Registered No. 01522824

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SHEPHALL WAY SERVICE STATION LIMITED

TRADING AS

'KEN BROWN MOTORS (STEVENAGE)'

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FINANCIAL STATEMENTS
<u>YEAR ENDED 30TH JUNE 1997</u>

CARTWRIGHT & COMPANY Chartered Accountants and Registered Auditors

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

FINANCIAL STATEMENTS year ended 30th June 1997

CONTENTS

CONTENTS	
	Page
Company information	1
Directors' report	2
Statement of directors' responsibilities	3
Auditors' report	4
Profit and loss account	5
Balance sheet	6
Cash flow statement	7
Notes	8 — 15
The following pages do not form part of	the statutory accounts
Detailed trading and profit and loss account	16
Schedule to the detailed trading and profit and loss account	17

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

COMPANY INFORMATION year ended 30th June 1997

INCORPORATED

England

NUMBER

01522824

CHAIRMAN

K F Brown

OTHER DIRECTORS

P K Brown

Mrs D P Brown

SECRETARY

P K Brown

REGISTERED OFFICE

Shephall Way Service Station

Shephall Way Stevenage Herts

BANKERS

Lloyds Bank Plc Town Square Stevenage Herts

AUDITORS

Cartwright & Company

Chartered Accountants and

Registered Auditors 106 High Street

Stevenage Herts SG1 3DW

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

DIRECTORS' REPORT year ended 30th June 1997

The directors present their report and the audited financial statements for the year ended 30th June 1997.

Principal activity

The principal activity of the company is motor vehicle resales, service and maintenance, petrol and accessory resales.

Business review

The company's balance sheet as detailed on page 6 shows a satisfactory position, shareholders' funds amounting to £176,592.

Results and dividends

The results for the year are shown in the profit and loss account on page 5. An ordinary dividend amounting to £3,922 is proposed.

Fixed assets

In the opinion of the directors there is no significant difference between the present market value of the company's properties and the amounts at which they are stated in the accounts. Details are set out in note 8.

Directors

The directors of the company during the year and their interests in the shares of the company as recorded in the register of directors' interests were as follows

	30th June 1997 Ordinary shares	1st July 1996 Ordinary shares
K F Brown	51,009	51,009
P K Brown	38,991	38,991
Mrs D P Brown	10,000	10,000

Subsidiaries

Shephall Way Service Station Limited holds 3,999 shares in Garden City Garages Limited, 9,999 shares in Safeway Cars Limited and 100 shares in Ken Brown Motors (Hitchin) Limited, all of which are companies incorporated in the United Kingdom.

The group is exempt from filing group accounts under Section 247 to 249 of the Companies Act 1985.

Auditors

The Company has elected to dispense with the annual appointment of auditors. In the absence of a specific resolution to the contrary Cartwright & Company will continue in office.

On behalf of the board

P K Brown Secretary

Shephall Way Service Station Shephall Way Stevenage Herts

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board

K F Brown Chairman

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

AUDITORS' REPORT

Auditors' report to the members of Shephall Way Service Station Limited

We have audited the financial statements on pages 5 to 15 which have been prepared under the historical cost convention and the accounting policies set out on page 8.

Respective responsibilities of directors and auditors

As described on page 3, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error or other irregularity. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30th June 1997 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Cartwright & Company Chartered Accountants and Registered Auditors

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

PROFIT AND LOSS ACCOUNT year ended 30th June 1997

	Note	1997 £	1996 £
Turnover	2	3,708,947	3,801,142
Cost of sales		(3,530,368)	(3,620,238)
Gross profit		178,579	180,904
Net operating expenses			
Administrative expenses Other operating income		(247,527) 75,889	(327,944) 91,210
Operating profit/(loss)	3	6,941	(55,830)
Interest payable	5	(41)	<u>.</u>
Profit/(loss) on ordinary activities before taxation	3	6,900	(55,830)
Taxation	6	(253)	6,256
Profit/(loss) on ordinary activities after taxation	.	6,647	(49,574)
Dividends	7	(3,922)	(16,800)
Retained profit/(loss) for the year	18	2,725	(66, 374)

Movements in reserves are shown in note 18.

None of the company's activities were acquired or discontinued during the above two financial years.

There are no recognised gains and losses in 1997 or 1996 other than the profit/(loss) for the year.

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

BALANCE SHEET at 30th June 1997

			1997		1996
	Note	£	£	£	£
Fixed assets					
Tangible assets Investments	8 10		60,963 252,867		67,434 252,867
			313,830		320,301
Current assets					
Stocks Debtors Cash at bank and in hand	11 12	226,367 97, 7 37 57		391,874 150,960 72	
		324,161		542,906	
Creditors: amounts falling due within one year	13	(457, 214)		(684, 367)	
Net current liabilities			(133,053)		(141,461)
Total assets less current liabili	ties		180,777		178,840
Provision for liabilities and charges	14		(4,185)		(4,973)
			176,592		173,867
Capital and reserves					
Called up share capital Profit and loss account	17 18		100,000 76,592		100,000 73,867
Total shareholders' funds	16		176,592		173,867

The financial statements on pages 6 to 15 were approved by the board of directors on and signed on its behalf by:

K F Brown Chairman

Cer€ified true copy.

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

CASH FLOW STATEMENT year ended 30th June 1997

	No.h.o.	£	1997 £	£	1996 £
	Note	£	T.	Ľ	T.
Net cash (outflow)/inflow from operating activities	19		(27,847)		43,666
Returns on investments and servi- of finance Interest paid	cing		(41)		-
miccicot para			(/		
Taxation Corporation tax received/(paid)			15,183		-
Capital expenditure and financial investment					
Purchase of tangible fixed asset	s		(4,963)		(11,610)
Equity dividends paid			(17,668) (3,922)		32,056 (16,800)
			(21,590)	,	15,256
Financing			(21,590)		15,256
Debt due within a year: Bank loan repayments				(1,953)	
			-		(1,953)
(Decrease)/increase in cash			(21,590)		13,303

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

NOTES ON FINANCIAL STATEMENTS year ended 30th June 1997

1 Accounting policies

Basis of accounting

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules.

Turnover

Turnover represents the amount derived from the provision of goods and services falling within the company's activities after deduction of trade discounts and value added tax.

Depreciation

Depreciation of fixed assets is calculated to write off their cost or valuation less any residual value over their estimated useful lives as follows:

Leasehold land and buildings	The term of the lease
Plant and machinery	15% on reducing balance method
Fixtures and fittings	20% on reducing balance method

Stocks

Stocks are valued at the lower of cost and net realisable value. Cost is computed on a first in first out basis. Net realisable value is based on estimated selling price less the estimated cost of disposal.

Deferred taxation

Deferred taxation is provided on the liability method in respect of the taxation effect of all timing differences to the extent that tax liabilities are likely to crystallise in the foreseeable future.

2 Turnover

The turnover for the year was derived from the company's principal activity. The whole of the turnover is attributable to the UK market.

3 Operating profit/(loss)

Operating profit/(loss) is stated after c	1997 £ harging	1996 £
Staff costs (note 4) Auditors' remuneration	106,509 2,250	146,477 1,650
Depreciation of tangible fixed assets (note 8) owned assets	11,434	12,537

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

NOTES ON FINANCIAL STATEMENTS year ended 30th June 1997

4	Directors and employees		
	Staff costs including directors' emoluments	1997 £	1996 £
	Wages and salaries Pension costs	102,353 4,156	127,161 19,316
		106,509	146,477
	Average monthly number employed including executive directors:	Number	Number
	Administration staff	26	24
	Directors	£	£
	Emoluments	79,289 ———	71,222
5	Interest payable	1997	1000
		£	1996 £
	Other interest	41	-
		41	-
6	Taxation		
	Composition to a security of the second	1997 £	1996 £
	Corporation tax on profit on ordinary activities		
	at 21% and 24% (1996 24% and 25%) Deferred taxation	1,043 (788)	(6,440) 184
	Over provision in earlier years	255 (2)	(6, 256)
		253	(6,256)
7	Dividends		
		1997 £	1996 £
	Equity - ordinary/interim	3,922	16,800

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

NOTES ON FINANCIAL STATEMENTS year ended 30th June 1997

8 Tangible fixed assets

	Plant and Machinery	Fixtures and Fittings	Land and Buildings	Total
Cost	£	£	£	£
1st July 1996 Additions	99,316 4,253	42,343 710	33,608	175,267 4,963
30th June 1997	103,569	43,053	33,608	180,230
Depreciation				
1st July 1996 Charge for year	61,912 6,249	26,127 3,385	19,794 1,800	107,833 11,434
30th June 1997	68,161	29,512	21,594	119,267
Net book amount				
30th June 1997	35,408	13,541	12,014	60,963
1st July 1996	37,404	16,216	13,814	67,434

9 Land and buildings

	1997 £	1996 £
Short leasehold	12,014	13,814

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

NOTES ON FINANCIAL STATEMENTS year ended 30th June 1997

10 Fixed asset investments

11

		Investments other than loans
Cost		-
1st July 1996 and at 30th June 1997		252,867
Net book amount		
30th June 1997		252,867
1st July 1996		252,867
Shephall Way Service Station Limited have made companies, and are valued at cost:		_
	1997 £	1996 £
Safeway Cars Limited Garden City Garages Limited Ken Brown Motors (Hitchin) Limited	226,153 26,614 100	226,153 26,614 100
	252,867	252,867
Stocks		
	1997 £	1996 £
Stock:cars Stock:forecourt Stock:workshop	174,046 26,071 26,250	321,675 37,824 32,375
	226,367	391,874

Vehicle stock held on consignment from Proton Finance Limited have not been included in stock as title of vehicles remain with Proton Finance Limited until the vehicle is sold. Proton Finance Limited also have an endorsement on Shephall Way Service Station Limited's Insurance policy.

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

NOTES ON FINANCIAL STATEMENTS year ended 30th June 1997

12	Deb	tors

_		1997 £	1996 £
	Amounts falling due within one year		
	Trade debtors	73,527	86,256
	Corporation taxation	_	15,183
	Other taxation and social security	981	4,200
	Prepayments and accrued income	23,229	45,321
	•	97,737	150,960
13	Creditors: amounts falling due		
	within one year	1997	1996
		£	£
		£	←
	Bank overdrafts	115,776	94,201
	Trade creditors	80,088	242,494
	Amounts owed to subsidiary company	128,7 1 9	107,548
	Amounts owed to subsidiary company	91,941	210,971
	Corporation tax	1,043	-
	Other taxation and social security	26,179	15,207
	Directors current account	1,925	3
	Petrol account deposits	392	392
			40 554
	Accruals and deferred income	11,151	13,551
			13,551

The bank overdraft is secured by a debenture, containing a fixed and floating charge over the assets of the company together with cross guarentees between the group companies.

14 Provision for liabilities and charges

	1996 £	Profit and loss account £	Other movements £	1997 £
Deferred taxation	(4.052)	500		/
(notes 6 and 15)	(4,973) =======	788 		(4,185)

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

NOTES ON FINANCIAL STATEMENTS year ended 30th June 1997

15 Deferred taxation

	1997		19	996
	Potential liability £	Provision made £	Potential liability £	Provision made £
Corporation tax deferred by				
Capital allowances in excess	4,185	4,185	4,973	4,973
	4,185 ———	4,185 	4,973 ———	4,973

The potential liability and provision are based on a corporation tax rate of 21% (1996 24%).

16 Reconciliation of movements in shareholders' funds

	1997 €	1996 £
Profit/(loss) for the financial year	6,647	(49,574)
Dividends	(3,922)	(16,800)
Net addition to/(subtraction from) shareholders' funds	2,725	(66,374)
Opening shareholders' funds	173,867	240,241
Closing shareholders' funds	176,592	173,867

17 Called up share capital

		1997		1996		
	Number of shares	£	Number of shares	£		
Authorised						
Authorised share capital	100,000	100,000	100,000	100,000		
Allotted called up and fully paid						
Issued share capital	100,000	100,000	100,000	100,000		

43,666

SHEPHALL WAY SERVICE STATION LIMITED

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

NOTES ON FINANCIAL STATEMENTS year ended 30th June 1997

18 Profit and loss account

from operating activities

19

PIOIIC and loss account		1997 £
1st July 1996 Retained profit for the year		73,867 2,725
30th June 1997		76,592
Notes to the cash flow statement		
Reconciliation of operating profit/(loss) to operating cash flows		
	1997	1996
	£	£
Operating profit/(loss)	6,941	(55,830)
Depreciation charges	11,434	12,537
Decrease in stocks	165,507	12,945
Decrease/(increase) in debtors	34,823	(61,712)
(Decrease)/increase in creditors	(246,552)	135,726
Net cash (outflow)/inflow		

(27,847)

TRADING AS 'KEN BROWN MOTORS (STEVENAGE)'

NOTES ON FINANCIAL STATEMENTS year ended 30th June 1997

20 Notes to the cash flow statement (continued) Analysis of changes in net debt

	At start of year £	Cash flows £	At end of year £
Cash in hand, at bank Overdrafts	72 (94,201)	(15) (21,575)	57 (115,776)
		(21,590)	
Debt due within 1 year	-	_	_
Total	(94,129)	(21,590)	(115,719)

Reconciliation of net cash flow to movement in net debt

	1997 £	1996 £
(Decrease)/increase in cash in the year Cash outflow from decrease	(21,590)	13,303
in debt and lease financing		1,953
Change in net debt resulting from cash flows Net debt at 1st July 1996	(21,590) (94,129)	15,256 (109,385)
Net debt at 30th June 1997	(115,719)	(94,129)

21 Related parties

During the year the company had the following transactions with the following related parties:

Safeway Cars Limited (Subsidiary)

Sale of new and used vehicles and parts of approximately £240,000. Purchase of new and used vehicles and parts of approximately £380,000. Management fees received of £70,000.

The shareholders funds on the balance sheet date were £504,078 and the profit for the year was £47,646.

Garden City Garages (Subsidiary)

Sale of new and used vehicles and parts of approximately £356,000. Purchase of new and used vehicles and parts of approximately £190,000. The shareholders funds on the balance sheet date were £303,150 and the loss for the year was £3,233.

The amounts due to the above companies are shown in note 12 to the accounts.

The above transactions were carried out at cost to transfer goods from one site to another for resale.