Company Number: 1811707

Charity Number: 289469

# THE U.K. CENTRE FOR ECONOMIC AND ENVIRONMENTAL DEVELOPMENT

# DIRECTORS' AND TRUSTEES' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 1998





#### Contents

	Page
Legal and Administrative Information	
Directors' and Trustees' Report	1 - 3
Auditors' Report	4
Statement of Financial Activities	5
Balance Sheet	6
Notes to the Financial Statements	7 - 11

#### **Legal and Administrative Information**

**Company Number** 

1811707

**Charity Number** 

289469

**Registered Office** 

Suite E

3 King's Parade Cambridge CB2 1SJ

**Directors and Trustees** 

Sir Michael Colman

Professor Sir Kenneth Alexander

The Lord Barber of Tewkesbury (resigned 15 April 1998)

Professor Sir Hermann Bondi FRS

Sir Anthony Cleaver Professor P S Dasgupta Professor John Durant

Ms Noriko Hama

Mr J N C James (resigned 29 December 1997)

The Rt Hon the Lord Jenkin of Roding

Mr Robert Jordan Miss Patricia Mann Professor Richard Macve Professor Sir Colin Spedding

The Lord Tombs Mr John Cox

**Executive Director** 

D Cope (resigned 1 May 1998)

J Winward (appointed 1 May 1998)

Secretary

Sir Michael Colman

**Auditors** 

Lakin Rose Enterprise House Vision Park Histon

Cambridge CB4 4ZR

**Bankers** 

National Westminster Bank plc

36 St James's Street

London SW1A 1JF

#### DIRECTORS' AND TRUSTEES' REPORT For the year ended 31 March 1998

The directors and trustees present their report and the financial statements for the year ended 31 March 1998.

#### Organisation and structure

The U.K. Centre for Economic and Environmental Development (UK CEED) is constituted as a company limited by guarantee and is governed by its Memorandum and Articles of Association. It is a registered charity.

The Board of Directors and Trustees meets regularly to review the charity's operations, but the day to day running of the charity is undertaken by the Executive Director, who is not a member of the Board, together with the employed staff of the charity.

#### Objects and aims

The charity's principal aim continues to be to bring about a constructive partnership between development and conservation interests in the UK and to promote the integration of economic analysis into environmental policy making.

#### Review of activities

The year has seen the completion of a number of projects, the production of several publications and the securing of funding for an unprecedented range of new projects. That this activity has taken place against the background of significant restructuring and continuing financial uncertainties is a compliment to the dedication and hard work of the staff past and present.

At the beginning of the financial year, David Cope, the Centre's Executive Director for the last 12 years, left UK CEED to take up a one-year sabbatical as a Professor of Energy Economics at Doshisha University in Japan. John Winward, previously a Senior Research Associate of the Centre, was appointed as Acting Director on a part-time basis, with Jonathan Selwyn, the Centre's Projects Manager, being promoted to Deputy Director. Catherine Saunders was promoted to Marine Projects Manager and Sam Richardson joined the staff as Project Officer.

In the event, upon his return to the UK in April 1998, David Cope took up a new appointment as Director of the Parliamentary Office for Science and Technology and the above staffing arrangements continued into 1998/99.

The Centre continued to receive core funding from the Department of the Environment, Transport and the Regions, under the Environmental Action Fund, and from the Dulverton Trust.

A number of projects were completed during the year including:

- British Telecommunications: Information and Communications Technology: Implications for Sustainable Development.
- The Automobile Association: The Cost-effectiveness of CO2 Reduction Measures in the Transport Sector.
- British Airways/British Airways Holidays: An Assessment of the Environmental Impacts of Tourism in St. Lucia.
- British Marine Industries Federation/Department of the Environment, Transport and the Regions/the RSPB/Varity Perkins: Navigate with Nature: Encouraging the Responsible Use of Boats and Other Craft in Inland and Marine Environments.
- European Union DG XI: ECOMAC: Evaluating Environmental Accounting Practice Across Europe.
- Office of Science and Technology Realising Our Potential Award: Managing the Flow of Corporate Environmental Information.
- Energy Savings Trust: Evaluating Innovative Mechanisms for Promoting the Sale of Energy Efficient Appliances.

Reports have been produced for all of these projects.

#### DIRECTORS' AND TRUSTEES' REPORT For the year ended 31 March 1998

During the year, the Centre bid for 17 new projects. 11 of these bids have been successful and these projects will form the main activities of the Centre in the year 1998/99.

The main new projects are:

- European Union Information Society Project Office/British Telecom: Local Authorities & their Role in Information and Communications Technologies (Jan 1998 - June 1999).
- The Office of Science and Technology/The Natural Environmental Research Council/NIREX:
   Consensus
- Conference on Radioactive Waste Management (June 1998 June 1999).
- European Union LIFE-Environment and the UK Countryside Agencies: An Assessment of the Impacts
  of Recreational Activities on Marine Special Areas of Conservation (April 1998 Dec. 1998).
- British Marine Industries Federation/Department of the Environment, Transport and the Regions/the RSPB/Varity Perkins: Navigate with Nature: Encouraging the Responsible Use of Boats and Other Craft in Inland and Marine Environments (April 1998 - Mar 2001).
- European Interreg Project Office: Extension of Navigate with Nature to Wales and Ireland.
- The Automobile Association: The Environmental Implications of a Tele-working Pilot Project.
- European Union DG XI: AIRMAS: Examining the Feasibility of Extending EMAS to European Airports.

The Centre continues to produce the widely respected quarterly Bulletin and has secured new sponsorship from English, Welsh and Scottish Railways to complement the long-standing support from Esso UK plc.

The Centre's core funding from the Department of the Environment, Transport and the Regions under the Environmental Action Fund and from the Dulverton Trust has been confirmed for 1998/99.

#### Financial review

In the year ended March 1998, the Centre's finances showed a year-end deficit of £24,155. This reflected a long-term trend of losses on operating activities. Steps have now been taken to ensure that the costs of operating activities are fully covered by project and core funds. Improvements to the Centre's management accounting systems have also been put in place to help keep tight control of costs and work-schedules.

As a result of these new policies, the outlook for the next financial year is more promising than it has been for many years. A range of new, fully funded projects have already been secured (see above) and several more project proposals are being worked up. It is forecast that a small surplus will be achieved in this period.

#### Statement of trustees' responsibilities

The trustees are required by law to prepare financial statements for each financial year which give a true and fair view of the financial activities of the charity and of its financial position at the end of that year. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether the policies adopted are in accordance with the Companies Act 1985 and with applicable
  accounting standards and statements of recommended practice, subject to any material departures
  disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### DIRECTORS' AND TRUSTEES' REPORT For the year ended 31 March 1998

#### **Directors and Trustees**

The directors and trustees who served during the year are shown on the Legal and Administrative Information page attached to this report.

#### **Auditors**

The auditors, Lakin Rose, will be proposed for reappointment in accordance with section 385 of the Companies Act 1985.

#### Small company exemptions

The directors' and trustees' annual report has been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

This report was approved by the Board of Directors and Trustees on its behalf.

26.1.99

and signed on

Sir Michael Colman

Trustee

### AUDITORS' REPORT TO THE MEMBERS OF THE U.K. CENTRE FOR ECONOMIC AND ENVIRONMENTAL DEVELOPMENT

We have audited the financial statements on pages 5 to 11 which have been prepared in accordance with the Financial Reporting Standard for Smaller Entities under the historical cost convention and the accounting policies set out on page 7.

#### Respective responsibilities of trustees and auditors

As described on page 2 the trustees of The U.K. Centre for Economic and Environmental Development who are also the directors of the charity for the purposes of company law are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on the financial statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charity's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion, the financial statements give a true and fair view of the charity's state of affairs as at 31 March 1998 and of its incoming resources and application of resources, including its income and expenditure, in the year then ended and have been properly prepared in accordance with the provisions of the Companies Act 1985.

halai Rose

Lakin Rose

Chartered Accountants Registered Auditor

Enterprise House Vision Park Histon Cambridge CB4 4ZR

Date: 29 James 1999

## STATEMENT OF FINANCIAL ACTIVITIES For the year ended 31 March 1998

Management and administration 5 (23,898) (15,156) (39,054)					
INCOMING RESOURCES   Donations and grants   13,750   46,330   60,080   add: income deferred from prior year   7,500   - 7,500   - 7,500   less: income deferred to next year   (8,750)   - (8,750)	funds 1998 1997	U	funds	Note	
Donations and grants add: income deferred from prior year less: income deferred to next year			OUNT	JRE ACC	SUMMARY INCOME AND EXPENDITU
add: income deferred from prior year less: income deferred to next year (8,750) - (8,7					INCOMING RESOURCES
Research projects funding         2         108,232         -         108,232           Publications         -         2,002         2,002           Interest receivable         -         831         831           Work in progress         -         -         -           Total incoming resources         2         120,732         49,163         169,895           RESOURCES EXPENDED         Direct charitable expenditure         5         (94,981)         (60,015)         (154,996)           Management and administration         5         (23,898)         (15,156)         (39,054)           Total resources expended         5         (118,879)         (75,171)         (194,050)           NET (OUTGOING)/INCOMING RESOURCES         BEFORE TRANSFERS         1,853         (26,008)         (24,155)           Transfer from revaluation reserve         9         -         1,555           NET (OUTGOING)/INCOMING RESOURCES	- <b>7,500</b> 7,500		7,500	•	add: income deferred from prior year
Publications   -	<b>46,330 58,830</b> 57,080	•	12,500	2	
RESOURCES EXPENDED           Direct charitable expenditure         5         (94,981)         (60,015)         (154,996)           Management and administration         5         (23,898)         (15,156)         (39,054)           Total resources expended         5         (118,879)         (75,171)         (194,050)           NET (OUTGOING)/INCOMING RESOURCES         1,853         (26,008)         (24,155)           Transfer from revaluation reserve         9         -         1,555           NET (OUTGOING)/INCOMING RESOURCES	<b>2,002 2,002</b> <i>261</i>		108,232 - - -	2	Publications Interest receivable
Direct charitable expenditure         5         (94,981)         (60,015)         (154,996)           Management and administration         5         (23,898)         (15,156)         (39,054)           Total resources expended         5         (118,879)         (75,171)         (194,050)           NET (OUTGOING)/INCOMING RESOURCES           Transfer from revaluation reserve         9         -         1,555         1,555           NET (OUTGOING)/INCOMING RESOURCES	<b>49,163 169,895</b> <i>180,519</i>	•	120,732	2	Total incoming resources
Management and administration 5 (23,898) (15,156) (39,054)  Total resources expended 5 (118,879) (75,171) (194,050)  NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 1,853 (26,008) (24,155)  Transfer from revaluation reserve 9 - 1,555 1,555  NET (OUTGOING)/INCOMING RESOURCES		-			RESOURCES EXPENDED
Management and administration 5 (23,898) (15,156) (39,054)  Total resources expended 5 (118,879) (75,171) (194,050)  NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 1,853 (26,008) (24,155)  Transfer from revaluation reserve 9 - 1,555 1,555  NET (OUTGOING)/INCOMING RESOURCES	<b>(60,015) (154,996)</b> <i>(159,517)</i>		(94,981)	5	Direct charitable expenditure
NET (OUTGOING)/INCOMING RESOURCES BEFORE TRANSFERS 1,853 (26,008) (24,155)  Transfer from revaluation reserve 9 - 1,555 1,555  NET (OUTGOING)/INCOMING RESOURCES			(23,898)	5	Management and administration
Transfer from revaluation reserve 9 - 1,555 1,555  NET (OUTGOING)/INCOMING RESOURCES	(75,171) (194,050) (177,241)	-	(118,879)	5	Total resources expended
NET (OUTGOING)/INCOMING RESOURCES	(26,008) (24,155) 3,278		1,853	ES	
· · · · · · · · · · · · · · · · · · ·	1,555 1,555 777	_	-	9	Transfer from revaluation reserve
	(24,453) (22,600) 4,055		1,853	ES	•
FUNDS BROUGHT FORWARD 7,171 38,169 45,340	<b>38,169 45,340</b> <i>41,285</i>		7,171		FUNDS BROUGHT FORWARD
FUNDS CARRIED FORWARD £ 9,024 £ 13,716 £ 22,740 £	13,716 £ 22,740 £ 45,340	£	£ 9,024		FUNDS CARRIED FORWARD

The notes on pages 7 to 11 form part of these financial statements.

#### BALANCE SHEET As at 31 March 1998

	Note	£	1998 £	£	1997 £
FIXED ASSETS					
Tangible assets	6		10,644		11,046
CURRENT ASSETS					
Debtors	7	32,917		62,148	
Cash at bank and in hand	_	7,689		48,914	
		40,606		111,062	
CREDITORS: amounts falling due	8	/00 E40\		(7E 040)	
within one year	° –	(28,510) ———		(75,213)	
NET CURRENT ASSETS			12,096		35,849
TOTAL ASSETS LESS CURRENT LIABILITIES	S		£ 22,740		£ 46,895
CAPITAL					
Revaluation reserve	9		-		1,555
Restricted funds	11		9,024		7,171
Unrestricted funds			13,716		38,169

The financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies and in accordance with the Financial Reporting Standard for Smaller Entities.

The financial statements were approved by the Board of Directors and Trustees on  $26 \, . \, \text{I. } 99$  and signed on its behalf

Sir Michael Colman

Trustee

The notes on pages 7 to 11 form part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 March 1998

#### 1. ACCOUNTING POLICIES

#### 1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Financial Reporting Standard for Smaller Entities under the historical cost convention, and in accordance with the Statement of Recommended Practice "Accounting by Charities", and include the results of the charity's operations which are described in the Directors' and Trustees' Report and all of which are continuing.

The financial statements do not include a cash flow statement because the charity, as a small reporting entity, is exempt from the requirement to prepare such a statement under Financial Reporting Standard No. 1.

#### 1.2 Incoming resources

Voluntary income and donations are accounted for as received by the charity. Grants and project funding, where received for a specified period or future purpose, are shown as incoming resources and deferred to such future periods to which the income relates. Where the charity receives funding in kind rather than in cash this is accounted for as income and expenditure in the Statement of Financial Activities.

#### 1.3 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Furniture and equipment

25% reducing balance

#### 1.4 Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are reflected in the Statement of Financial Activities as incurred.

#### 1.5 Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction. Exchange differences are taken into account in arriving at net incoming resources for the year.

#### 1.6 Management and administration costs

Administration expenditure includes all expenditure not directly related to charitable activities. Where items of expenditure include both charitable and administrative elements the trustees have apportioned the expenditure using a suitable basis.

#### 2. INCOMING RESOURCES

All of the charity's incoming resources arose within the United Kingdom.

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 March 1998

#### 3. NET (OUTGOING)/INCOMING RESOURCES

Net (outgoing)/incoming resources for the year is stated after charging/(crediting):

	Total	Total
	1998	1997
	£	£
Depreciation of tangible fixed assets		
- owned by the charity	3,548	3,757
Audit fees	2,250	1,400
Operating lease rentals		
- land and buildings	14,138	14,138
Foreign exchange differences	(1)	-

#### 4. EMPLOYEE INFORMATION

No director or trustee received any emoluments in the year (1997 - £Nil). No expenses were reimbursed to them.

No employee earned £40,000 per annum or more.

The average number of employees (excluding directors and trustees), analysed by function was :

	1998 No.	1997 No.
Research projects	3	3
Publications	1	1
Administration	1	1
	5	5

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 March 1998

5.	TOTAL RESOURCES EXPENDED					
		Direct	Management			
		charitable	and			
		expenditure	administrationT	otal		Total
		1998	1998	1998		1997
		£	£	£		£
	Project work	~	-	-		~
	Staff salaries	69,871	19,497	89,368		85,102
	Consultancy	30,045	-	30,045		30,318
	Hotels and travel	11,870	-	11,870		10,294
	Publicity and promotion	12,000	-	12,000		-
		123,786	19,497	143,283	_	125,714
	Publications				=	
	Books and publications	687	1,602	2,289		1,792
	Printing and stationery	5,539	2,374	7,913		8,242
	Postage	756	756	1,512		670
		6,982	4,732	11,714	-	10,704
	General office costs	····			==	
	Entertainment		984	984		
	Office supplies	- 571	571			- 538
	Printing and stationery	3,692	1,583	1,142		
	Postage	756	756	5,275 4 542		5,493
	Telephone and fax	2,222	2,222	1,512		670
	Conferences	2,222	2,222	4,444		4,153
	General office expenses	-	20	20		2,852 656
	Subscriptions and courses	114	1,019	1,133		534
	Legal and professional	-	30	30		30
	Audit remuneration	_	2,250	2,250		1,400
	Bank charges	_	422	422		325
	Difference on foreign exchange	_	(1)	(1)		520
	Project petty cash	401	(1)	401		1,350
	Depreciation	2,484	1,064	3,548		3,757
	Rent	11,028	3,110	14,138		14,138
	Rates and service charges	773	178	951		910
	Light and heat	979	276	1,255		1,049
	Cleaning	855	241	1,235		2,092
	Insurances	353	100	453		2,032 876
		24,228	14,825	39,053		40,823
	Total expenditure	£ 154,996	£ 39,054 £	194,050	£	177,241
		F*************************************	<del></del>	<del> </del>	=	

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 March 1998

6.	TANGIBLE FIXED ASSETS		
			Furniture and equipment £
	Cost		L
	At 1 April 1997 Additions		53,297 3,146
	At 31 March 1998		56,443
	Depreciation		
	At 1 April 1997		42,251
	Charge for year		3,548
	At 31 March 1998		45,799
	Net Book Value		— <del></del>
	At 31 March 1998		£ 10,644
	At 31 March 1997		£ 11,046
7.	DEBTORS		
		1998 £	1997 £
	Due within one year		
	Trade debtors	23,124	58,403
	Other debtors Prepayments	6,258	
	ricpayments	3,535	3,745
		£ 32,917	£ 62,148
	CDEDITORS		
8.	CREDITORS: Amounts falling due within one year		
		1998	1997
		£	£
	Trade creditors	_	22,509
	Other creditors	2,674	9,151
	Accruals and deferred income	25,836	43,553
		£ 28,510	£ 75,213
	Included within other creditors is an amount of £2 674 /199	7 - f0 151) relating	to cooled coought and

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 March 1998

#### 9. RESERVES

£

**Revaluation Reserve** 

At 1 April 1997 Transfer to Income and Expenditure account 1,555 (1,555)

At 31 March 1998

£

#### 10. OTHER COMMITMENTS

At 31 March 1998 the company had annual commitments under non-cancellable operating leases as follows:

H	1998 £	1997 £
Expiry date: Between 2 and 5 years	14,138	14,138

#### 11. RESTRICTED FUNDS

The restricted funds are represented by working capital balances and result from various sources of funding for specific research projects undertaken by the charity, together with funding for the charity's quarterly bulletin.

#### 12. ANALYSIS OF FUNDS BETWEEN NET ASSETS

	Unrestricted	Project	Bulletin	Total
	funds	funds	funds	funds
	£	£	£	£
Tangible fixed assets Net current assets	10,644	-	-	10,644
	3,072	7,024	2,000	12,096
	£ 13,716	£ 7,024	£ 2,000	£ 22,740