ST GILES HOTEL LIMITED ANNUAL REPORT FOR THE YEAR ENDED 31 DECEMBER 2010

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COMPANY INFORMATION

Directors

Robert Tan Seng Yong Chua Stephen Noar Rendle De Mello Chin Beng Oh

Secretary

Boodle Hatfield Secretanal Limited

Company number

2954321

Registered office

Bedford Avenue London WC1B 3AS

Registered auditors

RSM Tenon Audit Limited

66 Chiltern Street

London W1U 4JT

Business address

Bedford Avenue

London WC1B 3AS

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2010

The directors present their report and financial statements for the year ended 31 December 2010

Directors

The following directors have held office since 1 January 2010

Robert Tan Seng Yong Chua Stephen Noar Rendle De Mello Chin Beng Oh

Principal activities and review of the business

The principal activity of the group during the year was operating hotels

This is the first year that the company has been required to prepare consolidated accounts. The company's subsidiary, St Giles Hotel LLC, operates a hotel in New York which started to trade in April 2010.

At the year end the group had shareholders funds of £13 598m (2009 £14 368m)

The directors consider that the performance of both hotels has been satisfactory

The directors have assessed the main risk facing the company as being the intensely competitive markets within which the hotels operate. The directors believe that the increase in room revenues in the hotels during the year is a mark of their success in monitoring this environment.

The directors believe that the quality of our product and customer service will help mitigate competitive risks and hope to see continued growth and satisfactory trading results in the coming year

Results and dividends

The profit and loss account for the year is set out on page 5

Financial risk and management objectives and policies

As well as operational bank accounts, the group has taken out a bank loan in order to set up the New York operation. The loan is in US dollars and St Giles Hotel LLC trades in US dollars, hence the directors have taken steps to mitigate any resulting foreign currency exposure.

The principal risk associated with the bank loan is that the group may not be able to meet the repayment terms. The directors address this risk by preparing cash flow forecasts based on prudent levels of occupancy and resulting revenues and therefore consider that the group will be able to repay its loan

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2010

Directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period in preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregulanties.

In so far as the directors are, individually, aware

- there is no relevant audit information of which the company's auditor is unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

Auditors

In accordance with the company's articles, a resolution proposing that RSM Tenon Audit Limited be reappointed as auditors of the company will be put at a General Meeting

On behalf of the board

AHNOUN

S Noar Director

Date

28 APRIL 2011

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF ST GILES HOTEL LIMITED

We have audited the financial statements of St Giles Hotel Limited for the year ended 31 December 2010 on pages 5 to 20. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and the parent company's affairs as at 31
 December 2010 and of the group's loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF ST GILES HOTEL LIMITED

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

Malcolm Pirouet (Senior Statutory Auditor) for and on behalf of RSM Tenon Audit Limited

Date 5 Hay 2011

Statutory Auditor

RSM Tenon Audit Limited

66 Chiltern Street London W1U 4JT

GROUP PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2010

	Notes	£'0000	010 £'000	2009 £'0000	£'000
Turnover	2	17,653	~ ***	16,743	
Turnover attributable to acquisitions		11,166		-	
			28,819		16,743
Cost of sales			(12,572)		(5,175)
Gross profit			16,247		11,568
Administrative expenses Other operating income	3		(16,895) 1,516		(11,127) 1,653
Operating profit Operating profit attributable to	4	2,359		2,094	
acquisitions		(1,491)			
			868		2,094
Interest receivable Interest payable	5		206 (1,290)		87 -
(Loss)/Profit on ordinary activities before taxation			(216)		2,181
Tax on (loss)/profit on ordinary activities	6		(613)		(111)
(Loss)/Profit for the financial year			(829)		2,070

The profit and loss account has been prepared on the basis that all operations are continuing operations

The group has no recognised gains or losses other than the results for the year as set out above

GROUP STATEMENT OF RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 DECEMBER 2010

	2010 £'000	2009 £'000
(Loss)/profit for the financial year	(829)	2,070
Currency translation differences on foreign currency net investments	59	-
Total recognised gains and losses relating to the year	(770)	2,070

GROUP BALANCE SHEET AS AT 31 DECEMBER 2010

		201	0	2009)
	Notes	£'000	£'000	£'000	£'000
Fixed assets	•		59,387		6,986
Tangible assets Investments	8 9		59,561 88		88
in osanono	Ū				
			59,475		7,074
Current assets					
Stocks	10	183		204	
Debtors	11	3,867		7,636	
Cash at bank		4,887		6,274	
		8,937		14,114	
Creditors: amounts falling due	13	(0.175)		(6 920)	
within one year	13	(9,175)		(6,820)	
Net current assets			(238)		7,294
Total assets less current					
liabilities			59,237		14,368
Creditors: amounts falling due					
after one year	14		(45,639)		-
NET ASSETS			13,598		14,368
			·		
Capital and reserves					
Called up share capital	15		555		555
Share premium account	16		127		127
Foreign exchange reserve	16		59		40.000
Profit and loss account	16		12,537		13,366
Other reserves	16		320		320
SHAREHOLDERS' FUNDS	17		13,598		14,368
Approved by the Board and authors	sed for issue o	n 28 Apr	vil 2011		<u> </u>
MADOUR					

Stephen Noar **Director**

Company registration no 2954321

COMPANY BALANCE SHEET AS AT 31 DECEMBER 2010

		201	0	2009)
	Notes	£'000	£'000	£'000	£'000
Fixed assets	_				
Tangible assets	8		6,661		6,986
Investments	9		21,325		88
			27,986		7,074
Current assets					
Stocks	10	105		204	
Debtors	11	7,971		7,636	
Cash at bank		4,457		6,274	
Craditara, amounta fallina dua		12,533		14,114	
Creditors: amounts falling due within one year	13	(4,988)		(6,820)	
	,,	(1,000)			
Net current assets			7,545		7,294
Total assets less current liabilities			35,531		14,368
แสมแบยร			35,531		14,300
Creditors. amounts falling due					
after one year	14		(19,779)		-
					
NET ASSETS			15,752		14,368
					
Capital and reserves					
Called up share capital	15		555		555
Share premium account	16		127		127
Other reserves	16		320		320
Profit and loss account	16		14,750		13,366
SHAREHOLDERS' FUNDS	17		15,752		14,368
Approved by the Board and authors	ed for issue o	on 28 Ap	n:1 2011		

JUNOUN Stephen Noar

Director

Company registration no 2954321

GROUP CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2010

	2009 £'000	£'000	2008 £'000	£'000
Net cash inflow from operating activities		8,411		1,244
Returns on investments and servicing of finance Interest received Interest paid	206 (1,290)		87 	
Net cash outflow for returns on investments and servicing of finance		(1,084)		87
Taxation		(1,009)		(463)
Capital expenditure and financial investment Payments to acquire tangible assets	(53,344)		(400)	
Net cash outflow for capital expenditure		(53,344)		(400)
Net cash (outflow)/inflow before management of liquid resources and financing		(47,026)		468
Financing New long term bank loans Other new loans	37,495 8,144		-	
Net cash (outflow)/inflow from financing		45,639		-
Decrease in cash in the year		(1,387)		(468)

NOTES TO THE GROUP CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2010

1	Reconciliation of operating result to net cash operating activities	inflow from			
	operating activities			2010 £'000	2009 £'000
	Operating profit Depreciation of tangible assets Decrease/(Increase) in stocks Decrease/(Increase) in debtors Increase/(Decrease) in creditors within one year Exchange movement on reserves			868 943 21 3,839 2,681 59	2,094 906 (40) (4,636) 2,920
	Net cash inflow from operating activities			8,411	1,244
2	Analysis of net debt	1 January 2010	Cash flow	Other non- cash changes	31 December 2010
	N. J. anada	£'000	£'000	£'000	£'000
	Net cash Cash at bank and in hand Bank overdrafts	6,274 -	(1,387) -	- -	4,887
		6,274	(1,387)	-	4,887
	Debts falling due within one year Debts falling due after one year		(45,639)		(45,639)
			(45,639)		(45,639)
	Net debt	6,274	(47,026)		(40,752)
3	Reconciliation of net cash flow to movement i	n net debt		2010 £'000	2009 £'000
	Decrease in cash in the year Cash inflow from increase in debt			(1,387) (45,639)	468
	Movement in net debt in the year			(47,026)	468
	Opening net debt			6,274	5,807
	Closing net debt			(40,752)	6,275

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2010

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

1.2 Compliance with accounting standards

The accounts have been prepared in accordance with applicable accounting standards (United Kingdom Generally Accepted Accounting Practice) which have been applied consistently (except as otherwise stated)

13 Basis of consolidation

The group profit and loss account and balance sheet include the financial statements of the company and its subsidiary made up to 31 December 2010. The results of subsidiaries sold or acquired are included in the profit and loss account up to, or from, the date control passes. Intra-group sales and profits are eliminated fully on consolidation.

14 Turnover

Turnover represents amounts receivable for goods and services net of VAT and overseas sales taxes and trade discounts

15 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected useful life, as follows.

Leasehold improvements
Fixtures and fittings
Motor vehicles

15 years 5 – 10 years 3 years

1.6 Investment properties

In accordance with Statement of Standard Accounting Practice 19 investment properties are revalued annually and the aggregate surplus or deficit is transferred to a revaluation reserve. No depreciation or amortisation is provided in respect of freehold investment properties or leasehold investment properties with over 20 years to expiry. The directors consider that this accounting policy results in the financial statements giving a true and fair view. Depreciation or amortisation is only one of many factors reflected in the annual valuation and the amount which might otherwise have been shown cannot be separately identified or quantified.

1.7 Leasing and hire purchase commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligations outstanding in each period.

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

18 Investments

Fixed asset investments are stated at cost less provision for diminution in value

1.9 Stock and work in progress

Stock is valued at the lower of cost and net realisable value

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

Accounting policies (Continued)

1.10 Deferred taxation

Deferred tax is provided in full on timing differences that result in an obligation at the balance sheet date to pay tax, or a right to pay tax, at a future date, at rates expected to apply when they crystallise based on current rates and laws. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different to those in which they are included in the financial statements. Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no binding contract to dispose of those assets. Deferred tax assets are recognised to the extent that is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

1 11 Foreign currencies

Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Non-monetary assets and liabilities and transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

The results of subsidiaries whose functional currency is not sterling have been translated at the average rate for the year, while their assets and liabilities have been translated at the rate ruling at the balance sheet date. Any exchange differences arising on the retranslation of opening net assets are taken directly to reserves

1.12 Taxation

The charge for taxation us based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes

2 Turnover

The turnover and profit before taxation are attributable to the one principal activity of the group, that of operating hotels

An analysis of turnover is given below

		£'000	£'000
	United Kingdom USA	17,653 11,166	16,743
		28,819	16,743
3	Other operating income	2010	2009
(Other operating income	£'000 1,516	£'000 1,653

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

4	Operating profit		
		2010	2009
	Operating profit is stated offer phorouga	£'000	£'000
	Operating profit is stated after charging		
	Depreciation of tangible assets	943	906
	Operating lease rentals	20	22
	- Plant and machinery	26 5,746	23 5,855
	- Other assets Auditors' remuneration	3,740	18
	Remuneration of auditors for non-audit work	71	11
	The state of the s		
5	Interest payable		
	ilitelest hayable	2010	2009
		£'000	£'000
	On bank loans	1,025	-
	On other loans	265	-
		1,290	-
			
6	Taxation		
		2010	2009
	Domestic current year tax	£'000	£'000
	U K corporation tax	695	711
	Adjustment for pnor years	(12)	(22)
			
		683	689
	Deferred tax		
	Deferred tax charge	(70)	(578)
		613	111
	Factors affecting the tax charge for the year	(046)	2 101
	Profit on ordinary activities before taxation	(216)	2,181
	Profit on ordinary activities by rate of tax	(60)	610
	Depreciation in excess of capital allowances Overprovision in prior year	121 (12)	101 (22)
	Disallowable expenditure	15	(22)
	Losses carned forward	619	-
			<u> </u>
		683	689
_	Deput for the fire winters	<u></u>	
7	Result for the financial year		
	As permitted by section 408 of the Companies Act 2006, the holding company not been included in these financial statements	's profit and los	s account has
	The result for the financial year is made up as follows		
	• • • • • • • • • • • • • • • • • • • •	2010	2009
		£'000	£'000
	Holding company's profit for the financial year	1,384	2,181
	The second a brain is the memory law.		_,
			

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

GROUP

8 Tangible fixed assets

Total £'000	13,747 53,439 - (95)	67,091	6,761	7,704	59,387	6,986	
Freehold property £'000	50,959 - - (78)	50,872			50,872	'	
Investment property £'000	230	230		'	230	230	
Construction £'000	107 3 (104)	φ	'	•	9	107	
Motor vehicles £'000	186 58 	244	124	152	92	62	
Fixtures, fittings and equipment £'000	4,024 709 29 (2)	4,760	2,436	2,728	2,032	1,588	
Leasehold Improvements £'000	9,200 1,710 75 (6)	10,979	4,201	4,824	6,155	4,999	
Cost	At 1 January 2010 Additions Transfers Foreign exchange movement	At 31 December 2010	Depreciation At 1 January 2010 Charge for the year	At 31 December 2010	Net book value At 31 December 2010	At 31 December 2009	

The Investment properties were valued on an open market existing use basis by the directors as at £0 23m (2009 £0 23m). The carrying amount of the above property under the historical cost basis would be £0 23m (2009 £0 23m).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

COMPANY (Continued)

Tangible fixed assets

Total £'000	13,747	14,365	6,761	7,704	6,661	986'9
Investment property £'000	230	230		1	230	230
Construction £'000	107 3 (104)	Ø		•	ဖ	107
Motor vehicles £'000	186 48 ,	234	124	152	82	62
Fixtures, fittings and equipment £'000	4,024 248 29	4,301	2,436	2,728	1,573	1,588
Leasehold Improvements £'000	9,200	9,594	4,201	4,824	4,770	4,999
Cost	At 1 January 2010 Additions Transfers	At 31 December 2010	Depreciation At 1 January 2010 Charge for the year	At 31 December 2010	Net book value At 31 December 2010	At 31 December 2009

The investment properties were valued on an open market existing use basis by the directors at £0 23m (2009 £0 23m). The carrying amount of the above property under the historical cost basis would be £0 23m (2009 £0 23m).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

9	Investments			Group 2010	Company 2009
				£'000	£'000
	Cost or valuation				
	At 1 January 2009			88	88
	Additions				21,237
	Net book value At 31 December 2010			88	21,325
	At 31 December 2010				
	The principal subsidiary undertakings are list company is wholly owned by St Giles Hotel Lir			wn the share	capital of each
		% of equity beneficially owned	Nature of	business	Country of incorporation
	St Giles Hotel LLC	100%	Hotel manage	ment	USA
	St Giles Hotel Inc (North America)	100%	Hotel manage Dormant hold		USA
	or once victor in a (vicini vinionou)	10070	Boman nord	g company	• • • • • • • • • • • • • • • • • • • •
10	Stock				
		Gre	oup		pany
		2010	2009	2010	2009
		£'000	£'000	£'000	£'000
	Stock	122	93	44	93
	Bonded wine	61	111	61	111
		183	204	105	204
44	Dahtara				
11	Debtors	Gro	oup	Com	pany
		2010	2009	2010	2009
		£'000	£'000	£'000	£'000
	Trade debtors	1,251	973	823	973
	Amounts owed by group undertakings	-	-	5,169	5,031
	Other debtors	1,401	6,306	1,302	1,275
	Prepayments and accrued income	933	145	395	145
	Deferred taxation (note 12)	282	212	282	212
		3,867	7,636	7,971	7,636

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2009

12 Deferred taxation

The deferred taxation included in the balance sheet is as follows -	2010 £'000	2009 £'000
Included in debtors	282	212
The movement in the deferred taxation account during the year was -	2010 £'000	2009 £'000
At 1 January 2010 Profit and loss account movement ansing during the year	212 70	(366) 578
At 31 December 2010	282	212
The balance of the deferred taxation account consists of the tax effect of timing dif	fferences in res	pect of -

	2010 £'000	2009 £'000
Excess of depreciation over taxation allowances	282	212

Deferred tax ansing on losses in the group's US subsidiary undertaking for the period have not been recognised due to the inability to accurately assess its value and due to current uncertainty surrounding its recoverability

13 Creditors: amounts falling due within one year

o.ouo. uouo ,ug uuo m	Group		Company	
	2010 £'000	2009 £'000	2010 £'000	2009 £'000
Trade creditors	1,459	554	605	554
Amounts owed by group undertakings	-	-	-	2
Corporation tax	384	710	384	710
Other taxes and social security costs	1,402	655	535	655
Other creditors	2,433	23	374	21
Accruals and deferred income	3,497	4,878	3,090	4,878
	9,175	6,820	4,988	6,820

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

14	Creditors: amounts falling due after one ye	ear			
	-	Gro	up	Comp	any
		2010 £'000	2009 £'000	2010 £'000	2009 £'000
	oans	8,144	-	8,144	-
В	ank loans	37,495	-	11,635	-
		45,639		19,779	
L	oan matunty analysis:	Gro	up	Comp	anv
		2010 £'000	2009 £'000	2010 £'000	2009 £'000
th	epayment more than 2 years but not more an 5 year epayment more than 5 years	45,639 -	- -	19,779 -	- -
		45,639	-	19,779	-

The bank loan is interest bearing and is secured by way of a fixed charge over the property and a floating charge over the remaining assets of the group. The loan is due for repayment in 2015

The loan of £8,144,000 is from a related party, Ravencroft Investments Limited (see note 21, related parties) The loan is interest bearing and is an arms length transaction

15 Share capital

o onare supriui	Comp	any
	2010 £'000	2009 £'000
Authorised	2 000	£ 000
850,000 Ordinary shares of £1 each	850	850
		
Aliotted, called up and fully paid		
555,420 Ordinary shares of £1 each	555	555

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

16	Statement of movements on reserves - G	•		_	5 C
		Share premium account £'000	Capital redemption reserve £'000	Foreign exchange reserve £'000	Profit and loss account £'000
	Balance at 1 January 2010	127	320	-	13,366
	Loss for the year	•	-	-	(829)
	Foreign exchange movement on reserves	-		59	-
	Balance at 31 December 2010	127	320	59	12,537
	Company		Chara	Canital	Profit and
			Share premium account £'000	Capital redemption reserve £'000	loss account £'000
	Balance at 1 January 2010		127	320	13,366
	Profit for the year		121	520	1,384
	From for the year				
	Balance at 31 December 2010		127	320	14,750
17	Reconciliation of movements in sharehold	ders' funds			
		Gro	oup	Comp	any
		2010 £'000	2009 £'000	2010 £'000	2009 £'000
	(Loss)/profit for the financial year Other recognised gains and losses	(829) 59	2,070	1,384	2,070
	Opening shareholders' funds	14,368	12,298	14,368	12,298
	Closing shareholders' funds	13,598	14,368	15,752	14,368
18	Financial commitments		···		
	At 31 December 2010, the group had annual con	nmdments under	non-cancellable	e operating leas	ses as follows
	Land and buildings			2010 £'000	2009 £'000
	Expiry date:				
	In over five years			3,673	3,673

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2010

19 Employees

Number of employees

The average monthly number of employees (excluding directors) during the year was

	2010 Number	2009 Number
Number of hotel staff Number of administrative staff	285 78	51 117
	363	168
Employment costs	2010 £'000	2009 £'000
Wages and salaries Social security costs Other pension costs	8,014 2,570 52	3,368 300 52
	10,636	3,720
Directors' remuneration	2010 £'000	2009 £'000
Aggregate remuneration Pension contributions	98 10	108 10
	108	118
		

20 Acquisitions

During the period, the company acquired its subsidiary at a time when its net assets were \$2. No assets or liabilities were obtained other than the share capital of \$2.

21 Related party transactions

During the year, the company was charged rent of £5,745,551 (2009 £480,055) by Ravencroft Investments Incorporated, a company whose shareholders are substantially the same as those of St Giles Hotel Limited

At the balance sheet date the amount due to Ravencroft Investment Incorporated was £2,326,371 (2009 £779,104) in respect of rent. A loan of \$12,600,000 is also due at the balance sheet date and is included in creditors due after one year. Interest of £264,834 has been charged on this loan during the period

The company has taken advantage of the exemption under FRS8 related parties to not disclose transactions with other group companies on the basis that group accounts are prepared. All other related party transactions have been disclosed

22 Control

No individual shareholder owns a controlling interest in the shares of the company				