### **REGISTERED NUMBER: 05215200 (England and Wales)**

# A W CONSULTANCY LIMITED CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2015

Perrys Accountants Limited
Chartered Accountants
and Statutory Auditors
34 Threadneedle Street
London
EC2R 8AY

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30/06/2016 COMPANIES HOUSE #94

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### A W CONSULTANCY LIMITED

## COMPANY INFORMATION FOR THE YEAR ENDED 30 SEPTEMBER 2015

DIRECTORS: M A Ward

A J Ward

SECRETARY: L A Ward

**REGISTERED OFFICE:** 19 - 21 Swan Street

West Malling Kent

ME19 6JU

**REGISTERED NUMBER:** 05215200 (England and Wales)

AUDITORS: Perrys Accountants Limited Chartered Accountants

and Statutory Auditors
34 Threadneedle Street

London EC2R 8AY

### GROUP STRATEGIC REPORT FOR THE YEAR ENDED 30 SEPTEMBER 2015

The directors present their strategic report of the company and the group for the year ended 30 September 2015.

### **REVIEW OF BUSINESS**

The company's principal activity during the year continued to be that of the caring, welfare and placement of foster children.

Turnover has continued to grow following the development of a more efficient recruitment process for foster carers. In addition, dedicated referral teams have been introduced to ensure full attention can be given to securing referrals of children. Future years should continue to see a growth in turnover following an increase in fees in June 2016.

Referrals continue to be received at circa 500 a month with trends of young women (ages 12-16), and young individuals being trafficked into the UK seeking asylum.

### PRINCIPAL RISKS AND UNCERTAINTIES

The year saw the closure of the Chatham office where staff and carers were transferred to the head office, in order to facilitate the consolidation of the business. The Thames Valley office have now introduced tighter plans to either increase foster carer numbers or alternatively, close the office and initiate a system of home working.

The market in general is seeing local authority customers continuing to struggle with the austerity measures imposed by central government. This restricts the services which caters for fostered children. Therefore, the company will be expanding its services in order to subsidise those which are diminishing under local authorities.

ON BEHALF OF THE BOARD:

L A Ward - Director

23 June 2016

## REPORT OF THE DIRECTORS FOR THE YEAR ENDED 30 SEPTEMBER 2015

The directors present their report with the financial statements of the company and the group for the year ended 30 September 2015.

### **DIVIDENDS**

The total distribution of dividends for the year ended 30 September 2015 was £196,765.

### **DIRECTORS**

The directors shown below have held office during the whole of the period from 1 October 2014 to the date of this report.

M A Ward A J Ward

### POLITICAL DONATIONS AND EXPENDITURE

None of the £13,293 of donations in the year were of a political nature.

### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

### **AUDITORS**

The auditors, Perrys Accountants Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

L A Ward - Director

23 June 2016

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF A W CONSULTANCY LIMITED

We have audited the financial statements of A W Consultancy Limited for the year ended 30 September 2015 on pages six to twenty one. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Group Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 30 September 2015 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF A W CONSULTANCY LIMITED

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Declan McCusker ACA FCCA (Senior Statutory Auditor)

for and on behalf of Perrys Accountants Limited

Chartered Accountants and Statutory Auditors

34 Threadneedle Street London

EC2R 8AY

23 June 2016

# CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 SEPTEMBER 2015

		201	5	201	4
	Notes	£	£	£	£
TURNOVER Continuing operations Acquisitions		7,865,329	7,865,329	5,865,352 1,221,370 7,086,722	7,086,722
Cost of sales	2		4,273,962		3,830,403
GROSS PROFIT	2		3,591,367		3,256,319
Net operating expenses	2		3,402,975		3,054,260
OPERATING PROFIT Continuing operations Acquisitions	4	188,392	188,392	156,668 45,391 202,059	202,059
Interest receivable and similar income			101		485
			188,493		202,544
Interest payable and similar charges	5		11,750		2,104
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION			176,743		200,440
Tax on profit on ordinary activities	6		51,239		41,344
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION			125,504		159,096
Minority interest - equity			18,293		12,170
RETAINED PROFIT FOR THE GROUP CARRIED FORWARD	•		107,211		146,926

### TOTAL RECOGNISED GAINS AND LOSSES

The group has no recognised gains or losses other than the profits for the current year or previous year.

## CONSOLIDATED BALANCE SHEET 30 SEPTEMBER 2015

		201	5	201	4
	Notes	£	£	£	£
FIXED ASSETS Intangible assets Tangible assets Investments	9 10 11		663,925 364,404		572,346 354,617
			1,028,329		926,963
CURRENT ASSETS Debtors Cash at bank and in hand	12	1,207,744 529,208		972,682 483,742	
		1,736,952		1,456,424	
CREDITORS  Amounts falling due within one year	13	301,505		183,714	
NET CURRENT ASSETS			1,435,447		1,272,710
TOTAL ASSETS LESS CURRENT LIABILITIES			2,463,776		2,199,673
CREDITORS Amounts falling due after more than one year	14		(332,016)		-
PROVISIONS FOR LIABILITIES	17		(9,728)		(6,380)
MINORITY INTERESTS	1,8		(179,728)		(161,435)
NET ASSETS			1,942,304		2,031,858
CAPITAL AND RESERVES Called up share capital Profit and loss account	19 20		10 1,942,294		10 2,031,848
SHAREHOLDERS' FUNDS	23		1,942,304		2,031,858

The financial statements were approved by the Board of Directors on 23 June 2016 and were signed on its behalf by:

L A Ward - Director

## COMPANY BALANCE SHEET 30 SEPTEMBER 2015

		201	5	201	4
	Notes	£	£	£	£
FIXED ASSETS					`
Intangible assets	9		-		-
Tangible assets	10		253,258		256,545
Investments	11		1,082,395		1,082,395
		-	1,335,653		1,338,940
CURRENT ASSETS					
Debtors	12	581,013		298,304	
Cash at bank		113,096		90,601	
		694,109		388,905	
CREDITORS					
Amounts falling due within one year	13	761,246 ————		330,391	
NET CURRENT (LIABILITIES)/ASSE	тѕ		(67,137)		58,514
TOTAL ASSETS LESS CURRENT					
LIABILITIES			1,268,516		1,397,454
CAPITAL AND RESERVES					
Called up share capital	19		10		10
Profit and loss account	20		1,268,506		1,397,444
			<del></del>		
SHAREHOLDERS' FUNDS	23		1,268,516		1,397,454

The financial statements were approved by the Board of Directors on 23 June 2016 and were signed on its behalf by:

L A Ward - Director

# CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 30 SEPTEMBER 2015

		201		2014	
Net cash inflow/(outflow)	Notes	£	£	£	£
from operating activities	1		568,673		(77,122)
Returns on investments and					
servicing of finance	2		(11,649)		(1,619)
Taxation .			(46,191)		(52,288)
Capital expenditure	2		(212,990)		(191,841)
Equity dividends paid			(196,765)		(67,380)
			101,078		(390,250)
Financing	2		(55,612)		144,981
Increase/(decrease) in cash in the	ne period		45,466		(245,269)
Reconciliation of net cash flow		······································			
to movement in net funds	3				
Increase/(decrease)		AE AGG		(245.260)	
in cash in the period Cash inflow		45,466		(245,269)	
from increase in debt and lease financing		(394,753)			
Change in net funds resulting					
from cash flows			(349,287)		(245,269)
Movement in net funds in the pe Net funds at 1 October	eriod		(349,287) 483,742		(245,269) 729,011
Net funds at 30 September			134,455		483,742

## NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 30 SEPTEMBER 2015

# 1. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES

2015	2014
£	£
188,392	202,059
109,307	32,574
2,316	(9,805)
215,304	(295,543)
53,354	(6,407)
568,673	(77,122)
	£ 188,392 109,307 2,316 215,304 53,354

## 2 ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

	2015 £	2014 £
Returns on investments and servicing of finance		
Interest received	101	485
Interest paid	(11,174)	(2,104)
Interest element of hire purchase payments	(576)	
Net cash outflow for returns on investments and servicing of		
finance	(11,649) ======	(1,619) ———
Capital expenditure	(405.040)	(075 000)
Purchase of intangible fixed assets	(165,348)	(675,966)
Purchase of tangible fixed assets	(47,827)	(20,234)
Sale of tangible fixed assets	185 ———	504,359
Net cash outflow for capital expenditure	(212,990)	(191,841)
	<del></del>	
Financing	250 507	
New loans in year	359,567	<del>-</del>
Capital repayments in year	35,186	-
Amount introduced by directors	-	145,470
Amount withdrawn by directors	(450,365) ———	<u>(489)</u>
Net cash (outflow)/inflow from financing	(55,612)	144,981

# NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 30 SEPTEMBER 2015

### 3. ANALYSIS OF CHANGES IN NET FUNDS

	At		At
	1.10.14	Cash flow	30.9.15 £
Net cash:	£	£	L
Cash at bank and in hand	483,742	45,466	529,208
	483,742	45,466	529,208
<b>-</b>		<del></del>	
Debt: Hire purchase	-	(35,186)	(35,186)
Debts falling due within one year	-	(53,354)	(53,354)
Debts falling due after one year	<u>-</u>	(306,213)	(306,213)
	<u>-</u>	(394,753)	(394,753)
Total	483,742	(349,287)	134,455
	<del></del>		

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2015

### 1. ACCOUNTING POLICIES

### **Accounting convention**

The financial statements have been prepared under the historical cost convention.

### Basis of consolidation

The consolidated accounts include the accounts of each subsidiary undertaking.

In accordance with Section 408 of the Companies Act 2006, the accounts do not incorporate a separate profit and loss account for the company.

### **Turnover**

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

### Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business in 2014, is being amortised evenly over its estimated useful life of ten years.

### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property

Improvements to property

Fixtures and fittings

- Straight line over 50 years

- Straight line over 10 years

- 33% on cost and 25% on reducing balance

Motor vehicles - 25% on reducing balance

Computer equipment - 33 % per annum of cost and 25% on reducing balance

### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

### Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease.

### Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to the profit and loss account in the period to which they relate.

### 2. ANALYSIS OF OPERATIONS

Cost of sales	Continuing £ 4,273,962	2015 Acquisitions £	Total £ 4,273,962
Gross profit	3,591,367		3,591,367
Net operating expenses:			
Administrative expenses	3,402,975	<u>-</u>	3,402,975

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 SEPTEMBER 2015

### 2. ANALYSIS OF OPERATIONS - continued

	Cost of sales	Continuing £ 3,269,405	2014 Acquisitions £ 560,998	Total £ 3,830,403
	Gross profit	2,595,947	660,372	3,256,319
	Net operating expenses:			
	Administrative expenses	2,439,279	614,981	3,054,260
3.	STAFF COSTS		2015	2014
	Wages and salaries Social security costs Other pension costs		£ 1,787,687 173,572 58,994	£ 1,653,088 158,179 57,188
			2,020,253	1,868,455
	The average monthly number of employees during the	e year was as follo	ws: 2015	2014
			61	<u>62</u>
4.	OPERATING PROFIT			
	The operating profit is stated after charging/(crediting)	:		
	Hire of plant and machinery Other operating leases Depreciation - owned assets Loss/(profit) on disposal of fixed assets Goodwill amortisation Auditors' remuneration		2015 £ 45,768 16,583 35,539 2,316 73,769 11,678	2014 £ 47,424 21,632 33,882 (9,805)
	Directors' remuneration		<del>-</del>	<del>_</del>
5.	INTEREST PAYABLE AND SIMILAR CHARGES		2015 £	2014 £
	Bank interest Bank loan interest Interest on overdue corp tax Hire purchase		11,174 576 11,750	1,492 608 4 

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 SEPTEMBER 2015

### 6. TAXATION

Analys	sis of	the	tax c	harge
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The tax charge on the profit on ordinary activities for the year was as follows:		
The tan only go on the promote of th	2015 £	2014 £
Current tax: UK corporation tax Interest on overdue corp tax	47,891 -	41,851
Total current tax	47,891	41,853
Deferred tax	3,348	(509)
Tax on profit on ordinary activities	51,239	41,344

### 7. PROFIT OF PARENT COMPANY

As permitted by Section 408 of the Companies Act 2006, the Profit and Loss Account of the parent company is not presented as part of these financial statements. The parent company's profit for the financial year was £67,827 (2014 - £77,961).

### 8. **DIVIDENDS**

	2015 £	2014 £
Ordinary shares of £1 each Interim	61,765	67,380
Ordinary A share of £1 Interim	135,000	
	196,765	67,380

### 9. INTANGIBLE FIXED ASSETS

### Group

	£
COST At 1 October 2014 Additions	572,346 165,348
At 30 September 2015	737,694
AMORTISATION Amortisation for year	73,769
At 30 September 2015	73,769
NET BOOK VALUE At 30 September 2015	663,925
At 30 September 2014	572,346

Goodwill

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 SEPTEMBER 2015

### 10. TANGIBLE FIXED ASSETS

Group	Freehold	Improvements to	Fixtures and
	property £	property £	fittings £
COST At 1 October 2014 Additions	262,033	29,765 625	268,251 43,312
Disposals	(2,501)	-	
At 30 September 2015	259,532	30,390	311,563
DEPRECIATION At 1 October 2014	5,488	5,682	211,941
Charge for year	786	3,039	24,931
At 30 September 2015	6,274	8,721	236,872
NET BOOK VALUE At 30 September 2015	253,258	21,669	74,691
At 30 September 2014	256,545	24,083	56,310
	Motor vehicles £	Computer equipment £	Totals £
COST At 1 October 2014	88,586	65,738	714,373
Additions Disposals	-	3,890	47,827 (2,501)
At 30 September 2015	88,586	69,628	759,699
DEPRECIATION			
At 1 October 2014 Charge for year	72,785 3,950	63,860 2,833	359,756 35,539
At 30 September 2015	76,735	66,693	395,295
NET BOOK VALUE	<del></del>		
At 30 September 2015	11,851 ======	2,935 ======	364,404 ======
At 30 September 2014	15,801	1,878	354,617

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 SEPTEMBER 2015

### 10. TANGIBLE FIXED ASSETS - continued

Company

	Freehold property £
COST At 1 October 2014 Disposals	262,033 (2,501)
At 30 September 2015	259,532
DEPRECIATION At 1 October 2014 Charge for year	5,488 786
At 30 September 2015	6,274

The company's bank has a legal mortgage over the freehold property.

### 11. FIXED ASSET INVESTMENTS

NET BOOK VALUE At 30 September 2015

At 30 September 2014

### Company

	Shares in group undertakings £
COST At 1 October 2014 and 30 September 2015	1,082,395
NET BOOK VALUE At 30 September 2015	1,082,395
At 30 September 2014	1,082,395

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

### **Subsidiaries**

### **Next Step Fostering Services Limited**

Nature of business: the caring and placement of foster children

Class of shares: holding £1 Ordinary Shares 85.00

	2015	2014
	£	£
Aggregate capital and reserves	215,202	249,834
Loss for the year	(34,632)	(59,102)

2014

2015

253,258

256,545

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 SEPTEMBER 2015

### 11. FIXED ASSET INVESTMENTS - continued

Ryancare Fostering Limited Nature of business: the caring and placement of fos	ter children %		
Class of shares: Limited by Guarantee	76 holding 85.00	2015	2014
Aggregate capital and reserves Profit for the year		£ 956,818 141,399	£ 815,419 104,543
Safehouses Consultancy Limited Nature of business: foster care services and manag	ement of companies		
Class of shares: £1 ordinary shares	% holding 85.00		
Aggregate capital and reserves Profit for the year	5	2015 £ 188,300 6,704	2014 £ 181,596 11,751
Safehouses Limited Nature of business:	%		
Class of shares: Limited by Guarantee	holding 85.00	2245	0044
Aggregate capital and reserves Profit for the year		2015 £ 61,478 1,442	2014 £ 60,036 44,339

### 12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Trade debtors	500,333	747,253	-	-
Amounts owed by group undertakings	-	-	-	166,892
Other debtors	74,320	51,840	2,000	2,764
Directors' current accounts	579,013	128,648	579,013	128,648
VAT	•	10,597	-	-
Prepayments and accrued income	<u>54,078</u>	34,344		
	1,207,744	972,682	581,013	298,304

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 SEPTEMBER 2015

### 13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Bank loans and overdrafts (see note 15)	53,354	-	-	-
Hire purchase contracts (see note 16)	9,383	-	-	-
Trade creditors	57,702	39,016	-	-
Amounts owed to group undertakings	-	-	749,474	324,537
Tax	47,892	46,192	9,455	4,760
Social security and other taxes	45,539	78,792	-	-
Other creditors	36,152	5,823	-	-
Accrued expenses	51,483	13,891	2,317	1,094
	301,505	183,714	761,246	330,391

## 14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group	
	2015 £	2014 £
Bank loans (see note 15)	306,213	-
Hire purchase contracts (see note 16)	25,803	
	332,016	

### 15. **LOANS**

An analysis of the maturity of loans is given below:

	Group	
	2015	2014
	£	£
Amounts falling due within one year or on demand:		
Bank loans	53,354	-
Amounts falling due between one and		
two years:		
Bank loans - 1-2 years	55,226	-
Amounts falling due between two and five years:		
•	250,987	
Bank loans - 2-5 years	250,967	<u>-</u>
	<del></del>	

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 SEPTEMBER 2015

### 16. OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS

Group		
·	Hire purcha	se contracts
	2015	2014
	£	£
Net obligations repayable:		
VA EAL-	0.303	

Net obligations repayable:
Within one year 9,383 Between one and five years 25,803 35,186 -

### 17. PROVISIONS FOR LIABILITIES

		Group	
	2015	2014	
	£	£	
Deferred tax	9,728	6,380	
		===	

### Group

	Deferred tax
Balance at 1 October 2014 Provided during year	6,380 3,348
Balance at 30 September 2015	9,728

### 18. MINORITY INTERESTS

The minority interest in the group are the shares held by Lesley Ann Consultancy Limited, due to their 15% holdings in the subsidiary Companies.

### 19. CALLED UP SHARE CAPITAL

Allotted, iss	sued and fully paid:	Nominal	2015	2014
Number:	Class:	value:	£	£
8	Ordinary	£1	8	8
1	Ordinary A	£1	1	1
1	Ordinary B	£1	1	1
			10	10

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 SEPTEMBER 2015

#### 20. **RESERVES**

Gro	u	p
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and loss account £
2,031,848 107,211 (196,765)

At 1 October 2014 Profit for the year Dividends

Profit

At 30 September 2015

1,942,294

Company

Profit and loss account £

At 1 October 2014 Profit for the year Dividends

1,397,444 67,827 (196,765)

At 30 September 2015

1,268,506

2044

2045

### 21. **DIRECTORS' ADVANCES, CREDITS AND GUARANTEES**

Included in other debtors is a director's loan account balance of £579,013.

During the year dividends totalling £196,765 were paid to the directors.

### 22. **ULTIMATE CONTROLLING PARTY**

The group is controlled by the directors A J Ward and M A Ward by virtue of their shareholdings.

### 23. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

### Group

	2014 £
107,211 (196,765)	146,926 (67,380)
(89,554) 2,031,858	79,546 1,952,312
1,942,304	2,031,858
	(196,765) (89,554) 2,031,858

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 SEPTEMBER 2015

## 23. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS - continued

### Company

	2015	2014
	£	£
Profit for the financial year	67,827	77,961
Dividends	(196,765)	(67,380)
Net (reduction)/addition to shareholders' funds	(128,938)	10,581
Opening shareholders' funds	1,397,454 	1,386,873
Closing shareholders' funds	1,268,516	1,397,454