ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2002

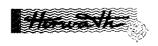


HORWATH CLARK WHITEHILL

Chartered Accountants

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ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED YEAR ENDED 31 AUGUST 2002

COMPANY NUMBER

535836

REGISTERED CHARITY NUMBER

311062

DIRECTORS

The Directors of the Company, who are also the charity trustees, and the Governors of the School and who served during the year were:

D K Baker

(resigned 26 May 2002)

N A Robertson B G Goodall A G Pollard Mrs M Clarke

Mr V McClure

(appointed 16 March 2002)

The Directors are elected at a full Directors' Meeting.

COMPANY SECRETARY

AND SCHOOL BURSAR

Mrs P Murray-Jones

HEADMASTER

C Reid

BUSINESS ADDRESS

Barrington Road Letchworth Hertfordshire SG6 3JZ

REGISTERED OFFICE

Barrington Road Letchworth Hertfordshire SG6 3JZ

AUDITORS

Horwath Clark Whitehill 25 New Street Square

London EC4A 3LN

PRINCIPAL BANKERS

Barclays Bank plc Station Place Letchworth Hertfordshire

PRINCIPAL SOLICITORS

Brignalls, Balderston and Warren

Broadway Chambers

Letchworth Hertfordshire

ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED DIRECTORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2002

The Directors present their report, together with the audited financial statements of St Christopher School (Letchworth) Limited for the year ended 31 August 2002.

ORGANISATION, OBJECTS AND POLICY

The School is a registered charity and a limited company and is governed by its memorandum and articles of association.

The object of the school is the education of girls, boys and adult students of either sex.

The Directors determine the general policy of the School. There have been no changes in policy from the previous year. The day to day management is delegated to the Headmaster and the Bursar.

The results for the year are set out on page 6.

The Directors consider the net incoming resources to be satisfactory. The review of the year and future developments are in the chairman's report on page 4.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements:
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.

MARKET VALUE OF LAND AND BUILDINGS

The leasehold properties were revalued by the Directors on 31 August 1979 and additions since that date are included at cost.

Due to the specialised nature of the buildings, the market value of the company's properties is difficult to ascertain. However the Directors consider that such value would be greater than the written down value at which they are included in the annexed balance sheet.

ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2002

RISK MANAGEMENT

The Governors have examined the principal areas of the School's operations and considered the major risks faced in each of these areas. In the opinion of the Governors, the School has established resources and review systems which under normal conditions, should allow these risks to be mitigated to an acceptable level in its day to day operations.

RESERVES

Notes 10 and 11 splits the funds between those restricted as to their use, those designated for specific purposes and those available for the day to day requirements of the School. The Directors consider that the assets held in these funds are available and adequate to fulfil the obligations of the School.

At the balance sheet date, the School held unrestricted funds totalling £7,548,272. The School's buildings represent £6,932,725 and other fixed assets total £239,846. At present time the Governors have been focusing on the development of the School and capital expenditure of £294,179 was made in the year ending 31 August 2002.

With this in mind, the Governors have examined the School's cash flows and are satisfied that they are adequate for the purpose of meeting its working capital requirement. For some years the Governors have had an established policy of keeping a cash reserve at a level equating to at least one month's expenditure.

DIRECTORS

The Directors during the year under review and the shares in the company in which they were interested at the beginning and end of the year were:

The state of the s	Ordinary shares of £1 each		
	At 31 August 2002	1 September 2001	
D K Baker (resigned 26 May 2002)	-	4	
N A Robertson	8	4	
B G Goodall	4	4	
A G Pollard	8	4	
Mrs M Clarke	4	4	
Mr V McClure	4	-	

AUDITORS

A resolution to re-appoint Horwath Clark Whitehill will be made in accordance with Section 385 of the Companies Act 1985.

This report was approved by the board on:

Signed on behalf of the board of Directors



ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED CHAIRMAN'S REPORT FOR THE YEAR ENDED 31 AUGUST 2002

The Governors consider the results for the year to be good. Demand for the educational experience that the School offers continues to be very strong. The number of pupils in the School increased by about 3.5% on the previous year and income was up nearly 9%. However, the costs of running the School also increased significantly, by just over 10% principally caused by a further significant rise in teachers' salaries which had, in common with other independent schools necessitated a rise in fees ranging from 7.0 to 7.7%. The overall effect was that there was no real increase in the operating surplus for the year. There was growth in our net incoming resources. It is essential, for the School to have a reasonable operating surplus each year if it is to continue to invest appropriately so that it can provide properly for its pupils.

For the Summer Term 2002 the total school roll was 596 pupils (576 in 2000/2001) of which 353 were boys and 243 were girls with 106 boarders and 490 day pupils.

Pupil numbers for the year starting in September 2002 show a continued increase on the previous year, with a modest recovery in the number of boarders. The demand for day places for September 2002 was very high, at both Junior and Senior level. The Governors plan to invest in the continued development of St. Christopher and are now accumulating resources so as to be able to improve the teaching accommodation in the Senior School with the addition of a further new building.

The Governors are conscious that the success of the School is due to the standards of excellence and dedication that are shown by the Head and the staff of the School. The support of parents and the commitment of pupils to the School and the support that they, and the staff, give to it ensures that it continues to thrive and maintain its unique quality. The Governors are grateful to all members of the School community for everything they have done to contribute to giving the School another successful year.

Garth Pollard

Chairman of the Governors

INDEPENDENT AUDITORS REPORT TO THE SHAREHOLDERS OF ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED

We have audited the financial statements of St Christopher School (Letchworth) Limited for the year ended 31 August 2002 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes. These financial statements have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and the accounting policies set out therein.

Respective responsibilities of the directors and auditors

The responsibilities of the directors who are also the charity trustees under charity law, for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards are set out in the Statement of Directors' Responsibilities.

HORWATH CLARK WHITEHILL

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Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' and Chairman's Reports are not consistent with the financial statements, if the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the charitable company is not disclosed.

We read other information contained in the Directors' Report and Chairman's Report and consider whether it is consistent with the audited financial statements. This other information comprises only the Directors' Report and Chairman's Report. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

Basis of opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance as to whether the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Unqualified opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the charitable company as at 31 August 2002 and of its incoming resources and application of resources, for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

The with Clah Willelie Chartered Accountants and Registered Auditors

Date Miz/02

25 New Street Square London EC4A 3LN

ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 AUGUST 2002

INCOME AND EXPENDITURE					
		Unrestricted School	Restricted		
	Notes	Fund £	Funds £	2002 £	2001 £
Incoming Resources		~		_	
Donations Covenanted donations		25,432	16,417 -	16,417 25,432	24,722 26,121
Activities in furtherance of the				,	,
charity's objects Fees receivable	2	5,001,681	_	5,001,681	4,557,847
Coaching charges		17,944	•	17,944	17,807
Activities to generate funds Swimming pool income		113,079		113,079	112,562
Bank and other interest		53,828		53,828	40,802
Other income		11,432		11,432	21,497
Total Incoming Resources		5,223,396	16,417	5,239,813	4,801,358
Less: Cost of Generating Funds					
Swimming pool costs		114,697		114,697	98,128
Net incoming resources available					
for charitable application		5,108,699	16,417	5,125,116	4,703,230
Charitable Expenditure:					
Teaching costs		2,635,732	-	2,635,732	2,322,785
Welfare Premises		680,625 818,921	•	680,625 818,921	605,474 774,213
Support costs		541,416	-	541,416	553,827
Management and administration of the Charity		11,572		11,572	9,176
of the Gharity				11,312	
Total Charitable Expenditure		4,688,266		4,688,266	4,265,475
Total Resources Expended	3	4,802,963		4,802,963	4,363,603
Net incoming resources before					
Transfers		420,433	16,417	436,850	437,755
Transfer between funds	10	16,417	(16,417)		
Net movement in funds after transfers		436,850	-	436,850	437,755
Balances brought forward at 1 September 2001		7,111,450		7,111,450	6,673,695
Balances carried forward at 31 August 2002		7,548,300		7,548,300	7,111,450

The notes on pages 9 to 15 form part of these accounts.

ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED BALANCE SHEET AS AT 31 AUGUST 2002

	Notes	2002	2001
TANGIBLE FIXED ASSETS		£	£
School buildings and equipment	4	7,172,571	7,195,657
INVESTMENTS	5	7	7
CURRENT ASSETS			
Debtors	6	155,151	207,745
Cash		1,411,389	839,701
		1,566,540	1,047,446
CREDITORS: amounts due within one year	7	(808,960)	(788,633)
NET CURRENT ASSETS		757,580	258,813
TOTAL ASSETS LESS CURRENT LIABILITIES		7,930,158	7,454,477
CREDITORS : amounts due after more than one year Final term deposits		(381,858)	(343,027)
TOTAL NET ASSETS		7,548,300	7,111,450
		•	
CAPITAL AND RESERVES Called up share capital	8	28	28
UNRESTRICTED FUNDS	11	7,548,272	7,111,422
		7,548,300	<u>7,111,450</u>

Approved by the Directors on and signed on its behalf by

Directors

The notes on pages 9 to 15 form part of these accounts.

ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2002

Reconciliation of Net Incoming Resources to Net Cash Inflow from Operations	£	2002 £	2001 £
Net incoming resources Depreciation and amortisation charges Decrease in debtors Increase in creditors Net interest received		436,850 317,265 52,594 59,158 (53,828)	437,755 300,017 77,777 93,387 (40,728)
Net cash inflow from operations		812,039	868,208
CASH FLOW STATEMENT Net cash inflow from operations		812,039	868,208
Returns on investments and servicing of finance Interest received Interest paid	53,828	0.2,000	40,802 (74)
Net cash inflow from returns on investments and servicing of finance		53,828	40,728
Capital expenditure and financial investment Payments to acquire tangible assets		(294,179)	(329,995)
Increase in cash in the year		571,688	578,941
Analysis of Changes in Net Funds	31 August 2001 £	Cash Flows £	31 August 2002 £
Cash at bank and in hand	839,701	571,688	1,411,389

The notes on pages 9 to 15 form part of these accounts.

1. ACCOUNTING POLICIES

a) Basis of Preparation

The accounts are prepared under the historical cost convention as modified by the revaluation of certain assets and in accordance with The Companies Act 1985, applicable accounting standards and the principals of the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2000)".

The School owns the whole of the share capital of St. Christopher School Guilds Limited. In the opinion of the Governors the activities of the company are not material in the context of the overall accounts and therefore consolidated accounts are not prepared. The company results and net assets position at the balance sheet date are set out in note 15.

b) Tangible Fixed Assets

Depreciation is provided on all tangible fixed assets in use, other than freehold land, at rates and bases calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Freehold buildings

Long leasehold property, acquired prior to 1979

Long leasehold property other

Swimming pool/plant

Fixtures, fittings and equipment

Motor vehicles

Computer equipment

Temporary classrooms

- over 50 years

- over the term of the lease

- over 50 years

- over 25/10 years

- over 5 years - over 5 years

- over 3 years

- over 10 years

Long leasehold property is considered by the directors to have a sufficient economic life to allow it to be amortised over its lease term of 111 years, as at 31 August 2002. Its service potential is such that the directors consider the carrying value, which under the transitional provisions of FRS 15 will not be updated, is not impaired. The directors will review this position annually.

c) Fees

Fees consist of charges for the School year ending 31 August 2002 less bursaries and allowances.

d) Expenditure

Expenditure is allocated to expense headings either on a direct cost basis, or apportioned according to time spent.

e) Teaching costs

Supplies of games equipment, books, stationery and sundry materials are written off to the general revenue account when the expenditure is incurred.

f) Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the profit and loss account as incurred.

1. ACCOUNTING POLICIES (CONTINUED)

g) Pensions

FEES RECEIVABLE

2.

The School contributes to the Teachers' Pension Defined Benefits Scheme at rates set by the Scheme Actuary and advised to the Board by the Scheme Administrator. The Scheme is a multi employer pension scheme and it is not possible to identify the assets and liabilities of the Scheme which are attributable to the School. In accordance with FRS17 the Scheme is accounted for as a defined contribution scheme.

۷.	FEES RECEIVABLE			2002 £	2007 £
	Fees receivable consists of:			~	~
	Gross fees			5,537,242 <i>4,</i> 5	969,318
	Less: Bursaries			(168,469) (1	16,501)
	Allowances			(367,092) (2	94,970)
				5,001,681 4 ,	557,847
3.	ANALYSIS OF TOTAL RESOURCES EX	PENDED			
	2002	Staff costs	Other	Depreciation	Total
		£	£	£	£
	Cost of Generating Funds				
	Swimming pool costs	77,730	36,967		114,697
	Charitable Expenditure:				
	Education	2,311,079	232,671	91,982	2,635,732
	Welfare	469,380	203,479	7,766	680,625
	Premises	341,241	265,352	212,328	818,921
	Support costs	281,215	255,012	5,189	541,416
	Management and Administration of the				
	Charity		11,572		11,572
		3,402,915	968,086	317,265	4,688,266
	2001				
	Cost of Generating Funds	00.000	04.400		00.400
	Swimming pool costs	66,990	31,138	. <u> </u>	98,128
	Charitable Expenditure:				
	Education	2,008,389	225,100	89,296	2,322,785
	Welfare	396,553	201,719	7,202	605,474
	Premises	297,005	278,040	199,168	774,213
	Support costs	284,864	264,612	4,351	553,827
	Management and administration of the Charity	_	9,176	-	9,176
	,	2,986,811	978,647	300,017	4,265,475
					-,,

2001

2002

3. ANALYSIS OF TOTAL RESOURCES EXPENDED (CONTINUED)

Expenditure includes the following:	2002 £	2001 £
Direct charitable expenditure includes: Ex-Gratia and redundancy costs Other expenditure includes:		5,700
Auditor's remuneration: for audit Operating lease rentals – other Depreciation Amortisation	9,811 18,783 143,781 173,484	8,519 13,757 129,656 170,361
Staff Costs Wages and salaries Social security costs Pension contributions	3,028,885 236,915 214,845 3,480,645	2,665,875 209,914 178,012 3,053,801

The average number of employees in the year was144 (2001 - 136) of which 64 (2001 - 61) were full time teaching staff. Neither the Directors nor persons connected with them received any remuneration or other benefits from the School or any connected organisation.

The number of employees whose emoluments exceeded £50,000 were:

, , , , , , , , , , , , , , , , , , ,	No.	No.
£70,001 - £80,000	-	1
£80,001 - £90,000	1	

4.	TANGIBLE FIXED	ASSETS					
		Freehold Property £	Long Leasehold Property £	Motor vehicles £	Fixtures fittings and equipment £	Computer Equipment £	Total £
	Cost/valuation 1 September 2001	162,050	8,449,950	63,731	917,774	445,458	10,038,963
	Additions		132,045		115,249	46,885	294,179
	31 August 2002	_162,050	8,581,995	63,731	1,033,023	492,343	10,333,142
	Depreciation						
	1 September 2001 Charge for year	31,251 2,841	1,606,585 170,643	54,342 9,389	773,509 72,062	377,619 62,330	2,843,306 317,265
	31 August 2002	34,092	1,777,228	63,731	845,571	439,949	3,160,571
	Net book values	127.050	6 904 767		497 450	E2 204	7 472 574
	31 August 2002	127,958	6,804,767		187,452	52,394	7,172,571
	31 August 2001	130,799	6,843,365	9,389	144,265	67,839	7,195,657

The value of leasehold land and buildings shown above includes a valuation of £1,116,000 for land and buildings that had a historical cost of £400,319. These were revalued by the directors on 31 August 1979.

5.	INVESTMENTS	2002 £	2001 £
	Investment in subsidiary undertaking (note 15)	7	7
6.	DEBTORS		
	Fees Amounts owed by subsidiary undertaking Other debtors Prepayments and accrued income	30,853 - 33,884 90,414	56,572 39,853 23,467 87,853
		155,151	207,745

7.	CREDITORS: Due within one year			2002 £	2001 £
				T.	L
	Fees in Advance			653,741	562,068
	Final term deposits			51,096	59,755
	Trade creditors			-	10,958
	Other taxes and social security			-	55,008
	Accruals and deferred income			85,525	85,195
	Other creditors			18,598	15,649
				808,960	788,633
				·	
8.	SHARE CAPITAL	No.	Value	No.	Value
		2002	2002	2001	2001
	Authorised				
	Ordinary shares of £1 each	50	50	50	50
	Allotted and fully paid:				
	Ordinary shares of £1 each	20	20	20	20
	Ordinary shares of £1 each	28	28	28	28

The ordinary shareholders have no rights to receive any dividend or bonus out of profits and no rights to surplus assets on a winding up.

9. ALLOCATION OF THE CHARITY NET ASSETS

The net assets are held for the various funds as follows:

		Fixed assets Ir £	ivestments £	Net current assets £	Long term liabilities £	Total £
	Unrestricted funds Share capital	7,172,571		757,552 28	(381,858)	7,548,272
		7,172,571	7	757,580	(381,858)	7,548,300
10.	RESTRICTED FUNDS	0.4				
		Balance 1 September 2001	Incoming Resources	Resources Expended	Transfers	Balance 31 August 2002
		£	£	£	£	£
	2000 Development					
	Appeal	_	16,417		(16,417)	

The transfer of £16,417 from the restricted fund to the unrestricted fund represents the reimbursement of expenditure by the unrestricted fund for which restricted income was subsequently received.

11. UNRESTRICTED FUNDS

	Balance 1 September 2001 £	Incoming Resources £	Resources Expended £	Transfers £	Balance 31 August 2002 £
General	7,111,422	5,223,396	(4,802,963)	16,417	7,548,272

The unrestricted funds are retained as necessary to cover working capital requirements.

12. OPERATING LEASE COMMITMENTS

	2002	2001
Annual commitments under operating	£	£
leases expiring:		
within one year	555	-
within two to five years	24,390	17,647
	24,945	17,647

13. PENSION COSTS

The School participates in a multi-employer pension scheme, the Governments, Teachers' Pension Defined Benefits Scheme, for its teaching staff. The pension liability is the responsibility of the Teachers' Pension. As a result it is not possible to identify the assets and liabilities of the Scheme which are attributable to the School.

The last Report to the Government Actuary (GA) covered the period 1 April 1991 to 31 March 1996. The valuation statement as at 31 March 1996 showed a balance of liability to be met by employers' supplementary contributions of £3,960 million. The G A concluded, in his supplementary report of March 2000 specifying an alternative pattern of employers' supplementary contributions, that the balance of liability could be eliminated by supplementary contributions of 0.4% of pay from 1 April 2000 to 31 March 2002, and of 1.35% from 1 April 2002 to 31 March 2004.

Following this report normal contributions have been raised to 14.35%, 6% to be paid by the teachers and 8.35% by the employer. The new normal rate operated from 1 April 2002. The financial assumptions in the G A report were that prices would increase by 5% and salaries by 6.5%, and the rate of return on investments would be 8.5%. During the year the School contributed £214,845 to the Scheme. (2001: £178,012).

14. ST CHRISTOPHER SCHOOL GUILDS LIMITED

The school holds a 100% interest in a trading company, St Christopher School Guilds Limited, with the School receiving any surpluses earned by the company as a covenanted donation.

The financial statements of the company for the year ended 31 August 2002 which are not consolidated with the School financial statements, showed the following position:

BALANCE SHEET	2002	2001 £
CURRENT ASSETS	£	Ĭ.
Debtors	36,806	36,337
Cash	2,936	32,663_
	39,742	69,000
CREDITORS: amounts falling due within one year	(39,735)	(68,993)
NET CURRENT ASSETS	7	7
TOTAL NET ASSETS	7	
CAPITAL AND RESERVES		
Called up share capital	7	7
Profit and loss account (below)		
	7	7
PROFIT AND LOSS ACCOUNT	20.045	27.250
Turnover Operating Costs	36,945 (11,513)	37,359 (11,238)
Operating Costs	(11,513)	(11,230)
Profit from continuing activities	25,432	26,121
Covenanted donation gross	(25,432)	(26,121)
Balance brought forward		
Balance carried forward	_	-

15. RELATED PARTY TRANSACTIONS

Included within operating costs of St Christopher School Guilds Limited is £10,000 recharged from the School which represents a reimbursement in respect of time spent by the Charity's staff on subsidiary business.