

Please complete in typescript, or in bold black capitals.

Annual Return

CHFP000

Company number
Company name in full

1617210
ACCOR (U.K.) LIMITED

Date of this return

The information in this return is made up to

Day Month Year
3 1 0 5 2 0 0 9

Date of next return

If you wish to make your next return to a date earlier than the anniversary of this return please show that date here. Companies House will then send a form at the appropriate time.

Day Month Year
/ / / / /

Registered Office

Show here the address at the date of this return

1 Shortlands

Any change of registered office must be notified on form 287

Post town
County/Region

London

UK Postcode

W 6 8 D R

Principal business activities

Show trade classification code number(s) for the principal activity or activities

7415

If the code number cannot be determined, give a brief description of principal activity

FRIDAY



A22

AYPMXB8Z

03/07/2009

285

COMPANIES HOUSE

When you have completed and signed the form please send it to the Registrar of Companies at

Companies House, Crown Way, Cardiff, CF14 3UZ

DX 33050 Cardiff

for companies registered in England or Wales or

Companies House, 139 Fountainbridge, Edinburgh, EH3 9FF

DX ED235 Edinburgh 1
or LP-4 Edinburgh 2

For companies registered in Scotland

Register of members

If the register of members is not kept at the registered office, state here where it is kept

Post town

County/Region

UK Postcode

Register of Debenture holders

If there is a register of debenture holders, or a duplicate of any such register or part of it, which is not kept at the registered office, state here where it is kept

Post town

County/Region

UK Postcode

Company type

Public limited company

Private company limited by shares

Private company limited by guarantee without share capital

Private company limited by shares exempt under section 30

Private company limited by guarantee exempt under section 30

Private unlimited company with share capital

Private unlimited company without share capital

Please tick the appropriate box

Company Secretary

Details of a new company secretary must be notified on form 288a

* Voluntary details
(Please photocopy
this area to provide
details of joint
secretaries).

Name

*Style/Title

Mr

Forename(s)

Jean Jacques Maurice

Surname

Schmitt

Address ††

111 Broomwood Road

Post town

London

County/Region

UK Postcode

S W 1 1 6 J T

Country

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

If a partnership, give the names and addresses of the partners or the name of the partnership and office address

Directors

Please list the directors in alphabetical order

* Voluntary details

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Details of new directors must be notified on form 288a

☐	Name	*Style/Title	Mr									
			Day	Month		Year						
	Date of birth	2 / 0 / 0 1 / 1 9 7 3										
	Forename(s)	Herve Olivier Arnaud										
	Surname	Deligny										
	Address ††	7 Tabor Road										
	Post town	London										
	County/Region											
	UK Postcode	W 6 0 B N										
	Country											
Nationality	French											
Business occupation	Finance Director											

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

Directors

Please list the directors in alphabetical order

* Voluntary details

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Details of new directors must be notified on form 288a

☐	Name	*Style/Title	Mr									
			Day	Month		Year						
	Date of birth	0 / 9 / 0 1 / 1 9 6 1										
	Forename(s)	Frederic Albert										
	Surname	Fontaine										
	Address ††	116 North End House										
		Fitzjames Avenue										
	Post town	London										
	County/Region											
	UK Postcode	W 1 4 0 R Y										
Country												
Nationality	French											
Business occupation	Marketing Director											

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

Enter details of all the shares in issue at the date of this return

Number of shares issued

Aggregate Nominal Value

(i.e. Number of shares issued multiplied by nominal value per share, or total amount of stock)

32,530,000

|£32,530,000

Totals

32,530,000

£32,530,000

Traded public companies
A traded public company means a company any of whose shares are shares admitted to trading on a regulated market

Please tick this box if your company was a traded public company at any time during the period of this return

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(use attached schedule where appropriate)

Please tick the appropriate box below:

On paper

In another
format

Private or non-traded public companies are required to provide a "full list" if one was not included with either of the last two returns.

A full list of shareholders for a private or non-traded public company is enclosed. **Please complete Schedule A.**

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Traded public companies are required to provide a list of shareholders who held at least 5% of the issued shares of any share class if a list was not provided with either of the last two returns.

A list of shareholders holding at least 5% of the issued shares of any share class for a traded public company is enclosed. Please complete Schedule B.

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A list containing shareholder changes is enclosed

[illegible]

→ For private or non-traded public companies, please complete Schedule A

→ For traded public companies, please complete **Schedule B**

There were no shareholder changes in this period

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Certificate

I certify that the information given in this return is true to the best of my knowledge and belief

Signed

41 Wm

Date _____

30/06/2008

* Please delete as appropriate

When you have signed the return, send it with the fee to the Registrar of Companies. Make cheques payable to Companies House.

~~*(director / secretary)~~

This return includes

2

(enter number)

continuation sheets

You do not have to give any contact information in the box opposite but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record.

| The Secretary, Accor (U.K.) Ltd, 1 Shortlands, London, W6 8DR.

DX number

DX exchange

Directors

Please list the directors in alphabetical order

Details of new directors must be notified on form 288a

* Voluntary details

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Name	*Style/Title	Mr					
		Day	Month	Year			
Date of birth		0	5 / 0	8 / 1	9	5	3
Forename(s)	Yann Yves Theodore Louis						
Surname	Caillere						
Address ††	3 rue des Chatre - Sacs						
☐							
Post town	Sevres ✓						
County/Region	92310						
UK Postcode							
Country	France						
Nationality	French						
Business occupation	Chief Operating Officer						

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

Directors

Please list the directors in alphabetical order

Details of new directors must be notified on form 288a

* Voluntary details

In the case of a director that is a corporation or a Scottish firm, the name is the corporate or firm name

Name	*Style/Title	Mr					
		Day	Month	Year			
Date of birth		1	1 / 0	1 / 1	9	6	6
Forename(s)	Christian Pascal Robert						
Surname	Rousseau						
Address ††	88 Lysia Street						
☐							
Post town	London						
County/Region							
UK Postcode	S W 6 6 N E						
Country							
Nationality	French						
Business occupation	Operations Director						

†† Tick the box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985. Otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal office address.

Schedule A
for private or non-traded public companies
List of past and present shareholders

Company number	1617210
Company name in full	ACCOR (U.K.) LIMITED

- Changes to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year
- You must provide a "full list" of all company shareholders on:
 - The company's first annual return following incorporation
 - Every third annual return after a full list has been provided
- List the company shareholders in alphabetical order or provide an index
- List joint shareholders consecutively

Do not give shareholder address information

[illegible]