

16-9-38-2-1

SAUTER AUTOMATION LIMITED

DIRECTORS' REPORT

The Directors have pleasure in presenting their Report and the Audited Accounts for the year ended 31st December, 1978.

ACTIVITY AND RESULTS

The principal activity of the Company continues to be the marketing, manufacturing, installation and maintenance of control systems. The results for the year are set out in the annexed Profit and Loss Account.

Direct and Indirect Exports during the year amounted to £39,642.

DIVIDENDS

There is no recommendation as to dividends.



FIXED ASSETS

The Land and Building shown in the Balance Sheet at £13,768 are estimated by the Directors to be worth £70,000 at current market values, provided they are used for their present purposes.

The changes in the fixed assets of the Company are set out in the annexed notes to the accounts.

SHARE CAPITAL

There have been no changes in the issued share capital of the Company during the year.

DIRECTORS

The Directors of the Company are as follows:

B. Jucker - Chairman (Swiss)
D.G. Gilboy - Managing Director
L.J. Hodges
D.L. Godley - Chief Accountant

D.L. Godley was appointed to the Board on 1st February, 1979.

Your directors have had no interest in the shares of the Company during the year.

EMPLOYEES

During the year, the weekly number of employees of the Company averaged below 100.

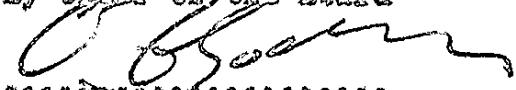
AUDITORS

The Auditors, Mocars, B. Fish and Partners, will offer themselves for re-appointment at the forthcoming General Meeting in accordance with the provisions of Section 14(1) of the Companies Act 1976.

OTHER MATERIAL MATTERS

The Company is a wholly owned subsidiary of Fr. Sauter S.A.

By Order of the Board


.....
D.L. Godley (Secretary)

6th April, 1979.

Registered Office of the Company

337, Bath Road,
SLOUGH,
Berkshire.



REPORT OF THE AUDITORS TO THE
MEMBERS OF SAUTER AUTOMATION LIMITED.

We have examined the Accounts set out on Pages XIII to VXXX which have been prepared under the historical cost convention.

In our opinion those Accounts give, under that convention, a true and fair view of the state of affairs of the Company at 31st December, 1978, and of the loss (and of the source and application of funds) for the year ended on that date, and comply with the Companies Acts 1948 and 1967.

H. FISH AND PARTNERS
Chartered Accountants

Syma House,
Halifax Road,
Creasey Estate,
High Wycombe,
Bucks.

6th April 1979.



SAUTER AUTOMATION LIMITED
PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED
31st DECEMBER 1976

| | 1976 | Period to 31.12.77 |
|---|------------------|-----------------------|
| | £ | £ |
| <u>NOTES</u> | | |
| 2 <u>TURNOVER</u> | <u>1,034,298</u> | <u>526,184</u> |
| 3 <u>NET OPERATING LOSS</u> | 26,229 | 95,656 |
| 4 <u>TAXATION</u> | <u>-</u> | <u>-</u> |
| <u>NET LOSS FOR THE YEAR</u> | <u>26,229</u> | <u>95,656</u> |
| Balance brought forward | <u>95,656</u> | <u>-</u> |
| <u>ACCUMULATED LOSSES CARRIED FORWARD</u> | <u>£ 121,885</u> | <u>£95,656</u> |
| | <u>_____</u> | <u>_____</u> |

The attached notes form an integral part of these accounts.



GAUTIER AUTOMOTIVE LIMITED
(A SUBSIDIARY OF J.C. GAUTIER S.A.)
BALANCE SHEET AS AT 31ST DECEMBER, 1978

| <u>EMPLOYMENT OF CAPITAL</u> | | 1978 | 1977 |
|--|--|-----------------|-----------------|
| <u>NOTES</u> | | \$ | \$ |
| FIXED ASSETS | | | |
| 5 Land and Buildings | | 13,768 | 12,782 |
| 6 Plant, Machinery, Fixtures and Motor Vehicles | | 30,433 | 33,432 |
| | | 44,201 | 46,214 |
| CURRENT ASSETS | | | |
| 1b Stocks and Work-in-Progress | | 233,771 | 127,873 |
| 7 Debtors | | 333,510 | 116,371 |
| Cash and Bank Balances | | <u>1,196</u> | <u>968</u> |
| | | <u>568,477</u> | <u>247,212</u> |
| Less: CURRENT LIABILITIES | | | |
| Creditors | | 221,866 | 113,450 |
| 8 Bank Overdrafts | | <u>65,580</u> | <u>71,312</u> |
| | | <u>287,446</u> | <u>184,762</u> |
| NET CURRENT ASSETS | | | |
| | | <u>284,031</u> | <u>62,452</u> |
| GROUP COMPANIES | | | |
| 9 Current Accounts | | 397,117 | 126,320 |
| NET LIABILITIES | | | |
| | | <u>271,885</u> | <u>843,656</u> |
| CAPITAL EMPLOYED | | | |
| 10 <u>SHARE CAPITAL</u> | | 50,000 | 50,000 |
| <u>ACCUMULATED LOSSES</u> | | | |
| | | <u>121,885</u> | <u>95,656</u> |
| | | <u>£ 71,885</u> | <u>£ 45,656</u> |

{L.G. Gilbey}
{L.J. Hedges}

Directors

D. G. Gilbey
O. J. Hedges

The attached notes form an integral part of these accounts.

BAUDER AUTOMATION LIMITED

NOTES ON THE ACCOUNTS FOR THE YEAR ENDED 31st DECEMBER, 1978.

1. ACCOUNTING POLICIES

(a) Depreciation

All assets except Land and Buildings are depreciated on a straight line basis. The rates are:-

| | |
|-----------------------|--------|
| Plant | .. 10% |
| Machinery | .. 10% |
| Fixtures and Fittings | .. 10% |
| Motor Vehicles | .. 25% |

Leased Properties are being amortized by equal instalments over the period of the lease.

(b) Stocks and Work-in-Progress

Stocks (including Work-in-Progress) are stated at the lower of cost (based on exchange rates ruling on 31st December, or net realizable value).

The amount shown in the Balance Sheet is after deducting cash received on account of Work-in-Progress amounting to £58,370.

(c) Rates of Exchange

Liabilities to Group Companies are stated in sterling at rates ruling at the Balance Sheet date. Differences on conversion and differences arising on the settlement of trading transactions are charged to trading account and profit and loss account respectively.

The principal rates used (units of foreign currency to the £ sterling) were:-

| <u>Country</u> | <u>Average</u> | <u>Year End</u> |
|----------------|----------------|-----------------|
| Switzerland | 3.82 | 3.50 |
| Germany | 4.00 | 3.71 |
| France | 8.90 | 8.50 |

2. TURNOVER

Turnover represents the amount receivable for goods sold and services rendered in the ordinary course of business.

3. NET OPERATING LOSS is after charging

| | <u>1978</u> | <u>1977</u> |
|-------------------------------|-------------|-------------|
| Directors Remuneration | 11,500 | 10,500 |
| Depreciation and Amortisation | 6,944 | 6,775 |
| Bank Interest | 8,731 | 4,801 |
| Auditors Remuneration | 2,800 | 2,000 |
| <hr/> | <hr/> | <hr/> |

4. TAXATION

No Corporation Tax liability arises from the results shown by these accounts. Corporation Tax losses amounting to approximately £329,000 are available to set off against future profits (1977 - £207,000).



NOTES ON THE ACCOUNTS - PAGE 2

| <u>5.</u> | <u>LAND AND BUILDINGS</u> | <u>Household Short Leases</u> | | | | |
|-----------|--|--------------------------------------|---------------------------|---------------|--------------|---------|
| | <u>Cost at 1.1.1978</u> | £14,613 | | | | |
| | Additions at Cost At 31.12.1978 | £1,281 £17,894 _____ | | | | |
| | <u>Amortisation at 1.1.1978</u> | £ 1,631 | | | | |
| | Charged to Profit and Loss Account At 31.12.1978 | £ 2,295 £ 4,126 _____ | | | | |
| | <u>NET BOOK VALUE AT 31.12.1978</u> | £13,768 _____ | | | | |
| <u>6.</u> | <u>PLANT, MACHINERY, FIXTURES AND MOTOR VEHICLES</u> | | | | | |
| | <u>Plant</u> | <u>Fixtures and Fittings</u> | <u>Motor Vehicles</u> | <u>Equip.</u> | <u>Total</u> | |
| | <u>Cost</u> | | | | | |
| | Balance 1.1.1978 | 9,322 | 20,806 | 6,900 | 1,348 | £38,376 |
| | Additions | 1,025 | 3,799 | ~ | 1,132 | 4,956 |
| | Item Sold | ~ | ~ | (5,312) | ~ | (5,312) |
| | | 10,347 | 23,605 | 1,583 | 2,480 | £38,015 |
| | | ===== | ===== | ===== | ===== | ===== |
| | <u>Depreciation</u> | | | | | |
| | Balance 1.1.1978 | 993 | 2,080 | 1,797 | 134 | £4,944 |
| | Charge for Year | 1,034 | 2,360 | 1,007 | 248 | 4,649 |
| | Disposal Adjustment | ~ | ~ | (2,011) | ~ | (2,011) |
| | | 1,967 | 4,440 | 793 | 382 | 7,582 |
| | | ===== | ===== | ===== | ===== | ===== |
| | <u>NET BOOK VALUE</u> | £8,380 | £19,165 | £ 790 | £2,098 | £30,433 |
| | | ===== | ===== | ===== | ===== | ===== |

7. DEBTORS AND PREPAYMENTS

Debtors are stated after deducting £7,500 (1977 - £2,500) as provision for bad and doubtful debts.

8. BANK OVERDRAFTS

The Swiss Bank Corporation held the following facility at the disposal of the Company:-

Bank Credit of £175,000 supported by the guarantee of Parent Company.

NOTES ON THE ACCOUNTS - PAGE 39. GROUP COMPANIES - CURRENT ACCOUNTS

| | |
|------------------------------------|-------------------------|
| Amounts due to the Parent Company | £373,120 |
| Amounts due to Fellow Subsidiaries | £ 23,997 |
| | <u> </u> |
| | £397,117 |
| | <u> </u> |

10. SHARE CAPITAL

| | | |
|--|--------|--------|
| Authorised 50,000 Ordinary Shares of £1 each | 1978 | 1977 |
| | 50,000 | 50,000 |
| Issued and Fully Paid 50,000 Ordinary Shares of £1 each | 50,000 | 50,000 |

11. CONTINGENT LIABILITIES

The Company had no contingent liabilities at 31st December, 1978.

12. CAPITAL COMMITMENTS

| | |
|--|-----|
| a) Contracted for but not provided in the Accounts | £ |
| b) Authorised by Directors but not contracted for | NIL |

13. STATUS

The Company is a close company under the provisions of the Income and Corporation Taxes Act 1970 but in the opinion of the Directors the shareholders are not liable to date for any assessment under the Apportionment of Income provisions of the Finance Act 1972.

SAUDER AUTOMATION LIMITED
STATEMENT OF SOURCE AND APPLICATION OF FUNDS
FOR THE YEAR ENDED 31st DECEMBER, 1978

| | 1978 | 10 months to 31.12.1977 |
|---|---------------------------------|---------------------------------|
| | R | R |
| <u>SOURCE OF FUNDS</u> | | |
| Loss before Taxation | (26,229) | (95,656) |
| Adjustment for item not involving the outlay of funds: | | |
| Depreciation | 6,944 | 8,716 |
| Profit on Sale of Fixed Assets | <u>(419)</u> | <u>(46)</u> |
| <u>TOTAL GENERATED FROM OPERATIONS</u> | <u>(19,704)</u> | <u>(86,986)</u> |
| Share Issue | - | 50,000 |
| Proceeds from Sale of Fixed Assets | 3,725 | 15,155 |
| Group Companies Accounts | <u>242,797</u> | <u>154,320</u> <u>219,475</u> |
| | <u>£226,818</u> | <u>£132,489</u> |
| <u>APPLICATION OF FUNDS</u> | | |
| Purchase of Fixed Assets (for details see notes 5 and 6 above) | 8,237 | 70,039 |
| <u>MOVEMENT IN WORKING CAPITAL</u> | | |
| a) CURRENT ASSETS | | |
| Increase in Stocks | 105,898 | 127,873 |
| Increase in Debtors | <u>215,132</u> | <u>118,371</u> |
| | <u>321,037</u> | <u>246,244</u> |
| b) CURRENT LIABILITIES | | |
| Increase in Creditors | <u>(108,416)</u> | <u>(113,450)</u> |
| c) MOVEMENT IN LIQUID FUNDS:- | | |
| Increase in Cash and Bank Balances | <u>5,960</u> | <u>(70,364)</u> |
| <u>NET INCREASE IN WORKING CAPITAL</u> | <u>218,581</u> | <u>62,450</u> |
| | <u>£226,818</u> | <u>£132,489</u> |
| | <u> </u> | <u> </u> |

A INDISTINCT ORIGINAL