## **COMPANY REGISTRATION NUMBER: 02731823**

T.P.R. Limited

Financial Statements

For the year ended

31 December 2017



A12

25/08/2018 COMPANIES HOUSE

#122

## **Financial Statements**

| Contents                                     | Page |
|--|------|
| Officers and professional advisers           | · 1  |
| Strategic report                             | 2    |
| Directors' report                            | 4    |
| Independent auditor's report to the members  | 6    |
| Consolidated income statement                | 9    |
| Consolidated statement of financial position | 10   |
| Company statement of financial position      | 11   |
| Consolidated statement of changes in equity  | 12   |
| Company statement of changes in equity       | 13   |
| Consolidated statement of cash flows         | 14   |
| Notes to the financial statements            | 15   |

## Officers and Professional Advisers

The board of directors

D Atkins

M Fornari

**Company secretary** 

D Atkins

Registered office

**Evington Valley Road** 

Leicester

LE5 5LZ

**Auditor** 

Streets Audit LLP

Chartered Accountants & statutory auditor

Enterprise House 38 Tyndall Court Commerce Road Lynch Wood Peterborough Cambridgeshire

PE2 6LR

**Bankers** 

Barclays

1 Church Street Peterborough PE1 1EZ

### Strategic Report

#### Year ended 31 December 2017

We aim to present a balanced and comprehensive review of the development and performance of our business during the year and its position at the year end. Our review is consistent with the size and nature of our business, incorporating our key performance indicators and the principal risks and uncertainties that the business faces.

The group continues to design, manufacture and sell high power electrical resistors.

In line with expectations, turnover increased 13% during the year from £10.9m to £12.3m. However increased direct costs resulted in reduced gross profit from £3.3m to £2.9m. Increased administrative expenses during the year resulting in an operating profit of £890k (2016 - £1.5m). There was also a non recurring tax charge as detailed in the notes to the financial statements that resulted in a net loss of £514k.

The results for the year reflect the challenges which the group has faced during the period. The directors anticipate an increase in operating profit for 2018, returning to that achieved in 2016.

#### Financial risk management objectives and policies

The group's principal financial instruments comprise cash and various items, such as trade debtors and trade creditors, which arise directly from its operations. The main purpose of these financial instruments is to provide working capital for the group's operations.

The existence of financial instruments exposes the group to a number of financial risks such as credit risk and liquidity risk, however the strong cash reserves of the company mitigates these risks.

Despite the low level of financial risk faced by the group, the directors consider it important to review and agree policies for managing each of these risks and they are summarised below. These policies have remained unchanged from previous years.

#### Credit risk

The group seeks to manage its credit risk by dealing with established customers or otherwise checking the credit-worthiness of new customers, establishing clear contractual relationships with those customers and by identifying and addressing any credit issues arising in a timely manner.

#### **Currency risk**

The group minimises its risk to foreign currency fluctuations by invoicing and purchasing in sterling where possible, and where not by balancing as far as possible sales and purchases in Dollars and Euros.

#### Liquidity risk

The group seeks to manage financial risk by ensuring sufficient liquidity is available to meet foreseeable needs and to invest cash assets safely and profitably. Short-term flexibility is achieved by overdraft facilities. The group as far as possible minimises its risk to foreign currency fluctuations by invoicing and purchasing in sterling.

The group is exposed, as are its competitors, to fluctuating steel prices. Consideration is given to this when tendering for contracts.

## Strategic Report (continued)

## Year ended 31 December 2017

## Outlook

The group entered the current financial year with a strong business pipeline, as reflected in positive budgets for the year. The board will continue to react to market conditions whilst maintaining its high standards and continuing to deliver value to its customer base whilst delivering operational efficiencies to the business.

D Atkins

Company Secretary

Registered office: Evington Valley Road Leicester

## **Directors' Report**

#### Year ended 31 December 2017

The directors present their report and the financial statements of the group for the year ended 31 December 2017.

#### **Directors**

The directors who served the company during the year were as follows:

811 . O. B.

D Atkins M Fornari

#### **Dividends**

Particulars of recommended dividends are detailed in note 13 to the financial statements.

#### Research and development

During the year the group incurred £82,252 (2016 - £29,489) in research and development costs.

#### Disclosure of information in the strategic report

The company has chosen to set out in the strategic report information about the future developments of the company and the financial instruments.

### Directors' responsibilities statement

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and the profit or loss of the group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Directors' Report (continued)

## Year ended 31 December 2017

#### **Auditor**

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the group and the company's auditor is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the group and the company's auditor is aware of that information.

The auditor is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006

D Atkins

Company Secretary

Registered office: Evington Valley Road

Leicester LE5 5LZ

### Independent Auditor's Report to the Members of T.P.R. Limited

#### Year ended 31 December 2017

### **Opinion**

We have audited the financial statements of T.P.R. Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2017 which comprise the consolidated income statement, consolidated statement of financial position, company statement of financial position, consolidated statement of changes in equity, company statement of changes in equity, consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

• give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2017 and of the group's loss for the year then ended;

- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

## Independent Auditor's Report to the Members of T.P.R. Limited (continued)

## Year ended 31 December 2017

#### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### Independent Auditor's Report to the Members of T.P.R. Limited (continued)

#### Year ended 31 December 2017

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Jonathan Day (Senior Statutory Auditor)

For and on behalf of
Streets Audit LLP
Chartered Accountants & statutory auditor
Enterprise House
38 Tyndall Court
Commerce Road
Lynch Wood
Peterborough

Cambridgeshire

PE2 6LR

17 Angul 218.

## **Consolidated Income Statement**

## Year ended 31 December 2017

|  | Note | 2017<br>£  | 2016<br>£  |
|--|------|------------|------------|
| Turnover                                     | 5    | 12,340,783 | 10,893,423 |
| Cost of sales                                |      | 9,488,592  | 7,598,474  |
| Gross profit                                 |      | 2,852,191  | 3,294,949  |
| Administrative expenses                      |      | 1,961,858  | 1,768,351  |
| Operating profit                             | 6    | 890,333    | 1,526,598  |
| Exceptional items                            |      | 918,080    | _          |
| Other interest receivable and similar income | 11   | 439        | 3,025      |
| (Loss)/profit before taxation                |      | (27,308)   | 1,529,623  |
| Tax on (loss)/profit                         | 12   | 487,051    | 451,390    |
| (Loss)/profit for the financial year         |      | (514,359)  | 1,078,233  |

All the activities of the group are from continuing operations.

The group has no other recognised items of income and expenses other than the results for the year as set out above.

T.P.R. Limited

## **Consolidated Statement of Financial Position**

## **31 December 2017**

| •  | Nada |           | 2017      | 2016<br>£ |
|--|------|-----------|-----------|-----------|
| Fixed assets                                   | Note |           | £         | I.        |
| Intangible assets                              | 14   |           | 816,936   | 915,721   |
| Tangible assets                                | 15   |           | 1,265,175 | 864,294   |
| · ·  |      |           | 2,082,111 | 1,780,015 |
| Current assets                                 |      |           |           |           |
| Stocks   | 17   | 1,732,393 |           | 2,051,105 |
| Debtors  | 18   | 2,774,612 |           | 3,971,970 |
| Cash at bank and in hand                       |      | 1,062,564 |           | 3,172,582 |
|  |      | 5,569,569 |           | 9,195,657 |
| Creditors: amounts falling due within one year | 19   | 1,610,313 |           | 4,439,277 |
| Net current assets                             |      |           | 3,959,256 | 4,756,380 |
| Total assets less current liabilities          |      |           | 6,041,367 | 6,536,395 |
| Provisions                                     |      |           |           |           |
| Taxation including deferred tax                | 20   |           | 123,585   | 104,254   |
| Net assets                                     |      |           | 5,917,782 | 6,432,141 |
| Capital and reserves                           |      |           |           |           |
| Called up share capital                        | 24   |           | 416,244   | 416,244   |
| Share premium account                          | 25   |           | 702,729   | 702,729   |
| Capital redemption reserve                     | 25   |           | 22,961    | 22,961    |
| Profit and loss account                        | 25   |           | 4,775,848 | 5,290,207 |
| Shareholders funds                             |      |           | 5,917,782 | 6,432,141 |

These financial statements were approved by the board of directors and authorised for issue on 26.1.19..., and are signed on behalf of the board by:

D Atkins Director

Company registration number: 02731823

T.P.R. Limited

## **Company Statement of Financial Position**

## **31 December 2017**

|   | Note      |            | 2017<br>£ | 2016<br>£          |
|---|-----------|------------|-----------|--------------------|
| Fixed assets Investments                        | 16        |            | 1,187,690 | 1,187,690          |
| Current assets Debtors Cash at bank and in hand | 18        | -<br>1,796 |           | 1,000,000<br>1,887 |
|   |           | 1,796      |           | 1,001,887          |
| Creditors: amounts falling due within one year  | 19        | 4,500      |           | 1,004,500          |
| Net current liabilities                         |           |            | 2,704     | 2,613              |
| Total assets less current liabilities           |           |            | 1,184,986 | 1,185,077          |
| Net assets                                      |           |            | 1,184,986 | 1,185,077          |
| Capital and reserves                            |           |            |           |                    |
| Called up share capital                         | 24        |            | 416,244   | 416,244            |
| Share premium account                           | <b>25</b> |            | 702,729   | 702,729            |
| Capital redemption reserve                      | <b>25</b> |            | 22,961    | 22,961             |
| Profit and loss account                         | 25        |            | 43,052    | 43,143             |
| Shareholders funds                              |           |            | 1,184,986 | 1,185,077          |

The loss for the financial year of the parent company was £91 (2016: £1,000,223 profit).

These financial statements were approved by the board of directors and authorised for issue on ...o.6./.o.8./....8, and are signed on behalf of the board by:

D Atkins Director

Company registration number: 02731823

T.P.R. Limited

## **Consolidated Statement of Changes in Equity**

| At 1 January 2016                                | Called up<br>share capital<br>£<br>416,244 | Share premium account £ 702,729 | Capital redemption reserve £ 22,961 | Profit and loss account £ 5,211,974 | Total £ 6,353,908 |
|--|--|---------------------------------|-------------------------------------|-------------------------------------|-------------------|
| Profit for the year                              |  |                                 |                                     | 1,078,233                           | 1,078,233         |
| Total comprehensive income for the year          |  | _                               |                                     | 1,078,233                           | 1,078,233         |
| Dividends paid and payable 1                     | -  | _                               | _                                   | (1,000,000)                         | (1,000,000)       |
| Total investments by and distributions to owners |  | _                               | _                                   | (1,000,000)                         | (1,000,000)       |
| At 31 December 2016                              | 416,244                                    | 702,729                         | 22,961                              | 5,290,207                           | 6,432,141         |
| Loss for the year                                |  |                                 |                                     | (514,359)                           | (514,359)         |
| Total comprehensive income for the year          | -  | _                               | -                                   | (514,359)                           | (514,359)         |
| At 31 December 2017                              | 416,244                                    | 702,729                         | 22,961                              | 4,775,848                           | 5,917,782         |

T.P.R. Limited

# **Company Statement of Changes in Equity**

|  | Callad                  | Share   | Capital            | Dualitand               |             |
|--|-------------------------|---------|--------------------|-------------------------|-------------|
|  | Called up share capital | account | redemption reserve | Profit and loss account | Total       |
|  | £                       | £       | £                  | £                       | £           |
| At 1 January 2016                                | 416,244                 | 702,729 | 22,961             | 42,920                  | 1,184,854   |
| Profit for the year                              |                         |         |                    | 1,000,223               | 1,000,223   |
| Total comprehensive income for the year          | _                       | _       | _                  | 1,000,223               | 1,000,223   |
| Dividends paid and payable 1                     | 3                       |         |                    | (1,000,000)             | (1,000,000) |
| Total investments by and distributions to owners | _                       | -       | -                  | (1,000,000)             | (1,000,000) |
| At 31 December 2016                              | 416,244                 | 702,729 | 22,961             | 43,143                  | 1,185,077   |
| Loss for the year                                |                         |         |                    | (91)                    | (91)        |
| Total comprehensive income for the year          | -                       | -       | -                  | (91)                    | (91)        |
| At 31 December 2017                              | 416,244                 | 702,729 | 22,961             | 43,052                  | 1,184,986   |

## **Consolidated Statement of Cash Flows**

|  | 2017               | 2016        |
|--|--------------------|-------------|
| Cash flows from operating activities                 | £                  | £           |
| (Loss)/profit for the financial year                 | (514,359)          | 1,078,233   |
| Adjustments for:                                     |                    |             |
| Depreciation of tangible assets                      | 168,711            | 146,647     |
| Amortisation of intangible assets                    | 98,785             | 98,785      |
| Other interest receivable and similar income         | (439)              | (3,025)     |
| Gains on disposal of tangible assets                 | (13,500)           | (2,033)     |
| Tax on (loss)/profit                                 | 487,051            | 451,390     |
| Accrued (income)/expenses                            | (300,472)          | 416,394     |
| Changes in:  |                    |             |
| Stocks   | 318,712            | (785,000)   |
| Trade and other debtors                              | 1,197,358          | (1,910,520) |
| Trade and other creditors                            | <u>(1,324,095)</u> | 976,899     |
| Cash generated from operations                       | 117,752            | 467,770     |
| Interest received                                    | 439                | 3,025       |
| Tax paid   | (672,117)          | (229,446)   |
| Net cash (used in)/from operating activities         | (553,926)          | 241,349     |
| Cash flows from investing activities                 |                    |             |
| Purchase of tangible assets                          | (569,592)          | (235,173)   |
| Proceeds from sale of tangible assets                | 13,500             | 9,503       |
| Net cash used in investing activities                | (556,092)          | (225,670)   |
| Cash flows from financing activities                 |                    |             |
| Dividends paid                                       | (1,000,000)        | _           |
| Net cash used in financing activities                | (1,000,000)        |             |
| Net (decrease)/increase in cash and cash equivalents | (2,110,018)        | 15,679      |
| Cash and cash equivalents at beginning of year       | 3,172,582          | 3,156,903   |
| Cash and cash equivalents at end of year             | 1,062,564          | 3,172,582   |

#### Notes to the Financial Statements

#### Year ended 31 December 2017

#### 1. General information

;

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is Evington Valley Road, Leicester, LE5 5LZ.

#### 2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

#### 3. Company information

T.P.R. Limited is a limited liability company, incorporated in England and Wales. The principal place of business is the registered office. The principal activity of the company during the year was that of a holding company. The principal activity of its subsidiary company during the year was the design, manufacture and sale of high power electrical resistors.

#### 4. Accounting policies

## **Basis of preparation**

The financial statements have been prepared on the historical cost basis.

The financial statements are prepared in sterling, which is the functional currency of the entity.

#### Consolidation

The financial statements consolidate the financial statements of the Group and all of its subsidiary undertakings.

The parent company has applied the exemption contained in section 408 of the Companies Act 2006 and has not included its individual statement of comprehensive income.

#### Notes to the Financial Statements (continued)

#### Year ended 31 December 2017

#### 4. Accounting policies (continued)

#### Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The judgements (apart from those involving estimations) that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements are as disclosed in the accounting policies and notes to the financial statements.

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as disclosed in the accounting policies and notes to the financial statements.

## 1 Depreciation charge

The annual depreciation charge for each class of tangible fixed asset is based on an estimate of the useful economic life of the respective assets. This is reviewed periodically by the directors to ensure that they reflect both the external and internal factors.

#### 2 Amortisation

The annual amortisation charge for intangible assets and goodwill is based on an estimate of the useful economic life of the respective assets. This is reviewed periodically by the directors to ensure that they reflect both the external and internal factors.

## 3 Impairment of investments

The group makes an estimate of the recoverable value of investments. When assessing impairment of investments, management considers factors including the net assets of the investments.

## 4 Treatment of Advanced Payment Notices

The directors have recognised the net of the liability in respect of Advanced Payment Notices received from HMRC and the benefit of the related insurance policy.

#### Notes to the Financial Statements (continued)

## Year ended 31 December 2017

#### 4. Accounting policies (continued)

#### Revenue recognition

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods supplied and services rendered, stated net of discounts and of Value Added Tax. Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have transferred to the buyer, usually on despatch of the goods, the amount of revenue can be measured reliably, it is probable that the associated economic benefits will flow to the entity, and the costs incurred or to be incurred in respect of the transactions can be measured reliably.

#### **Exceptional items**

Exceptional items are disclosed separately in the financial statements in order to provide further understanding of the financial performance of the entity. They are material items of income or expense that have been shown separately because of their nature or amount.

#### Income tax

The taxation expense represents the aggregate amount of current and deferred tax recognised in the reporting period. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, tax is recognised in other comprehensive income or directly in equity, respectively.

Current tax is recognised on taxable profit for the current and past periods. Current tax is measured at the amounts of tax expected to pay or recover using the tax rates and laws that have been enacted or substantively enacted at the reporting date.

Deferred tax is recognised in respect of all material timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

## Foreign currencies

Foreign currency transactions are initially recorded in the functional currency, by applying the spot exchange rate as at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the exchange rate ruling at the reporting date, with any gains or losses being taken to the profit or loss.

## Notes to the Financial Statements (continued)

#### Year ended 31 December 2017

#### 4. Accounting policies (continued)

#### **Operating leases**

Lease income is recognised in profit or loss on a straight line basis over the lease term. The aggregate cost of lease incentives are recognised as a reduction to income over the lease term on a straight-line basis. Costs, including depreciation, incurred in earning the lease income are recognised as an expense. Any initial direct costs incurred in negotiating and arranging the operating lease are added to the carrying amount of the lease and recognised as an expense over the lease term on the same basis as the lease income.

#### Goodwill

Goodwill arising on consolidation represents business acquisitions and the excess of the cost of the acquisition over the company's interest in the net amount of the identifiable assets, liabilities and contingent liabilities of the acquired business. Goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. It is amortised on a straight-line basis over its useful life. Where a reliable estimate of the useful life of goodwill or intangible assets cannot be made, the life is presumed not to exceed ten years.

Patents are initially recorded at cost.

#### **Intangible assets**

Intangible assets are initially recorded at cost, and are subsequently stated at cost less any accumulated amortisation and impairment losses. Any intangible assets carried at revalued amounts, are recorded at the fair value at the date of revaluation, as determined by reference to an active market, less any subsequent accumulated amortisation and subsequent accumulated impairment losses. Intangible assets acquired as part of a business combination are recorded at the fair value at the acquisition date.

#### Amortisation

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Goodwill - 5% straight line
Patents - 20% straight line

If there is an indication that there has been a significant change in amortisation rate, useful life or residual value of an intangible asset, the amortisation is revised prospectively to reflect the new estimates.

## **Tangible assets**

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

#### Notes to the Financial Statements (continued)

#### Year ended 31 December 2017

#### 4. Accounting policies (continued)

#### **Depreciation**

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Plant and machinery - 8 to 33% straight line
Fixtures and fittings - 10% straight line
Motor vehicles - 20% straight line
Property improvements - 10% straight line

#### Investments

Fixed asset investments are initially recorded at cost, and subsequently stated at cost less any accumulated impairment losses.

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Cost is derived from purchase invoices. Stock is recorded on a first in first out basis.

#### **Provisions**

Provisions are recognised when the entity has an obligation at the reporting date as a result of a past event, it is probable that the entity will be required to transfer economic benefits in settlement and the amount of the obligation can be estimated reliably. Provisions are recognised as a liability in the statement of financial position and the amount of the provision as an expense.

#### **Financial instruments**

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

## **Defined contribution plans**

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

## Notes to the Financial Statements (continued)

## Year ended 31 December 2017

## 5. Turnover

|    | Turnover arises from:   |                |                |
|----|---|----------------|----------------|
|    | Talliover alloes from   | 2017           | 2016           |
|    |   | £              | £              |
|    | Sale of goods   | 12,340,783     | 10,893,423     |
|    |   | _              |                |
|    | The turnover is attributable to the one principal activity of the group the geographical markets that substantially differ from each other is g |                | of turnover by |
|    |   | 2017           | 2016           |
|    |   | £              | £              |
|    | United Kingdom  | 6,781,874      | 5,510,382      |
|    | Overseas  | 5,558,909      | 5,383,041      |
|    |   | 12,340,783     | 10,893,423     |
|    |   |                |                |
| 6. | Operating profit  |                |                |
|    | Operating profit or loss is stated after charging/crediting:  |                |                |
|    |   | 2017           | 2016           |
|    |   | £              | £              |
|    | Amortisation of intangible assets   | 98,785         | 98,785         |
|    | Depreciation of tangible assets   | 168,711        | 146,647        |
|    | Gains on disposal of tangible assets  | (13,500)       | (2,033)        |
|    | Impairment of trade debtors   | _              | 1,603          |
|    | Foreign exchange differences  | (6,109)        | (323,300)      |
|    | Operating lease costs   | 236,451        | 208,440        |
|    |   |                |                |
| 7. | Auditor's remuneration  |                |                |
|    |   | 2017           | 2016           |
|    |   | £              | £              |
|    | Fees payable for the audit of the financial statements  | 16,000         | 15,500         |
|    |   |                |                |
|    | Fees payable to the company's auditor and its associates for other serv<br>Other non-audit services   | 2,750          | 1,925          |
|    | Other horr-addit services   | <u> </u>       |                |
| 8. | Staff costs   |                |                |
|    | The average number of persons employed by the group during the y  | ear, including | the directors, |
|    | amounted to:  | 2017           | 2016           |
|    |   | 2017<br>No.    | 2016<br>No.    |
|    | Draduation staff  | No.<br>49      | 50             |
|    | Production staff Management staff   |                | 43             |
|    | Management staff  | <u>46</u>      | <del>43</del>  |

95

93

## Notes to the Financial Statements (continued)

## Year ended 31 December 2017

## 8. Staff costs (continued)

9.

| The aggregate payroll costs incurred during the | year, relating to the above, were: |           |
|---|------------------------------------|-----------|
| 20 2 17   | 2017                               | 2016      |
|   | £                                  | £         |
| Wages and salaries                              | 3,098,484                          | 3,029,744 |
| Social security costs                           | 368,810                            | 343,565   |
| Other pension costs                             | 125,494                            | 114,392   |
|   | 3,592,788                          | 3,487,701 |
| Directors' remuneration                         |                                    |           |
| The directors' aggregate remuneration in respec | t of qualifying services was:      |           |
|   | 2017                               | 2016      |

|   | 2017    | 2016    |
|---|---------|---------|
|   | £       | £       |
| Remuneration  | 372,745 | 636,944 |
| Company contributions to defined contribution pension plans | 35,424  | 31,597  |
|   | 408,169 | 668,541 |

The number of directors who accrued benefits under company pension plans was as follows:

|                            | 2017 | 2016 |
|----------------------------|------|------|
|                            | No.  | No.  |
| Defined contribution plans | 4    | 4    |
| •                          | _    |      |

Remuneration of the highest paid director in respect of qualifying services:

|   | 2017    | 2016    |
|---|---------|---------|
|   | £       | £       |
| Aggregate remuneration                                      | 114,920 | 187,600 |
| Company contributions to defined contribution pension plans | 13,000  | 10,000  |
|   | 127,920 | 197,600 |

## 10. Exceptional items

|                   | Group     |      | Company   |      |
|-------------------|-----------|------|-----------|------|
|                   | 2017      | 2016 | 2017      | 2016 |
|                   | £         | £    | £         | £    |
| Exceptional costs | 918,080   | _    | 918,080   | -    |
| Tax charge        | 516,616   | _    | 516,616   |      |
|                   | 1,434,696 | _    | 1,434,696 | _    |
|                   | <u></u>   |      |           |      |

### Notes to the Financial Statements (continued)

#### Year ended 31 December 2017

## 10. Exceptional items (continued)

During the year the group incurred additional unexpected costs of £918,080 in relation to a delay in the final delivery of equipment on a contract. The delay was due to the temporary failure of part of the loadbank and as a result the client requested to hire a spare one for the delayed time in order to complete their test according to their plan. This is considered an exceptional item by the directors and has therefore been disclosed separately in the Consolidated Income Statement.

There has also been a non recurring tax charge of £516,616 in the year, more details are disclosed in note 12 of the financial statements.

#### 11. Other interest receivable and similar income

|     | Interest on cash and cash equivalents          | 2017<br>£<br>439    | 2016<br>£<br>3,025 |
|-----|--|---------------------|--------------------|
| 12. | Tax on (loss)/profit                           |                     |                    |
|     | Major components of tax income                 |                     |                    |
|     |  | 2017<br>£           | 2016<br>£          |
|     | Current tax:                                   |                     |                    |
|     | UK current tax income                          | 504,336<br>(36,616) | 432,642            |
|     | Adjustments in respect of prior periods        | (30,010)            |                    |
|     | Total current tax                              | 467,720             | 432,642            |
|     | Deferred tax:                                  |                     |                    |
|     | Origination and reversal of timing differences | 19,331              | 18,748             |
|     | Tax on (loss)/profit                           | 487,051             | 451,390            |
|     |  | <del></del>         |                    |

#### Notes to the Financial Statements (continued)

#### Year ended 31 December 2017

#### 12. Tax on (loss)/profit (continued)

#### Reconciliation of tax expense

The tax assessed on the (loss)/profit on ordinary activities for the year is higher than (2016: higher than) the standard rate of corporation tax in the UK of 19.25% (2016: 20%).

|   | 2017<br>£ | 2016<br>£ |
|---|-----------|-----------|
| (Loss)/profit on ordinary activities before taxation        | (27,308)  | 1,529,623 |
| (Loss)/profit on ordinary activities by rate of tax         | (5,257)   | 305,925   |
| Adjustment to tax charge in respect of prior periods        | 521,317   | 129,446   |
| Effect of expenses not deductible for tax purposes          | 7,354     | 7,060     |
| Effect of capital allowances and depreciation               | 16,849    | 8,959     |
| Utilisation of tax losses                                   | (11,895)  | _         |
| Research and development credit in respect of earlier years | (41,317)  |           |
| Tax on (loss)/profit  | 487,051   | 451,390   |

The subsidiary company claimed trading losses from investments in Limited Liability Partnerships in earlier years. HMRC have disputed the treatment of these losses and have demanded additional corporation tax payments totalling £1,554,390.

During the year the company made on account payments to HMRC to avoid future interest charges being applied against these demands. The directors do not consider this to be an acceptance of the liability and continue to dispute the matter with HM Revenue & Customs.

At the time the company made some of the investments it also entered into insurance policies which, should the original loss relief be ultimately denied by HM Revenue & Customs, would reimburse the company for the cost of the investment and the insurance premium paid, should this happen the reimbursement to the company would total £518,766.

The directors have considered that the benefit of the insurance policies should be netted off against the corporation tax demands as without this net-off, the position reported would be more adverse than the overall worst case outcome for the company. The benefit of the insurance policies has therefore been recognised as a debtor and netted off against the liability in arriving at the tax charge in relation to prior years of £516,616 (earlier years £519,008).

### 13. Dividends

|  | 2017 | 2010      |
|--|------|-----------|
|  | £    | £         |
| Dividends proposed before the year end and recognised as a liability | _    | 1,000,000 |
|  | _    |           |

2016

T.P.R. Limited

## Notes to the Financial Statements (continued)

## Year ended 31 December 2017

## 14. Intangible assets

| Group                                  | Patents,<br>trademarks |              |           |  |
|--|------------------------|--------------|-----------|--|
|  | Goodwill               | and licences | Total     |  |
| Cost                                   | £                      | £            | £         |  |
| At 1 January 2017 and 31 December 2017 | 1,975,690              | 17,000       | 1,992,690 |  |
| Amortisation                           |                        |              |           |  |
| At 1 January 2017                      | 1,070,169              | 6,800        | 1,076,969 |  |
| Charge for the year                    | 98,785                 |              | 98,785    |  |
| At 31 December 2017                    | 1,168,954              | 6,800        | 1,175,754 |  |
| Carrying amount                        |                        |              |           |  |
| At 31 December 2017                    | 806,736                | 10,200       | 816,936   |  |
| At 31 December 2016                    | 905,521                | 10,200       | 915,721   |  |

The company has no intangible assets.

## 15. Tangible assets

| Group               | Plant and | Fixtures and | Motor       | Property   |           |
|---------------------|-----------|--------------|-------------|------------|-----------|
| _                   | machinery | fittings     | vehicles .m | provements | Total     |
|                     | £         | £            | £           | £          | £         |
| Cost                |           |              |             |            |           |
| At 1 January 2017   | 2,341,743 | 173,899      | 19,750      | 75,162     | 2,610,554 |
| Additions           | 545,826   | 18,766       | -           | 5,000      | 569,592   |
| Disposals           | (75,172)  |              |             |            | (75,172)  |
| At 31 December 2017 | 2,812,397 | 192,665      | 19,750      | 80,162     | 3,104,974 |
| Depreciation        |           |              |             |            |           |
| At 1 January 2017   | 1,550,359 | 142,564      | 16,998      | 36,339     | 1,746,260 |
| Charge for the year | 153,815   | 5,944        | 1,270       | 7,682      | 168,711   |
| Disposals           | (75,172)  |              |             |            | (75,172)  |
| At 31 December 2017 | 1,629,002 | 148,508      | 18,268      | 44,021     | 1,839,799 |
| Carrying amount     |           |              |             |            |           |
| At 31 December 2017 | 1,183,395 | 44,157       | 1,482       | 36,141     | 1,265,175 |
| At 31 December 2016 | 791,384   | 31,335       | 2,752       | 38,823     | 864,294   |

The company has no tangible assets.

## Notes to the Financial Statements (continued)

## Year ended 31 December 2017

#### 16. Investments

| Group  | Other<br>investments<br>other than<br>loans<br>£ |
|--|--|
| Cost<br>At 1 January 2017 and 31 December 2017         | 935,615  |
| Impairment At 1 January 2017 and 31 December 2017      | 935,615  |
| Carrying amount At 1 January 2017 and 31 December 2017 |  |
| At 31 December 2016                                    |  |
| Company  | Shares in<br>group<br>undertakings<br>£          |
| Cost<br>At 1 January 2017 and 31 December 2017         | 1,187,690  |
| Impairment At 1 January 2017 and 31 December 2017      | _  |
| Carrying amount At 1 January 2017 and 31 December 2017 | 1,187,690  |
| At 31 December 2016                                    | 1,187,690  |

The group has invested £935,615 in Limited Liability Partnerships. The directors continue to value these investments at £nil at the year end date based on the net assets of the partnership.

The results of these investments are not consolidated into the group accounts.

## Subsidiaries, associates and other investments

Details of the investments in which the group and the parent company have an interest of 20% or more are as follows:

Percentage of Class of share shares held

**Subsidiary undertakings** 

Cressall Resistors Limited, Evington Valley Road, Leicester LF5 51.7

Leicester, LE5 5LZ Ordinary 100

## Notes to the Financial Statements (continued)

## Year ended 31 December 2017

## 17. Stocks

|                               | Group     |           | Company |      |
|-------------------------------|-----------|-----------|---------|------|
|                               | 2017      | 2016      | 2017    | 2016 |
|                               | £         | £         | £       | £    |
| Raw materials and consumables | 1,274,401 | 1,471,169 | _       | _    |
| Work in progress              | 457,992   | 579,936   | _       | _    |
|                               | 1,732,393 | 2,051,105 |         | _    |
|                               | -,.0=,0>0 | =,001,100 |         |      |

## 18. Debtors

|                                    | Group     |           | Company |           |
|------------------------------------|-----------|-----------|---------|-----------|
|                                    | 2017      | 2016      | 2017    | 2016      |
|                                    | £         | £         | £       | £         |
| Trade debtors                      | 1,868,335 | 3,192,256 | _       | _         |
| Amounts owed by group undertakings | _         | _         | _       | 1,000,000 |
| Prepayments and accrued income     | 199,544   | 184,339   | _       | _         |
| Corporation tax repayable          | 114,499   | _         | _       | _         |
| Amounts recoverable on contracts   | 10,681    | 70,337    | _       | _         |
| Other debtors                      | 581,553   | 525,038   | _       | -         |
|                                    | 2,774,612 | 3,971,970 |         | 1,000,000 |
|                                    |           |           |         |           |

The debtors above include the following amounts falling due after more than one year:

| •             | Group   |      | Company |      |
|---------------|---------|------|---------|------|
|               | 2017    | 2016 | 2017    | 2016 |
|               | £       | £    | £       | £    |
| Other debtors | 518,766 | _    | _       | _    |
|               |         |      |         | -    |

Other debtors includes an insurance policy receivable of £518,766 (2016 - £518,766), please see note 12 to the financial statements for more details in relation to this.

## 19. Creditors: amounts falling due within one year

|                                 | Group     |           | Company |           |
|---------------------------------|-----------|-----------|---------|-----------|
|                                 | 2017      | 2016      | 2017    | 2016      |
|                                 | £         | £         | £       | £         |
| Payments received on account    | 25,294    | 15,027    | _       | _         |
| Trade creditors                 | 1,064,780 | 1,255,270 | _       | _         |
| Accruals and deferred income    | 215,921   | 516,393   | 4,500   | 4,500     |
| Corporation tax                 | -         | 204,397   | _       | _         |
| Social security and other taxes | 77,308    | 99,288    | _       | . —       |
| Dividends payable               | _         | 1,000,000 | _       | 1,000,000 |
| Accelerated payment notice      | _         | 1,037,774 | _       | _         |
| Other creditors                 | 227,010   | 311,128   |         |           |
|                                 | 1,610,313 | 4,439,277 | 4,500   | 1,004,500 |

### Notes to the Financial Statements (continued)

## Year ended 31 December 2017

## 19. Creditors: amounts falling due within one year (continued)

Please see note 12 for more details of the Accelerated payment notice.

#### 20. Provisions

| Group               | Deferred tax |
|---------------------|--------------|
| •                   | (note 21)    |
|                     | £            |
| At 1 January 2017   | 104,254      |
| Additions           | 19,331       |
| At 31 December 2017 | 123,585      |
|                     |              |

The company does not have any provisions.

#### 21. Deferred tax

The deferred tax included in the statement of financial position is as follows:

|                                       | Group   |         | Company |      |
|---------------------------------------|---------|---------|---------|------|
|                                       | 2017    | 2016    | 2017    | 2016 |
|                                       | £       | £       | £       | £    |
| Included in provisions (note 20)      | 123,585 | 104,254 | _       | _    |
| · · · · · · · · · · · · · · · · · · · |         |         |         |      |

The deferred tax account consists of the tax effect of timing differences in respect of:

|                                | Group   |         | Company |      |
|--------------------------------|---------|---------|---------|------|
| •                              | 2017    | 2016    | 2017    | 2016 |
|                                | £       | £       | £       | £    |
| Accelerated capital allowances | 125,479 | 106,048 | _       | _    |
| Pension plan obligations       | (1,894) | (1,794) | _       | _    |
|                                | 123,585 | 104,254 | _       | _    |
|                                |         |         |         |      |

The net reversal of deferred tax liability expected to occur during the next financial year is £92,956 being depreciation in excess of capital allowances.

## 22. Employee benefits

## **Defined contribution plans**

The amount recognised in profit or loss as an expense in relation to defined contribution plans was £90,070 (2016: £82,795).

## Notes to the Financial Statements (continued)

#### Year ended 31 December 2017

## 23. Financial instruments

The carrying amount for each category of financial instrument is as follows:

### Financial assets that are debt instruments measured at amortised cost

|  | Group     |           |
|--|-----------|-----------|
|  | 2017      | 2016      |
|  | £         | £         |
| Financial assets that are debt instruments measured at amortised |           |           |
| cost   | 1,879,016 | 3,262,593 |
| Financial liabilities measured at amortised cost                 |           |           |
|  | Group     |           |
|  | 2017      | 2016      |
|  | £         | £         |
| Financial liabilities measured at amortised cost                 | 1,879,016 | 1,255,270 |
|  |           | -         |

## 24. Called up share capital

## Issued, called up and fully paid

|                            | 2017    |         | 2016    |         |
|----------------------------|---------|---------|---------|---------|
|                            | No.     | £       | No.     | £       |
| Ordinary shares of £1 each | 416,244 | 416,244 | 416,244 | 416,244 |
|                            |         |         |         |         |

#### 25. Reserves

Share premium account - this reserve records the amount above the nominal value received for shares sold, less transaction costs.

Capital redemption reserve - this reserve records the nominal value of shares repurchased by the company.

Profit and loss account - this reserve records retained earnings and accumulated losses.

## 26. Operating leases

The total future minimum lease payments under non-cancellable operating leases are as follows:

|   | Group  |        | Company |      |
|---|--------|--------|---------|------|
|   | 2017   | 2016   | 2017    | 2016 |
|   | £      | £      | £       | £    |
| Not later than 1 year  Later than 1 year and not later than 5 | 22,224 | 20,042 | -       | -    |
| years   | 37,238 | 42,043 | _       |      |
|   | 59,462 | 62,085 | _       | _    |
|   |        |        |         |      |

## Notes to the Financial Statements (continued)

#### Year ended 31 December 2017

## 27. Related party transactions

#### Group

During the year the group purchased goods totalling £338,055 from other group companies (2016 - £264,286). The balance owing to other group companies at the year end was £18,362 (2016 - £19,429). Sales to other group companies in the year totalled £154,891 (2016 - £257,147) and the balance owing from other group companies was £85,889 (2016 - £32,512).

During the year the company was charged rent from a company with common directors, amounting to £168,641 (2016 - £168,641). At the year end the group owed £nil (2016 - £Nil) to this company.

During the year the company was charged management charges from other group companies totalling £122,706 (2016 - £108,934). At the year end the group owed £63,182 (2016 - £54,616) of this balance.

#### **Company**

During the year the company received dividends totalling £Nil (2016 - £1,000,000) from its subsidiary company.

The total compensation paid to key management personnel was £408,169 (2016 - £668,541).

#### 28. Controlling party

The Fornari family are the company's controlling shareholders by virtue of their ownership of the group.