# ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 1998



### HORWATH CLARK WHITEHILL

Chartered Accountants

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### ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED YEAR ENDED 31 AUGUST 1998

**COMPANY NUMBER** 

535836

**REGISTERED CHARITY NUMBER** 

311062

### **DIRECTORS**

The Directors of the Company, who are also the charity trustees, and the Governors of the School and who served during the year were:

D K Baker Miss A Jacob N A Robertson Mrs M E Marsh B G Goodall Mrs A Priestley

The Directors are elected at a full Directors' Meeting.

COMPANY SECRETARY AND SCHOOL BURSAR

Mrs P Murray-Jones

**HEADMASTER** 

C Reid

**BUSINESS ADDRESS** 

Barrington Road Letchworth Hertfordshire SG6 3JZ

**REGISTERED OFFICE** 

Barrington Road Letchworth Hertfordshire SG6 3JZ

**AUDITORS** 

Horwath Clark Whitehill 25 New Street Square

London EC4A 3LN

PRINCIPAL BANKERS

Barclays Bank plc Station Place Letchworth Hertfordshire

PRINCIPAL SOLICITORS

Balderston and Warren Broadway Chambers

Letchworth Hertfordshire

### ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED DIRECTORS' REPORT FOR THE YEAR ENDED 31 AUGUST 1998

The Directors present their report, together with the audited financial statements of St Christopher School (Letchworth) Limited for the year ended 31 August 1998.

### ORGANISATION, OBJECTS AND POLICY

The School is a registered charity and a limited company and is governed by its memorandum and articles of association.

The object of the school is the education of girls, boys and adult students of either sex.

The Directors determine the general policy of the School. There have been no changes in policy from the previous year. The day to day management is delegated to the Headmaster and the Bursar.

The results for the year are set out on page 6.

The Directors consider the net incoming resources to be satisfactory. The review of the year and future developments are in the chairman's report on page 4.

### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities.

### MARKET VALUE OF LAND AND BUILDINGS

The leasehold properties were revalued by the Directors on 31 August 1979 and additions since that date are included at cost.

Due to the specialised nature of the buildings, the market value of the company's properties is difficult to ascertain. However the Directors consider that such value would be greater than the written down value at which they are included in the annexed balance sheet.

### ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 1998

### **RESOURCES**

Note 10 splits the funds between those restricted as to their use, those designated for specific purposes and those available for the day to day requirements of the School. The Directors consider that the assets held in these funds are available and adequate to fulfil the obligations of the School.

### **DIRECTORS**

The Directors during the year under review and the shares in the company in which they were interested at the beginning and end of the year were:

Ordinary shares of £1 each
At 1 September 1997 31 August 1998

D K Baker	4	4
Miss A Jacob	4	4
N A Robertson	4	4
Mrs M E Marsh	4	4
B G Goodali	4	4
Mrs A Priestley	4	4

In addition to the above, N A Robertson and Mrs M E Marsh are joint holders of a further 4 shares.

### **YEAR 2000**

There is a risk that certain computers and other electronic systems will not function properly when they encounter dates in incorporating the year 2000.

The Governors have commenced an assessment of the risk that the "Millennium Bug" presents a risk to the School's operations.

The School's main computer systems have been assessed and are being updated where necessary to ensure year 2000 compliance. When the assessment of other systems and equipment is complete, the Governors will make arrangements to replace or modify it, and where necessary find alternative suppliers and service providers to ensure there is no disruption to School operations. However, the School has no control over such suppliers.

### **AUDITORS**

A resolution to re-appoint Horwath Clark Whitehill will be made in accordance with Section 385 of the Companies Act 1985.

This report was approved by the board on: 60 March 1999

Signed on behalf of the board of Directors

Governor

### ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED CHAIRMAN'S REPORT FOR THE YEAR ENDED 31 AUGUST 1998

The Governors consider the results for the year to be very satisfactory. There was an increase in pupil numbers over the previous year with a corresponding increase in Incoming Resources. Resources Expended were contained as a result of the closure of a boarding house. The result was a useful increase in our Net Incoming Resources.

For the summer term the total school roll was 509 pupils (474 in 1996/1997), of which 328 were boys and 181 were girls, with 135 boarders and 374 day pupils. After many changes in 1996/1997 the year 1997/1998 was one of consolidation. There were a number of developments during the year.

- The school arranged the expansion of the bus service to provide for growing demand for day places from North London.
- Little Arundale was closed as a boarding house and is now being used for an expanded Junior School.
- The good response to an Appeal for funds, together with favourable financial results, has enabled the Governors to authorise the building of a new swimming pool during 1999.

Pupils numbers for the year starting September 1998 showed another healthy increase on last year at 536 (up 33 - 6.5%). However, the drift from boarding to day continues in line with national trends. The high demand for places in the junior school has led the Governors to launch a review of the future provision for younger pupils.

The Governors would like to thank the Head and his staff for another excellent year.

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### AUDITORS REPORT TO THE SHAREHOLDERS OF ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED



We have audited the financial statements on pages 6 to 16 which have been prepared under the accounting policies set out on page 9.

### Respective Responsibilities of Directors and Auditors

As described on page 2 the company's Directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those financial statements and to report our opinion to you.

### **Basis of Opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of the information in the financial statements.

### **Unqualified Opinion**

In our opinion, the financial statements give a true and fair view of the state of the company's affairs at 31 August 1998 and of the surplus for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

Howark Clark Whitehiel

10 March 1999

### ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 AUGUST 1998

	Notes	Unrestricted School Fund £	Restricted Funds £	1998 £	1997 £
INCOMING RESOURCES Fees receivable Donations and other income Covenanted donation Bank and other interest	2	3,628,598 20,614 14,880 91,063	66,548 - 	3,628,598 87,162 14,880 91,063	3,310,259 53,608 39,600 57,030
Total Incoming Resources		3,755,155	66,548	3,821,703	3,460,497
RESOURCES EXPENDED Direct Charitable Expenditure: Teaching costs		1,642,278	-	1,642,278	1,592,743
Welfare Premises		613,766 627,404	-	613,766 627,404	634,763 563,312
Support costs		449,278	1,586	450,864	439,472
		3,332,726	1,586	3,334,312	3,230,290
Other Expenditure: Interest Management and administration		3,940	-	3,940	6,102
of the Charity		8,500		8,500	8,563
		12,440		12,440	14,665
Total Resources Expended	3	3,345,166	1,586	3,346,752	3,244,955
Net Incoming Resources before transfers Transfers	11	409,989 153,697	64,962 (153,697)	474,951 	215,542
Net incoming resources after transfers		563,686	(88,735)	474,951	215,542
Unrealised (loss)/gain on investment assets			(33)	(33)	(8)
Net Movement in funds		563,686	(88,768)	474,918	215,534
Balances brought forward at 1 September 1997		5,348,749	130,951	5,479,700	5,264,166
Balances carried forward at 31 August 1998		5,912,435	42,183	5,954,618	5,479,700

The notes on pages 9 to 16 form part of these accounts.

### ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED BALANCE SHEET AS AT 31 AUGUST 1998

	Notes	1998 £	1997 £
TANGIBLE FIXED ASSETS School buildings and equipment	4	5,349,309	5,221,829
INVESTMENTS	5	208	241
CURRENT ASSETS Debtors Cash	6	128,637 1,253,144	172,541 918,110
		1,381,781	1,090,651
CREDITORS: amounts due within one year	7	(490,319)	(549,692)
NET CURRENT ASSETS		891,462	540,959
TOTAL ASSETS LESS CURRENT LIABILITIES		6,240,979	5,763,029
CREDITORS: amounts due after more than one year Bank loan Final term deposits	8	(5,954) (280,379)	(24,939) (258,362)
TOTAL NET ASSETS		5,954,646	5,479,728
CAPITAL AND RESERVES Called up share capital	9	28	28
RESTRICTED FUNDS	11	42,183	130,951
UNRESTRICTED FUNDS Designated General	12 13	5,324,365 588,070 5,954,646	5,048,299 300,450 5,479,728

Approved by the Directors on io March 1999 and signed on its behalf by

Directors

The notes on pages 9 to 16 form part of these accounts.

### ST CHRISTOPHER SCHOOL (LETCHWORTH) LIMITED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 1998

Reconciliation of Net Incoming Reso Cash Inflow from Operations	urces to Net	£	1998 £	1997 £
Net incoming resources Depreciation and amortisation charges Decrease in debtors (Decrease)/increase in creditors Net interest received			474,951 221,384 43,904 (38,706) (87,123)	215,542 201,476 9,190 (16,813) (50,928)
Net cash inflow from operations			614,410	358,467
CASH FLOW STATEMENT				
Net cash inflow from operations			614,410	358,467
Returns on investments and servicin Interest received Interest paid	g of finance	91,063 (3,940)		57,030 (6,102)
Net cash inflow from returns on investment and servicing of finance	ents		87,123	50,928
Capital expenditure and financial inv Payments to acquire tangible assets Receipts from sale of tangible fixed assets		(348,864)		(330,057)
Net cash outflow from capital expenditu financial investment	re and		(348,864)	(330,057)
Net cash inflow before financing			352,669	79,338
Financing Loan repayments		(17,635)		(19,955)
Net cash outflow from financing			(17,635)	(19,955)
Increase in cash in the year			335,034	59,383
Analysis of Changes in net Debt	1 September 1997	Cash Flows	Other Changes	31 August 1998
Cash at bank and in hand	£ 918,110	£ 335,034	£	£ 1,253,144
Debt due within 1 year Debt due after 1 year	(17,640) (24,939)	17,635	(18,985) 18,985	(18,990) (5,954)
	875,531	352,669		1,228,200

The notes on pages 9 to 16 form part of these accounts.

### 1. ACCOUNTING POLICIES

### a) Basis of Preparation

The accounts are prepared under the historical cost convention as modified by the revaluation of certain asset and in accordance with applicable standards and the principals of the Statement of Recommended Practice "Accounting by Charities".

The School owns the whole of the share capital of St. Christopher School Guilds Limited. In the opinion of the Governors the activities of the company are not material in the context of the overall accounts and therefore consolidated accounts are not prepared. The company results and net assets position at the balance sheet date are set out in note 17.

### b) Tangible Fixed Assets

Depreciation is provided on all tangible fixed assets in use, other than freehold land, at rates and bases calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Freehold buildings - over 50 years

Long leasehold property, acquired prior to 1979 - over the term of the lease

Long leasehold property - other - over 50 years
Fixtures, fittings and equipment - over 5 years
Motor vehicles - over 5 years
Computer equipment - over 3 years
Temporary classrooms - over 10 years

Long leasehold property acquired prior to 1979 represents historic buildings for which the School makes adequate provision in respect of upkeep and maintenance. The Directors consider it to be appropriate to depreciate these buildings over the life of the lease which at 31 August 1998 had 115 years to run.

### c) Fees

Fees consist of charges for the School year ending 31 August 1998, less bursaries and allowances.

### d) Expenditure

Expenditure is allocated to expense headings either on a direct cost basis, or apportioned according to time spent.

### e) Teaching costs

Supplies of games equipment, books, stationery and sundry materials are written off when the expenditure is incurred.

### f) Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the profit and loss account as incurred.

2.	FEES	RECEIVABLE	1998 £	1997 £
	Fees re Gross Less:	eceivable consists of: fees Bursaries	3,942,763 (94,363)	3,554,225 (94,548)
		Allowances	(219,802) 3,628,598	3,310,259

### 3. ANALYSIS OF TOTAL RESOURCES EXPENDED

				1998
	Staff costs	Other	Depreciation	Total
	£	£	£	£
Direct Charitable Expenditure:				
Teaching costs	1,441,415	148,333	52,530	1,642,278
Welfare	378,408	214,804	20,554	613,766
Premises	204,612	286,361	136,431	627,404
Support costs	217,253	220,156	11,869	449,278
	2,241,688	869,654	221,384	3,332,726
Other Expenditure:				
Interest	•	3,940	-	3,940
Management and Administration of the				
Charity		8,500		8,500
	2,241,688	882,094	221,384	3,345,166
				1997
Direct Charitable Expenditure:				
Teaching costs	1,382,235	171,800	38,708	1,592,743
Welfare	416,623	197,474	20,666	634,763
Premises	195,052	238,436	129,824	563,312
Support costs	213,853	213,340	12,279	439,472
	2,207,763	821,050	201,477	3,230,290
Other Expenditure:				
Interest	-	6,102	-	6,102
Management and administration of the Charity	_	8,563	-	8,563
Onany				
	2,207,763	835,715	201,477	3,244,955
	_		•	

### 3. ANALYSIS OF TOTAL RESOURCES EXPENDED (CONTINUED)

Expenditure includes the following:	1998 £	1997 £
Direct charitable expenditure includes:		
Ex-Gratia and redundancy costs	-	30,607
Other expenditure includes:	<u> </u>	
Auditor's remuneration:		
for audit	7,800	7,520
for other services	-	558
Operating lease rentals - other	10,795	9,170
Depreciation	110,698	94,599
Amortisation	110,686	106,877
Staff Costs		
Wages and salaries	1,932,748	1,929,890
Social security costs	156,088	154,709
Pension contributions	152,852	123,164
	2,241,688	2,207,763
The average number of employees in the year was 114 (1997- 116 were full time teaching staff. Neither the Directors nor persons con any remuneration or other benefits from the School or any connected	nected with the	
The number of employees whose emoluments exceeded £40,000 we		
	No.	No.
£50,001 - £60,000	1	1

4.	TANGIBL	E FIXED	ASSETS
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	Freehold Property £	Long Leasehold Property £	Motor vehicles £	Fixtures fittings and equipment f	Computer equipment	Total £
Cost/valuation	, -	~	~	~	~	~
1 September 1997	162,050	5,984,644	50,784	672,715	182,066	7,052,259
Additions	-	190, <b>4</b> 65	46,953	42,657	68,789	348,864
Disposals			(11,152)			(11,152)
31 August 1998	162,050	6,175,109	86,585	715,372	250,855	7,389,971
Depreciation						
1 September 1997 Adjustments for	19,887	1,052,459	50,784	551,127	156,173	1,830,430
disposal	-	-	(11,152)	-	_	(11,152)
Charge for year	2,841	110,686	9,391	58,727	39,739	221,384
31 August 1998	22,728	1,163,145	49,023	609,854	195,912	2,040,662
Net book values						
31 August 1998	139,322	5,011,964	37,562	105,518	54,943	5,349,309
31 August 1997	142,163	4,932,185	-	121,588	25,893	5,221,829

The historical cost of leasehold land and buildings included above at a valuation of £1,116,000 was £400,319. The leasehold land and buildings were revalued by the directors on 31 August 1979.

5.	INVESTMENTS	1998 £	1997 £
	At mid-market value		
	Balance at 1 September 1997	235	243
	Unrealised (loss)/gain	(33)	(8)
	Balance at 31 August 1998	202	235
	Investment in subsidiary undertaking (note 18)	6	6
		208	241
6.	DEBTORS		
	Fees	64,617	75,080
	Amounts owed by subsidiary undertaking	20,431	38,416
	Other debtors	21,643	18,345
	Prepayments	21,946	40,700
		128,637	172,541

7.	CREDITORS: Due within one year	1998 £	1997
		£	£
	Bank loan and overdrafts	18,990	17,640
	Fees in Advance	245,114	350,579
	Final term deposits	50,232	58,850
	Trade creditors	19,727	23,626
	Other taxes and social security	43,186	43,471
	Accruals and deferred income	86,651	42,094
	Other creditors	26,419	13,432
		490,319	549,692
8.	LOAN CREDITOR		
	The bank loan is repayable by instalments after five years		_
	Due within two to five years	-	5,949
	Due within one to two years	5,954	18,990
	Due after more than one year	5,954	24,939
	Due within one year (See Note 7)	18,990	17,640
		24,944	42,579

The mortgage is repayable by monthly instalments over 25 years from June 1990 and interest is charged at 2% above the Midland Banks base rate. The loan is secured on the company's freehold property.

9.	SHARE CAPITAL	No. 1998	Value 1998	No. 1997	Value 1997
	Authorised Ordinary shares of £1 each	50	50	50	50
	Allotted and fully paid: Ordinary shares of £1 each	28	28	28	28

The ordinary shareholders have no rights to receive any dividend or bonus out of profits and no rights to surplus assets on a winding up.

### 10. ALLOCATION OF THE CHARITY NET ASSETS

	The net assets are held for the various funds as follows:							
		Fixed assets £	Investments £	Net current assets £	Long term liabilities £	Total £		
	Restricted funds General funds:	-	-	42,183	-	42,183		
	Designated funds Unrestricted Share capital	5,349,309 - -	208 	(18,990) 868,241 28	(5,954) (280,379) 	5,324,365 588,070 28		
		5,349,309	208	891,462	(286,333)	5,954,646		
11.	RESTRICTED FUNDS	Dolones 1	la comina	Dagouroos	Transfers	Dolonoo		
		Balance 1 September 1997	Incoming Resources	Resources Expended	Transfers Investment Gains/(losses)	Balance 31 August 1998		
	2000 Development Appeal	£ 130,951	£ 66,548	£ (1,586)	£ (153,730)	£ 42,183		
	At the year end, the restricted fund comprises the 2000 Development Appeal. Amount expended in respect of the completed CDT block have been transferred to designated funds.							
12.	DESIGNATED FUNDS							
	Fixed assets in use	5,048,299	_		276,066	5,324,365		
	The designated fund rep property.	resents the S	chool's investm	nent in fixed a	ssets less loans s	secured on		
13.	UNRESTRICTED FUNDS	8						
	General	300,450	3,755,155	(3,345,166)	(122,369)	588,070		

The unrestricted funds are retained as necessary to cover working capital requirements.

### 14. CONTRACTS AND COMMITMENTS

As at 31 August 1998, the School had contracted for building work amounting to £28,500. There were also amounts totalling £400,000 that were authorised but had not been contracted for at that date.

### 15. OPERATING LEASE COMMITMENTS

	1998	1997
Annual commitments under operating	£	£
leases expiring:		
within one year	1,349	2,121
within two to five years	7,202	6,507
	8,551	8,628

### 16. PENSION COSTS

The teaching staff are members of the DfEE Teachers' Pension Agency Teachers' Superannuation Scheme which is a defined contribution scheme. The assets of the scheme are held separately from those of the school in an independently administered fund. The school also contributes to the personal pension plans of those non-teaching staff who are eligible and wish to avail themselves of the facility. The pension costs charge represents contributions payable by the school and amounted to £152,852 (1997: £123,164).

### 17. ST CHRISTOPHER SCHOOL GUILDS LIMITED

The school holds a 100% interest in a trading company, St Christopher School Guilds Limited, with the School receiving any surpluses earned by the company as a covenanted donation.

The financial statements of the company for the year ended 31 August 1998, which are not consolidated with the School financial statements, showed the following position:

BALANCE SHEET	1998 £	1997 £
CURRENT ASSETS Debtors Cash	37,745 	26,243 22,097
	37,745	48,340
CREDITORS: amounts falling due within one year	(37,739)	(48,834)
NET CURRENT ASSETS	6	6
TOTAL NET ASSETS	6	6
CAPITAL AND RESERVES Called up share capital Profit and loss account (below)	6 	6
	6	6
PROFIT AND LOSS ACCOUNT Turnover Operating Costs	38,737 (23,857)	64,657 (25,057)
Profit from continuing activities Covenanted donation gross Balance brought forward (deficit)	14,880 (14,880)	39,600 (39,600)
Balance carried forward		