



BLUEPRINT
Company Secretary

288a

APPOINTMENT of director or secretary

(NOT for resignation (use Form 288b) or
change of particulars (use Form 288c))

Company Number 1003142

Company Name in full ROLLS-ROYCE plc



* F 2 8 8 A C 5 0 *

Date of appointment Day Month Year 01 06 99 †Date of Birth Day Month Year 04 05 46

Appointment as director



as secretary

Please mark the appropriate box. If appointment is as a director and secretary mark both boxes.

Appointment form

NAME *Style / Title

Mr

*Honours etc

Forename(s)

Carl George

Surname

SYMON

Previous Forename(s)

Previous Surname

Usual residential address

Flat 6

66 Maresfield Gardens

Post town

Postcode NW3 5TD

County / Region

London

Country England

† Nationality

U.S.A.

† Business occupation

Chief Executive, IBM UK Ltd

† Other directorships (additional space overleaf)

(See continuation sheet).

I consent to act as ** director / secretary of the above named company

* Voluntary details.
† Directors only.

Consent Signature

[Signature]

Date

7th June '99

A director, secretary etc must sign the form below.

Signed

[Signature]

Date

11 June 1999

(*a director / secretary / administrator / administrative receiver / receiver manager / receiver)

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query

Mrs D J Goma
Company Secretariat
Rolls-Royce plc
PO Box 31
Derby
DE24 8BJ



A19 *AL8CFH8J* 620
COMPANIES HOUSE 16/06/99

When you have completed and signed the form please send it to
Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff
for companies registered in England and Wales or
Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland **DX 235 Edinburgh**

Company Number

1003142

† Directors only. † Other directorships

Current Directorships for Mr Carl George SYMON

IBM NEDERLAND BV

IBM UNITED KINGDOM HOLDINGS LIMITED

IBM UNITED KINGDOM LIMITED

IBM UNITED KINGDOM TRUST

INTERNATIONAL BUSINESS MACHINES LIMITED

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.