

DUNELM (SOFT FURNISHINGS) LIMITED

**Directors' report and financial
statements**

Registered number 2129238

4 July 2009



Company information

Directors	WL Adderley J Rowell DA Stead S Barton
Secretary	DA Stead
Company number	2129238
Registered office	Fosse Way Syston Leicestershire LE7 1NF
Auditors	KPMG Audit Plc 1 Waterloo Way Leicester LE1 6LP
Bankers	Barclays Bank Plc 15 Colmore Row Birmingham B3 2WN

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Directors' report and business review

The Directors present their report together with the audited financial statements for the period ended 4 July 2009. This report satisfies the requirements of the Companies Act 2006 to produce a Business Review.

Principal activity

The principal activity of the company continues to be the retail of soft furnishings.

Business review

Overall sales have increased by 8.2% over the financial year. Like-for-like sales recovered from a decline of 5.6% in the first half to end the year just 0.5% down – significantly beating the overall homewares market. The Company intends to maintain its success by pursuing the four priorities which have constituted the Company's strategy since the Group's flotation.

Priority 1 – growing the store portfolio

Six new superstores were opened in the year, at Huddersfield, Newtownabbey, Plymouth, Worcester, Workington and Llanelli. Altogether the chain of 82 superstores as at the year-end provided 2.4m square feet of selling space. There are a number of opportunities to grow the superstore portfolio without compromising the Company's long-term financial returns. Since the year end, 6 further superstores have been opened in Norwich, Londonderry, Broadstairs, Bridgend, St Helens and Cheltenham and the Company is contractually committed to eight more units which are due to open in the next twelve months. Whilst expanding the superstore chain the Company continues to look for opportunities to relocate the older high street stores. The superstore opening in Worcester replaced the high street store there, which now leaves the Company with twelve high street stores remaining.

Priority 2 – developing the customer offer

It is essential for us to continue improving our retail proposition. We are as passionate as ever about giving 'simply value for money' to all our customers – a combination of prices, choice, quality, product availability and friendly service.

We have introduced a number of developments in our offer over the last year. For example, launching an arts and crafts section in a number of stores and grouping existing ranges to create a new laundry and cleaning section. The business now also offers add-on services in many stores, such as we deliver products to customers' homes and fit them when required. In response to the difficult economic environment, we have increased the proportion of special buys available to customers and have introduced some additional short-term product promotions under the banner of 'Miss it Miss Out'.

In the new and refitted stores, we now include a dedicated Dorma area, following our acquisition of the Dorma brand in July 2008. (Dorma is a high-end home textile brand with a strong heritage in bed linen in particular). We have successfully retained Dorma's royal warrants, have refined the branding and developed an exciting new range of Dorma bed linen designs exclusive to Dunelm.

We have continued investing in the improvement of our older stores. Six refits were completed in the last financial year and we intend to continue our refit programme at the rate of 5 – 10 stores per year.

Priority 3 – growing Dunelm Direct

Dunelm Direct is the name we give to our multi channel strategy. Sales from our website (www.dunelm-mill.com) have grown well over the last financial year. We expect this to continue this coming year. We are also about to relaunch the site on a new technology platform which will improve the shopping experience and give us a much stronger technological base to build upon.

Sat on this same platform will be a new website for Dorma (www.Dorma.co.uk) which will act as a showcase for the Dorma brand, stocking all Dorma product be it Dunelm exclusive designs or product distributed by our 3rd party partner.

It is early days for our Dunelm Direct growth but the investment made over the last financial year will give us a scalable platform on which to build.

Directors' report and business review (*continued*)

Priority 4 – exploiting our infrastructure

We continue to extract further benefits from past investment in IT systems, enabling us to improve stock control and make in-store processes more efficient. We are also seeing improvements to our customer offer directly supported by IT, for example the forthcoming launch of a gift card. We are taking steps to underpin our medium-term expansion plans by securing additional leasehold space at our central warehouse in Stoke where we have an option over 100,000 sq ft of warehousing to supplement the 250,000 sq ft we currently occupy. We anticipate moving operations into this additional space during 2010. Our capital expenditure to fit out new warehousing space is not expected to exceed £2m.

As our business grows, we will also need to expand our head office facility. Since the year-end we have purchased freehold land in the neighbourhood of our existing base in Syston, Leicester. This is a long term project and any new building is unlikely to be ready for occupation until 2011.

Outlook

For the first 10 weeks of our financial year, to September, total sales growth has been 26.5% and like-for-like have grown by 16.1%. Gross margin has remained strong, with an increase of 180bps year on year.

We are very pleased with the start to the new financial year. We are confident that our 'Simply Value for Money' proposition will continue to appeal to customers in the current economic climate. Our product ranges are suitable for all budgets and tastes. Our business is not significantly reliant on big-ticket purchases – our average basket remains below £30. In addition, the relatively weak state of the commercial property market gives us good opportunities to roll out our offer to more locations. We are therefore excited about our growth prospects in the medium term, although we are also very mindful that economic and political uncertainty could make 2010 a difficult year.

Results and Dividends

The profit after tax for the year was £36,854,000 (2008: £33,761,000).

Dividends amounting to £20,000,000 (2008: £20,000,000) have been declared, authorised and paid on the ordinary shares.

Payment policy and average payment period

The company undertakes to pay its suppliers on time and according to agreed terms of trade, a copy of these terms can be obtained from the Company's registered office. It is the Company's policy to agree with all of its suppliers,

- the terms of payment when agreeing the terms of the transaction,
- ensure that the supplier is aware of the terms of payment, and
- abide by those terms.

At 4 July 2009 trade creditors expressed as number of days outstanding was 33 days (2008: 26 days).

Going concern

The Directors have made appropriate enquiries and formed a judgement at the time of approving the financial statements, that there is reasonable expectation that the company has adequate resources available to it to continue in operational existence for the foreseeable future. For this reason the Directors continue to adopt the going concern basis in preparing the financial statements.

Directors

The Directors who held office during the year were as follows:

WL Adderley
J Rowell
DA Stead
S Barton

Directors' report and business review (*continued*)

Employees

The group recognises its social and statutory duties to employ disabled persons and pursues a policy of providing, wherever possible, the same employment opportunities to disabled persons as to others. Where an employee becomes disabled every effort is made to provide continuity of employment in the same job or a suitable alternative.

The group places considerable value on the involvement of its employees and continues its practice of consulting and discussing with employees matters likely to affect their interests.

Information on matters of concern to employees is given through bulletins and reports.

Political and charitable contributions

During the year the company made no political contributions, but made charitable contributions of £49,000 (2008: £48,000).

Disclosure of information to auditors

The Directors who held office at the date of approval of this Directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditors are unaware, and each Director has taken all the steps that he ought to have taken as a Director to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Auditors

Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be re-appointed and KPMG Audit Plc will therefore continue in office.

By order of the board



DA Stead
Director

Fosse Way
Syston
Leicestershire
LE7 1NF
10 February 2010

Statement of Directors' responsibilities in respect of the Directors' report and the financial statements

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with IFRSs as adopted by the EU and applicable law.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether they have been prepared in accordance with IFRSs as adopted by the EU, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

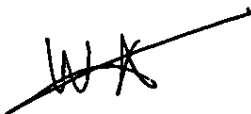
The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

Responsibility statement

We confirm that to the best of our knowledge

- the financial statements, prepared in accordance with the applicable set of accounting standards give a true and fair view of the assets, liabilities, financial position and profit of the Company, and
- the management report includes a fair review of the development and performance of the business and the position of the Company, together with a description of the principal risks and uncertainties that they face.

By order of the Board



Will Adderley
Chief Executive



David Stead
Financial Director

Independent Auditors' report to the members of Dunelm (Soft Furnishings) Limited

We have audited the financial statements of Dunelm (Soft Furnishings) Limited for the period ended 4 July 2009 set out on pages 6 to 25. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the EU.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's web-site at www.frc.org.uk/apb/scope/UKNP.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 4 July 2009 and of its profit for the period then ended,
- have been properly prepared in accordance with IFRSs as adopted by the EU, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.

MJD Lane
(Senior Statutory Auditor)
for and on behalf of KPMG Audit Plc, Statutory Auditor
Chartered Accountants
Leicester

22 February 2010

Income Statement
For the 53 weeks ended 4 July 2009

	Note	2009 £000	2008 £000
Revenue	1	423,783	391,795
Cost of sales		(229,701)	(217,018)
Gross profit		194,082	174,777
Operating costs	3	(142,136)	(125,296)
Operating profit	2	51,946	49,481
Financial income	5	3,502	2,925
Financial expenses	5	(3,267)	(3,250)
Profit before tax		52,181	49,156
Taxation	6	(15,327)	(15,395)
Profit for the period attributable to the equity shareholders		36,854	33,761
Dividend paid per ordinary share		£10	£10


The income statement has been prepared on the basis that all operations are continuing

There are no recognised incomes or expenses other than those included above

Balance Sheet
As at 4 July 2009

	Note	2009 £000	2008 £000
Non-current assets			
Intangible assets	7	5,843	2,097
Property, plant and equipment	8	46,542	41,247
		52,385	43,344
Current assets			
Inventories	10	57,895	60,710
Trade and other receivables	11	52,587	47,095
Cash and cash equivalents	12	24,016	2,853
		134,498	110,658
Total assets		186,883	154,002
Current liabilities			
Trade and other payables	13	(128,665)	(117,276)
Liability for current tax payable		(8,187)	(3,730)
		(136,852)	(121,006)
Non-current liabilities			
Deferred tax liabilities	9	(319)	(669)
Total liabilities		(137,171)	(121,675)
Net assets		49,712	32,327
Equity			
Share capital	15	2,000	2,000
Retained earnings		47,712	30,327
Total equity attributable to equity shareholders		49,712	32,327

These financial statements were approved by the board of Directors on 10 February 2010 and were signed on its behalf by



DA Stead
 Director

Company number 2129238

Cash Flow Statement
for the 53 weeks ended 4 July 2009

	<i>Note</i>	2009 £000	2008 £000
Cash flows from operating activities			
Profit before tax		52,181	49,156
<i>Adjustments for</i>			
Net financing costs	5	(235)	325
Operating profit		51,946	49,481
Depreciation and amortisation	2	9,960	8,933
Loss/(Profit) on sale of property, plant and equipment and intangible assets	2	26	(278)
Operating cash flows before movements in working capital		61,932	58,136
Decrease/(Increase) in inventories		2,815	(53)
(Increase) in trade and other receivables		(5,492)	(4,972)
Increase/(Decrease) in trade and other payables		11,385	(21,120)
Net movement in working capital		8,708	(26,145)
Share based payments expense	14	333	120
Foreign exchange gains/(losses)		323	(49)
Cash flows from operating activities		71,296	32,062
Interest paid		(3,214)	(3,167)
Interest received		2,410	2,925
Tax paid		(11,019)	(14,012)
Net cash generated from operating activities		59,473	17,808
Cash flows from investing activities			
Proceeds from sale of property, plant and equipment		1	303
Acquisition of property, plant and equipment	8	(12,755)	(12,050)
Acquisition of other intangible assets	7	(6,273)	(538)
Net cash from investing activities		(19,027)	(12,285)
Cash flows from financing activities			
Dividends paid		(20,000)	(20,000)
Net cash from financing activities		(20,000)	(20,000)
Net increase/(decrease) in cash and cash equivalents		20,446	(14,477)
Foreign exchange revaluations		717	(38)
Cash and cash equivalents at the beginning of the period		2,853	17,368
Cash and cash equivalents at the end of the period	12	24,016	2,853

Statement of changes in equity
for the 53 weeks ended 4 July 2009

	Share capital £000	Retained earnings £000	Total parent equity £000
Balance at 30 June 2007	2,000	16,507	18,507
Profit for the financial year	-	33,761	33,761
Share based payments	-	120	120
Deferred tax on share based payments	-	(154)	(154)
Current corporation tax on share options exercised	-	93	93
Dividends	-	(20,000)	(20,000)
Balance at 28 June 2008	2,000	30,327	32,327
Profit for the financial year	-	36,854	36,854
Share based payments	-	333	333
Deferred tax on share based payments	-	118	118
Current corporation tax on share options exercised	-	80	80
Dividends	-	(20,000)	(20,000)
Balance at 4 July 2009	2,000	47,712	49,712

Accounting policies

Basis of preparation

Dunelm (Soft Furnishings) Limited is a company incorporated and domiciled in the UK

The Company financial statements have been prepared and approved by the Directors in accordance with International Financial Reporting Standards as adopted by the EU ("Adopted IFRSs") and in accordance with the provisions of the Companies Act 2006

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements

The annual financial statements are prepared under the historical cost convention. The financial statements are prepared in pounds sterling, rounded to the nearest thousand

Use of estimates and judgements

The presentation of the annual financial statements requires the Directors to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

The key estimates and judgements used in the financial statements are as follows

Inventory Provisions

The Group provides against the carrying value of inventories held, based upon average losses incurred to clear old and discounted lines.

Dilapidations

The Group provides for the full estimated costs of any dilapidations on stores with a lease renewal date falling due within three years of the balance sheet date.

Taxation

There are transactions whose ultimate tax treatment is uncertain. The Group makes provision for anticipated tax issues based on the likelihood of whether additional taxes may arise. The Group recognises deferred tax assets and liabilities based on estimates of future taxable income and recoverability. If these estimates do not materialise or change, or there are changes in tax rates or to the period over which losses might be recognised, then the value of the deferred tax assets or liability will need to be revised in a future period.

Foreign currency

Transactions in foreign currencies are recorded at the prevailing rate at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are retranslated to the functional currency at the foreign exchange rate ruling at that date. Foreign exchange differences arising on translation are recognised in the income statement.

Accounting policies *(continued)*

Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment

Leases in which the Company assumes substantially all the risks and rewards of ownership of the leased asset are classified as finance leases. Lease payments are accounted for as described below

Depreciation is charged to the income statement on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment. Land is not depreciated. The estimated useful lives are as follows

- computer equipment 3 years
- freehold buildings 50 years
- fixtures and fittings 4 years
- motor vehicles 4 years
- office equipment 5 years
- plant and machinery 4 years
- leasehold improvements over the period of the lease

The residual value of an asset, if significant, is reassessed annually

Intangible assets

These comprise software development and implementation costs and are stated at cost less amortisation which is charged on a straight line basis over three years

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is derived using the average cost method and includes expenditure incurred in acquiring the inventories and bringing them into the business. Net realisable value is the estimated selling price less cost to sell in the ordinary course of business

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits. Bank overdrafts that are repayable on demand and form an integral part of the Companies cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flows

Impairment

The carrying amounts of the Company's assets, other than inventories and deferred tax assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated

Calculation of recoverable amount

The recoverable amount is the greater of net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs

Reversals of impairment

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds the recoverable amount. Impairment losses are recognised in the income statement

Accounting policies (continued)

Employee benefits

Defined contribution plans

The Company operates a defined contribution pension plan using a third party provider. Obligations for the contributions to this plan are recognised as an expense in the income statement as incurred.

Share-based payment transactions

The Group issues equity settled share based payments to certain employees and Directors of the Company and these are treated as equity settled in the Company's accounts.

Equity settled share based payments are measured at fair value at the date of grant. The fair value determined at the date of grant of the equity share based payment (calculated using the binomial model) is expressed over the period from the date when it is first known that an award will be made until the date when that award first vests, with a corresponding increase recorded in equity.

Provisions

A provision is recognised in the balance sheet when the Company has a present legal or constructive obligation as a result of a past event, that can be reliably measured and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects risks specific to the liability.

Revenue

Revenue represents the amounts (excluding value added tax) derived from the provision of goods to customers. Where deposits are taken, these are treated as deferred income until the sale is completed.

Expenses

Operating lease payments

Operating lease rentals are charged to the profit and loss account on a straight line basis over the period of the lease.

Finance lease payments

Assets acquired under finance leases are capitalised and the outstanding future lease obligations are shown in creditors.

Financing income and expenses

Financing income/expense comprises interest payable on borrowings calculated using the effective interest rate method, interest receivable on funds invested, foreign exchange gains and losses, and gains and losses on forward exchange contracts.

Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax represents the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, together with any adjustment to tax payable in respect of previous years.

Deferred tax is provided using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be recognised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be recognised.

Accounting policies (continued)

Adopted IFRS and IFRIC not yet applied

In the current year the Company adopted

IFRS 2 Amended IFRS 2 – Share-Based Payment Vesting Conditions and Cancellations

This did not have any significant impact on the financial statements of the Company

At the date of approval of these financial statements, the following standards, amendments and interpretations were in place but not yet effective

IFRS 3	Revised	IFRS 3	– Business Combinations
IFRS 8			Operating Segments
IAS 1	Revised	IAS1	- Presentation of Financial Statements
IAS 23	Revised	IAS 23	- Borrowing costs
IAS 27	Revised	IAS 27	- Consolidated and Separate Financial Statements
IAS 32	Revised	IAS 32	- Financial Instruments Presentation
IAS 39/IFRS 7	Revised	IAS 39	- Financial Instrument Recognition & Measurement and
		IFRS 7	- Reclassification of Financial Instruments
IFRIC 13			Customer Loyalty Programmes
IAS 32	Amendment	IAS 32	- Financial Instruments Presentation Classification of Rights Issues
IFRIC 9/IAS 39	Amendment	IAS 39	- Financial Instrument Embedded Derivatives
IAS 32	Amendment	IAS 32	- Financial Instruments Recognition and Measurement of Eligible Hedged Items
IAS 39	Amendment	IAS 39	- Financial Instrument Reclassification of Financial Assets

The above will be adopted in the Company's financial statements when they become effective. Revised IFRS 3 will require the recognition of subsequent changes in the fair value of contingent consideration in the income statement rather than against goodwill, and transaction costs will be required to be recognised immediately in the income statement. IFRS 8 requires segment information to be based on the same basis as information reported to management for decision making purposes. Revised IAS 23 requires borrowing costs attributable to the acquisition or construction of certain assets to be capitalised.

When adopted none of the above standards or amendments are expected to have any significant impact on the financial statements of the Company.

Notes

1 Segment reporting

In both 2008 and 2009 the company had only one class of business, retail, and it operated entirely in the UK market

2 Operating profit

Operating profit is stated after charging/(crediting) the following items

	2009 £000	2008 £000
<i>Inventories</i>		
Cost of inventories included in cost of sales	229,701	517,018
Write down of inventories	2,758	5,867
Amortisation of intangible assets	2,550	2,134
<i>Depreciation of property, plant and equipment</i>		
Owned	7,410	6,799
<i>Operating lease rentals</i>		
Land and buildings	24,778	21,674
Plant and machinery	1,151	937
Loss/(Profit) on disposal of property, plant and equipment	26	(278)
<i>Auditors' remuneration</i>		
	2009 £000	2008 £000
Amounts receivable by the auditors in respect of		
Audit	50	50
Tax compliance	20	21
Other tax services	8	9
Other services	-	6

3. Operating costs

	2009 £000	2008 £000
Selling and Distribution	121,860	108,051
Administrative	20,250	17,523
Loss/(Profit) on disposal of property, plant and equipment	26	(278)
	142,136	125,296

4. Employee numbers and costs

The average number of persons employed by the Company (including Directors) during the year, analysed by category, was as follows

	Number of employees	
	2009	2008
Selling	5,003	4,875
Distribution	250	217
Administration	156	139
	5,409	5,231

Notes (continued)

4. Employee numbers and costs (continued)

The aggregate payroll costs of these persons were as follows

	2009 £000	2008 £000
Wages and salaries including bonuses and termination benefits	52,643	46,371
Social security costs	3,320	3,055
Contributions to defined contribution plans	170	155
Share based payments (See note 14)	333	120
	56,466	49,701

5. Finance income and expense

	2009 £000	2008 £000
Finance income		
Group undertakings	1,886	1,855
Interest on bank deposits	576	1,070
Foreign exchange gains	1,040	-
Total finance income	3,502	2,925
Finance expense		
Group undertakings	3,263	3,132
Interest on bank borrowings and overdrafts	4	31
Net foreign exchange loss	-	87
Total finance expense	3,267	3,250
Net finance (income)/expense	(235)	325

6. Taxation

	2009 £000	2008 £000
Current tax expense		
Current year	15,533	11,873
Adjustments for prior years	26	(177)
Current tax expense	15,559	11,696
Deferred tax expense		
Origination and reversal of temporary differences	(235)	3,144
Adjustments for prior years	3	555
Deferred tax expense	(232)	3,699
Total tax expense in income statement	15,327	15,395

Notes (continued)

6. Taxation (continued)

Reconciliation of effective tax rate

	2009 £000	2008 £000
Profit for the year	52,181	49,156
Current tax at 28% (2008 29.5%)	14,611	14,501
Factors affecting the charge in the period		
Expenses not deductible for tax	26	124
Depreciation on ineligible assets	781	764
Ineligible loss/(profit) on disposal in excess of capital gain	5	(76)
Non taxable credit to P&L relating to new leases (tenant to tenant leases)	(125)	(128)
Tax rate differential	-	(168)
Adjustment in respect of prior periods	29	378
Total tax expense	15,327	15,395

Notes (continued)

7. Intangible assets

	Rights to Dorma brand £000	Software development and licences £000	Total £000
Cost			
Balance at 30 June 2007	5,921	-	5,921
Additions	538	-	538
Disposals	(208)	-	(208)
Transfers from property, plant and equipment	362	-	362
Balance at 28 June 2008	6,613	-	6,613
Additions	1,237	5,036	6,273
Disposals	(153)	-	(153)
Transfers from property, plant and equipment	41	-	41
Balance at 4 July 2009	7,738	5,036	12,774
Amortisation			
Balance at 30 June 2007	2,253	-	2,253
Amortisation for the year	2,134	-	2,134
Disposals	(208)	-	(208)
Transfers from property, plant and equipment	337	-	337
Balance at 28 June 2008	4,516	-	4,516
Amortisation for the year	1,627	923	2,550
Disposals	(135)	-	(135)
Balance at 4 July 2009	6,008	923	6,931
Net book value			
At 4 July 2009	1,730	4,113	5,843
At 28 June 2008	2,097	-	2,097
At 30 June 2007	3,668	-	3,668

All additions were acquired and do not include any internal development costs

Transfers relate to assets which were classified initially as fixtures and fittings

Notes (continued)

8. Property, plant and equipment

	Land and buildings £000	Leasehold improve- ments £000	Plant and machinery £000	Motor vehicles £000	Fixtures and fittings £000	Total £000
Cost						
Balance at 30 June 2007	4,462	33,035	87	121	26,160	63,865
Additions	-	7,601	15	-	4,440	12,056
Disposals	(155)	(385)	-	(22)	(1,145)	(1,707)
Transfers to intangible assets	-	-	-	-	(362)	(362)
Transfers between categories	5	(5)	-	-	-	-
Balance at 28 June 2008	4,312	40,246	102	99	29,093	73,852
Additions	55	7,179	93	-	5,428	12,755
Disposals	-	(7)	-	(13)	(151)	(171)
Transfers to intangible assets	-	(10)	-	-	(31)	(41)
Balance at 4 July 2009	4,367	47,408	195	86	34,339	86,395
Depreciation						
Balance at 30 June 2007	651	7,101	29	121	19,919	27,821
Depreciation charge for the year	29	3,125	22	-	3,623	6,799
Disposals	(170)	(354)	-	(22)	(1,132)	(1,678)
Transfers to intangible assets	-	-	-	-	(337)	(337)
Balance at 28 June 2008	510	9,872	51	99	22,073	32,605
Depreciation charge for the year	66	3,405	44	-	3,895	7,410
Disposals	-	(4)	-	(13)	(145)	(162)
Balance at 4 July 2009	576	13,273	95	86	25,823	39,853
Net book value						
At 4 July 2009	3,791	34,135	100	-	8,516	46,542
At 28 June 2008	3,802	30,374	51	-	7,020	41,247
At 30 June 2007	3,811	25,934	58	-	6,241	36,044

Notes (continued)

9. Deferred tax

Deferred tax is calculated in full on temporary differences under the liability method using a taxation rate of 28% (2008 28%)

Deferred taxation assets and liabilities are attributable to the following

	Assets		Liabilities		Net	
	2009	2008	2009	2008	2009	2008
	£000	£000	£000	£000	£000	£000
Property, plant and equipment	-	-	(762)	(805)	(762)	(805)
Other temporary differences	47	155	-	(158)	47	(3)
Share-based payments	396	139	-	-	396	139
	443	294	(762)	(963)	(319)	(669)

Movement in net deferred tax is as follows

	1 July	Recognised	Recognised	28 June
	2007	in income	in equity	2008
	£000	£000	£000	£000
Property, plant and equipment	(541)	(264)	-	(805)
Employee benefits	284	9	(154)	139
Lease incentives	2,636	(2,636)	-	-
Short term temporary differences	805	(808)	-	(3)
	3,184	(3,699)	(154)	(669)

	29 June	Recognised	Recognised	4 July
	2008	in income	in equity	2009
	£000	£000	£000	£000
Property, plant and equipment	(805)	43	-	(762)
Employee benefits	139	139	118	396
Short term temporary differences	(3)	50	-	47
	(669)	232	118	(319)

10. Inventories

	2009	2008
	£000	£000
Goods for resale	57,895	60,710

Notes (continued)

11. Trade and other receivables

	2009 £000	2008 £000
Trade receivables	460	144
Other receivables	2,179	1,813
Prepayments and accrued income	8,067	9,649
Amounts owed by group undertakings	41,881	35,489
	52,587	47,095

12. Cash and cash equivalents/ bank overdrafts

	2009 £000	2008 £000
Cash and cash equivalents	24,016	2,853

13. Trade and other payables

	2009 £000	2008 £000
Current		
Trade payables	26,337	22,875
Accruals and deferred income	30,186	24,866
Other tax and social security	4,390	4,364
Other creditors	3,743	865
Amounts owed to group companies	64,009	64,306
	128,665	117,276

14. Share-based payments

As at 4 July 2009, the Company operated three share award plans

- Dunelm Group Share Option Plan ('GSOP')
- Dunelm Group Savings Related Share Option Plan ('Sharesave')
- Long-Term Incentive Plan ('LTIP')

There were 245,935 exercisable options in total under these schemes as at 4 July 2009

a) Dunelm Group Share Option Plan

The GSOP was established in December 2003. Options have a vesting period of three years from date of grant and a maximum life of ten years. All options granted prior to IPO have an exercise price equal to the market value as agreed with HMRC at date of grant, all subsequent grants have had an exercise price equal to market price at date of grant. There are no performance conditions but there is a requirement that the Group's shares be traded on a public exchange at date of exercise, and the awards are also subject to continued employment with the Group.

Notes (continued)

14. Share-based payments (continued)

The fair value of services received in return for share options granted is measured by reference to the fair value of the options, assessed using a binomial model. The fair value per option granted and the assumptions used in the calculations are as follows:

	June 2008 grant	August 2006 grant	September 2005 grant	December 2004 grant	September 2004 grant
Fair value at measurement date	65.6p	7.0p	6.3p	6.0p	6.2p
Share price	220.5p	n/a	n/a	n/a	n/a
Exercise price	137.0p	62.1p	57.0p	46.0p	46.0p
Expected volatility (weighted average volatility used in modelling – based on historical volatility of comparable quoted companies)	35%	35%	35%	35%	35%
Option life (weighted average life used in modelling)	3 years	3 years	3 years	3 years	3 years
Expected dividends	8.7%	8.7%	8.7%	8.7%	8.7%
Risk-free interest rate	4.8%	4.8%	4.8%	4.8%	4.8%

The number and weighted average exercise price of options under the GSOP is as follows:

	Weighted average exercise price 2009	Number of shares under option 2009	Weighted average exercise price 2008	Number of shares under option 2008
Outstanding at beginning of year	52.4p	610,500	49.8p	1,028,000
Granted during year	137.0p	36,496	-	-
Forfeited during year	46.0p	21,700	-	-
Exercised during year	56.1p	(241,365)	46.0p	(417,500)
Outstanding at end of year	60.5p	427,331	52.4p	610,500

b) Dunelm Group Savings Related Share Option Plan

The Sharesave scheme was established in 2006 and is open to all staff with eligible length of service. One grant was made under the scheme during the year, in October 2008. Options may be exercised under the scheme on completion of the three year savings contract and must be exercised within 6 months from that date. There is provision for early exercise in certain circumstances such as death, disability, redundancy and retirement.

The fair value per option granted and the assumptions used in the calculations are as follows:

	October 2008	October 2007	November 2006
Fair value at measurement date	47.0p	70.0p	69.0p
Share price	125.0p	212.0p	202.0p
Exercise price	124.5p	157.0p	153.0p
Expected volatility (weighted average volatility used in modelling – based on historical volatility of comparable quoted companies)	58%	30%	30%
Option life (weighted average life used in modelling)	3.5 years	3.5 years	3.5 years
Expected dividends	2.5%	2.5%	2.5%
Risk-free interest rate	3.0%	4.8%	4.8%

Notes (continued)

14. Share-based payments (continued)

The number and weighted average exercise price of options outstanding under the Sharesave at 4 July 2009 is as follows

	Weighted average exercise price 2009	Number of shares under option 2009	Weighted average exercise price 2008	Number of shares under option 2008
Outstanding at beginning of year	154.0p	1001,273	153 0p	1,045,846
Granted during year	124.5p	362,125	157 0p	219,979
Forfeited during year	151.4p	(495,426)	153 0p	(264,552)
Outstanding at end of year	142.9p	867,972	154 0p	1,001,273

c) Long-Term Incentive Plan

Bonuses earned during the year by a number of senior managers will be paid in the form of nil cost share options, exercisable in July 2010, provided the individuals remain in employment with the Group at that date. The value of these options has been estimated on the basis of the assumed share price at the date of grant (July 2008) and the cost will be spread over the period from 1 July 2008 to 31 July 2010.

The total expense recognised in the income statement arising from share-based payments is as follows

	2009 £000	2008 £000
Group Share Option Plan	6	12
Sharesave	128	17
LTIP – Senior Managers share match	199	91
Total	333	120

15. Share capital

	Number of ordinary shares	
	2009 £000	2008 £000
<i>Authorised</i>		
Ordinary shares of £1 each	5,000	5,000
<i>Allotted, called up and fully paid</i>		
Ordinary shares of £1 each	2,000	2,000

16. Financial risk management

The Board of Directors of Dunelm Group plc has overall responsibility for the oversight of the Group's risk management framework. A formal process for reviewing and managing risk in the business has been developed. A register of strategic and operational risks is maintained and reviewed quarterly by the Group Board, who also monitors the status of agreed actions to mitigate key risks.

Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Company's receivables from customers. The Company only deals with creditworthy counterparties, and uses publicly available financial information to rate its customers.

Notes (continued)

16. Financial risk management (continued)

As the principal business of the Company is retail related, trade receivables consist of a relatively small number of customers, which tend to be charity or local authority based. The carrying amount of financial assets recorded in the financial statements represents the Group's maximum exposure to credit risk.

Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and extreme circumstances. The Company manages this risk by continuously monitoring cash flow forecasts.

Company policy is that surplus funds are placed on deposit with counterparties approved by the Group Board, with a minimum of 'A' credit rating.

Interest rate risk

All interest bearing borrowings are from group companies.

Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the Group's income.

Foreign currency risk

The Group is exposed to foreign currency risk on purchases denominated in US dollars. These amounted to approximately 10% of the total purchases in the year ended 4 July 2009. The outstanding US dollar liabilities at the year end were \$400,000 (2008: \$870,000).

The Company manages its exposure to exchange rate fluctuations by purchasing US dollars on the 'spot' market at levels required to meet medium term purchases. As at 4 July 2009 the Company held US dollar balances of \$2.2m (2008: \$7.0m), in order to protect itself against short term fluctuations in the US dollar rate. This was expected to cover purchases in US dollars for approximately two months.

In the event of a significant adverse movement in the US dollar exchange rate, the Company would seek to minimise the impact on profitability by changing the selling price of goods.

Fair values

The fair value of the Company's financial assets and liabilities is not materially different from their carrying value.

Capital management

The Group's policy is to maintain the capital structure of subsidiary companies in order to achieve the overall Group strategy of maintaining a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business.

17. Commitments

As at 4 July 2009 the Company had entered into capital contracts amounting to £2.0 million. The equivalent figure as at 28 June 2008 was £2.6 million.

The future minimum lease payments under non-cancellable operating leases were as follows:

	Motor Vehicles	Land and buildings	Plant and machinery	Motor Vehicles	Land and buildings	Plant and machinery
	2009	2009	2009	2008	2008	2008
	£000	£000	£000	£000	£000	£000
Within one year	368	24,365	280	443	23,742	249
In the second to fifth year inclusive	398	90,755	578	226	88,935	540
After five years	-	123,327	-	-	128,930	-
	766	238,447	858	669	241,607	789

Notes (continued)

17. Commitments (continued)

The Company has 92 operating leases in respect of properties. These leases run for periods up to 20 years, with an option to renew leases on expiry. Lease payments are typically reviewed every five years.

The Company also leases a number of vehicles, shop fittings and items of computer hardware under operating leases. These vary in length.

18. Contingent liabilities

The Company had no contingent liabilities at either period end date.

19. Related parties

Identity of related parties

The Company has related party relationships with its parent and Group subsidiaries and with its Directors.

Key management personnel

The key management personnel comprise the Directors of the Company. Disclosures relating to remuneration of the Group Directors are set out in the Remuneration Report of the Group's financial statements.

The compensation of key management personnel (the Directors) is as follows:

	2009 £000	2008 £000
Key management emoluments including social security costs	272	268
Company contributions to money purchase pension plans	5	5
	277	273
Highest paid Director	165	138
Number of Directors to whom retirement benefits are accruing under money purchased plans	1	1

Other related party transactions

From time to time the Company makes purchases on behalf of a major shareholder of the Group, Bill Adderley, and sells vehicles to him that the Company no longer requires. These amounts are billed based on normal market rates for such supplies and payable under normal payment terms. No balances remained unsettled at either period end. The aggregate value of these transactions was £1,000 (2008 £3,000).

All vehicles sold to Bill Adderley during the period were fully depreciated.

Notes (continued)

19. Related parties (continued)

The amounts due to and from the Company in respect of the Parent company and other Group subsidiaries were as follows

	Parent company		Other group companies	
	2009 £000	2008 £000	2009 £000	2008 £000
Cash paid to group undertakings	(26,176)	(312)	(3,117)	(5,093)
Cash received from group undertakings	49,736	47,326	7,623	5,565
Dividends paid	(20,000)	(20,000)	-	-
Net interest (payable)/receivable	(3,263)	(3,132)	1,886	1,855
	297	23,882	6,392	2,327
	Parent company		Other group companies	
	2009 £000	2008 £000	2009 £000	2008 £000
Balances receivable from	-	-	41,881	35,489
Balances payable to	64,009	64,306	-	-

20. Ultimate parent company

The Company is a subsidiary undertaking of Dunelm Group Plc which is the ultimate parent company incorporated in England and Wales. The ultimate controlling party is the Adderley family by virtue of their combined shareholding in Dunelm Group Plc.

21. Subsequent event

There are no material post balance sheet events.