

A

COMPANIES FORM No. 363

Bank West

363**Annual return
of a company**

Pursuant to sections 363 and 364 of the Companies Act 1985

Note The appropriate fee should accompany this form

To the Registrar of Companies

For official use

Company number

[] [] [] []

1003142

Annual return of (note 1)

* ROLLS-ROYCE plc

The information in this return is as at

5 June

19 89

1. (The date of this return note 1)

Address of registered office of the company

65 Buckingham Gate, London

Postcode

SW1E 6AT

Total amount of indebtedness of the company
in respect of mortgages and charges
(note 2).

£ 599,540

If different from the
registered office, state
address where the register
of members or any register
of debenture holders or
any duplicate or part of any
register of debentures is
kept or may be inspected.

Register of members

National Westminster Bank PLC, PO Box 82,

Caxton House, Redcliffe Way, Bristol BS99 7NH

Register of debenture holders

Particulars of the secretary

Name (notes 3 and 4)

Anthony Warrington

Previous name(s) (note 3)

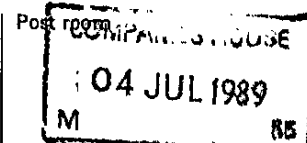
None

Address (notes 4 and 5)

9 Fern Grove, Welwyn Garden City, Herts

Postcode

AL8 7ND

We certify this return which comprises pages 1, 2, [3, 4, 5 and 6]† [plus\$ 11 continuation sheets]
and microficheSigned *[Signature]* Director, and *[Signature]* SecretaryPresenter's name address and
reference (if any):
Mr W F Boldison
Assistant Company Secretary
Rolls-Royce plc
PO Box 31
Derby
DE2 8BJFor official Use
General SectionN/W £20
054969Please do not
write in
this marginPlease complete
legibly, preferably
in block type, or
bold block letteringInsert full name
of companyIf the company has a
share capital, this
date must be the
14th day after the
annual general
meetingOnly pages 1 and 2
need be completed
in the case of a
company without
share capitalEnter number of
continuation sheets
attached

Particulars of the director(s) of the company (notes 6 and 7)

Please do not write in this margin

Please complete legibly, preferably in block type, or bold block lettering

* delete if inappropriate. Enter particulars of other directorships held or previously held. If this space is insufficient use a continuation sheet

Name (note 3) Gordon Robert Higginson		Business Occupation Chartered Engineer
Previous name(s) (note 3) None		Nationality British
Address (note 5) Birchwood, Heatherlands Road, Chilworth, Southampton		Date of birth (note 9) 8 November 1929
Postcode SO1 7JD		
Other relevant past or present directorships* (note 8) Chilworth Centre Limited, Marine Technology Limited, University of Southampton Holdings Limited		

Name (note 3) James Ogilvie Keir		Business Occupation Director, Supply Rolls-Royce plc
Previous name(s) (note 3) None		Nationality British
Address (note 5) 'Grayrigg', Mill Hill Lane, Winshill, Burton-on-Trent, Staffs		Date of birth (note 9) 13 April 1939
Postcode DE15 0BB		
Other relevant past or present directorships* (note 8) None		

Name (note 3) Air Chief Marshal Sir Douglas Charles Lowe GCB, DFC, AFC		Business Occupation Director
Previous name(s) (note 3) None		Nationality British
Address (note 5) Westland Cottage, Manor House, Byfleet, Surrey		Date of birth (note 9) 14 March 1922
Postcode KT14 7RS		
Other relevant past or present directorships* (note 8) Mercury Communications Limited (to 1985), Royal Ordnance PLC (to 1987), Band III Holdings Ltd, Band III Radio Ltd (to 1987)		

Name (note 3) Peter Froude Macfarlane		Business Occupation Director - Finance
Previous name(s) (note 3) None		Nationality British
Address (note 5) The Old Curatage, Birch Green, Herts		Date of birth (note 9) 3 July 1938
Postcode SG14 2LR		
Other relevant past or present directorships* (note 8) Forgerace Ltd, Cooper Rolls Ltd (to 1985), GEC Rolls-Royce (Power Generation) Ltd (to 1985)		

Summary of share capital and debentures

Nominal share capital

£ 256,400,001

Please do not write in this margin

divided into:-

Number of shares	Class	Nominal value of each share
1,282,000,000	Ordinary	£ 0.20
1	Special	£ 1
		£

Please complete legibly, preferably in black type, or bold black lettering

Issued share capital and debentures

1 Number of shares of each class taken up to the date of this return

Number	Class
915,510,431	Ordinary
1	Special

2 Number of shares of each class issued subject to payment wholly in cash

Number	Class
788,972,407	Ordinary
1	Special

3 Number of shares of each class issued as fully paid up for a consideration other than cash

Number	Class
126,538,024	Ordinary
None	Special

4 Number of shares of each class issued as partly paid up for a consideration other than cash and extent to which each such share is so paid up

Amount per share	
£	None
£	
£	

5 Number of shares (if any) of each class issued at a discount

Number	Class
None	

Continued on page 4

LIST OF PAST

Folio in register ledger containing particulars	Names and Addresses	
	See enclosed microfiche for Ordinary shares	1
		2
	The Solicitor for the Affairs of Her Majesty's Treasury	3
	28 Broadway, London SW1	4
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7 Amount per share called up on number of shares of each class

8 Total amount of calls received (note 10)

8 Total amount (if any) agreed to be considered as paid on number of shares of each class issued as fully paid up for a consideration other than cash

10 Total amount (if any) agreed to be considered as paid on number of shares of each class issued as partly paid up for a consideration other than cash

11 Total amount of calls unpaid

12 Total amount of sums (if any) paid by way of commission in respect of any shares or debentures

13 Total amount of the sums (if any) allowed by way of discount for any debentures since the date of the last return

14 Total number of shares of each class forfeited

15 Total amount paid (if any) on shares forfeited

16 Total amount of shares for which share warrants to bearer are outstanding

17 Total amount of share warrants to bearer issued and surrendered respectively since the date of the last return	ISSUED SURRENDERED
---	-----------------------

18 Number of shares comprised in each share warrant to bearer, specifying in the case of warrants of different kinds, particulars of each kind

£Nil		
£0.20	788,972,407	Ordinary
£1	1	Special
£		
£157,794,482.40		
£ 25,307,604.80	125,538,024	Ordinary
£		
£		
£Nil		
£		
£		
£Nil		
£Nil		
£Nil		
	None	
£Nil		
£Nil		
£Nil		
£		
	None	

Account of Shares

Page 4

COMPANIES FORM No. 363 (Cont.)

Annual return of a company (continuation)

Continuation sheet No 1
to Form No. 363

Company number

1003142

Name of company

* ROLLS-ROYCE plc

Particulars of the directors of the company continued (notes 6 and 7)

Name (note 3)	Stewart Crichton Miller	Business Occupation	Director, Engineering Rolls-Royce plc
Previous name(s) (note 3)	None	Nationality	British
Address (note 5)	The Old School House, Bradbourne, Nr Ashbourne, Derbyshire	Date of birth (note 8)	2 July 1934
	Postcode	DE6 1PA	
Other relevant past or present directorships* (note 8)		Rolls-Royce and Japanese Aero Engines Limited, Rolls-Royce Turbomeca Limited (to 1989)	

Name (note 3)	Harold George Mourgue	Business Occupation	Corporate Director
Previous name(s) (note 3)	None	Nationality	British
Address (note 5)	"Myton", 8 Baslow Road, Eastbourne, East Sussex	Date of birth (note 8)	7 September 1927
	Postcode	BN20 7UJ	
Other relevant past or present directorships* (note 8)		See attached list	

Name (note 3)	Sir Robin Buchanan Nicholson	Business Occupation	Engineer
Previous name(s) (note 3)	None	Nationality	British
Address (note 5)	Whittington House, 8 Fisherwick Road, Whittington, Nr Lichfield, Staffs	Date of birth (note 8)	12 August 1934
	Postcode	WS14 9LH	
Other relevant past or present directorships* (note 8)		See attached list	

LIST OF PAST

Put in
register
ledger
containing
Particulars

Names and addresses

Please do not
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this margin

Please complete
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Page 3

Harold George Mourgue

A E General Pension Trustees Limited
 EMI Limited (to 1987)
 IMMO International PLC
 Metal Industries Group Trustees Limited
 TEI Properties Limited (to 1987)
 Thorn Death Benefit Scheme Trustees Limited (to 1987)
 Thorn EMI PLC (to 1987)
 Thorn EMI International Rentals Limited (to 1987)
 Thorn Lighting Limited (to 1987)
 TEI Pension Trust Limited
 Thorn EMI Television Rentals Limited (to 1987)
 T & N plc
 TTH Limited
 Thames Television Limited
 Teddington Broadcasting Consultants Limited (to 1987)
 Thames Television Staff Share Trustees Limited
 Turner & Newall (Staff) Pension Trustees Limited
 Turner & Newall (Hourly Paid) Pension Trustees Limited
 A E Senior Pension Trustees Limited
 N M Rothschild Asset Management (Holdings) Limited
 Rolle-Royce Pension Trust Limited
 RR Pension Trust (No.2) Limited
 Domestroll Limited
 Wavemood Limited
 Pathchain Limited
 Thames Cable & Satellite Services Limited (to 1987)

Sir Robin Buchanan Nicholson

Barr and Stroud Limited (to 1986)
 The British Petroleum Company plc
 Pilkington plc
 Pilkington Holdings Limited
 Pilkington Overseas Holdings Limited
 Pilkington Finance Limited
 Pilkington PE Limited (to 1986)

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COMPANIES FORM No. 363 (Cont.)

Annual return of a company (continuation)

Continuation sheet No 2
to Form No. 363

Company number

1003142

Name of company

* ROLLS-ROYCE plc

Particulars of the directors of the company continued (notes 6 and 7)

Name (note 3)	Sir Ralph Harry Robins	Business Occupation	Managing Director
			Rolls-Royce plc
Previous name(s) (note 3)	None	Nationality	British
Address (note 5)	Lynngarth, Hazelwood Road, Duffield, Derbyshire	Date of birth (note 8)	16 June 1932
	Postcode DE6 4AA		
Other relevant past or present directorships* (note 8) Rolls-Royce and Japanese Aero			
Engines Ltd, The Society of British Aerospace Companies Ltd, Viking Property			
Group Ltd (previous), ASW (Holdings) PLC, Norseman Holdings Ltd, Standard			

Chartered PLC

Name (note 3)	Sir Philip Shelbourne	Business Occupation	Chairman
			Henry Ansbacher
Previous name(s) (note 3)	None	Nationality	Holdings PLC
Address (note 5)	Myles Place, 68 The Close, Salisbury	Date of birth (note 8)	15 June 1924
	Wiltshire	Postcode	SP1 2EN
Other relevant past or present directorships* (note 8) See attached list			

Name (note 3)	Sir Francis Leonard Tombs	Business Occupation	Chartered Engineer
Previous name(s) (note 3)	None	Nationality	British
Address (note 5)	Honington Lodge, Honington, Shipston-on-Stour, Warwickshire	Date of birth (note 8)	17 May 1924
	Postcode	CV36 5AA	
Other relevant past or present directorships* (note 8) See attached list			

LIST OF FAST

Refer to
register
ledger
containing
Particulars

Names and addresses

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gaps in
the program**

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in block type, or
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Sir Philip Shelbourne

Allied Lyons PLC
British Nuclear Fuels PLC (previous)
Britoil PLC (previous)
The Kaye Organisation Limited
The British National Oil Corporation (previous)
The Cystic Fibrosis Research Investment Trust plc (previous)
Henry Anebacher Holdings PLC

Sir Francis Leonard Tombs

Celltech Limited (to 1986)
City Cable (Holdings) Limited (to 1985)
N M Rothschild & Sons Limited
Shell UK Limited
T & N International Limited
T & N Welfare Trust Limited
T & N plc
The Molecule Theatre Limited
AE PLC (to 1987)
CEST Limited

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write in
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COMPANIES FORM No. 363 (Cont.)

Annual return of a
company (continuation)

Continuation sheet No. 3
to Form No. 363

Company number

1003142

Name of company

* ROLLS-ROYCE plc

Insert full name
of company

Particulars of the directors of the company continued (notes 6 and 7)

Name (note 3)	Frank Turner	Business Occupation	Director, Civil Engineer Rolls-Royce plc
Previous name(s) (note 3)	None	Nationality	British
Address (note 5)	Tamarind, 46 Main Street, Kings Newton, Melbourne, Derbyshire	Date of birth (note 9)	7 June 1943
Postcode	DE7 1BX		
Other relevant past or present directorships* (note 8) GEC Rolls-Royce (Power Generation) Ltd, Rolls-Royce and Japanese Aero Engines Ltd			

delete if
inappropriate.
Enter particulars
of other director-
ships held or
previously held.
If this space is
insufficient continue
on back page

Name (note 3)	John David Wragg	Business Occupation	Director, Military Engines, Rolls-Royce plc
Previous name(s) (note 3)	None	Nationality	British
Address (note 5)	6 Grange Court Road, Westbury-on-Trym, Bristol	Date of birth (note 9)	7 September 1928
Postcode	BS9 4DP		
Other relevant past or present directorships* (note 8) Turbo-Union Ltd (to 1989), GEC Rolls-Royce (Power Generation) Ltd, Rolls-Royce Turbomeca Ltd, Lloyds Register Quality Assurance Ltd			

Name (note 3)	Business Occupation	
Previous name(s) (note 3)	Nationality	
Address (note 5)	Date of birth (note 9)	
Postcode		
Other relevant past or present directorships* (note 8)		

6 June 1989

Rolls-Royce plc

Company Number 1003143

Subsidiary CompaniesPercentage
of EquityRegistered in England:

Blackburn Engines Limited	100
Bristol Siddeley Engines Limited	100
Deeside Titanium Limited	82.5
MatEval Limited	100
Reflex Manufacturing Systems Limited	100
RNC Nuclear Limited	100
Rolls Limited	100
Rolls (UK) Limited	100
Rolls-Royce and Associates Limited	100
Rolls-Royce Business Ventures Limited	100
Rolls-Royce (China) Limited	100
Rolls-Royce Developments Limited	100
Rolls-Royce Diesels Limited	100
Rolls-Royce (Far East) Limited	100
Rolls-Royce Finance Limited	100
Rolls-Royce (France) Limited	100
Rolls-Royce India Limited	100
Rolls-Royce Leasing Limited	100
Rolls-Royce MatEval Limited	100
Rolls-Royce Nuclear Partners Limited	100
Rolls-Royce Plant Leasing Limited	100
Rolls-Royce Power and Process (Hartlepool) Limited	100
Rolls-Royce Supplies Limited	100
Sawley Packaging Company Limited	100
Sinfin Freight Forwarding Limited	100
Stresswave Technology Limited	100
The De Havilland Engine Company Limited	100

Incorporated Overseas:

Australia - Rolls-Royce of Australia Pty Limited	100
Bahrain - Rolls-Royce (Middle East) EC	100
Brazil - Motores Rolls-Royce Limitada	100
Canada - Bristol Aerospace Limited	100 *
- Rolls-Royce (Canada) Limited	100 *
- Rolls-Royce Industries Canada Inc	100
Guernsey - Nightingale Insurance Limited	100
Mexico - Rolls-Royce SA	100
Saudi Arabia - Rolls-Royce Industrial Turbines (Saudi Arabia) Limited	51
Spain - Rolls-Royce de Espana SA	50.5
USA - Rolls-Royce Holdings Inc	100
- Rolls-Royce Inc	100 *
- Rolls-Royce Capital Inc	100 *
- Rolls-Royce Credit Corporation	100 *
- Rolls-Royce Product Support Canada Inc	100 *
- RRD Corp	100 *
- RR Participation Service Inc	100

Note: Interests in companies marked * are held indirectly

(BLD006M)

Continued/

6 June 1989

Rolls-Royce plc

Company Number 1003142

Associated CompaniesPercentage
of EquityRegistered in England:

Cobberrow Limited (100% 'B' Shares)	22.66
Cooper Rolls Limited	50 *
Forgerace Limited	50
GHC Rolls-Royce (Power Generation) Limited	50
Rolls-Royce and Japanese Aero Engines Limited (100% 'A' Shares)	50
Rolls-Royce and Partners Finance Limited	40
Rolls-Royce Turbomeca Limited (100% 'B' Shares)	50
Turbo-Union Limited (40% Ordinary Shares 37.5 'A' Shares)	40

Incorporated Overseas:

Australia	- Turbine Components Australia Pty Limited	50
Brazil	- Rolls-Royce Turbomeca do Brasil Limitada	50 *
Canada	- Cooper Rolls Corporation	50 *
Egypt	- Arab British Engine Company	30
Germany	- EUROJET Turbo GmbH	33
	- MTU Turbomeca Rolls-Royce GmbH	33.33
Netherlands	- Dayton Process BV	50
Switzerland	- IAE International Aero Engines AG	30
USA	- Cooper Rolls Incorporated	50

Note: Interests in companies marked * are held indirectly

6 June 1989

Rolls-Royce plc

Company Number 1003142

Northern Engineering Industries plc
(87% owned by Rolls-Royce plc at
6 June 1989)

Percentage of
Equity owned by
Northern
Engineering
Industries plc
100% except
where otherwise
indicated

Registered in England:

Trading Companies

NEI Control Systems Limited	
NEI International Combustion Limited	65
NEI International Research & Development Company Limited	
NEI Parsons Limited	
NEI Peebles Limited	
NEI Reyrolle Limited	
NEI Allen Limited	
NEI Clarke Chapman Limited	
NEI Mining Equipment Limited	
NEI Thompson Limited	
NEI Power Projects Limited	
NEI Projects (India) Limited	
NEI Overseas Holdings Limited	
NEI International Limited	
NEI (Sales) Limited	
NEI Overseas Limited	
NEI Indemnity Limited	
Northern Engineering Technical Services Limited	
NEI Waste Technologies Limited	55
Northern Blackmore Limited	55
NEI Brantford International Limited	51
NEI Favco Limited	50
Northern Blackmore (Life & Pensions) Limited	55
NEI Combustion Engineering Limited	65
NEI-Mitsubishi Electric Traction Limited	50
Victor Products plc	
Transtar Limited	
Victor Automation Systems Limited	
Becorit (Holdings) Limited	90
Becorit Limited	
Becorit & Herweg Limited	
Becorit Hudson Limited	
Robert Hudson Ralettrux (Midlands) Limited	
Wultex Machine Company Limited	
Wultex Overseas Investments Limited	
AFC Wultex Limited	
NEI Syncrolift Limited	

6 June 1989

Rolls-Royce plc

Company Number 1003142

Northern Engineering Industries plc
(87% owned by Rolls-Royce plc at
6 June 1989)

Percentage of
Equity owned by
Northern
Engineering
Industries plc
100% except
where otherwise
indicated

Registered in England:

Dormant Companies

NEI Cranes Limited
Wargancone Limited
Clarke Chapman (Works Pension Trustees)
Limited
NEI Cochran Limited
Reyrolle Parsons Limited
Clarke Chapman Limited
Clarke Chapman (Services) Limited
John Thompson Beacon Windows Limited
John Thompson (Design & Contracting
Division) Limited
NEI Nuclear Systems Limited
A.P.E. -Crossley Limited
A.P.E. -Lee Howl Limited
A.P.E. -Belliss Limited
Parolle Limited
NEI Services Limited
Nusoil Limited
Amalgamated Power Engineering plc
Belliss & Morcom Holdings Limited
A.P.E. -International Limited
The Bushing Company Limited
Baldwin & Francis (Holdings) Limited
DAC Limited
A.P.E. -Allen Limited
Bardic Engineering Limited
John Thompson Cochran Limited
John Thompson Limited
Clyde Crane & Booth Limited
Sir William Arrol & Company Limited
CC Structures Limited
Thomas Smith & Sons (Rodley) Limited
Wellman Cranes Limited
NEI Power Engineering (Parolle) Limited
Ashford Controls Limited
C.A. Parsons & Company Limited
Combustion Overseas Investments Limited
A. Reyrolle & Company Limited
McKenzie & Brown Limited
Moulding Contractors Company Limited
Allen Gwynnes Pumps Limited
A.P.E. -Allen Gears Limited
Belliss & Morcom International Limited
Crossley Premier Engines (Sales)
Limited

6 June 1989

Rolls-Royce plc

Company Number 1003142

Northern Engineering Industries plc
(87% owned by Rolls-Royce plc at
6 June 1989)

Percentage of
Equity owned by
Northern
Engineering
Industries plc
100% except
where otherwise
indicated

Registered in England:

Dormant Companies (Continued/)

Valtek Engineering Limited
A.P.E. -Pensions Limited
Allen Overseas Limited
Metropole Industries Limited
I.V. Pressure Controllers Limited
Baldwin & Francis Limited
Strothert & Pitt Limited
NEI Limited
NEI-A.P.E. Limited
NEI Electronics Limited
Reyrolle Belmos Limited
Munro & Junor Limited
Belmos Peebles Tools Limited
Olympus Welding Supplies Limited
Designcourt Limited
Victor Beattie Hydraulics Limited
Kracht Hydraulics Limited
NEI FP Displays Limited
Northern Engineering Industries
(Ireland) Limited
NEI - Costain Limited

6 June 1989

Rolls-Royce plc

Company Number 1003142

Northern Engineering Industries plc
(87% owned by Rolls-Royce plc at
6 June 1989)

Percentage of
Equity owned by
Northern
Engineering
Industries plc
100% except
where otherwise
indicated

Overseas Companies

Africa

NEI Africa Holdings Limited	53.1
Northern Engineering Industries Africa Limited	
Propower (Proprietary) Limited	
NEI Africa Operations Limited	
Allen-Gwynnes SA (Pty) Limited	
AFE Africa (Pty) Limited	
Belliss & Morcom Southern Africa (Pty) Limited	
C A Parsons & Company (Pty) Limited	
Combustion Properties (Pty) Limited	
Cummins Diesel (South Africa) (Pty) Limited	
Edoral Properties (Pty) Limited	
Five One Six Prop Street (Pty) Limited	
Five One Seven Prop Street (Pty) Limited	
ICAL Properties (Pty) Limited	
Inland Importers (Pty) Limited	
International Combustion Africa Limited	
International Combustion Engineering (Pty) Limited	
International Cranes & Erection (Pty) Limited	
International Power Machines Africa (Pty) Limited	
J M Georgala & Company (Pty) Limited	
John Thompson Africa (Proprietary) Limited	
NEI Africa Properties (Pty) Limited	
Parsons Peebles (SA) (Pty) Limited	
Power Engineers (Pty) Limited	
Powerguard (1986) (Pty) Limited	
Propower Diesel Limited	
Probuilt Diesel Limited	
Propower (Namibia) (Pty) Limited	
Reyrolle Parsons of South Africa Limited	
Sangus Industrial Development Company (Pty) Limited	
Specialised Power Systems (1978) (Pty) Limited	
Steam & Valve Specialists (Pty) Limited	
Taycum Properties Limited	

6 June 1989

Rolls-Royce plc

Company Number 1003142

Northern Engineering Industries plc
(87% owned by Rolls-Royce plc at
6 June 1989)

Percentage of
Equity owned by
Northern
Engineering
Industries plc
100% except
where otherwise
indicated

Overseas CompaniesAfrica (Continued/)

The Bushing Company (SA) (Pty) Limited
NEI Thompson Kennicott (Pty) Limited
Thompson (Botswana) (Pty) Limited
CHI Control Limited
CHI Control Babelegi (Pty) Limited
CHI Control Properties (Pty) Limited
Cutler Hammer Zambia Limited
CHI Properties (Private) Limited
NEI Investments (Private) Limited
Victor Industrial Equipment (Pty)
Limited

Central Africa

NEI Central Africa (Private) Limited
NEI Thomas & Taylor (Zimbabwe) Limited
APE Zimbabwe (Private) Limited
NEI Zimbabwe (Private) Limited
NEI Zambia Limited

Canada

NEI Canada Limited
APE Canada Limited
Belliss & Morcom Canada Inc
Ferranti-Packard Electronics Limited
Ferranti-Packard Transformers Limited
NEI Parsons Canada Limited
NEI F.P. Holdings Inc
NEI Ferranti-Packard Transformers Inc
NEI F.P. Displays Inc
Signs of the Times Limited

North America

NEI (USA) Holdings Company
NEI (USA) Inc
NEI Capital Inc
NEI Capital II Inc
NEI Peebles-Electric Products Inc
Belliss & Morcom (USA) Inc
NEI Syncrolift Inc
Syncrolift Inc
Victor Products USA Inc

6 June 1989

Rolls-Royce plc

Company Number 1003142

Northern Engineering Industries plc
(87% owned by Rolls-Royce plc at
6 June 1989)

Percentage of
Equity owned by
Northern
Engineering
Industries plc
100% except
where otherwise
indicated

Overseas CompaniesAustralia/Pacific

NEI Pacific Limited		
NEI Paklog Pty Limited		
NEI PE Limited		
R.P. Australia Pty Limited		
NEI Thompson Pty Limited		
NEI New Zealand Limited		
NEI Fluidyne (NZ) Limited		
NEI John Thompson (NZ) Limited		
International Combustion (NZ) Limited		
NEI Reyrolle (NZ) Limited		
NEI (Thailand) Limited		41
NEI (Malaysia) Sendirian Berhad		

Others

NEI (Hong Kong) Limited	(Hong Kong)	
Reyrolle Parsons of Singapore Pte Limited	(Singapore)	
Reyrolle Burn Limited	(India)	33.3
Easun Reyrolle Relays & Devices Limited	(India)	25
APE Belliss India Limited	(India)	
NEI Indemnity (Bermuda) Limited	(Bermuda)	
NEI (Singapore) Pte Limited	(Singapore)	
CHI Control (Anstalt)	(Switzerland)	
NEI F.P. Displays A.G.	(Switzerland)	
Transformadores Parsons Peebles de Mexico SA de CV	(Mexico)	49