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COMPANIES HOUSE

363s

Annual Return

THE REGISTRAR OF COMPANIES
COMPANIES HOUSE
CROWN WAY
CARDIFF
CF4 3UZ

AFSHQ2LP
A01 RECEIPT DATE:02/07/94

of company number 01003142 U

company name
ROLLS-ROYCE PLC

company type
PUBLIC LIMITED COMPANY

This form should be completed in black.

The information printed below is taken from Companies House records as at 23/05/94
If this information requires amendment use the spaces opposite.

Date of this return *See note 1*

The information in this return should be made up to a date not later than

Day	Month	Year
13	06	94

If you are making the return up to an earlier date, show the date here. Please note that the form must be delivered to Companies House within 28 days of this earlier date.

Day	Month	Year

Date of next return *See note 2*

If you wish to make your next return to a date earlier than the anniversary of this return please show the date here. Companies House will then send a form at the appropriate time.

Day	Month	Year

Registered Office *See note 3*

This is the address registered by Companies House.

65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Principal business activities *See note 4*

Trade classification is

3830 AEROSPACE EQUIPMENT MANUFACTURE
3340 INDUSTRIAL ENGINES
3450 OTHER MECHANICAL ENGINEERING

If the code cannot be determined from the notes, give a brief description of principal activity.

If the information shown needs amendment, give details below and, for secretary and director particulars, the date of any change.

Register of members *See note 5*

01003142

The register is kept at

NATIONAL WESTMINSTER BANK PLC
CAXTON HOUSE
REDCLIFFE WAY
BRISTOL BS99 7NH

Register of debenture holders *See note 6*

Any register of debenture holders (or duplicate) is kept at

Company Secretary *See note 7*

Particulars of a new secretary must be notified on form 288.

CLYDE RODNEY
HARRIS
THE SPINNEY
5 KINGS CROFT ALLESTREE
DERBY
~~DERBYS~~ ~~DE~~ DE22 2PP

Day Month Year

Date of any change.

If this person has ceased to be secretary, please state when.

Day Month Year

Date of resignation.

Directors *See note 7*

Particulars of a new director must be notified on form 288.

Day Month Year

01 | 01 | 94

Date of any change.

(LUTHER) JOHN
CLARK
~~4 CLIFTON PLACE~~
~~HOLLYWOOD ROAD~~
~~LONDON~~
~~SW10 9HD~~

65 MBA
65 Buckingham Gate
London
SW1E 6AT

Date of Birth:- 27/06/41
Nat:USA
Occ:CHIEF EXECUTIVE BETPLC

If this person has ceased to be director, please state when.

Day Month Year

Date of resignation.

Show any relevant current and previous directorships.

BAT PLC
Wharton School (Graduate Board)

Directors - continued 01003142

If the information shown needs amendment, give details below and the date of any change.

Particulars.

Day Month Year 01 | 06 | 94 Date of any change.

DR
TERENCE
HARRISON
~~DL BSC (ENG) FENG FINSTE FIMARE~~
~~SOUTH LODGE~~
~~HEYSCOTT~~
~~HARPETH~~
~~NORTHUMBERLAND NE61 6LH~~

DL BSC(ENG) FENG FINSTE FIMARE
65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 07/04/33
Nat:BRITISH
Occ:CHIEF EXECUTIVE

If this person has ceased to be director, please state when.

Day Month Year Date of resignation.

Show any relevant current and previous directorships.

BARCLAYS BANK (REGIONAL BOARD)
CENTRE FOR THE EXPLOITATION OF SCIENCE AND TECHNOLOGY

Particulars.

Day Month Year 01 | 06 | 94 Date of any change.

SIR
GORDON ROBERT
HIGGINSON
~~BIRCHWOOD~~
~~WHITEHANDS ROAD CHILWORTH~~
~~SOUTHAMPTON~~
~~HAMPSHIRE SO1 7JB~~

BSC PHD FENG FICE FIMECHE
65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 08/11/29
Nat:BRITISH
Occ:VICE CHANCELLOR UNIVERSITY SOUTHAMPTON

If this person has ceased to be director, please state when.

Day Month Year Date of resignation.

Show any relevant current and previous directorships.

BRITISH MARITIME TECHNOLOGY LIMITED
CHILWORTH CENTRE LIMITED

Particulars.

Day Month Year 01 | 06 | 94 Date of any change.

RICHARD HENRY
MAUDSLEY
~~30 OSWALD PARK ROAD~~
~~GOSFORTH~~
~~NEWCASTLE UPON TYNE~~
~~NE3 4BX~~

BSC CENG FICE
65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 19/11/46
Nat:BRITISH
Occ:~~COMPANY DIRECTOR~~

MD INDUSTRIAL POWER

If this person has ceased to be director, please state when.

Day Month Year Date of resignation.

Show any relevant current and previous directorships.

HERSET BARRAGE COMPANY LIMITED
NEWCASTLE EDUCATION BUSINESS PARTNERSHIP LIMITED

Directors - continued 01003142

Particulars.

If the information shown needs amendment, give details below and the date of any change.

Day Month Year
01 06 94 Date of any change.

STEWART CRICHTON
KILLER
~~CBE BSC (ENG) ENG FIMECHE FRAES~~
~~THE OLD SCHOOL HOUSE~~
~~BRADBOURNE ASHBOURNE~~
~~DERBY~~
~~DERBYSHIRE DE6 1PA~~

CBE BSCENG HONDTECH FENG FIMECHE
65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 02/07/34
Nat:- BRITISH
Occ:DIRECTOR ENGINEERING & TECHNOLOGY

If this person has ceased to be director, please state when.

Day Month Year
Date of resignation.

Show any relevant current and previous directorships.

ROLLS-ROYCE AND JAPANESE AERO ENGINES LIMITED

Particulars.

Day Month Year
01 06 94 Date of any change.

HAROLD GEORGE
MOUNCER
~~HYTON~~
~~6 BARLOW RISE~~
~~EASTBOURNE~~
~~EAST SUSSEX BN20 7BS~~

FCA
65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 27/09/27
Nat:BRITISH
Occ:CHARTERED ACCOUNTANT

If this person has ceased to be director, please state when.

Day Month Year
Date of resignation.

Show any relevant current and previous directorships.

AE GENERAL REVISION INVESTORS LIMITED
KENWOOD APPLIANCES ~~HOLDINGS~~ PLC

Particulars.

Day Month Year
01 06 94 Date of any change.

SIR
ROBIN BUCHANAN
NICHOLSON
~~WHITTINGTON HOUSE 5 FISHERWICK ROAD~~
~~WHITTINGTON~~
~~LICHFIELD~~
~~STAFFORDSHIRE WS14 9LE~~

FRS FENG FICE FIMECHE
65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 12/08/34
Nat:- BRITISH
Occ:DIRECTOR PILKINGTON PLC

If this person has ceased to be director, please state when.

Day Month Year
Date of resignation.

Show any relevant current and previous directorships.

THE BRITISH PETROLEUM COMPANY PLC
NATIONAL ENERGY FOUNDATION

Directors - continued 01003142

If the information shown needs amendment, give details below and the date of any change.

Particulars.

Day Month Year 01 06 94 Date of any change.

SIR
RALPH HARRY
ROBINS
~~65 HAZELWOOD ROAD~~
~~DUFFIELD~~
~~DERBY~~
~~DE56 4AA~~

ASCENG FENG MIMECHE FCGI
65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 16/05/32
Nat:BRITISH
Occ:CHAIRMAN

If this person has ceased to be director, please state when. Day Month Year Date of resignation.

Show any relevant current and previous directorships.

CABLE AND WIRELESS PLC
MARKS AND SPENCER PLC

Particulars.

Day Month Year 01 06 94 Date of any change.

JOHN EDWARD VICTOR
ROSE
~~35 ROSEVEAR ROAD~~
~~LONDON~~
~~BY8 5AY~~

MA
65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 09/10/52
Nat:BRITISH
Occ:~~DIRECTOR CORPORATE DEVELOPMENT ROLLS ROY~~

DEP MD AEROSPACE GROUP

If this person has ceased to be director, please state when. Day Month Year Date of resignation.

Show any relevant current and previous directorships.

EVO DOLLAR (HOLDINGS) LIMITED
ROLLS-ROYCE & PARTNERS FINANCE LIMITED

Particulars.

Day Month Year 01 06 94 Date of any change.

JOHN WILLIAM
SANDFORD
~~FLAT 17 2-4 HYDE PARK GATE~~
LONDON
~~SW7 5EH~~

MSC FRAES
65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 09/07/34
Nat:BRITISH
Occ:MANAGING DIRECTOR AEROSPACE GROUP ROLLS-

If this person has ceased to be director, please state when. Day Month Year Date of resignation.

Show any relevant current and previous directorships.

If the information shown needs amendment, giv
details below and the date of any change.

01003142

Directors - continued

Particulars.

Day | Month | Year
0 1 | 0 6 | 9 4 — Date of any change.

MICHAEL
TOWNSEND
MA FCA
~~HAWTHORNS OAKLEY ROAD~~
~~BATTLEDOWN~~
~~CHELTENHAM~~
~~GLOUCESTERSHIRE GL52 6NZ~~

65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 10/06/41
Nat:BRITISH
Occ:FINANCE DIRECTOR

If this person has ceased to be director, please state when.

Day | Month | Year — Date of resignation.

ROLLS-ROYCE PARTNERS FINANCE LIMITED

Show any relevant current and previous directorships.

Particulars.

Day | Month | Year — Date of any change.

RICHARD TIMMIS
TURNER
~~CBE~~
~~45 GLOUCESTER ROAD~~
~~LONDON~~
~~W13 1EB~~

004 QA FRAMES
65 BUCKINGHAM GATE
LONDON
SW1E 6AT

Date of Birth:- 17/08/42
Nat:BRITISH
Occ:GROUP MARKETING DIRECTOR

If this person has ceased to be director, please state when.

Day | Month | Year — Date of resignation.

THE SOCIETY OF BRITISH AEROSPACE COMPANIES LIMITED

Show any relevant current and previous directorships.

Particulars.

Day | Month | Year — Date of any change.

NO MORE DIRECTORS - ADDITIONAL SECRETARIES
OR DIRECTORS MUST BE NOTIFIED ON FORM 288.

If this person has ceased to be director, please state when.

Day | Month | Year — Date of resignation.

Show any relevant current and previous directorships.

PAGE 6

Directors - continued 01003142

If the information shown needs amendment, give details below and the date of any change.

Particulars.

Day Month Year

Date of any change.

NO MORE DIRECTORS - ADDITIONAL SECRETARIES OR DIRECTORS MUST BE NOTIFIED ON FORM 288.

If this person has ceased to be director, please state when.

Day Month Year

Date of resignation.

Show any relevant current and previous directorships.

Particulars

Day Month Year

Date of any change

NO MORE DIRECTORS - ADDITIONAL SECRETARIES OR DIRECTORS MUST BE NOTIFIED ON FORM 288.

If this person has ceased to be director, please state when.

Day Month Year

Date of resignation.

Show any relevant current and previous directorships.

Particulars.

Day Month Year

Date of any change.

NO MORE DIRECTORS - ADDITIONAL SECRETARIES OR DIRECTORS MUST BE NOTIFIED ON FORM 288.

If this person has ceased to be director, please state when.

Day Month Year

Date of resignation.

Show any relevant current and previous directorships

Issued Share Capital *(See note 5)*

01003142

Enter details of all shares in issue at the date of this return.

Class *or Ordinary Preference etc*	Number of shares issued	Aggregate nominal value *i.e. Number of shares issued multiplied by nominal value per share*
ORDINARY	1,223,139,039	£244,627,807
SPECIAL RIGHTS	1	£1
REDEEMABLE PREFERENCE SHARES		
Totals	1,223,139,040	£244,627,808

List of past and present members

(See note 6)

(Use attached schedule where appropriate)

A full list is required if one was not included with either of the last two returns.

The last full members list was at 13/06/93

Please mark the appropriate box

There were no changes in the period ☐

	on paper	not on paper
A list of changes is enclosed	☐	☐
A full list of members is enclosed	☐	☑

Certificate

I certify that the information given in this return is true to the best of my knowledge and belief.

I enclose the fee of £32.

Cheques should be made payable to Companies House.

Signed [signature] SECRETARY *Secretary/Director delete as appropriate*

Date 16 JUNE 1994

This return includes 14 *enter number* continuation sheets.

Please ensure that you have completed all sections on this page.

To whom should Companies House direct any enquiries about the information shown in this return?

MR W.R. BOWDISON
ROLLS-ROYCE plc
P O BOX 31
DERBY Postcode DE24 8BJ

Telephone (0332) 244653 Ext

(LUTHER) JOHN(S. N) CLARK

OTHER PAST DIRECTORSHIPS

CORE-MARK INTERNATIONAL INC

TERENCE HARRISON

OTHER CURRENT DIRECTORSHIPS

THE DEDE FOUNDATION LIMITED

OTHER PAST DIRECTORSHIPS

FEDERATION OF BRITISH ELECTROTECHNICAL AND ALLIED MANUFACTURERS ASSOCIATION

BRITISH MARITIME TECHNOLOGY LIMITED

MARINE MANAGEMENT (HOLDINGS) LIMITED

THE NORTH EAST COAST INSTITUTION OF ENGINEERS AND SHIPBUILDERS

THE NORTHERN ENGINEERING CENTRE

NORTHUMBRIAN WATER GROUP PLC

VOSPER THORNYCROFT HOLDING PLC

GORDON NORRIE HODGSON

OTHER CURRENT DIRECTORSHIPS

UNIVERSITY OF SOUTHAMPTON HOLDINGS LIMITED

OTHER PAST DIRECTORSHIPS

THE CAREERS RESEARCH AND ADVISORY CENTRE LIMITED

MARINE TECHNOLOGY DIRECTORATE LIMITED

UNIVERSITY OF SOUTHAMPTON ENTERPRISES LIMITED

RICHARD HENRY MAUDSLAY

OTHER CURRENT DIRECTORSHIPS

NEWCASTLE INITIATIVE LIMITED

OTHER PAST DIRECTORSHIPS

NEI ABB GAS TURBINES LIMITED

HAROLD GEORGE MOUNSOR

OTHER CURRENT DIRECTORSHIPS

LAPORTE PENSION FUND (NO 2) LIMITED

LAPORTE PENSION FUND TRUSTEES LIMITED

ROLLS-ROYCE PENSION TRUST LIMITED

ROLLS-ROYCE PENSION TRUST (NO 2) LIMITED

T & R WELFARE TRUST LIMITED

THORN EMI PENSION TRUST LIMITED

T & N PLC

Comp. number (1003142)

ROLLS-ROYCE PLC

363x page 3 cont. continuation sheet. Directors former names and other directorships

T & N PENSIONS MANAGEMENT LIMITED

T&N PENSIONS TRUSTEE LIMITED

TURNER & NEWALL (STAFF) PENSION TRUSTEES LIMITED

OTHER PAST DIRECTORSHIPS

AE SENIOR PENSION TRUSTEES LIMITED

NEW COURT PROPERTY FUND MANAGERS LIMITED

NU-SWIFT PLC

ROTHSCHILD ASSET MANAGEMENT LIMITED

TURNER & NEWALL (HOURLY PAID) PENSION TRUSTEES LIMITED

TTH LIMITED

THAMES TELEVISION PLC

THAMES TELEVISION STAFF SHARE TRUSTEE LIMITED

ROBIN BUCHANAN NICHOLSON

OTHER CURRENT DIRECTORSHIPS

PILKINGTON FINANCE (JERSEY) LIMITED

PILKINGTON GLASS TECHNOLOGIES LIMITED

PILKINGTON BROTHERS LIMITED

PILKINGTON FINANCE LIMITED

PILKINGTON MICRO-ELECTRONICS LIMITED

PILKINGTON OVERSEAS HOLDINGS LIMITED

PILKINGTON PLC

PILKINGTON OVERSEAS HOLDINGS (NO 1) LIMITED

PILKINGTON OPTRONICS LIMITED

PILKINGTON TECHNOLOGY MANAGEMENT LIMITED

PILKINGTON MICRONICS LIMITED

RALPH HARRY ROBINS

OTHER CURRENT DIRECTORSHIPS

ROLLS-ROYCE AND JAPANESE AERO ENGINES LIMITED

THE SOCIETY OF BRITISH AEROSPACE COMPANIES LIMITED

SCHRODERS PLC

STANDARD CHARTERED PLC

OTHER PAST DIRECTORSHIPS

ASW HOLDINGS PLC

NORSEMAN HOLDINGS LIMITED

RICHARD THOMAS TURNER

OTHER PAST DIRECTORSHIPS

STC PLC

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
Arab Republic Of Egypt	
[illegible]	[illegible]
Australia	
[illegible]	[illegible]
[illegible]	[illegible]
[illegible]	[illegible]
[illegible]	[illegible]
[illegible]	[illegible]
[illegible]	[illegible]
[illegible]	[illegible]
Bahrain	
[illegible]	[illegible]
Bophuthatswana	
[illegible]	[illegible]
Botswana	
[illegible]	[illegible]
[illegible]	[illegible]
Brazil	
[illegible]	[illegible]

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
Canada	
APB CANADA LIMITED	[illegible]
BELLISS & MORCOM CANADA INC	[illegible]
BRISTOL AEROSPACE LIMITED	[illegible]
COOPER ROLLS CORPORATION	[illegible]
FERRANTI-PACKARD ELECTRONICS LIMITED	[illegible]
FERRANTI-PACKARD TRANSFORMERS LIMITED	[illegible]
PARSONS TURBINE GENERATORS CANADA LIMITED	[illegible]
ROLLS-ROYCE CANADA LIMITED	[illegible]
ROLLS-ROYCE FINANCE CANADA LTD	[illegible]
ROLLS-ROYCE GAS TURBINE ENGINES (CANADA) INC	[illegible]
ROLLS-ROYCE HOLDINGS CANADA INC	[illegible]
ROLLS-ROYCE INDUSTRIES CANADA INC	[illegible]
ROLLS-ROYCE PRODUCT SUPPORT CANADA LTD	[illegible]
England	
A P C WOLTEX LIMITED	[illegible]
A P E - ALLEN GEARS LIMITED	[illegible]
A P E - BELLISS LIMITED	[illegible]
A P E - CROSSLEY LIMITED	[illegible]
A P E - LEE MOOR LIMITED	[illegible]
A P E - PARSONS LIMITED	[illegible]
A REYROLLE & CO LIMITED	[illegible]
ALLEN GWYNNES PUMPS LIMITED	[illegible]
ALLEN OVERSEAS LIMITED	[illegible]
ALLEN POWER ENGINEERING LIMITED	[illegible]
AMALGAMATED POWER ENGINEERING PLC	[illegible]
BECORIT & HOWDEN LIMITED	[illegible]
BECORIT (HOLDINGS) LIMITED	[illegible]
BECORIT INVESTMENTS LIMITED	[illegible]
BECORIT LIMITED	[illegible]

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
BELLISS & MORCOM HOLDINGS LIMITED	100.00
BELLISS & MORCOM INTERNATIONAL LIMITED	100.00
BLACKBURN ENGINES LIMITED	100.00
BRISTOL SIDDELEY ENGINES LIMITED	100.00
BSTS LIMITED	100.00
C.A. PARSONS & CO. LIMITED	100.00
CLARKE CHAPMAN (SERVICES) LIMITED	100.00
CLARKE CHAPMAN (WORKS PENSION TRUSTEES) LIMITED	100.00
CLARKE CHAPMAN LIMITED	100.00
CLYDE CRANE & BOOTH LIMITED	100.00
COMERON LIMITED	100.00
COMBUSTION OVERSEAS (NUCLEAR) LIMITED	100.00
COOPER ROLLS LIMITED	50.00
CROSSLEY-PREMIER ENGINES (SALES) LIMITED	100.00
DIESEL TRANSMISSIONS LIMITED	82.50
DISMAC (UK) LIMITED	100.00
FORGEFACE LIMITED	100.00
GAMESMORE INVESTMENT MANAGEMENT LIMITED	0.00
GEC ROLLS-ROYCE (POWER GENERATION) LIMITED	50.00
GRID (No 1) LIMITED	100.00
GRID (NO 2) LIMITED	100.00
I.V. PRESSURE CONTROLLERS LIMITED	100.00
INTERNATIONAL COMBUSTION LIMITED	100.00
INTERNATIONAL RESEARCH & DEVELOPMENT LIMITED	100.00
JOHN THOMPSON (DESIGN AND CONTRACTING DIVISION) LIMITED	100.00
JOHN THOMPSON LIMITED	100.00
KRAFT HYDRAULICS LIMITED	100.00
MATEVAL LIMITED	100.00
NI TROPOLE INDUSTRIES (U.K.) LTD	100.00
MIDDLE EAST EQUITY PARTNERS LIMITED	100.00
NEI (SALES) LIMITED	100.00
NEI - APE LIMITED	100.00
NEI - FP DISPLAYS LIMITED	100.00

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
NEI ALLEN LIMITED	100.00
NEI BRANTFORD INTERNATIONAL LIMITED	51.00
NEI CLARKE CHAPMAN LIMITED	100.00
NEI COCHRAN LIMITED	100.00
NEI COMBUSTION ENGINEERING LIMITED	100.00
NEI CONTROL SYSTEMS LIMITED	100.00
NEI CRANES LIMITED	100.00
NEI ELECTRONICS LIMITED	100.00
NEI INTERNATIONAL COMBUSTION LIMITED	100.00
NEI INTERNATIONAL LIMITED	100.00
NEI LIMITED	100.00
NEI MINING EQUIPMENT LIMITED	100.00
NEI NUCLEAR SYSTEMS LIMITED	100.00
NEI OVERSEAS HOLDINGS LIMITED	100.00
NEI OVERSEAS LIMITED	100.00
NEI PARSONS LIMITED	100.00
NEI PEEBLES LIMITED	100.00
NEI POWER ENGINEERING (MANCHESTER) LIMITED	100.00
NEI POWER PROJECTS LIMITED	100.00
NEI REYROLLE LIMITED	100.00
NEI SERVICES LIMITED	100.00
NEI THOMPSON LIMITED	100.00
NEI WASTE TECHNOLOGIES LIMITED	100.00
NEI-COSTAIN LIMITED	100.00
NEI-PAVCO LIMITED	100.00
NEI-PELCO TRACTION LIMITED	50.00
NEIROC LIMITED	50.00
NORTHERN ENGINEERING INDUSTRIES LIMITED	100.00
NORTHERN ENGINEERING TECHNICAL SERVICES LIMITED	100.00
NUSCO LIMITED	100.00
OLYMPUS WELDING SUPPLIES LIMITED	75.00
PANOLE LIMITED	100.00
PARSONS TURBINE GENERATORS LIMITED	100.00

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
PEEBLES ELECTRIC LIMITED	[illegible]
REFLEX MANUFACTURING SYSTEMS LIMITED	[illegible]
REYROLLE LIMITED	[illegible]
REYROLLE PARSONS LIMITED	[illegible]
RNC NUCLEAR LIMITED	[illegible]
ROBERT HUDSON RALETRUCK (MIDLANDS) LIMITED	[illegible]
ROLLS (UK) LIMITED	[illegible]
ROLLS B.L. [illegible] LIMITED	[illegible]
ROLLS LAVAL HEAT EXCHANGERS LIMITED	[illegible]
ROLLS LIMITED	[illegible]
ROLLS SMITHS ENGINE CONTROLS LIMITED	[illegible]
ROLLS-ROYCE & PARTNERS FINANCE LIMITED	[illegible]
ROLLS-ROYCE (A.G.) LIMITED	[illegible]
ROLLS-ROYCE (CHINA) LIMITED	[illegible]
ROLLS-ROYCE (FRANCE) LIMITED	[illegible]
ROLLS-ROYCE AERO ENGINE SERVICES LIMITED	[illegible]
ROLLS-ROYCE AND ASSOCIATES LIMITED	[illegible]
ROLLS-ROYCE AND KAWASAKI AERO ENGINES LIMITED	[illegible]
ROLLS-ROYCE BUSINESS VENTURES LIMITED	[illegible]
ROLLS-ROYCE COMMERCIAL AERO ENGINES LIMITED	[illegible]
ROLLS-ROYCE DEVELOPMENTS LIMITED	[illegible]
ROLLS-ROYCE DIESELS LIMITED	[illegible]
ROLLS-ROYCE DSV LIMITED	[illegible]
ROLLS-ROYCE ENGINE CONTROLS LIMITED	[illegible]
ROLLS-ROYCE FINANCE LIMITED	[illegible]
ROLLS-ROYCE INDIA LIMITED	[illegible]
ROLLS-ROYCE INDUSTRIAL & MARINE GAS TURBINES LIMITED	[illegible]
ROLLS-ROYCE INDUSTRIAL POWER (INDIA) LIMITED	[illegible]
ROLLS-ROYCE INDUSTRIES LIMITED	[illegible]
ROLLS-ROYCE INTERNATIONAL LIMITED	[illegible]
ROLLS-ROYCE INTERNATIONAL SUPPORT SERVICES LIMITED	[illegible]
ROLLS-ROYCE LEASING LIMITED	[illegible]
ROLLS-ROYCE MATERIAL LIMITED	[illegible]

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
ROLLS-ROYCE MILITARY AERO ENGINES LIMITED	100.00
ROLLS-ROYCE NUCLEAR ENGINEERING LIMITED	100.00
ROLLS-ROYCE NUCLEAR ENGINEERING SERVICES LIMITED	100.00
ROLLS-ROYCE NUCLEAR PARTNERS LIMITED	100.00
ROLLS-ROYCE OVERSEAS HOLDINGS LIMITED	100.00
ROLLS-ROYCE PLANT [illegible] LIMITED	100.00
ROLLS-ROYCE POWER AND PROCESS ([illegible]) LIMITED	100.00
ROLLS-ROYCE POWER ENGINEERING PLC	100.00
ROLLS-ROYCE SUPPLIES LIMITED	100.00
ROLLS-ROYCE TURBOCAB LIMITED	50.00
SAWLEY PACKAGING COMPANY LIMITED	100.00
SEVEN FREIGHT FORWARDING LIMITED	100.00
SPARE AG COMPANY LIMITED	100.00
SPARE RG 3 LIMITED	100.00
SPARE RG 4 LIMITED	100.00
SPECIALIST PARTS SUPPLIERS LIMITED	100.00
STOTHERT & PITT LIMITED	100.00
STREETWAVE TEC [illegible] NY LIMITED	17.95
SYNCHROLIFT LIMITED	100.00
TECHNICAL SUPPORT SERVICES (MIDDLE EAST) LIMITED	100.00
THE BUSHING COMPANY LIMITED	100.00
THE DE HAVILLAND ENGINE COMPANY LIMITED	100.00
THE NUCLEAR POWER PLANT COMPANY LIMITED	50.00
THOMAS SMITH & SONS (MIDDLEY) LIMITED	100.00
THOMSON DEFENCE PRODUCTS LIMITED	100.00
THOMPSON R.N. SCOTT LIMITED	100.00
TURBO-UNION [illegible] D	40.00
VALTEK PN [illegible] ING LIMITED	100.00
VICTOR AUTOMATION SYSTEMS LIMITED	100.00
VICTOR SEATTLE HYDRAULICS LIMITED	100.00
WARGAMCORE LIMITED	100.00
WELLMAN CRANES LIMITED	100.00
WOLTEX MACHINE COMPANY LIMITED	100.00

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
WULTEX OVERSEAS INVESTMENTS LIMITED	100.00
France	
ROLLS-ROYCE TECHNICAL SUPPORT SARL	[illegible]
Germany	
BMW ROLLS-ROYCE GMBH	[illegible]
BUHOBET Twelve GmbH	[illegible]
MTU TURBOMECA ROLLS-ROYCE GmbH	[illegible]
Guernsey	
[illegible]	[illegible]
[illegible]	[illegible]
Holland	
AIRCRAFT FINANCING & TRADING BV	[illegible]
AIRCRAFT FINANCING & TRADING HOLDINGS BV	[illegible]
DAYTON PROCESS B.V	[illegible]
ROLLS-ROYCE & PARTNERS FINANCE (SWITZERLAND) BV	[illegible]
ROLLS-ROYCE EURO FINANCE NV	[illegible]
VALTEK BV	[illegible]
VAN WINKEBERGH B V	[illegible]
Hong Kong	
ROLLS-ROYCE INDUSTRIAL POWER (HONG KONG) LIMITED	[illegible]

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
India	
A.P.E. BELLISS INDIA LIMITED	40.00
EASUN REYROLLE RELAYS AND DEVICES LIMITED	
Irish Republic	
NORTHERN ENGINEERING INDUSTRIES (IRELAND) LIMITED	100.00
ROLLS-ROYCE & PARTNERS FINANCE (IRELAND) [illegible]	50.00
ISLE OF MAN	
ROLLS-ROYCE INDUSTRIAL TECHNICAL SERVICES ASSOCIATES LTD	51.00
Italy	
EUROPEA MICROFUSIONI AEROSPAZIALI S.P.A.	33.33
Lesotho	
THOMPSON (LESOTHO) (PTY) LTD	100.00
Malaysia	
ROLLS-ROYCE IND. STRIAL POWER (MALAYSIA) SDN BHD	100.00
Mexico	
FERRANTI-PACKARD DE MEXICO S.A. DE C.V.	100.00
ROLLS-ROYCE S.A. (MEXICO)	100.00

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
Namibia	
ICAL (NAMIBIA) (PTY) LIMITED	[illegible]
New Zealand	
INTERNATIONAL COMBUSTION (NZ) LIMITED	[illegible]
NEIL & SPENCER THOMPSON (NZ) LIMITED	[illegible]
REYROLLE (NEW ZEALAND) LIMITED	[illegible]
ROLLS-ROYCE INDUSTRIAL POWER (NEW ZEALAND) LIMITED	[illegible]
Saudi Arabia	
MIDDLE EAST PROPULSION COMPANY LIMITED	[illegible]
ROLLS-ROYCE INTERNATIONAL TURBINES (SAUDI ARABIA) LTD	[illegible]
Scotland	
BELMOS PEEBLES TOOLS LIMITED	[illegible]
JOHN THOMPSON COCHRANE LIMITED	[illegible]
MUNRO & JUNOR LIMITED	[illegible]
REYROLLE BELMOS LIMITED	[illegible]
ROLLS WOOD GROUP (REPAIR & OVERHAUL) LIMITED	[illegible]
SIR WILLIAM ARROL & CO. LIMITED	[illegible]
Singapore	
REYROLLE PARSONS OF SINGAPORE PTE. LTD	[illegible]
ROLLS-ROYCE INDUSTRIAL POWER (SINGAPORE) PTE LIMITED	[illegible]
South Africa	
A.G. WALKER (PROPRIETARY) LIMITED	[illegible]

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
ALLEN-GWYNNES SA (PTY) LIMITED	100.00
ANODIZING INDUSTRIES (PTY) LIMITED	100.00
APT AFRICA (PTY) LIMITED	100.00
BELLISS & MORCOM SOUTHERN AFRICA (PTY) LIMITED	100.00
C A PARSONS AND COMPANY (SA) (PTY) LIMITED	100.00
CHL CONTROLS LTD	100.00
CHL PROPERTIES (PTY) LTD	100.00
COMBUSTION PROPERTIES (PTY) LIMITED	100.00
CUMMINS DIESEL (SOUTH AFRICA) (PTY) LIMITED	100.00
EDORAL PROPERTIES (PTY) LIMITED	100.00
H.G. MESSENGER & COMPANY (PTY) LTD	100.00
ICAL OFFSHORE (PTY) LTD	75.00
ICAL OFFSHORE PROPERTIES (PTY) LTD	100.00
ICAL PROPERTIES (PTY) LIMITED	100.00
INTERNATIONAL COMBUSTION AFRICA LIMITED	100.00
INTERNATIONAL COMBUSTION ENGINEERING (PTY) LTD	100.00
INTERNATIONAL CRANES & HOISTS (PTY) LIMITED	100.00
JOHN THOMPSON AFRICA (PROPRIETARY) LTD	100.00
KENNICOTT (SA) (PTY) LTD	100.00
KELBER AUTOMOTIVE PRODUCTS (PROPRIETARY) LIMITED	100.00
KELBER MARKETING (PTY) LIMITED	100.00
MEI AFRICA (PTY) LTD	32.00
MEI AFRICA HOLDINGS LIMITED	[illegible]
MEI AFRICA OPERATIONS LIMITED	100.00
MEI AFRICA PROPERTIES (PTY) LIMITED	[illegible]
NORTHERN ENGINEERING INDUSTRIES AFRICA LIMITED	46.46
PARSONS PEEBLES (SA) (PTY) LTD	100.00
POWER ENGINEERS (PTY) LIMITED	100.00
PROBRIT DIESEL LIMITED	100.00
PROPOWER DIESEL LIMITED	100.00
REYNOLDS SWITCHGEAR LIMITED	100.00
SAWOUS INDUSTRIAL DEVELOPMENT COMPANY (PTY) LTD	100.00
SPECIALISED POWER SYSTEMS (1983) (PTY) LTD	100.00

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
STEAM & VALVE SPECIALISTS (PTY) LTD	[illegible]
TAYCUM PROPERTIES LIMITED	[illegible]
THE BUSHING COMPANY (SA) (PTY) LTD	[illegible]
TURBINE INVESTMENTS (PTY) LTD	[illegible]
VALTEK AFRICA (PTY) LIMITED	[illegible]
Spain	
INDUSTRIA DE TURBO PROPULSORES SA	[illegible]
ROLLS-ROYCE ESPAÑA SA	[illegible]
Switzerland	
CIR CONTROL GENERAL [illegible]	[illegible]
IAE INTERNATIONAL AERO ENGINES AG	[illegible]
IAE SERVICES AG	[illegible]
Thailand	
NEI (THAILAND) LIMITED	[illegible]
United States	
[illegible]	[illegible]
COOPER ROLLS INC	[illegible]
IAE AIRCRAFT LEASING (1) INC	[illegible]
IAE AIRCRAFT LEASING (2) INC	[illegible]
NEI (U.S.A.) HOLDINGS COMPANY	[illegible]
NEI PERKINS-PACKARD TRANSMISSIONS INC	[illegible]
NEI PP HOLDINGS INC	[illegible]
NEI THOMPSON WELDING SYSTEMS INC	[illegible]
PRESLITE ELECTRIC PRODUCTS INC	[illegible]
R-H COMPONENT TECHNOLOGIES, I C	[illegible]

ROLLS-ROYCE plc
Subsidiary and Associated Undertakings
By Country of Incorporation and Registration

	% Holding
ROLLS-ROYCE CAPITAL INC	[illegible]
ROLLS-ROYCE CREDIT CORPORATION	[illegible]
ROLLS-ROYCE HOLDINGS INC	[illegible]
ROLLS-ROYCE INC	[illegible]
ROLLS-ROYCE INDUSTRIAL POWER INC	[illegible]
ROLLS-ROYCE TURBOMECA INC	[illegible]
RR PARTICIPATION SERVICES INC	[illegible]
RRD CORP	[illegible]
SOUTH FLORIDA COGENERATION ASSOCIATES	[illegible]
SYNCHROLIFT INC	[illegible]
WILLIAMS-ROLLS INC	[illegible]

Zambia

CUTLINE RANGER ZAMBIA LIMITED	[illegible]
NEI ZAMBIA LIMITED	[illegible]

Zimbabwe

CBI PROPERTIES (PRIVATE) LIMITED	[illegible]
NEI HOLDINGS ZIMBABWE (PRIVATE) LIMITED	[illegible]
NEI INVESTMENTS (PRIVATE) LIMITED	[illegible]
NEI THOMAS AND TAYLOR (ZIMBABWE) (PVT) LIMITED	[illegible]
NEI ZIMBABWE (PRIVATE) LIMITED	[illegible]
SUN-TECH ZIMBABWE (PRIVATE) LIMITED	[illegible]

[illegible]