

W C ROWE (FALMOUTH) LIMITED
FINANCIAL STATEMENTS
YEAR ENDED 31 DECEMBER 1997

Company Registration Number 1238149



# FINANCIAL STATEMENTS

# YEAR ENDED 31 DECEMBER 1997



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#### THE DIRECTORS' REPORT

#### YEAR ENDED 31 DECEMBER 1997



The directors have pleasure in presenting their report and the financial statements of the company for the year ended 31 December 1997.

#### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company continues to be that of the production and wholesale and retail distribution of bread, confectionery and related products.

Turnover increased slightly in 1997, and gross profit margins increased substantially.

#### **RESULTS AND DIVIDENDS**

The trading results for the year, and company's satisfactory financial position at the end of the year are shown in the attached financial statements.

The directors have not recommended a dividend.

The balance of the profits for the year amounting to £132,489 will be added to reserves and carried forward to the following year.

## THE DIRECTORS AND THEIR INTERESTS IN SHARES OF THE COMPANY

The directors who served the company during the year together with their beneficial interests, including family holdings, in the shares of the company were as follows:

Ordinary Shares of £1 each At 31 Dec 97 At 1 Jan 97

| Mrs P Rowe | 29,700 | 29,700 |
|------------|--------|--------|
| A H Pearce | 10,300 | 10,300 |
| J R Rowe   | -      | -      |
|            |        |        |

Of Mrs P Rowe's 29,700 shares, 15,200 are held for her benefit by the Trustees of Mr W C Rowe's estate. The Trustees are Mrs P Rowe, Mr J R Rowe and Mr M E Richards.

# RETIREMENT OF DIRECTORS

In accordance with the Articles of Association, J R Rowe will retire from the board and, being eligible, will stand for re-appointment.

#### THE DIRECTORS' REPORT (continued)

#### YEAR ENDED 31 DECEMBER 1997



#### **DIRECTORS' RESPONSIBILITIES**

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company at the end of the year and of the profit or loss for the year then ended.

In preparing those financial statements, the directors are required to select suitable accounting policies, as described on pages 8 to 9, and then apply them on a consistent basis, making judgements and estimates that are prudent and reasonable. The directors must also prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **AUDITORS**

A resolution to appoint John Girdlestone as auditor for the ensuing year will be proposed at the annual general meeting in accordance with section 385 of the Companies Act 1985.

Registered office:

Signed on behalf of the directors

Parkengue Kernick Industrial Estate Penryn Cornwall TR10 9EP

P Rowe

Company secretary

Approved by the directors on 28 Sept 1998

#### **AUDITOR'S REPORT TO THE SHAREHOLDERS**





I have audited the financial statements on pages 4 to 16 which have been prepared under the historical cost convention and the accounting policies set out on page 8 to 9.

## RESPECTIVE RESPONSIBILITIES OF THE DIRECTORS AND THE AUDITOR

As described on page 2, the company's directors are responsible for the preparation of the financial statements. It is my responsibility to form an independent opinion, based on my audit, on those statements and to report my opinion to you.

#### BASIS OF OPINION

I conducted my audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the circumstances of the company, consistently applied and adequately disclosed.

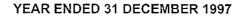
I planned and performed my audit so as to obtain all the information and explanations which I considered necessary in order to provide me with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming my opinion I also evaluated the overall adequacy of the presentation of information in the financial statements. Comparative figures have not been audited by me.

# OPINION

In my opinion the financial statements give a true and fair view of the state of affairs of the company as at 31 December 1997 and of its profit for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.

John Girdlestone Registered Auditor Chartered Accountant Waterside Court Falmouth Road PENRYN Cornwall **TR10 8AW** 

# PROFIT AND LOSS ACCOUNT





|   | Note   | 1997<br>£                          | 1996<br>£                       |
|---|--------|------------------------------------|---------------------------------|
| TURNOVER  | 2      | 3,675,423                          | 3,666,060                       |
| Cost of sales   |        | (2,293,219)                        | (2,423,503)                     |
| GROSS PROFIT  |        | 1,382,204                          | 1,242,557                       |
| Distribution costs Administrative expenses Other operating income           |        | (190,638)<br>(1,042,671)<br>11,470 | (212,500)<br>(969,759)<br>4,987 |
| OPERATING PROFIT  | 3      | 160,365                            | 65,285                          |
| Interest receivable and similar income Interest payable and similar charges | 6<br>7 | 98<br>(10,216)                     | 392<br>(15,996)                 |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION                               |        | 150,247                            | 49,681                          |
| Tax on profit on ordinary activities  | 8      | (17,758)                           | (13,523)                        |
| PROFIT ON ORDINARY<br>ACTIVITIES AFTER TAXATION                             |        | 132,489                            | 36,158                          |
| Balance brought forward   |        | 903,680                            | 867,522                         |
| BALANCE CARRIED FORWARD   |        | 1,036,169                          | 903,680                         |

The company has no recognised gains or losses other than the results for the year as set out above.

All of the activities of the company are classed as continuing.

## **BALANCE SHEET**

## 31 DECEMBER 1997



|  |          | 19        | 197       | 19           | 96          |
|--|----------|-----------|-----------|--------------|-------------|
|  | Note     | £         | £         | £            | £           |
| FIXED ASSETS                                 |          |           |           |              |             |
| Tangible assets                              | 9        |           | 1,198,883 |              | 1,156,992   |
| Investments                                  | 10       |           | 50        |              | 50          |
|  |          |           | 1,198,933 |              | 1,157,042   |
| CURRENT ASSETS                               |          |           |           |              |             |
| Stocks                                       | 11       | 125,686   |           | 104,962      |             |
| Debtors                                      | 12       | 140,058   |           | 122,399      |             |
| Cash at bank and in hand                     |          | 12,022    |           | 9,894        |             |
|  |          | 277,766   |           | 237,255      |             |
| CREDITORS: Amounts falling d within one year | ue<br>13 | (322,973) |           | (361,986)    |             |
| NET CURRENT LIABILITIES                      |          |           | (45,207)  | <del> </del> | (124,731)   |
| TOTAL ASSETS LESS CURREN                     | T LIABI  | LITIES    | 1,153,726 |              | 1,032,311   |
| CREDITORS: Amounts falling d                 | ue       |           |           |              |             |
| after more than one year                     | 14       |           | (17,696)  |              | (16,361)    |
|  |          |           | 1,136,030 |              | 1,015,950   |
| PROVISIONS FOR LIABILITIES                   | AND CH   | IARGES    |           |              |             |
| Deferred taxation                            | 15       |           | (59,861)  |              | (72,270)    |
| NET ASSETS                                   |          |           | 1,076,169 |              | 943,680     |
| CAPITAL AND RESERVES                         |          |           |           |              | <del></del> |
| Called-up equity share capital               | 19       |           | 40,000    |              | 40,000      |
| Profit and loss account                      | 17       |           | 1,036,169 |              | 903,680     |
|  |          |           |           |              |             |
| SHAREHOLDERS' FUNDS                          | 20       |           | 1,076,169 |              | 943,680     |
|  |          |           |           |              |             |

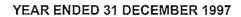
These financial statements were approved by the directors on the 28 Sept 1998, and are signed on their behalf by:

A H PEARCE

aly Heave

Director

# **CASH FLOW STATEMENT**





|   | £                   | 1997<br>£ | £                       | 1996<br>£ |
|---|---------------------|-----------|-------------------------|-----------|
| NET CASH INFLOW FROM OPERATING ACTIVITIES   |                     | 244,262   |                         | 38,617    |
| RETURNS ON INVESTMENTS AN<br>SERVICING OF FINANCE<br>Interest received<br>Interest paid<br>Interest element of finance lease rental<br>payments | 98<br>(10,216)      |           | 392<br>(15,963)<br>(33) |           |
| Net cash outflow from returns on investments and servicing of finance   | 9                   | (10,118)  |                         | (15,604)  |
| TAXATION Corporation tax paid Taxes paid  | (22,270)            | (22,270)  | (40,234)                | (40,234)  |
| INVESTING ACTIVITIES Payments to acquire tangible fixed assets Receipts from sale of fixed assets   | (169,956)<br>16,352 |           | (77,940)<br>8,107       |           |
| Net cash outflow from investing acti  | vities              | (153,604) |                         | (69,833)  |
| Net cash (outflow)/inflow before fina   | incing              | 58,270    |                         | (87,054)  |
| FINANCING Net (outflow) from loans Net (outflow) in respect of finance least  | (2,198)<br>ses -    |           | (5,451)<br>(1,803)      |           |
| Net inflow/(outflow) from hire purchase contracts   | 19,397              |           | 22,339                  |           |
| Net cash inflow/(outflow) from financing  |                     | 17,199    |                         | 15,085    |
| INCREASE/(DECREASE) IN CASH A<br>CASH EQUIVALENTS   | ND                  | 75,469    |                         | (71,969)  |

## **CASH FLOW STATEMENT (continued)**

#### YEAR ENDED 31 DECEMBER 1997



| RECONCILIATION OF OPERATING PROFIT TO     |
|---|
| NET CASH INFLOW FROM OPERATING ACTIVITIES |

|   | 1997     | 1996      |
|---|----------|-----------|
|   | £        | £         |
| Operating profit                          | 160,365  | 65,285    |
| Depreciation                              | 107,376  | 104,042   |
| Profit on disposal of fixed assets        | 4,337    | (4,237)   |
| Increase in stocks                        | (20,724) | (12,879)  |
| Decrease/(Increase) in debtors            | (16,797) | 5,791     |
| Increase/(Decrease) in creditors          | 10,567   | (120,100) |
| Net inflow/(outflow) from staff loans     | (862)    | 715       |
| Net cash inflow from operating activities | 244,262  | 38,617    |
|   |          |           |

# ANALYSIS OF THE BALANCES OF CASH AND CASH EQUIVALENTS AS SHOWN IN THE BALANCE SHEET

|                          | 1997   | Change in<br>Year | 1996     | Change in<br>Year | 1995     |
|--------------------------|--------|-------------------|----------|-------------------|----------|
|                          | £      | £                 | £        | £                 | £        |
| Cash at bank and in hand | 12,022 | 2,128             | 9,894    | (50,769)          | 60,663   |
| Bank overdraft           | -      | 73,341            | (73,341) | (21,200)          | (52,141) |
|                          | 12,022 | 75,469            | (63,447) | (71,969)          | 8,522    |

# ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENTS

|   | 1997<br>£          | 1996<br>£         |
|---|--------------------|-------------------|
| Balance brought forward Net cash inflow | (63,447)<br>75,469 | 8,522<br>(71,969) |
| Balance carried forward                 | 12,022             | (63,447)          |

#### ANALYSIS OF CHANGES IN FINANCING DURING

| THE YEAR                    | Hire    |          | Finance |  |
|-----------------------------|---------|----------|---------|--|
|                             | Loans   | Purchase | Leases  |  |
|                             | £       | £        | £       |  |
| Balance at 1 January 1997   | 9,311   | 38,585   | -       |  |
| Cash outflow for financing  | (2,198) | (33,133) | -       |  |
| New agreements in the year  | -       | 52,530   | -       |  |
| Balance at 31 December 1997 | 7,113   | 57,982   | -       |  |
|                             |         |          |         |  |

# MAJOR NON CASH TRANSACTIONS

During the year the company entered into a hire purchase agreements for £52,530 in respect of assets purchased in the year.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 1997



#### 1. ACCOUNTING POLICIES

#### Basis of accounting

The financial statements have been prepared under the historical cost convention, and in accordance with applicable accounting standards.

#### Turnover

The turnover shown in the accounting represents amounts invoiced in the year exclusive of Value Added Tax.

#### Goodwill

Purchased goodwill is written off immediately against reserves. Goodwill which is generated by the activities of the company is not recognised as an asset in the balance sheet and the associated costs are written off to the profit and loss account when they are incurred.

#### Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Freehold buildings 100 years straight line
Leasehold property over period of lease
Machinery & fittings 10 & 15 years straight line

Motor vehicles & computer 4 years straight line

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### Hire purchase agreements

Assets held under hire purchase agreements are capitalised and disclosed under tangible fixed assets at their fair value. The capital element of the future payments is treated as a liability and the interest is charged to the profit and loss account.

# Finance lease agreements

Where the company enters into a lease which entails taking substantially all the risks and rewards of ownership of an asset, the lease is treated as a finance lease. The asset is recorded in the balance sheet as a tangible fixed asset and is depreciated in accordance with the above depreciation policies. Future instalments under such leases, net of finance charges, are included with creditors. Rentals payable are apportioned between the finance element, which is charged to the profit and loss account, and the capital element which reduces the outstanding obligation for future instalments.

#### Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits as incurred.

#### NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 1997



#### Deferred taxation

Provision is made, under the liability method, to take account of timing differences between the treatment of certain items for accounts purposes and their treatment for tax purposes. Tax deferred or accelerated is accounted for in respect of all material timing differences to the extent that it is considered that a net liability may arise.

#### 2. TURNOVER

3.

The turnover and profit before tax are attributable to the one principal activity of the company.

|                  | 1997<br>£ | 1996<br>£ |
|------------------|-----------|-----------|
| United Kingdom   | 3,675,423 | 3,666,060 |
| OPERATING PROFIT |           |           |

Operating profit is stated after charging/(crediting):

| Operating profit is stated after charging/(                  | 0)      |         |
|--|---------|---------|
|  | 1997    | 1996    |
|  | £       | £       |
| Staff pension contributions                                  | 40,236  | 26,177  |
| Depreciation   | 107,376 | 104,042 |
| Profit on disposal of fixed assets<br>Auditor's remuneration | (4,337) | (4,012) |
| -as auditor  | 3,000   | 6,000   |
| -for other services  | -       | 1,153   |
|  |         |         |

#### Auditor's fees

The fees charged by the auditor can be further analysed under the following headings for services rendered:

|             | 1997<br>£ | 1996<br>£ |
|-------------|-----------|-----------|
| Audit       | 3,000     | 6,000     |
| Accountancy | -         | 1,153     |
|             | 3,000     | 7,153     |
|             |           |           |

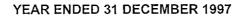
# 4. PARTICULARS OF EMPLOYEES

The aggregate payroll costs were:

|                       | 1997<br>£ | 1996<br>£ |
|-----------------------|-----------|-----------|
| Wages and salaries    | 1,581,973 | 1,605,637 |
| Social security costs | 7,424     | 7,403     |
| Other pension costs   | 50,436    | 37,880    |
|                       | 1,639,833 | 1,650,920 |



# NOTES TO THE FINANCIAL STATEMENTS



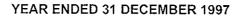


# 5. DIRECTORS' EMOLUMENTS

|    | The directors' emoluments were:   |            |             |
|----|---|------------|-------------|
|    | The directors emoralisms were.  | 1997       | 1996        |
|    |   | £          | £           |
|    | Remuneration as directors   | 79,030     | 78,005      |
|    | Pension scheme contributions  | 10,200     | 11,703      |
|    |   | 89,230     | 89,708      |
|    |   | ****       |             |
|    | Emoluments excluding pension contributions                                  | ::<br>1997 | 1996        |
|    |   | £          | £           |
|    | Chairman and highest paid director  | 40,938     | 39,088      |
|    | Citairman and nightest paid director  |            | <del></del> |
|    |   |            |             |
| 6. | INTEREST RECEIVABLE AND SIMILAR IN  | COME       |             |
|    |   | 1997       | 1996        |
|    |   | £          | £           |
|    | Interest receivable   | 61         | 380         |
|    | Staff loan interest   | 37         | 12          |
|    |   | 98         | 392         |
|    |   |            |             |
| 7. | INTEREST PAYABLE AND SIMILAR CHAF   | RGES       |             |
|    |   | 1997       | 1996        |
|    |   | £          | £           |
|    | Interest payable on bank borrowing  | 6,018      | 12,311      |
|    | Other similar charges payable   | 4,198      | 3,685       |
|    |   | 10,216     | 15,996      |
|    |   |            |             |
| 8. | TAXATION ON PROFIT ON ORDINARY AC   | CTIVITIES  |             |
|    |   | 1997       | 1996        |
|    |   | £          | £           |
|    | Comparation toy based on the vegulta for                                    |            |             |
|    | Corporation tax based on the results for the year at 21.75% (1996 – 24.25%) | 30,167     | 22,378      |
|    | Decrease in deferred tax provision  |            |             |
|    | (see note 15)   | (12,409)   | (8,855)     |
|    |   | 17,758     | 13,523      |

The company is considered to be a close company within the terms of the Income and Corporation Taxes Act 1988.  $\cdot$ 

#### NOTES TO THE FINANCIAL STATEMENTS





#### 9. TANGIBLE FIXED ASSETS

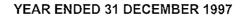
|                     | Freehold<br>land and<br>buildings<br>£ | Leasehold<br>property<br>(less than<br>50 years) | Plant equipment fixtures and fittings £ | Motor<br>vehicles | Total<br>£ |
|---------------------|--|--|---|-------------------|------------|
| COST                | •                                      | <b>∞</b>   | •                                       | <b>3</b> €        | ♣          |
| At 1 January 1997   | 889,355                                | 49,892   | 995,845                                 | 160,738           | 2,095,830  |
| Additions           | -                                      | 797  | 139,219                                 | 21,441            | 161,457    |
| Disposals           | -                                      | -  | (20,918)                                | (39,558)          | (60,476)   |
| At 31 December 1997 | 889,355                                | 50,689   | 1,114,146                               | 142,621           | 2,196,811  |
| DEPRECIATION        |  |  |   |                   |            |
| At 1 January 1997   | 70,732                                 | 35,691   | 720,905                                 | 111,510           | 938,838    |
| Charge for year     | 8,959                                  | 1,292  | 74,344                                  | 22,781            | 107,376    |
| On disposals        | -                                      | -  | (12,246)                                | (36,040)          | (48,286)   |
| At 31 December 1997 | 79,691                                 | 36,983   | 783,003                                 | 98,251            | 997,928    |
| NET BOOK VALUE      |  |  |   |                   |            |
| At 31 December 1997 | 809,664                                | 13,706   | 331,143                                 | 44,370            | 1,198,883  |
| At 31 December 1996 | 818,623                                | 14,201   | 274,940                                 | 49,228            | 1,156,992  |
|                     |  | ***************************************          | -                                       | ·                 |            |

The cost of freehold buildings (net of grants receivable) on which depreciation is charged amounted to £823,164 (1996 - £823,164).

# Hire purchase and finance lease agreements

Included within the net book value £1,198,883 is £87,786 (1996 - £34,841) relating to assets held under hire purchase agreements, and £nil (1996 - £nil) relating to assets held under finance lease agreements. The depreciation charged in the year in respect of assets held under hire purchase agreements amounted to £24,605 (1996 - £11,753), and £nil (1996 - £nil) in respect of assets held under finance lease agreements.

# NOTES TO THE FINANCIAL STATEMENTS





| 10. | INVESTMENTS                                    |                  | £                |
|-----|--|------------------|------------------|
|     | COST<br>At 1 January 1997 and 31 December 1997 |                  | £ 50             |
|     | NET BOOK VALUE<br>At 31 December 1997          |                  | 50               |
|     | At 31 December 1996                            |                  | 50               |
| 11. | STOCKS   | 1007             | 1007             |
|     |  | 1997<br>£        | 1996<br>£        |
|     | Second hand machinery Raw materials            | 1,353<br>124,333 | 10,926<br>94,036 |
|     |  | 125,686          | 104,962          |
| 12. | DEBTORS  |                  |                  |
|     |  | 1997<br>£        | 1996<br>£        |
|     | Trade debtors                                  | 85,211           | 84,175           |
|     | VAT recoverable Other debtors                  | 21,325<br>5,857  | 2,755<br>2,144   |
|     | Prepayments and accrued income                 | 27,665           | 33,325           |
|     |  | 140,058          | 122,399          |

# NOTES TO THE FINANCIAL STATEMENTS





# 13. CREDITORS: Amounts falling due within one year

|                               | 1997   |         | 1      | 1996    |
|-------------------------------|--------|---------|--------|---------|
|                               | £      | £       | £      | £       |
| Bank loans and overdrafts     |        | -       |        | 73,341  |
| Trade creditors               |        | 160,090 |        | 155,442 |
| Other creditors including     |        |         |        | ,       |
| taxation and social security: |        |         |        |         |
| Corporation tax               | 32,838 |         | 24,941 |         |
| PAYE and social security      | 35,023 |         | 36,684 |         |
| Hire purchase agreements      | 40,286 |         | 25,986 |         |
| Commercial loan (see note 14) | 7,113  |         | 5,549  |         |
| Other creditors               | 26,883 |         | 12,566 |         |
| Directors current accounts    |        |         |        |         |
| - Mrs P Rowe                  | 106    |         | 18     |         |
| Directors current accounts    |        |         |        |         |
| - A H Pearce                  | 6      |         | 41     |         |
|                               |        | 142,255 |        | 105,785 |
| Accruals and deferred income  |        | 20,628  |        | 27,418  |
|                               |        | 322,973 |        | 361,986 |
|                               |        |         |        |         |

Directors loans of £112 (1996 - £59) are interest free and have no fixed repayment date.

The following liabilities disclosed under creditors falling due within one year are secured by the company:

| o,                            | 1997<br>£ | 1996<br>£ |
|-------------------------------|-----------|-----------|
| Bank loans and overdrafts     | <u>.</u>  | 73,340    |
| Commercial loan (see note 15) | 7,113     | 5,549     |
|                               | 7,113     | 78,889    |

# NOTES TO THE FINANCIAL STATEMENTS

#### YEAR ENDED 31 DECEMBER 1997



# 14. CREDITORS: Amounts falling due after more than one year

| 1997<br>€ | 1996<br>£ |
|-----------|-----------|
|           |           |
| 17,696    | 12,599    |
| -         | 3,762     |
| 17,696    | 16,361    |
| s;-       |           |
|           |           |
| 7,113     | 5,549     |
|           |           |
|           |           |
| -         | 3,762     |
|           |           |
| 7,113     | 9,311     |
|           | £  17,696 |

#### Commercial Loan

The commercial loan was advanced in January 1992, and is secured on the assets purchased. The rate of interest on the loan is 2% below the base rate. The loan is repayable over 7 years in quarterly instalments of £1,357.

The following liabilities disclosed under creditors falling due after more than one year are secured by the company:

|                 | 1997           | 1996  |
|-----------------|----------------|-------|
|                 | £              | £     |
| Commercial loan | -              | 3,762 |
|                 | 10 F 7 FF 1714 |       |

## NOTES TO THE FINANCIAL STATEMENTS





## 15. DEFERRED TAXATION

The movement in the deferred taxation provision during the year was:

|   | 1997<br>£          | 1996<br>£         |
|---|--------------------|-------------------|
| Provision brought forward Decrease in provision | 72,270<br>(12,409) | 81,125<br>(8,855) |
| Provision carried forward                       | 59,861             | 72,270            |

The movement in deferred taxation consists of the tax effect of timing differences in respect of:-

| respect of:-   | 1997<br>£       | 1996<br>£ |
|--|-----------------|-----------|
| Excess of taxation allowances over depreciate fixed assets | tion on (3,860) | (5,844)   |
| Movement due to change in tax rates                        | (8,549)         | (3,011)   |
|  | (12,409)        | (8,855)   |

There is no unprovided liability for deferred taxation.

# 16. COMMITMENTS UNDER HIRE PURCHASE AGREEMENTS

Future commitments under hire purchase agreements are as follows:

|   | 1997<br>£         | 1996<br>£         |
|---|-------------------|-------------------|
| Amounts payable within 1 year<br>Amounts payable between 2 to 5 years | 44,428<br>18,748  | 28,499<br>12,955  |
| Less interest and finance charges relating to future periods          | 63,176<br>(5,194) | 41,454<br>(2,869) |
|   | 57,982            | 38,585            |

# NOTES TO THE FINANCIAL STATEMENTS





# 17. COMMITMENTS UNDER OPERATING LEASES

At 31 December 1997 the company had annual commitments under non-cancellable operating leases as set out below.

|                                | 1997<br>Land and<br>buildings<br>£ | Other<br>items<br>£ | 1996<br>Land and<br>buildings<br>£ | Other items |
|--------------------------------|------------------------------------|---------------------|------------------------------------|-------------|
| Operating leases which expire: |                                    |                     |                                    |             |
| Within 1 year                  | 19,380                             | _                   | 19,380                             | -           |
| Within 2 to 5 years            | 15,500                             | -                   | -                                  | 858         |
| After more than 5 years        | 37,400                             | -                   | 40,900                             | -           |
|                                | 72,280                             | -                   | 60,280                             | 858         |
|                                |                                    |                     | <del></del>                        |             |

The majority of leases of land and buildings are subject to rent reviews at periodic intervals ranging between 1 and 5 years.

# 18. TRANSACTIONS WITH THE DIRECTORS

During the year the company paid rent to the value of £7,800 (1996 - £7,800) to Mrs P Rowe, who is a director of the company, in respect of property owned by her and leased to the company. The leases are on normal commercial terms.

# 19, SHARE CAPITAL

|     | Authorised share capital:                              | 1997<br>£ | 1996<br>£ |
|-----|--|-----------|-----------|
|     | 40,000 Ordinary shares of £1 each                      | 40,000    | 40,000    |
|     | Allotted, called up and fully paid:                    | 1997<br>£ | 1996<br>£ |
|     | Ordinary share capital                                 | 40,000    | 40,000    |
| 20. | 20. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS |           |           |
|     |  | 1997<br>£ | 1996<br>£ |
|     | Profit for the financial year                          | 132,489   | 36,158    |
|     | Opening shareholders' equity funds                     | 943,680   | 907,522   |
|     | Closing shareholders' equity funds                     | 1,076,169 | 943,680   |

#### NOTES TO THE FINANCIAL STATEMENTS





#### 17. COMMITMENTS UNDER OPERATING LEASES

At 31 December 1997 the company had annual commitments under non-cancellable operating leases as set out below.

|                                | 1997               |             | 1996               |             |  |
|--------------------------------|--------------------|-------------|--------------------|-------------|--|
|                                | Land and buildings | Other items | Land and buildings | Other items |  |
| Operating leases which expire: |                    |             |                    |             |  |
| Within 1 year                  | 19,380             | -           | 19,380             | -           |  |
| Within 2 to 5 years            | 15,500             | -           | -                  | 858         |  |
| After more than 5 years        | 37,400             | -           | 40,900             | -           |  |
|                                | 72,280             | 21. 12.24   | 60,280             | 858         |  |

The majority of leases of land and buildings are subject to rent reviews at periodic intervals ranging between 1 and 5 years.

## 18. TRANSACTIONS WITH THE DIRECTORS

During the year the company paid rent to the value of £7,800 (1996 - £7,800) to Mrs P Rowe, who is a director of the company, in respect of property owned by her and leased to the company. The leases are on normal commercial terms.

## 19. SHARE CAPITAL

| Auth  | orised      | share    | capital:        |
|-------|-------------|----------|-----------------|
| riuii | V 1 1 2 V U | J11441 V | ~ 44 L/11 441 4 |

|                                     | 1997<br>£ | 1996<br>£ |
|-------------------------------------|-----------|-----------|
| 40,000 Ordinary shares of £1 each   | 40,000    | 40,000    |
| Allotted, called up and fully paid: | 1997<br>£ | 1996<br>£ |
| Ordinary share capital              | 40,000    | 40,000    |

## 20. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

|                                    | 1997<br>£ | 1996<br>£ |
|------------------------------------|-----------|-----------|
| Profit for the financial year      | 132,489   | 36,158    |
| Opening shareholders' equity funds | 943,680   | 907,522   |
| Closing shareholders' equity funds | 1,076,169 | 943,680   |