

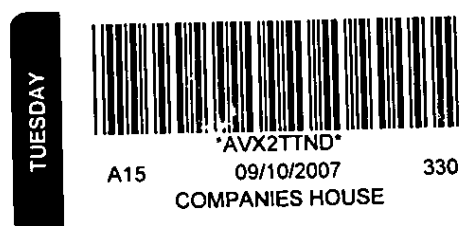
**Registration Number 3301940**

**THE NATIONAL EXHIBITION CENTRE (DEVELOPMENTS) PLC**

**ANNUAL REPORT FOR THE YEAR ENDED 31 MARCH 2007**

**Registered Office:  
NEC  
Birmingham B40 1NT**

**Tel. No. 0121 780 4141**



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**NEC (Developments) Plc**  
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## **NEC (DEVELOPMENTS) PLC**

### **REPORT OF THE DIRECTORS**

#### **Report and financial statements**

The Directors present their report and the audited financial statements for the year ended 31 March 2007

#### **Business review**

##### **Business structure**

The purpose of the company was to raise finance, construct and operate exhibitions halls 17 to 20 at the National Exhibition Centre, Birmingham ('NEC site')

The company is a joint venture formed between Birmingham City Council ('BCC'), EMAP Business Communications Limited and Birmingham Chamber of Commerce and Industry on 14 May 1997

BCC and Birmingham Chamber of Commerce and Industry also jointly own the National Exhibition Centre Limited ('NEC'), which manages and operates existing facilities at the NEC site

The company entered into a Management Agreement with NEC to manage the new exhibition halls

NEC makes payments to the company on or around 31 March and 30 September in each year, determined by reference to a share of income achieved less costs incurred in the operation of the NEC site as a whole, in accordance with the Management Agreement

The Management Agreement, which was signed on 14 May 1997, will remain in force for as long as the company is a tenant of the land leased from BCC. The lease term is due to expire on 30 September 2096 but can be terminated by either party on 30 September 2027 after giving not less than six months' notice in writing

Upon expiry of such notice, BCC will pay the company at that date a sum equal to the lower of the nominal value of the loan stock outstanding and the cost of the premises disclosed in the company's balance sheet as at 31 March 1999 (£68.635m)

Furthermore, in accordance with the Shareholders' Agreement BCC has guaranteed the solvency of the company, and will if required subscribe cash for deferred shares

##### **Company's financial performance**

The losses of the company for the year are considered to be satisfactory and are set out in the profit and loss account on page 7. Fluctuations in revenue and expenditure reflect the cycle of exhibition activity

##### **Development review and the future**

The principal activity of the company remains that of owning and operating exhibition facilities

##### **Liquidity**

Company policy is to ensure continuity of available funding by active management of working capital. Liquidity risk is ultimately mitigated by the solvency guarantees provided by BCC

##### **Interest rate risk**

The company finances its operations through a mixture of loan notes and debenture stock. All of the company's borrowings are in Sterling and therefore this eliminates any foreign currency risk. The company may borrow at both fixed and floating rates of interest. The company's policy is to keep a significant proportion of its borrowings at fixed rates of interest

##### **Credit risk**

The company has no significant concentrations of credit risk

## **NEC (DEVELOPMENTS) PLC**

### **REPORT OF THE DIRECTORS (Continued)**

#### **Capital and finance**

The company has in issue 450 £1 Ordinary 'A' Shares owned by Birmingham City Council, 125 £1 Ordinary 'B' Shares owned by Birmingham Chamber of Commerce and Industry and 425 £1 Ordinary 'C' Shares owned by EMAP Business Communications Limited, all of which are fully paid

The company has in issue 50,000 £1 Preference Shares owned by Birmingham City Council and 50,000 £1 Preference Shares owned by EMAP Business Communications Limited, all of which are fully paid

The company has in issue and outstanding £73m 7 5625% Guaranteed Unsecured Loan Stock 2027 ('The Loan Stock') The Loan Stock is constituted and secured by a Trust Deed dated 21 May 1997 The Loan Stock is listed on the London Stock Exchange and is guaranteed by Birmingham City Council The Loan Stock was issued at a discount price of £99.689 per £100 Loan Stock

The company has in issue and outstanding £784,000 £1 Unsecured 'A' Loan Notes at zero coupon to each of Birmingham City Council and EMAP Business Communications Limited The company also has in issue and outstanding £441,000 £1 Unsecured 'B' Loan Notes at 15% coupon to each of Birmingham City Council and EMAP Business Communications Limited The Loan Notes are fully paid and repayable by the company in instalments commencing on 31 March 2004 for Unsecured 'B' Loan Notes and 31 March 2014 for Unsecured 'A' Loan Notes

#### **Dividends and transfers to reserves**

The Directors recommend that no dividend be declared in respect of the year ended 31 March 2007 The loss for the financial year of £14,000 (2006 loss £14,000) has been transferred to reserves

#### **Directors**

The Directors of the company who have served during the year, all of whom were Non-Executive Directors, were

Martin Angle - Chairman	(appointed 1 December 2006)
Councillor Mike Whitby	
Paul Thandi	(appointed 18 October 2006)
Andrew Morris	(resigned 29 September 2006)
David Metcalfe	
Derek Carter	
Honorary Alderman Donald Lewis	

Subsequent to the year end, David Metcalfe resigned on 1 July 2007

No emoluments were paid to the Directors of the company

Biographical details of the above Non-Executive Directors are shown below

#### **Martin Angle**

Martin is a Chartered Accountant, a member of the Securities Institute and a Fellow of the Royal Society of Arts Martin has held senior executive roles in investment banking, industry and private equity Martin was Operational Managing Director of Terra Firma Capital Partners

His other key appointments are

- Chairman of NEC Limited
- Chairman of Celerant Consulting
- Director of Savills PLC
- Director of JSC Severstal
- Director of Dubai International Capital LLC
- Sits on Board of Warwick Business School
- Sits on Council of the University of Warwick

## **NEC (DEVELOPMENTS) PLC**

### **REPORT OF THE DIRECTORS (Continued)**

#### **Councillor Mike Whitby**

Mike was elected as Leader of Birmingham City Council in June 2004. He was elected to Harborne Ward in 1997, and has been a Parliamentary candidate who has served at the highest level within the Conservative Party.

His other key appointments are

- Chairman and Managing Director of Skeldings Ltd, an engineering manufacturing company based in the West Midlands
- Director of NEC Limited
- Strategic Board Member of Marketing Birmingham

#### **Paul Thandi**

Paul is currently the chief executive of the National Exhibition Centre Limited which manages the National Exhibition Centre, the NEC Arena, International Convention Centre and the National Indoor Arena in Birmingham.

Paul joined the National Exhibition Group as Commercial Director in April 2005. Previously, he was Executive Director of CMP Information where he had full strategic, financial and operational control of the company's largest media portfolio.

#### **Derek Carter**

Derek Carter was appointed divisional chief executive of EMAP Communications in 1997. Derek sits on EMAP's PLC Executive Board. He is a Director of the PPA, the association for consumer and business publishers, and was Chairman in 2001/2.

#### **Honorary Alderman Donald Lewis OBE**

Honorary Alderman Donald Lewis served as a Birmingham City Councillor between 1959 and 1971 when he became Birmingham City Alderman. In 1974 he went on to be a West Midlands County Councillor and in 1982 returned to Birmingham City as Councillor. In 1995 he was granted an Honorary Aldermanship by Birmingham City.

His key appointments are

- Director/Trustee of Broader Choices for Old People
- Director/Trustee of West Midlands Special Needs Transport Ltd
- Council Governor for the Heart of England NHS Foundation Trust

#### **Directors' interest in shares of the company**

No Director has any interest in shares of the company at either the beginning or end of the year ended 31 March 2007.

## **NEC (DEVELOPMENTS) PLC**

### **REPORT OF THE DIRECTORS (Continued)**

#### **Directors' responsibilities for the financial statements**

Company law requires the Directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company as at the end of the financial period and of the profit or loss for that period. In preparing these financial statements, the Directors confirm that they have

- selected suitable accounting policies and then applied them consistently,
- made judgements and estimates that are reasonable and prudent,
- stated whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepared the financial statements on the going concern basis

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

#### **Corporate governance**

The company is exempt from compliance with the Combined Code under the provisions of The Stock Exchange Listing Rules as the company has only debt securities listed.

#### **Going concern**

After making appropriate enquiries, the Directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future, and have therefore prepared the financial statements on a going concern basis.

#### **Employees**

The company has no employees (2006 Nil)

#### **Payment policy**

The company complies with the CBI's Prompt Payers Code of Good Practice which states that responsible companies should

- have a clear, consistent policy that they pay bills in accordance with the contract,
- ensure that the finance and purchasing departments are both aware of this policy and adhere to it,
- agree payment terms at the outset of a deal and stick to them,
- not extend or alter payment terms without prior agreement,
- provide suppliers with clear guidance on payment procedures, and
- ensure that there is a system for dealing quickly with complaints and disputes and advise suppliers without delay when invoices, or parts of invoices are contested

The company's payment terms are the last working day of the month following the month in which the invoice is dated, unless alternative agreements are in place. The company had insignificant trade creditors at 31 March 2007 and therefore creditor days have not been calculated.

**NEC (DEVELOPMENTS) PLC**


**REPORT OF THE DIRECTORS (Continued)**

**Audit information**

So far as the Directors are aware there is no relevant audit information of which the company's auditors are unaware and the Directors have taken all the steps that they ought to have taken as Directors in order to make themselves aware of any relevant information and to establish that the company's auditors are aware of that information

**Auditors**

A resolution to reappoint PricewaterhouseCoopers LLP as auditors to the company will be proposed at the annual general meeting



3 September 2007

BY ORDER OF THE BOARD

C STRETTON  
Company Secretary  
National Exhibition Centre (Developments) Plc  
Birmingham B40 1NT  
2007

## **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF NATIONAL EXHIBITION CENTRE (DEVELOPMENTS) PLC**

We have audited the financial statements of NEC (Developments) Plc for the year ended 31 March 2007 which comprise the profit and loss account, the balance sheet, the cash flow statement and the related notes. These financial statements have been prepared under the accounting policies set out therein.

### **Respective responsibilities of Directors and auditors**

As described in the Statement of Directors' Responsibilities the company's Directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland). This report, including the opinion, has been prepared for and only for the company's members as a body in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We report to you whether in our opinion the information given in the Directors' Report is consistent with the financial statements. We also report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding Directors' remuneration and other transactions is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

### **Basis of audit opinion**

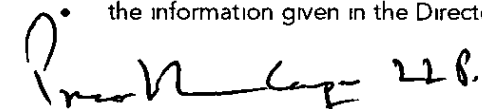
We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### **Opinion**

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 March 2007 and of its loss and cash flows for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' Report is consistent with the financial statements.



PricewaterhouseCoopers LLP  
Chartered Accountants and Registered Auditors  
Birmingham

20/9/2007



## NEC (DEVELOPMENTS) PLC

### PROFIT AND LOSS ACCOUNT for the year ended 31 March 2007

	Notes	2007 £000	2006 £000
Turnover		7,557	7,728
Operating costs	2	(1,668)	(1,800)
<b>Operating profit</b>		<b>5,889</b>	<b>5,928</b>
Interest receivable and similar income		14	13
Interest payable and similar charges	4	(5,917)	(5,955)
<b>Loss for the financial year</b>		<b>(14)</b>	<b>(14)</b>

#### Movement Of Reserves

	2007 £000	2006 £000
At 1 April	(1,257)	(1,243)
Loss for the year	(14)	(14)
<b>At 31 March</b>	<b>(1,271)</b>	<b>(1,257)</b>

The above results relate solely to continuing activities

The company has no recognised gains or losses other than the loss for the year and therefore no separate statement of total recognised gains and losses has been presented

There is no difference between the loss on ordinary activities before taxation and the losses stated above and their historical cost equivalents

The notes on pages 10 to 17 form part of these financial statements

**NEC (DEVELOPMENTS) PLC**

**BALANCE SHEET**

At 31 March 2007

	Notes	2007 £000	2006 £000
<b>Fixed Assets</b>			
Tangible assets	6	68,610	68,610
<b>Current Assets</b>			
Debtors	7	176	7
Investments	8	3,714	634
		3,890	641
<b>Creditors - amounts falling due within one year</b>			
Creditors	9	(4,048)	(799)
<b>Net Current Liabilities</b>		(158)	(158)
<b>Total Assets less Current Liabilities</b>		68,452	68,452
<b>Creditors - amounts falling after more than one year</b>			
Borrowings	10	(69,622)	(69,608)
<b>Net Liabilities</b>		(1,170)	(1,156)
<b>Capital and Reserves</b>			
Called up share capital	12	101	101
Profit and loss account		(1,271)	(1,257)
<b>Total Shareholders' Deficit</b>		(1,170)	(1,156)
<b>Shareholders' Deficit</b>			
Equity		(1,270)	(1,256)
Non-equity		100	100
	13	(1,170)	(1,156)

The financial statements on pages 7 to 17 were approved by the Board of Directors on 3 September 2007 and were signed on its behalf by

Director



3 September 2007

# **NEC (DEVELOPMENTS) PLC**

## **CASH FLOW STATEMENT**

For the year ended 31 March 2007

	Notes	2007 £000	2006 £000
<b>Net Cash Inflow From Operating Activities</b>	<b>14</b>	<b>5,892</b>	<b>5,906</b>
<b>Returns On Investments And Servicing Of Finance</b>			
Interest received		14	13
Interest paid		(2,826)	(5,691)
<b>Net Cash Outflow From Returns On Investments And Servicing Of Finance</b>		<b>(2,812)</b>	<b>(5,678)</b>
<b>Net Cash Inflow Before Management Of Liquid Resources And Financing</b>		<b>3,080</b>	<b>228</b>
<b>Management Of Liquid Resources</b>			
(Increase)/Decrease in money market deposits		(3,080)	22
<b>Net Cash (Outflow)/Inflow From Management Of Liquid Resources</b>		<b>(3,080)</b>	<b>22</b>
<b>Financing</b>			
Repayment of Borrowings		-	(250)
<b>Net Cash Outflow From Financing</b>		<b>-</b>	<b>(250)</b>
<b>Decrease In Cash</b>	<b>15</b>	<b>-</b>	<b>-</b>

The notes on pages 10 to 17 form part of these financial statements

## **NEC (DEVELOPMENTS) PLC**

### **NOTES TO THE FINANCIAL STATEMENTS**

#### **1 Principal accounting policies**

The financial statements have been prepared in accordance with the Companies Act 1985 and applicable Accounting Standards in the United Kingdom. A summary of the accounting policies is set out below.

We have adopted FRS 25 and FRS 21 in the preparation of these financial statements. They have had no effect on the financial statements.

#### **Basis of accounting**

The financial statements are prepared under the historical cost convention.

#### **Revenue**

Income is attributable under an income sharing agreement based on revenue for the whole NEC site and this includes tenancy and ancillary sales generated from conferences, events and exhibitions. Revenue is recognised at the point revenue and the costs associated with the delivery of the services can be reliably measured. It is measured at the fair value of the consideration received or receivable.

#### **Tangible assets**

The cost of fixed assets comprises their purchase cost together with any incidental expenses of acquisition. The cost of the land lease premium has been capitalised as land. Buildings include all relevant expenditure incurred, including fixed plant.

Issue costs incurred in raising finance relating to the construction of a fixed asset were capitalised as part of the cost of the fixed asset. Net interest payable, including amortisation of guarantee fees, on such finance up to the completion of the construction period was capitalised as part of the cost of the fixed asset.

Depreciation is calculated to write off the cost less estimated residual value of fixed assets. The residual value of the land, buildings and plant and equipment is equal to the capitalised cost of the new halls of £68,610,000, resulting in a depreciation charge of nil.

#### **Financial instruments**

The company's financial instruments comprise borrowings, some cash and liquid resources and various items such as debtors and creditors that arise directly from its operations. The main purpose of these financial instruments is to finance the company's operations.

It is company policy that no trading in financial instruments shall be undertaken.

The main risks arising from the company's financial instruments are interest rate risk and liquidity risk. The Board reviews and agrees policies for managing each of these risks and they are summarised below. The policies have remained unchanged since 1 April 2001.

#### **Interest rate risk**

The company finances its operations through a mixture of loan stock and debenture stock. All of the company's borrowings are in Sterling and therefore this eliminates any foreign currency risk. The company may borrow at both fixed and floating rates of interest. The company's policy is to keep a significant proportion of its borrowings at fixed rates of interest.

#### **Liquidity risk**

Company policy is to ensure continuity of available funding by ensuring that a significant proportion of such funding matures in more than five years.

#### **Power to amend financial statements**

No one has the power to amend the financial statements after issue.

## NEC (DEVELOPMENTS) PLC

### NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### Taxation

The charge to tax is based on the results for the year as adjusted for items which are non-assessable or disallowed. It is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

#### 2 Operating costs

	2007	2006
	£000	£000
Auditors' remuneration - audit fees	7	7
- non audit fees	-	1
NEC Ltd management fee	1,096	920
Other	565	872
	1,668	1,800

#### 3 Directors' and employees' emoluments

No emoluments were paid to the Directors of the company.

The company has no employees (2006 nil).

#### 4 Interest payable and similar charges

	2007	2006
	£000	£000
Interest on loans repayable in more than 5 years		
7.5625% Guaranteed Unsecured Loan Stock 2027	5,521	5,521
15% Unsecured 'B' Loan Notes	132	170
Amortisation of guarantee fee (see note 10)	264	264
	5,917	5,955

#### 5 Taxation

A charge to tax does not arise as the results for the year, after adjustments for items non-assessable or disallowed, is covered by accumulated trading losses and capital allowances.

#### 6 Tangible assets

	Land	Buildings	Plant & Equipment	Total
	£000	£000	£000	£000
Cost				
At 1 April 2006 and 31 March 2007	3,100	63,942	1,568	68,610

On 27 May 1997 the company entered into a lease with Birmingham City Council for the land used in the construction of Halls 17 - 20 for consideration of £3,100,000. The lease is for a period of 99 years but can be terminated by the option of either party after 30 years (2027).

Included in Buildings are costs relating to exhibition halls 17 - 20 at the National Exhibition Centre, Birmingham, of which £5,786,455 comprises net interest capitalised.

**NEC (DEVELOPMENTS) PLC**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**7 Debtors**

	2007	2006
	£000	£000
<b>Amounts falling due within one year</b>		
Fees due from NEC Limited	176	6
Other debtors	-	1
	<b>176</b>	<b>7</b>

**8 Investments**

	2007	2006
	£000	£000
<b>Money market investments.</b>		
Short term deposits	3,714	634

**9 Creditors – amount falling due within one year**

	2007	2006
	£000	£000
Borrowings	500	250
Accruals and deferred income	2,835	10
VAT	713	539
	<b>4,048</b>	<b>799</b>

**10 Creditors – amount falling due after more than one year**

	Note	2007	2006
		£000	£000
7 5625% Guaranteed Unsecured Loan Stock 2027	(a)	73,000	73,000
Less Guarantee fee	(a)	(7,932)	(7,932)
Guarantee fee amortised brought forward	(a)	2,340	2,076
Guarantee fee amortised during the period	(a)	264	264
		<b>67,672</b>	<b>67,408</b>
Zero % Unsecured 'A' Loan Notes	(b)	1,568	1,568
15% Unsecured 'B' Loan Notes	(c)	382	632
		<b>69,622</b>	<b>69,608</b>

## NEC (DEVELOPMENTS) PLC

### NOTES TO THE FINANCIAL STATEMENTS (Continued)

- a) On 21 May 1997, the company issued £73m 7 5625% Guaranteed Unsecured Loan Stock 2027 ('The Loan Stock') at a discount price of £99 689 per £100 Loan Stock. The discount amounted to £227,000 and was capitalised within fixed assets.

The Loan Stock is constituted and secured by a Trust Deed dated 21 May 1997. The Loan Stock is listed on the London Stock Exchange and is guaranteed by Birmingham City Council.

The guarantee fee paid to Birmingham City Council is being amortised on a straight line basis until expected repayment of the Loan Stock.

- b) On 21 May 1997, the company issued 1.2m Unsecured 'A' £1 Loan Notes, zero coupon to each of Birmingham City Council and EMAP Business Communications Limited. The Loan Notes are fully paid and are repayable by the company in instalments commencing on 31 March 2014.

Early repayments of £416,000 have been made to each of Birmingham City Council and EMAP Business Communications Limited, leaving the total balance outstanding at the year end of £1,568,000 (2006 £1,568,000).

- c) On 21 May 1997, the company issued 1.25m Unsecured 'B' £1 Loan Notes, 15% coupon to each of Birmingham City Council and EMAP Business Communications Limited. The Loan Notes are fully paid and are repayable by the company in equal instalments commencing on 31 March 2004.

Early repayments of £434,000 were made to each of Birmingham City Council and EMAP Business Communications Limited followed by normal annual repayments, which will result in the Loans being fully repaid in 2010. Further, £500,000 (2006 £250,000) is included as borrowing repayable within one year leaving a total balance outstanding at the year of £882,000 (2006 £882,000).

## 11 Financial Instruments

### Interest rate risk profile of financial assets and liabilities

#### Financial assets

The company has short term Sterling deposits of £3,174,000 (2006 £634,000) that earn interest at a floating rate based on the prevailing bank base rate.

As set out in the Directors' report on page 1, the company has an undertaking that Birmingham City Council shall pay upon termination of the lease the company a sum equal to the lower of the Loan Stock outstanding at that date and the cost of the premises disclosed in the company's balance sheet as at 31 March 1999 of £68,635m. It is not practical to give a fair value of this financial asset as the company's fixed assets do not have a readily obtainable open market value.

#### Financial liabilities

The interest rate profile of the company's financial liabilities at 31 March 2007 was

	Fixed Rate £000	No Interest £000	Non-equity Shares £000	Total £000
Borrowings (Sterling)				
2007	73,882	1,568	100	75,550
2006	73,882	1,568	100	75,550

	Fixed rate financial liabilities		Financial liabilities on which no interest is paid
	Weighted average interest rate	Weighted average period to which rate relates	Years
	%	Years	Years
Borrowings (Sterling)			
2007	7.65	19	17
2006	7.65	20	18

## NEC (DEVELOPMENTS) PLC

### NOTES TO THE FINANCIAL STATEMENTS (Continued)

The preference shares do not carry any rights to receive dividends or to participate in any profits of the company. As these shares do not have a maturity date, in order to prevent distortion of the 'weighted average period to maturity' figure, they have been excluded from the calculation.

#### Fair values of financial assets and liabilities

Market values have been used to determine fair values.

	2007		2006	
	Book value £000	Fair value £000	Book value £000	Fair value £000
Cash and short term deposits	3,714	3,714	634	634
Short and Long term borrowings	(75,450)	(95,974)	(75,450)	(100,663)
Non-equity shares	(100)	(100)	(100)	(100)
	<b>(71,836)</b>	<b>(92,360)</b>	<b>(74,916)</b>	<b>(100,129)</b>

#### Maturity profile of financial liabilities

	2007 £000	2006 £000
In one year or less	500	250
In more than 1 years but not more than 2 years	250	250
In more than 2 years but not more than 5 years	750	750
In more than 5 years	73,950	74,200
Non-equity shares - no maturity date	100	100
	<b>75,550</b>	<b>75,550</b>

#### Borrowing facilities

The company has no un-drawn committed borrowing facilities (2006 Nil)



# NEC (DEVELOPMENTS) PLC

## NOTES TO THE FINANCIAL STATEMENTS (Continued)

### 12 Called up share capital

#### Authorised

	Note	2007 £	2006 £
450 Ordinary 'A' shares of £1 each	(a)	450	450
125 Ordinary 'B' shares of £1 each	(a)	125	125
425 Ordinary 'C' shares of £1 each	(a)	425	425
<b>Total Ordinary Shares</b>		<b>1,000</b>	<b>1,000</b>
100,000 Preference shares of £1 each	(b)	100,000	100,000
100,000 Deferred shares of £1 each	(c)	100,000	100,000
		<b>201,000</b>	<b>201,000</b>

#### Allotted, called up and fully paid

	Note	2007 £	2006 £
450 Ordinary 'A' shares of £1 each	(d)	450	450
125 Ordinary 'B' shares of £1 each	(d)	125	125
425 Ordinary 'C' shares of £1 each	(d)	425	425
<b>Total Ordinary Shares</b>		<b>1,000</b>	<b>1,000</b>
100,000 Preference shares of £1 each	(d)	100,000	100,000
		<b>101,000</b>	<b>101,000</b>

- The 'A', 'B' and 'C' Shares are separate classes of shares and carry the rights to appoint and remove Directors. The 'B' Shares do not carry the right to participate in the profits of the company or the assets of the company available for distribution amongst members but in all other respects the 'B' Shares rank pari passu in all respects as Ordinary Shares.
- The Preference Shares do not carry any rights to receive a dividend or to participate in the profits of the company. On liquidation or return of capital, the assets of the company available for distribution amongst the members shall be applied in priority to any payment to the holders of any other class of shares in repayment of the amount paid up or credited as paid on the Preference Shares. Holders of the Preference Shares do not have the right to attend or vote at any general meeting of the company.
- The Deferred Shares carry the right to a dividend in accordance with the Articles of Association. On liquidation or return of capital, holders of Deferred Shares will receive £1 for each Share held, after payments to Preference and Ordinary Shareholders have been satisfied.

Holders of Deferred Shares do not have the right to attend or vote at any General Meeting of the company.

- EMAP Business Communications Limited holds all the 'C' Shares for cash at par and 50,000 Preference Shares for cash at par on the terms that they be paid up as to 25p each on issue.

Birmingham Chamber of Commerce and Industry holds all the 'B' Shares for cash at par.

Birmingham City Council holds all the 'A' shares for cash at par and 50,000 Preference Shares for cash at par on the terms that they be paid up as to 25p each on issue.

**NEC (DEVELOPMENTS) PLC**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

**13 Reconciliation of the movement in shareholders' deficit**

	2007	2006
	£000	£000
Opening shareholders' deficit	(1,156)	(1,142)
Retained loss for the period	(14)	(14)
<b>Closing Shareholders' Funds</b>	<b>(1,170)</b>	<b>(1,156)</b>

**14. Reconciliation of operating profit to net cash inflow from operating activities**

	2007	2006
	£000	£000
Operating profit	5,889	5,928
Increase in debtors	(169)	(138)
Increase in creditors	172	116
<b>Net Cash Inflow from operating activities</b>	<b>5,892</b>	<b>5,906</b>

**15 Reconciliation of net cash inflow to movement in net debt**

	2007	2006
	£000	£000
Decrease in cash in the period	-	-
Amortisation of guarantee fee	(264)	(264)
Cash inflow/(outflow) from movements in liquid resources	3,080	(22)
Repayment of borrowings	-	250
<b>Movement in Net Debt in The Period</b>	<b>2,816</b>	<b>(36)</b>
Net debt brought forward	(69,224)	(69,188)
<b>Net Debt Carried Forward</b>	<b>(66,408)</b>	<b>(69,224)</b>

**Analysed in balance sheet**

Investments	3,714	634
Creditors - amounts falling due within one year	(500)	(250)
Creditors - amounts falling after more than one year	(69,622)	(69,608)
	<b>(66,408)</b>	<b>(69,224)</b>

## NEC (DEVELOPMENTS) PLC

### NOTES TO THE FINANCIAL STATEMENTS (Continued)

#### 16 Related party transactions

On 14 May 1997, the company signed a Management Agreement with The National Exhibition Centre Limited ('NEC'), for NEC to manage the new exhibition halls (17 to 20)

NEC is jointly owned by Birmingham Chamber of Commerce and Industry and Birmingham City Council and manages the National Exhibition Centre complex

EMAP Business Communications Limited is a wholly owned subsidiary of EMAP plc

EMAP plc and its related companies organise exhibitions at the National Exhibition Centre in the normal course of business

Transactions between the company and the shareholders are detailed elsewhere within the financial statements

During the year, the company entered into the following transactions, in the ordinary course of business with NEC

	2007	2006
	£000	£000
Sales	7,573	7,728
Purchases	1,096	920
Amounts owed to related party	-	-
Amounts due from related party	176	7

#### 17. Ultimate parent

The company does not regard any particular shareholder as being an ultimate parent. The control and direction of the company can only be exercised by a majority decision of the Board of Directors