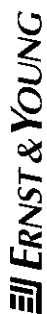


THE VALSPAR (UK) HOLDING CORPORATION LIMITED

Report and Financial Statements

31 December 2001

*Registered No. 3171339*

 ERNST & YOUNG



1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that proper record-keeping is essential for transparency and accountability, particularly in financial matters. The text outlines various methods for organizing and storing data, including digital databases and physical filing systems. It also mentions the need for regular audits and reviews to ensure the integrity of the information.

2. The second part of the document focuses on the role of communication in achieving organizational goals. It highlights the importance of clear and concise communication, both internally and externally. The text provides guidelines for effective communication, such as using appropriate language, listening actively, and providing feedback. It also discusses the benefits of open communication and how it can foster a collaborative work environment.

3. The third part of the document addresses the challenges of managing a large organization. It identifies key areas of concern, such as resource allocation, time management, and decision-making. The text offers practical advice on how to overcome these challenges, including prioritizing tasks, delegating responsibilities, and seeking input from team members. It also mentions the importance of staying updated on industry trends and adapting to change.

4. The fourth part of the document discusses the importance of maintaining a positive and healthy work environment. It emphasizes the role of leadership in creating a supportive and motivating atmosphere. The text provides tips for promoting employee well-being, such as encouraging work-life balance, providing opportunities for professional development, and recognizing achievements. It also mentions the importance of addressing conflicts and maintaining a fair and equitable workplace.

5. The fifth part of the document concludes with a summary of the key points discussed. It reiterates the importance of accurate record-keeping, effective communication, and sound management practices. The text encourages readers to implement the strategies and guidelines provided and to continuously strive for improvement. It also mentions the importance of seeking professional advice when needed.

# The Valspar (UK) Holding Corporation Limited

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## **DIRECTORS**

John Ballbach  
Rolf Engh  
William L Mansfield

## **SECRETARY**

Timothy Beastron

## **AUDITORS**

Ernst & Young LLP  
Apex Plaza  
Reading  
Berkshire  
RG1 1YE

## **BANKERS**

National Westminster Bank Plc  
23 High Street  
Witney  
Oxon  
OX28 6LW

## **SOLICITORS**

Eversheds  
10 Newhall Street  
Birmingham  
B3 3LX

## **REGISTERED OFFICE**

Station Lane  
Witney  
Oxon  
OX8 6XZ

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# The Valspar (UK) Holding Corporation Limited

## DIRECTORS' REPORT

### DIRECTORS' REPORT

The directors present their report and the audited consolidated accounts for the year ended 31 December 2001.

### RESULTS

The group loss for the year, after taxation, amounted to £5,652,000 (2000: Profit £1,196,000. This figure has now been restated to reflect the write off of Goodwill. This amounted to £21,761,000. The group loss for 2000 is restated as £20,565,000).

### PRINCIPAL ACTIVITY AND REVIEW OF THE BUSINESS

The group's principal activity is the manufacturing and distribution of coatings and ink to the metal packaging industry.

### FUTURE DEVELOPMENTS

The current European market for coatings is difficult with some of our customers transferring business to Eastern Europe or in some cases the Far East. However, even given the above we are confident of commercialisation of our new water based interior coating for beverage coil. The launch of our new water based exterior 2 piece product will also lead to healthy growth in sales over the next few years. Overall new technology, to satisfy environmental, regulatory and cost requirements, will be the market driver in future periods and we are well placed with our technology programs as the above examples indicate.

### DIRECTORS AND THEIR INTERESTS

The directors at 31 December 2001 of the company were as follows:

John Ballbach  
Rolf Engh  
William L Mansfield

The directors do not have any interests in the share capital of the company.

### AUDITORS

A resolution to re-appoint Ernst & Young LLP as the Company's auditor will be put to the forthcoming Annual General Meeting.

On behalf of the Board

07 MAR 2003

  
Rolf Engh  
Director



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STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE  
FINANCIAL STATEMENTS

Company law requires the directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.





**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF VALSPAR (UK) HOLDING CORPORATION LIMITED**

We have audited the group's financial statements for the year ended 31 December 2001, which comprise the Consolidated Profit and Loss Account, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Total Recognised Gains and Losses, and the related notes 1 to 21. These financial statements have been prepared on the basis of the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Respective responsibilities of directors and auditors**

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the group is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

**Basis of audit opinion**

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

**Opinion**

In our opinion the accounts give a true and fair view of the state of affairs of the group and the company as at 31 December 2001 and of the group's loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.



Registered Auditor  
Reading

11 March 2003

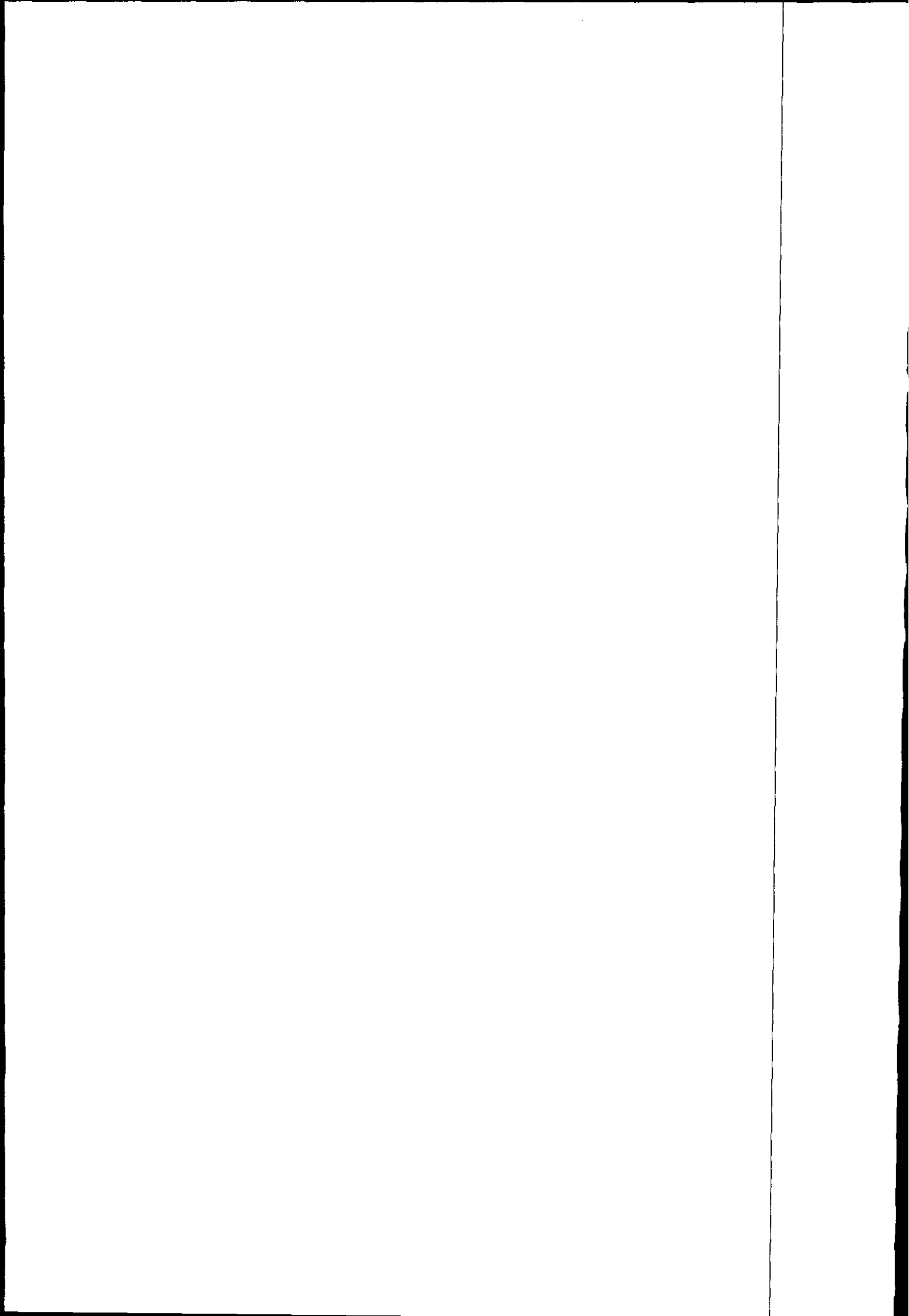


# The Valspar (UK) Holding Corporation Limited

## CONSOLIDATED PROFIT AND LOSS ACCOUNT

For the year ended 31 December 2001

	Note	2001 £'000	2000 £'000
<b>TURNOVER</b>	2	113,499	108,147
Cost of sales		(86,432)	(82,046)
<b>GROSS PROFIT</b>		27,067	26,101
Distribution costs		(5,938)	(3,562)
Administrative costs		(19,007)	(17,289)
<b>OPERATING PROFIT</b>	3	2,122	5,250
Exceptional items	4	-	(1,148)
Other Income & Expenditure		(3,807)	-
Bank interest receivable		483	634
Interest payable	7	(2,539)	(2,916)
<b>(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		(3,741)	1,820
Tax on profit on ordinary activities	8	(1,911)	(624)
<b>RETAINED (LOSS)/PROFIT FOR THE FINANCIAL YEAR</b>		(5,652)	1,196



The Valspar (UK) Holding Corporation Limited

CONSOLIDATED STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES  
For the year ended 31 December 2001

STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	2001 £'000	2000 £'000
(Loss)/profit for the financial year	(5,652)	1,196
Currency translation differences in foreign currency net investments	902	195
Total recognised gains and losses relating to the year	(4,750)	1,391
Prior year adjustment	(21,761)	
	<u>(26,511)</u>	

1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that proper record-keeping is essential for transparency and accountability, particularly in financial matters. The text outlines various methods for organizing and storing data, including digital databases and physical filing systems.

2. The second section focuses on the role of communication in project management. It highlights the need for clear, concise, and timely communication between team members and stakeholders. The author provides several strategies for effective communication, such as regular meetings, status reports, and the use of collaborative tools.

3. The third part of the document addresses the challenges of resource allocation and management. It discusses how to identify and prioritize tasks, allocate resources efficiently, and monitor progress. The text also touches upon the importance of flexibility and adaptability in the face of changing circumstances.

4. The final section discusses the importance of risk management and contingency planning. It explains how to identify potential risks, assess their impact, and develop strategies to mitigate them. The author stresses that proactive risk management is crucial for ensuring the success of any project or endeavor.

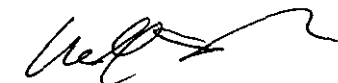
# The Valspar (UK) Holding Corporation Limited

## CONSOLIDATED BALANCE SHEET

At 31 December 2001

	Note	2001 £'000	2000 £'000 <i>Restated</i>
<b>FIXED ASSETS</b>			
Intangible fixed assets			
Positive goodwill	9	9,649	10,957
Negative goodwill	9	(2,721)	(2,959)
		6,928	7,998
Other intangible assets	9	485	620
		7,413	8,618
Tangible fixed assets	10	19,761	21,754
Investments	11	913	2,232
		28,087	32,604
<b>CURRENT ASSETS</b>			
Stock	12	15,493	18,016
Debtors	13	32,805	33,077
Cash at bank and in hand		5,806	3,331
		54,104	54,424
<b>CREDITORS: amounts falling due within one year</b>	14	(70,468)	(70,341)
<b>NET CURRENT (LIABILITIES)</b>		(16,364)	(15,917)
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		11,723	16,687
<b>CREDITORS: amounts falling due after more than one year</b>	15	(17,063)	(17,230)
<b>PROVISIONS FOR LIABILITIES AND CHARGES</b>	16	(2,757)	(2,804)
		(8,097)	(3,347)
<b>CAPITAL AND RESERVES</b>			
Called-up share capital	19	1	1
Capital contribution	20	18,593	18,593
Profit and loss account	20	(26,691)	(21,941)
<b>EQUITY SHAREHOLDERS' FUNDS</b>		(8,097)	(3,347)

Approved by the Board on **7 MARCH 2003**



Rolf Engh  
Director





# The Valspar (UK) Holding Corporation Limited


## COMPANY BALANCE SHEET

At 31 December 2001

	Note	2001 £'000	2000 £'000
<b>FIXED ASSETS</b>			
Investments	11	18,725	18,725
<b>CURRENT ASSETS</b>			
Debtors	13	6,396	4,663
Cash at bank and in hand		803	83
		<u>7,199</u>	<u>4,746</u>
<b>CREDITORS: amounts falling due within one year</b>	14	<u>(7,311)</u>	<u>(4,873)</u>
<b>NET CURRENT LIABILITIES</b>		<u>(112)</u>	<u>(127)</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>18,613</u>	<u>18,598</u>
<b>CREDITORS: amounts falling due after more than one year</b>	15	<u>(310)</u>	<u>(310)</u>
		<u>18,303</u>	<u>18,288</u>
<b>CAPITAL AND RESERVES</b>			
Called-up share capital	19	1	1
Capital contribution	20	18,593	18,593
Profit and loss account	20	<u>(291)</u>	<u>(306)</u>
<b>EQUITY SHAREHOLDERS' FUNDS</b>		<u>18,303</u>	<u>18,288</u>

Approved by the Board on

**07 MAR 2003**

  
Rolf Engh  
Director

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# The Valspar (UK) Holding Corporation Limited

## NOTES TO THE ACCOUNTS

At 31 December 2001

### 1 ACCOUNTING POLICIES

The following accounting policies are applied consistently, as appropriate, in dealing with items which are considered material in relation to the group's accounts.

#### *Going Concern*

The financial statements have been prepared on a going concern basis on the basis that the parent company has undertaken to provide financial support for a period of at least 12 months from the date of signing of these financial statements.

#### *Basis of preparation*

The accounts have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules.

#### *Basis of consolidation*

The group accounts consolidate the accounts of The Valspar (UK) Holding Corporation Limited for the year ended 31 December 2001 and those of all its subsidiary undertakings made up to the same date, as disclosed in note 11.

In accordance with section 230(4) of the Companies Act 1985, The Valspar (UK) Holdings Corporation Limited is exempt from the requirement to present its own profit and loss account for the year ended 31 December 2001.

#### *Cash flow statement*

No cash flow statement is presented, as the consolidated financial statements of the company's ultimate parent undertaking, The Valspar Corporation Inc., are publicly available.

#### *Goodwill*

Positive goodwill arising on acquisitions is capitalised and classified as an asset on the balance sheet and amortised on a straight-line basis over its useful economic life of 20 years. It is reviewed for impairment at the end of the first full financial year following the acquisition and in other periods if events or changes in circumstances indicate that the value may not be recoverable.

Negative goodwill arising on acquisitions is capitalised and classified as an asset on the balance sheet and amortised over the period in which the non-monetary assets acquired are recovered.

#### *Depreciation*

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the costs of each asset evenly over its expected useful life, as follows:

Freehold land and buildings	-	over 10 to 40 years
Leasehold land and buildings	-	over the lease term
Plant and machinery	-	over 10 to 20 years
Fixtures and fittings	-	over 3 to 10 years

#### *Stocks*

Stocks are stated at the lower of cost incurred in bringing each product to its present location and condition and net realisable value as follows:

Raw materials, consumables and goods for resale	-	purchase cost on a first-in, first-out basis
Work in progress and finished goods	-	cost of direct materials and labour plus attributable overheads based on a normal level of activity.

Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal.



# The Valspar (UK) Holding Corporation Limited

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## NOTES TO THE ACCOUNTS

At 31 December 2001

### 1 ACCOUNTING POLICIES (CONTINUED)

#### *Leasing*

Rentals payable under operating leases are charged in the profit and loss account on a straight-line basis over the lease term.

#### *Deferred taxation*

Deferred taxation is provided using the liability method on all timing differences, which are expected to reverse in the future without being replaced, calculated at the rate, which it is anticipated the timing differences will reverse. Advance corporation tax, which is expected to be recoverable in the future, is deducted from the deferred taxation balance.

Deferred taxation assets are only recognised if recovery without replacement by equivalent debit balances is reasonable certain.

#### *Foreign currencies*

Transactions denominated in foreign currencies are translated at the rate of exchange ruling at the date of the transactions.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains or losses arising on translation are included in the profit and loss account.

For consolidation purposes, the accounts of overseas subsidiary undertakings are translated at the exchange rate ruling at the balance sheet date. Exchange differences arising on retranslation of opening net assets is taken directly to reserves.

#### *Pensions*

The group operates a defined benefit pension scheme in its subsidiary UK. Contributions are required to be made to a separately administered fund. Contributions to the fund are charged in the profit and loss account so as to spread the cost of pensions over the employees' working lives within the company. The regular cost is attributed to individual years using the projected unit credit method. Variations in pension cost, which are identified as a result of actuarial valuations, are amortised over the average expected remaining working lives of employees in proportion to their expected payroll costs. Differences between the amounts funded and the amounts charged in the profit and loss account are treated either as a provision or a prepayment in the balance sheet.

### 2 TURNOVER

Turnover, which is stated net of value added tax, represents amounts invoiced to third parties. Turnover is attributable to one continuing activity, the manufacture and supply of coatings and inks to the metal packaging industry.



# The Valspar (UK) Holding Corporation Limited

## NOTES TO THE ACCOUNTS

At 31 December 2001

### 2 TURNOVER (CONTINUED)

An analysis of turnover is given below:

*Group*

	2001 £'000	2000 £'000
By geographical market:		
UK	18,049	17,700
Other Europe	75,328	72,847
Other	20,122	17,600
	<u>113,499</u>	<u>108,147</u>

There is no turnover in the company.

### 3 OPERATING PROFIT

*Group*

	2001 £'000	2000 £'000
Auditors' remuneration - audit services	117	90
- non-audit services	65	50
Amortisation - goodwill	566	623
Amortisation - negative goodwill	(238)	(238)
Amortisation - other intangibles	135	166
Depreciation of owned fixed assets	2,758	3,020
Operating lease rentals - land and buildings	472	286
Operating lease rentals - other	235	258
	<u>          </u>	<u>          </u>

### 4 EXCEPTIONAL ITEMS

*Group*

	2001 £'000	2000 £'000
Other exceptional credits	-	(113)
Other exceptional charges	-	1,261
	<u>-</u>	<u>1,148</u>





# The Valspar (UK) Holding Corporation Limited

## NOTES TO THE ACCOUNTS

At 31 December 2001

### 5 STAFF COSTS

*Group*

	<i>2001</i>	<i>2000</i>
	<i>£'000</i>	<i>£'000</i>
Wages and salaries	19,633	17,614
Social security costs	4,506	3,819
Other pension costs	735	410
	<u>24,874</u>	<u>21,843</u>

The average weekly number of employees during the period was as follows:

	<i>2001</i>	<i>2000</i>
	<i>No.</i>	<i>No.</i>
Manufacturing	393	440
Administration	162	235
	<u>555</u>	<u>675</u>

### 6 DIRECTORS' EMOLUMENTS

*Group*

	<i>2001</i>	<i>2000</i>
	<i>£'000</i>	<i>£'000</i>
Emoluments	-	32

The directors received no payments or pension contributions in respect of qualifying services to the company in the year.

Aggregate emoluments disclosed above do not include any amounts for the value of options to subscribe for ordinary shares in The Valspar Corporation Inc., granted to or held by the directors. One director exercised share options in the year (2000: one director exercised share options).

At 31 December 2001 and 31 December 2000 retirement benefits were accruing to one director under a money purchase scheme operated by the ultimate parent company in the US in respect of his services to the UK company.

1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that proper record-keeping is essential for transparency and accountability, particularly in financial matters. The text outlines various methods for organizing and storing data, including digital databases and physical filing systems.

2. The second section focuses on the role of technology in modern record management. It highlights how cloud storage and data analytics tools can enhance the efficiency and security of record-keeping processes. The author provides examples of software solutions and discusses the benefits of automation in reducing human error and improving data accessibility.

3. The third part of the document addresses the legal and regulatory requirements for record management. It details the various standards and guidelines that organizations must adhere to, such as the General Data Protection Regulation (GDPR) and industry-specific regulations. The text also discusses the importance of regular audits and compliance checks to ensure that all records are properly maintained and protected.

4. The final section discusses the challenges and best practices for implementing a comprehensive record management system. It identifies common obstacles, such as data silos and inconsistent naming conventions, and offers practical advice on how to overcome them. The author concludes by emphasizing the long-term value of a well-managed record system for organizational success and decision-making.

# The Valspar (UK) Holding Corporation Limited

## NOTES TO THE ACCOUNTS

At 31 December 2001

### 7 INTEREST PAYABLE

*Group*

	2001 £'000	2000 £'000
Bank loans and overdrafts	1,775	2,098
Interest payable to group undertakings	764	818
	<u>2,539</u>	<u>2,916</u>

### 8 TAX ON (LOSS)/PROFIT ON ORDINARY ACTIVITIES

*Group*

	2001 £'000	2000 £'000
UK corporation tax	-	-
Overseas tax relating to subsidiaries	1,958	271
Transfers to deferred taxation (note 16)	(47)	353
	<u>1,911</u>	<u>624</u>

The overall tax charge for the period is due to a combination of a number of factors. These include the disallowance of a number of permanent differences, the non-recognition of certain deferred tax assets due to uncertainty over their eventual utilisation and the inability to aggregate current tax profits in certain countries against taxable losses in others.

### 9 INTANGIBLE FIXED ASSETS

*Group*

	Positive Goodwill £'000	Negative goodwill £'000	Other intangible assets £'000	Total £'000
<b>Cost:</b>				
At 1 January 2001	12,461	(3,335)	3,320	12,446
Disposals	(742)	-	-	(742)
At 31 December 2001	<u>11,719</u>	<u>(3,335)</u>	<u>3,320</u>	<u>11,704</u>
<b>Amortisation:</b>				
At 1 January 2001	1,504	(376)	2,700	3,828
Charge/credit for the year	566	(238)	135	463
At 31 December 2001	<u>2,070</u>	<u>(614)</u>	<u>2,835</u>	<u>4,291</u>
<b>Net book value:</b>				
At 31 December 2001	<u>9,649</u>	<u>(2,721)</u>	<u>485</u>	<u>7,413</u>
At 31 December 2000	<u>10,957</u>	<u>(2,959)</u>	<u>620</u>	<u>8,618</u>



# The Valspar (UK) Holding Corporation Limited

## NOTES TO THE ACCOUNTS

At 31 December 2001

### 9 INTANGIBLE FIXED ASSETS (CONTINUED)

Positive goodwill is being written off in equal annual instalments over its estimated economic life of 20 years.

Negative goodwill is being written off over the periods in which the non-monetary assets of the acquired entity are recovered.

Other intangible assets are being amortised over their useful economic lives.

### 10 TANGIBLE FIXED ASSETS

*Group*

	<i>Freehold Land and Buildings £'000</i>	<i>Long leasehold £'000</i>	<i>Plant &amp; machinery £'000</i>	<i>Fixtures and fittings £'000</i>	<i>Total £'000</i>
<b>Cost:</b>					
At 1 January 2001	12,090	3,666	27,250	2,796	45,802
Exchange adjustment	(365)	2	(461)	(101)	(925)
Addition	52	(91)	90	1,138	1,189
At 31 December 2001	<u>11,777</u>	<u>3,577</u>	<u>26,879</u>	<u>3,833</u>	<u>46,066</u>
<b>Depreciation:</b>					
At 1 January 2001	4,649	1,696	15,703	2,000	24,048
Exchange adjustment	(231)	(4)	(1,082)	816	(501)
Charged during the year	526	(40)	1,959	313	2,758
At 31 December 2001	<u>4,944</u>	<u>1,652</u>	<u>16,580</u>	<u>3,129</u>	<u>26,305</u>
<b>Net book value:</b>					
At 31 December 2001	<u>6,833</u>	<u>1,925</u>	<u>10,299</u>	<u>704</u>	<u>19,761</u>
At 31 December 2000	<u>7,441</u>	<u>1,970</u>	<u>11,547</u>	<u>796</u>	<u>21,754</u>

The company does not hold any tangible fixed assets under finance leases.

### 11 FIXED ASSET INVESTMENTS

	<i>Group £'000</i>	<i>Company £'000</i>
At cost 1 January 2001	2,232	18,725
Less disposals	<u>1,319</u>	<u>-</u>
At 31 December 2001	<u>913</u>	<u>18,725</u>



# The Valspar (UK) Holding Corporation Limited

## NOTES TO THE ACCOUNTS

At 31 December 2001

### 11 FIXED ASSET INVESTMENTS (CONTINUED)

Details of the investments in which the group and the company (unless indicated) holds 20% or more of the nominal value of any class of share capital are as follows:

<i>Name of company</i>	<i>Country of registration or incorporation</i>	<i>Holding</i>	<i>Proportion of voting rights and shares held</i>
<b><i>Subsidiary undertakings</i></b>			
The Valspar (UK) Corporation Limited	England and Wales	Ordinary shares	100%
The Valspar (France) Corporation S.A.	France	Ordinary shares	100%
The Valspar (Norway) Corporation S.A.	Norway	Ordinary shares	100%
The Valspar (Germany) GmbH	Germany	Ordinary shares	100%
The Valspar (Spain) Corporation S.R.L.	Spain	Ordinary shares	100%
The Valspar (Italy) Corporation S.R.L.	Italy	Ordinary shares	98%
The Valspar (Switzerland) Holding Corporation	Switzerland	Ordinary shares	100%
The Valspar GmbH	Austria	Ordinary shares	100%
The Valspar (France) Corporation SARL	France	Ordinary shares	100%±
The Valspar (Vernicolor) Corporation AG	Switzerland	Ordinary shares	100%±
± Held by a subsidiary undertaking			
<b><i>Investment</i></b>			
Verniplast SA	Switzerland	Ordinary shares	35%±

All of the subsidiaries are unlisted and have accounting periods equivalent to The Valspar (UK) Holding Corporation Limited with the exception of The Valspar (UK) Corporation Limited and The Valspar (Vernicolor) Corporation AG whose accounting period end on 30 September. The balance sheet and results of The Valspar (UK) Corporation Limited have been adjusted to reflect the results for the 12 months ended 31 December 2001.

All of the trading subsidiaries are involved in the manufacture and supply of coatings and inks to the metal packaging industry.

In the opinion of the directors the investments in and amounts due from the company's subsidiary undertakings are worth at least the amounts at which they are stated in the balance sheet.

### 12 STOCKS

*Group*

	<i>2001</i>	<i>2000</i>
	<i>£'000</i>	<i>£'000</i>
Raw materials and consumables	4,966	7,437
Work in progress	653	588
Finished goods	9,874	9,991
	<u>15,493</u>	<u>18,016</u>





# The Valspar (UK) Holding Corporation Limited

## NOTES TO THE ACCOUNTS

At 31 December 2001

### 12 STOCKS (CONTINUED)

The directors are of the opinion that the difference between purchase price or production cost of stocks and their replacement cost is not material.

### 13 DEBTORS

*Group*

	<i>At 31 December 2001 £'000</i>	<i>At 31 December 2000 £'000</i>
Trade debtors	29,074	29,128
Other debtors	3,095	2,643
Prepayments and accrued income	246	886
Pension prepayments	390	420
	<u>32,805</u>	<u>33,077</u>

*Company*

	<i>At 31 December 2001 £'000</i>	<i>At 31 December 2000 £'000</i>
Amounts due from subsidiary undertakings	6,173	4,504
Other debtors	223	159
	<u>6,396</u>	<u>4,663</u>

Amounts due after more than one year amounted to £Nil (2000: £Nil).

### 14 CREDITORS: amounts falling due within one year

*Group*

	<i>At 31 December 2001 £'000</i>	<i>At 31 December 2000 £'000 Restated</i>
Short-term bank loan	-	1,359
Bank overdraft	4,372	3,738
Trade creditors	13,448	16,268
Amounts due to other group undertakings	21,220	41,240
Amounts due to parent undertaking	20,301	-
Corporation tax	-	2,786
Other creditors	-	471
Other taxes and social security	886	47
Accruals and deferred revenue	10,241	4,432
	<u>70,468</u>	<u>70,341</u>



# The Valspar (UK) Holding Corporation Limited

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At 31 December 2001

### 14 CREDITORS: amounts falling due within one year (CONTINUED)

Included in amounts owed to group undertakings in an amount of £14,306,000 (2000: £13,142,000) relating to Notes Payable, including interest, all of which are redeemable within one year.

Amounts due to other group undertakings at 31 December 2000 have been restated from £19,479,000 to £41,240,000 to reflect a prior year adjustment (see note 20).

#### Company

	<i>At 31 December 2001 £'000</i>	<i>At 31 December 2000 £'000</i>
Amounts owing to parent undertaking	140	140
Amounts owing to subsidiary undertakings	6,684	4,733
Other Creditors	487	-
	<u>7,311</u>	<u>4,873</u>

### 15 CREDITORS: amounts falling due after more than one year

#### Group

	<i>At 31 December 2001 £'000</i>	<i>At 31 December 2000 £'000</i>
Bank loans & overdrafts	17,063	17,230

The loan is payable to a third party and is payable in full in more than one year. The interest rate is 2.850% and interest is payable monthly.

#### Company

	<i>At 31 December 2001 £'000</i>	<i>At 31 December 2000 £'000</i>
Amounts owing to subsidiary undertaking	<u>310</u>	<u>310</u>



# The Valspar (UK) Holding Corporation Limited

## NOTES TO THE ACCOUNTS

At 31 December 2001

### 16 PROVISIONS FOR LIABILITIES AND CHARGES

The movements in provisions during the year arise as follows:

*Group*

	<i>Deferred taxation £'000</i>
At 1 January 2001	2,804
Charge for the year	(47)
At 31 December 2001	<u>2,757</u>

There were no provisions for liabilities and charges in the company.

### 17 PENSION COMMITMENTS

The group operates a funded defined benefit scheme for employees in its UK subsidiary. The assets of the scheme are held in a fund managed by Fidelity. Pension costs and assets are assessed in accordance with the advice of a professionally qualified actuary. The group continues to account for pensions in accordance with SSAP 24 and the disclosures given in (a) below are those required by that standard. FRS 17 "Retirement Benefits" will not be mandatory for the group until the period ended 31 December 2005. Prior to this, phased transitional disclosures are required from 31 December 2001. These disclosures, to the extent not given in (a), are set out in (b) below.

#### *(a) UK company pension scheme*

The pension cost charged to the profit and loss account for the period was £416,000 (2000: £336,000).

The most recent independent actuarial valuation as at 5 April 1999 showed that the market value of the scheme assets was £6.7m and that the actuarial value of those assets represented 93% of the benefits that had accrued to members after allowing for future increases in earnings. The scheme was valued in accordance with the projected unit method. The most significant assumptions affecting the valuation were as follows:

<i>Annual nominal rate of</i>	<i>%</i>
Valuation rate of interest	7.0
Salary increases	4.5
Pension increases on non GMP element (LPI level)	3.0
Dividend growth (for valuing the assets)	3.0

At 5 April 1999 there was a deficiency of £0.6m which has been eliminated by a one-off payment by the company of £0.65m in May 2000 and an increase in ongoing contributions from 11.5% to 12.6% of all pensionable salaries. The deficit is being recognised as variations from regular cost over 15 years, the average expected remaining service lives of the employees. An amount of £390,000 is included in pensions prepayments which relates with this one-off payment (2000: £420,000).

#### *(b) FRS 17 disclosures*

The most recent independent actuarial valuation, updated to 31 September 2001, concluded that the market value of the scheme assets was £8.3m, the present value of the scheme liabilities £9.7m with a net deficit, after deferred tax at 30% of £0.98m. The directors consider the valuation at 31 September 2001 materially consistent with the position of the fund as at 31 December 2001.



# The Valspar (UK) Holding Corporation Limited

## NOTES TO THE ACCOUNTS

At 31 December 2001

### 17 PENSION COMMITMENTS (CONTINUED)

The assets in the scheme were:

<i>Assets</i>	<i>Value at 30 September 2001 £'000</i>
Total market value of the scheme	8,317
Present value of scheme liabilities	(9,728)
Deficit in the scheme	(1,411)
Related deferred tax at 30%	423
Net pensions liability	(988)

The main assumptions affecting the valuation were as follows:

<i>Annual nominal rate of</i>	<i>%</i>
Inflation	2.5
Salary increases	3.75
Pensions in payment increase	2.5
Deferred pensioners increase	2.5
Discount rate	6.0

### 18 OTHER FINANCIAL COMMITMENTS

At 31 December 2001 the group had annual commitments under non-cancellable operating leases as set out below:

	<i>Land &amp; buildings 2001 £'000</i>	<i>Other 2001 £'000</i>	<i>Land &amp; buildings 2000 £'000</i>	<i>Other 2000 £'000</i>
Operating leases which expire:				
Within one year	69	55	6	54
Within two to five years	-	4	514	40
	<u>69</u>	<u>59</u>	<u>520</u>	<u>94</u>

There were no such commitments in the company at 31 December 2001 (2000: None).





# The Valspar (UK) Holding Corporation Limited

## NOTES TO THE ACCOUNTS

At 31 December 2001

### 19 SHARE CAPITAL

	<i>Group and company</i>	
	<i>2001</i>	<i>2000</i>
	<i>£'000</i>	<i>£'000</i>
Authorised:		
1,000 ordinary shares of £1 each	1	1
Allotted, called-up and fully paid:		
1,000 ordinary shares of £1 each	1	1

### 20 RECONCILIATION OF SHAREHOLDERS' FUNDS AND MOVEMENTS ON RESERVES

*Group*

	<i>Share capital</i>	<i>Capital contribution</i>	<i>Profit &amp; loss account</i>	<i>Total</i>
	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
At 1 January 2000	1	18,593	(1,571)	17,023
Prior year adjustment	-	-	(21,761)	(21,761)
Retained loss for the year	-	-	1,196	1,196
Exchange difference on retranslation of net assets of subsidiary undertakings	-	-	195	195
At 31 December 2001 (as restated)	1	18,593	(21,941)	(3,347)
Retained loss for the year	-	-	(5,652)	(5,652)
Exchange difference on retranslation of net assets of subsidiary undertakings	-	-	902	902
At 31 December 2001	1	18,593	(26,691)	(8,097)

The prior period adjustment relates to the write off of goodwill in 1998, originally charged to other group companies. These costs should have been taken to the profit and loss account. The effect of the adjustment is a reduction to retained earnings of £21,761,000.

*Company*

	<i>Share Capital</i>	<i>Capital contribution</i>	<i>Profit &amp; Loss account</i>	<i>Total</i>
	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
At 1 January	1	18,593	(499)	18,095
Retained profit for the year	-	-	193	193
At 31 December 2000	1	18,593	(306)	18,288
Retained profit for the year	-	-	15	15
At 31 December 2001	1	18,593	(291)	18,303



# The Valspar (UK) Holding Corporation Limited

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## NOTES TO THE ACCOUNTS

At 31 December 2001

### 21 RELATED PARTIES

In the directors' opinion the company's immediate and ultimate parent company and controlling party is The Valspar Corporation Inc., which is incorporated in the USA. Copies of its group accounts, which include the company, are available from 1101 South Third Street, Minneapolis, Minnesota 55122.

The group has taken advantage of the exemption in paragraph 3 of FRS 8 from disclosing transactions with related parties that are part of the Valspar Inc. group or investees of the group.

