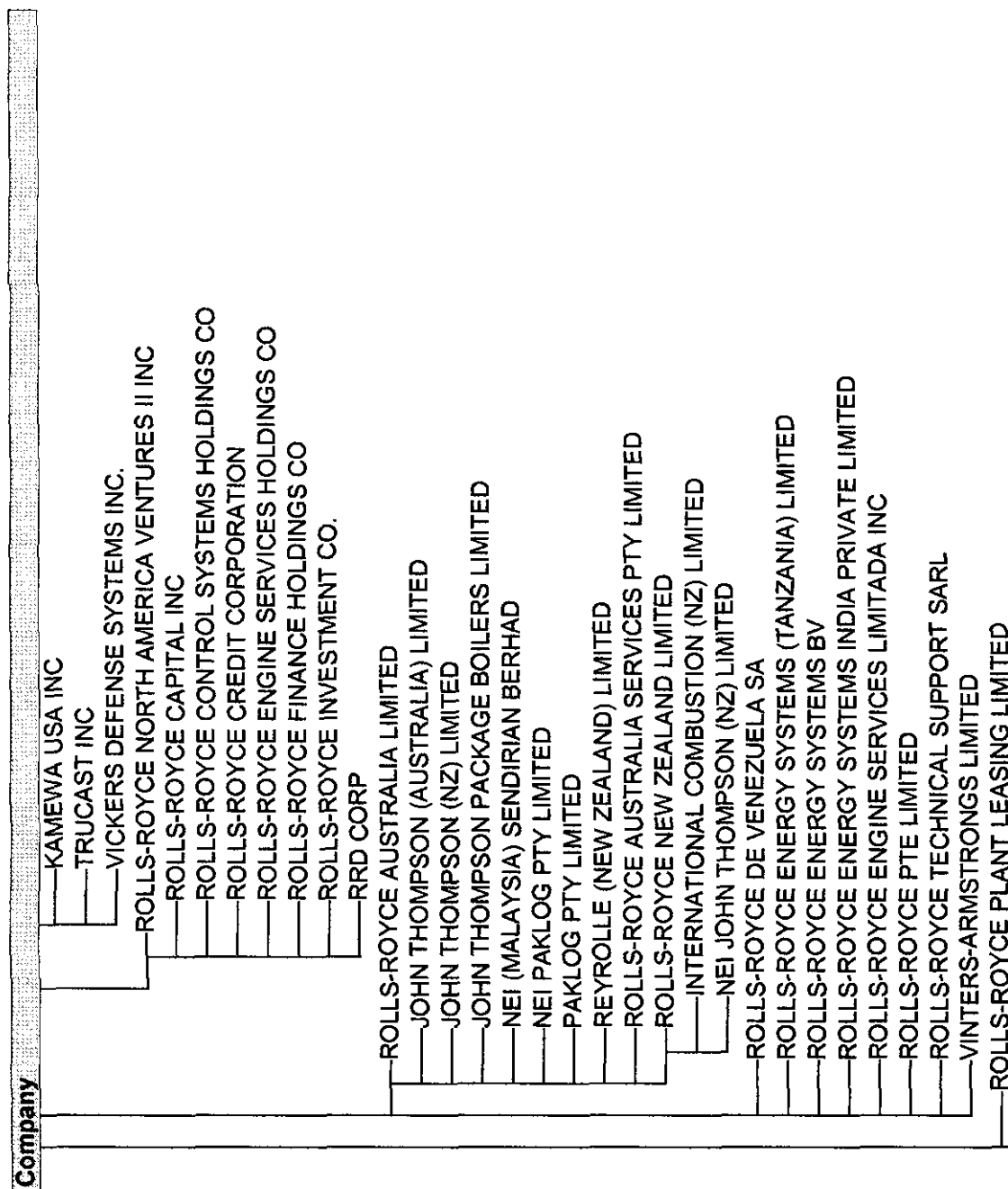
ROLLS-ROYCE plc

Group Structure



ROLLS-ROYCE plc

Group Structure



ROLLS-ROYCE plc

Group Structure

Company
ROLLS-ROYCE POWER AND PROCESS (HARTLEPOOL) LIMITED
ROLLS-ROYCE POWER ENGINEERING PLC
— A. P. E. - ALLEN GEARS LIMITED
— A. P. E. - CROSSLEY LIMITED
— A. P. E. - LEE HOWL LIMITED
— ALLEN GEARS LIMITED
— ALLEN POWER ENGINEERING LIMITED
— AMALGAMATED POWER ENGINEERING LIMITED
— ALLEN POWER HOLDINGS LIMITED
— CROSSLEY-PREMIER ENGINES (SALES) LIMITED
— NEI INTERNATIONAL COMBUSTION LIMITED
— SPARE IPG 19 LIMITED
— BELMOS PEEBLES TOOLS LIMITED
— BSTS LIMITED
— C. A. PARSONS & COMPANY LIMITED
— CLARKE CHAPMAN PORTIA PORT SERVICES LIMITED
— CLAYTON EQUIPMENT LIMITED
— DERBY SPECIALIST FABRICATIONS LIMITED
— GRID (NO.2) LIMITED
— HEATON POWER LIMITED
— I. V. PRESSURE CONTROLLERS LIMITED
— INTERNATIONAL RESEARCH & DEVELOPMENT LIMITED
— JOHN THOMPSON COCHRAN LIMITED
— JOHN THOMPSON LIMITED
— METROPOLE INDUSTRIES LIMITED
— MUNRO & JUNOR LIMITED
— NEI - A.P.E. LIMITED
— NEI ALLEN LIMITED
— NEI COMBUSTION ENGINEERING LIMITED
— NEI LIMITED
— NEI MINING EQUIPMENT LIMITED
— NEI OVERSEAS HOLDINGS LIMITED

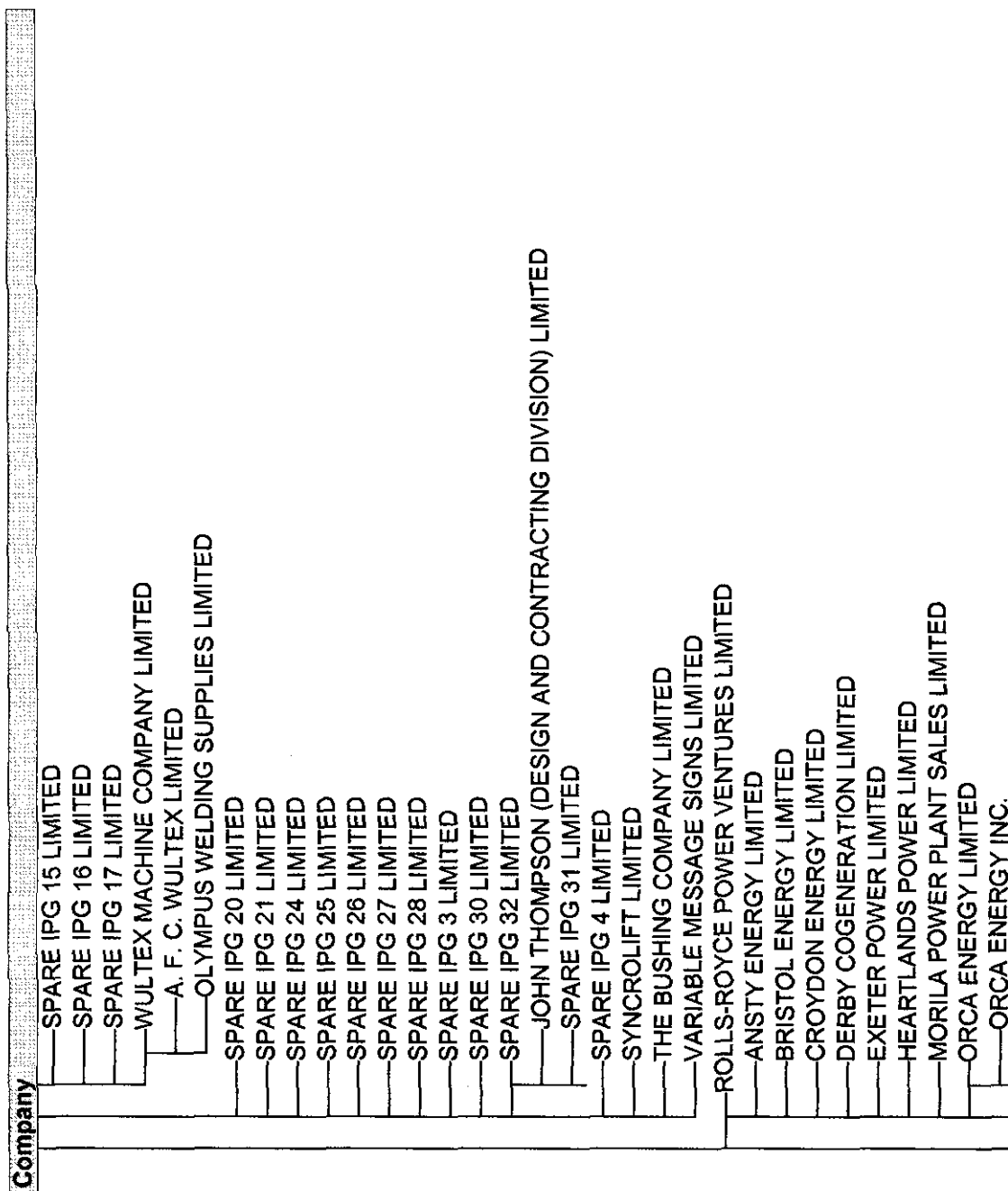
ROLLS-ROYCE plc

Group Structure

Company	
CAILLARD SA	
KALVET ENGINEERING (PROPRIETARY) LIMITED	
REYROLLE PARSONS OF SINGAPORE PTE. LTD.	
ROLLS-ROYCE HOLDINGS CANADA INC	
ROLLS-ROYCE INDUSTRIAL POWER (HONG KONG) LIMITED	
ROLLS-ROYCE INDUSTRIAL POWER (MALAYSIA) SDN BHD	
THOMPSON (BOTSWANA) (PTY) LTD	
THOMPSON (LESOTHO) (PTY) LTD	
NEI OVERSEAS LIMITED	
NEI PARSONS LIMITED	
NEI PEEBLES LIMITED	
NEI POWER PROJECTS LIMITED	
NEI SERVICES LIMITED	
NEI-FP DISPLAYS LIMITED	
NUSOIL LIMITED	
PAROLLE LIMITED	
PRECISION MACHINED PRODUCTS LIMITED	
R-R INDUSTRIAL CONTROLS LIMITED	
REYROLLE BELMOS LIMITED	
ROLLS-ROYCE INDUSTRIAL & MARINE POWER LIMITED	
ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED	
ROLLS-ROYCE INDUSTRIAL POWER (OVERSEAS PROJECTS) LIMITED	
ROLLS-ROYCE INDUSTRIAL POWER ENGINEERING (OVERSEAS PROJECTS) LIMITED	
ROLLS-ROYCE INDUSTRIAL POWER INVESTMENTS LIMITED	
ROLLS-ROYCE NUCLEAR ENGINEERING SERVICES LIMITED	
ROLLS-ROYCE POWER GENERATION LIMITED	
ROLLS-ROYCE TRANSMISSION & DISTRIBUTION LIMITED	
SPARE IPG 11 LIMITED	
SPARE IPG 13 LIMITED	
SPARE IPG 14 LIMITED	
SPARE IPG 18 LIMITED	
ROBERT HUDSON RALETRUX (MIDLANDS) LIMITED	

ROLLS-ROYCE plc

Group Structure



ROLLS-ROYCE plc

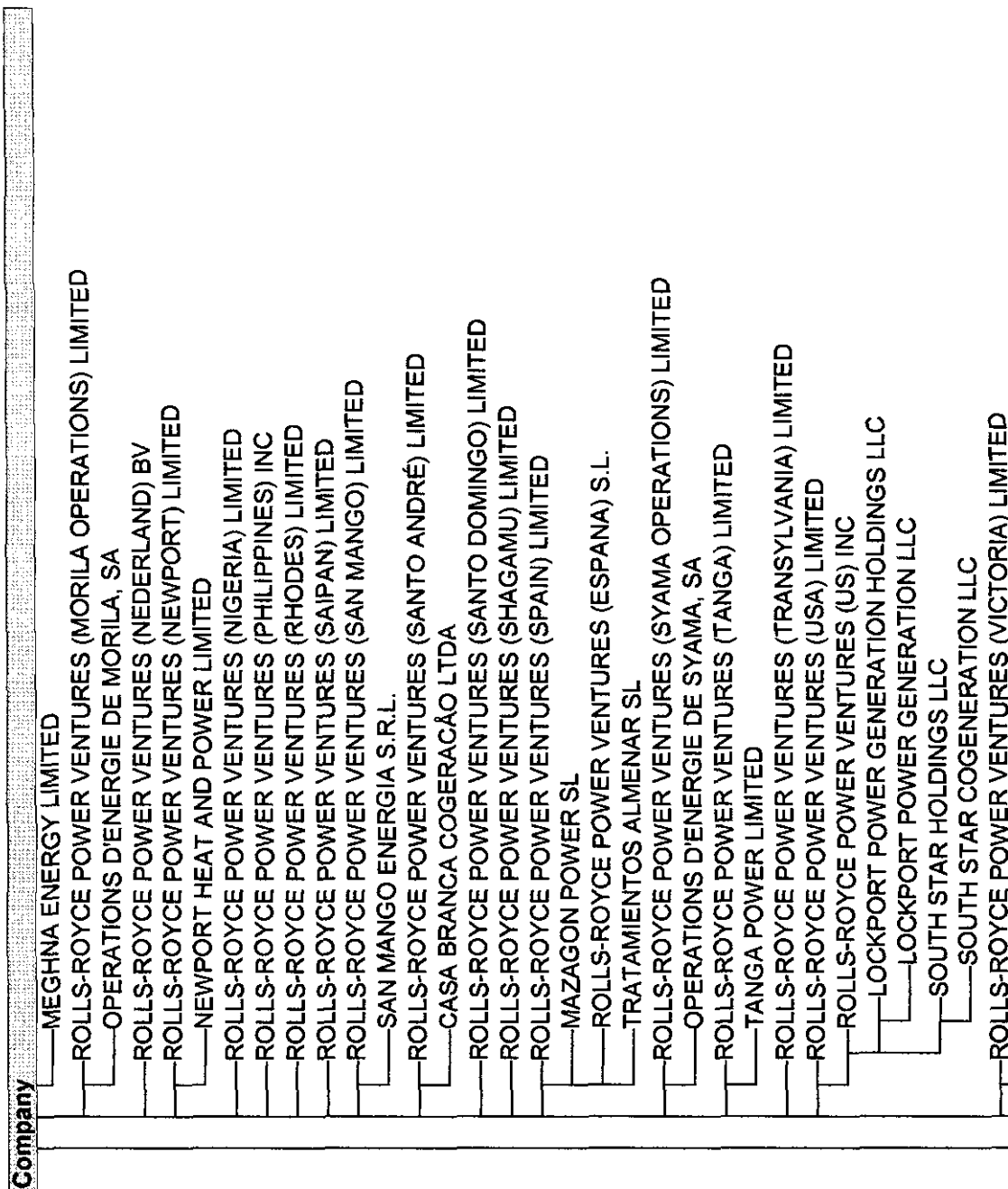
Group Structure

Company

- SANTA ROSA ENERGY BV
- ORCA PLANT OPERATIONS, INC
- ROLLS-ROYCE POWER DEVELOPMENT LIMITED
- ROLLS-ROYCE POWER VENTURES (ALAGOAS) LIMITED
- ALAGOAS HOLDING LIMITADA
- ROLLS-ROYCE POWER VENTURES (ANKARA) LIMITED
- BILENERJIAS
- ROLLS-ROYCE POWER VENTURES (BACOLOD) LIMITED
- RHOMBUS ENERGY, INC
- ROLLS-ROYCE POWER VENTURES (BELLACORICK) LIMITED
- BELLACORICK HOLDINGS LIMITED
- ROLLS-ROYCE POWER VENTURES (CAPUAVA COGEN) LIMITED
- CAPUAVA COGERACAO LIMITADA
- ROLLS-ROYCE POWER VENTURES (CAPUAVA) LIMITED
- ROLLS-ROYCE POWER VENTURES (CARMONA) LIMITED
- CARMONA ENERGY INC
- ROLLS-ROYCE POWER VENTURES (CHAO PHRAYA) LIMITED
- ROLLS-ROYCE POWER VENTURES (CRETE) LIMITED
- ROLLS-ROYCE POWER VENTURES (DOMENICA) LIMITED
- COMPANIA ELECTRICA de NAJAYO, S.A.
- ROLLS-ROYCE POWER VENTURES (DUNGARVAN) LIMITED
- DUNGARVAN ENERGY HOLDINGS LIMITED
- DUNGARVAN ENERGY LIMITED
- ROLLS-ROYCE POWER VENTURES (EKITI) LIMITED
- EWEKORO POWER LIMITED
- ROLLS-ROYCE POWER VENTURES (EQUIPMENT HOLDING) LIMITED
- ROLLS-ROYCE POWER VENTURES (EWEKORO) LIMITED
- EWEKORO POWER PLANT SALES LIMITED
- ROLLS-ROYCE POWER VENTURES (IDIL) LIMITED
- ROLLS-ROYCE POWER VENTURES (MAURITIUS) LIMITED
- INDIAN POWER VENTURES HOLDINGS LIMITED
- ROLLS-ROYCE POWER VENTURES (MEGHNA) LIMITED

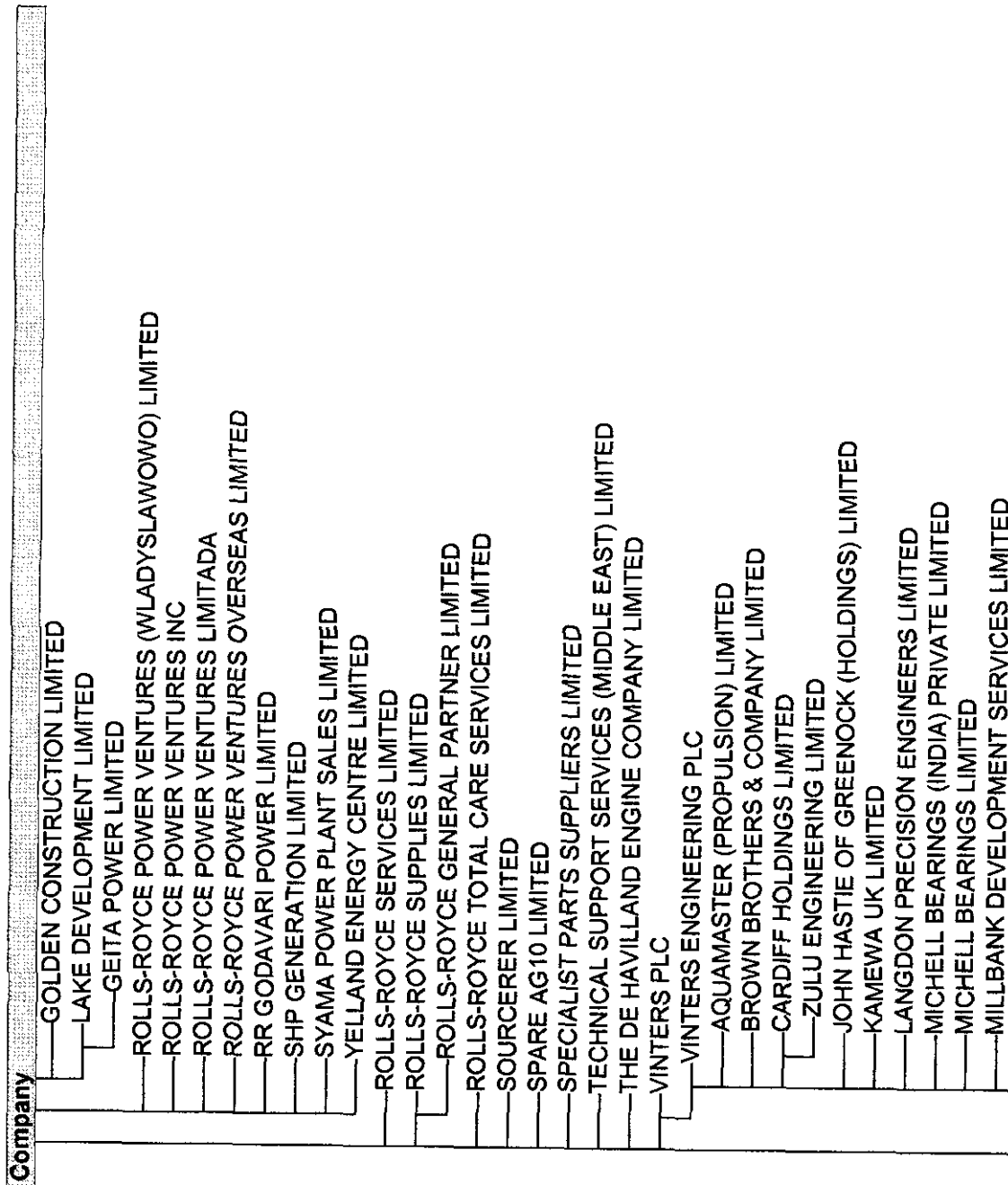
ROLLS-ROYCE plc

Group Structure



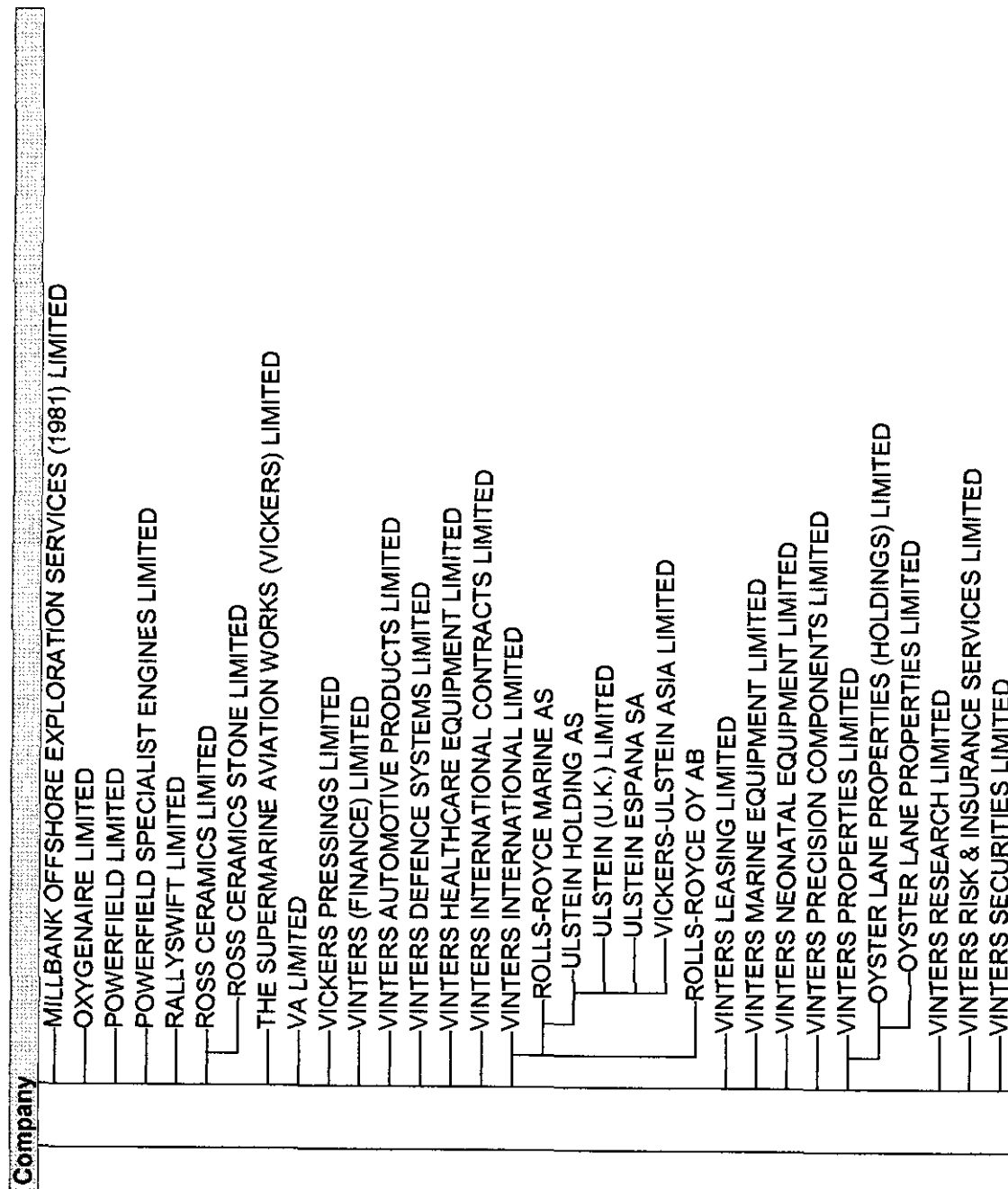
ROLLS-ROYCE plc

Group Structure



ROLLS-ROYCE plc

Group Structure



ROLLS-ROYCE plc

Group Structure

Company	
	└─ VINTERS-ARMSTRONGS (ENGINEERS) LIMITED
	└─ W. H. HOWSON LIMITED

CDROM/FICHE

FORM ML8

A

BULK LIST OF SHAREHOLDERS OR MEMBERS

A BULK LIST OF SHAREHOLDERS OR MEMBERS FOR THIS COMPANY HAS BEEN LODGED BUT DOES NOT APPEAR ON THIS ANNUAL RETURN MICROFICHE.

IF YOU WISH TO SEARCH THE LIST, PLEASE ENQUIRE AT THE SEARCH CONTROL COUNTER.

COMPANY NUMBER 1003142