Company Registration No. 2108876 (England and Wales)

ANCHOR AGENCIES LIMITED DIRECTOR'S REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2003





- COMPANY INFORMATION

Director H R Sykes

Secretary B L Kean

Company number 2108876

Registered office Lion House

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DIRECTOR'S REPORT FOR THE YEAR ENDED 30 APRIL 2003

The director presents his report and financial statements for the year ended 30 April 2003.

Principal activities

The principal activity of the company continued to be that of ship broking.

Director

The following director has held office since 1 May 2002:

H R Sykes

Director's interests

The director's interest in the shares of the company was as stated below:

Ordinary shares of £ 1 each 30 April 2003

1 May 2002

H R Sykes

100

100

This report has been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

By order of the board

Secretary
73/9/93

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PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 APRIL 2003

| | Notes | 2003 £ | 2002 £ |
|---|-------|---------------|----------------|
| Turnover | | 66,423 | 181,070 |
| Cost of sales | | | (65,240) |
| Gross profit | | 66,423 | 115,830 |
| Administrative expenses | | (96,902) | (92,613) |
| Operating (loss)/profit | 2 | (30,479) | 23,217 |
| Other interest receivable and similar income Interest payable and similar charges | | 1,374 (40) | 4,570 (308) |
| (Loss)/profit on ordinary activities before taxation | | (29,145) | 27,479 |
| Tax on (loss)/profit on ordinary activities | 3 | 3,228 | (3,139) |
| (Loss)/profit on ordinary activities after taxation | | (25,917) | 24,340 |
| Dividends | | (15,000) | (25,000) |
| Retained loss for the year | 9 | (40,917) | (660) |

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

The notes on pages 5 to 8 form part of these financial statements.

BALANCE SHEET AS AT 30 APRIL 2003

| | | 2003 | | 2002 | |
|--|-------|----------|---------|----------|---------|
| | Notes | £ | £ | £ | £ |
| Fixed assets | | | | | |
| Tangible assets | 4 | | 887 | | 8,780 |
| Investments | 5 | | 100,000 | | 100,000 |
| | | | 100,887 | | 108,780 |
| Current assets | | | | | |
| Debtors | 6 | 3,219 | | 48 | |
| Cash at bank and in hand | | 55,149 | | 92,877 | |
| | | 58,368 | | 92,925 | |
| Creditors: amounts falling due | | | | | |
| within one year | 7 | (35,923) | | (37,456) | |
| Net current assets | | | 22,445 | | 55,469 |
| Total assets less current liabilities | | | 123,332 | | 164,249 |
| | | | | | |
| Capital and reserves | | | | | |
| Called up share capital | 8 | | 100 | | 100 |
| Profit and loss account | 9 | | 123,232 | | 164,149 |
| Shareholders' funds - equity interests | 10 | | 123,332 | | 164,249 |

In preparing these financial statements:

- (a) The director is of the opinion that the company is entitled to the exemption from audit conferred by Section 249A(1) of the Companies Act 1985;
- (b) No notice has been deposited under Section 249B(2) of the Companies Act 1985, and
- (c) The director acknowledges his responsibilities for:
 - (i) ensuring that the company keeps accounting records which comply with Section 221 of the Companies Act 1985, and
 - (ii) preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the financial year in accordance with the requirements of Section 226, and which otherwise comply with the requirements of this Act relating to accounts, so far as applicable to the company.

BALANCE SHEET (continued) AS AT 30 APRIL 2003

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

The notes on pages 5 to 8 form part of these financial statements.

The financial statements were approved by the Board on $\frac{23}{9}$

HR Sykes

Director

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2003

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable accounting standards.

1.3 Turnover

Turnover represents commissions on marine charter, net of Value Added Tax.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Fixtures, fittings & equipment

20% to 50% on cost

Motor vehicles

20% on cost

1.5 Investments

Fixed asset investments are stated at cost less provision for diminution in value.

1.6 Deferred taxation

Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes.

1.7 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

| 2 | Operating (loss)/profit | 2003 | 2002 |
|---|---|--------|--------|
| | | £ | £ |
| | Operating (loss)/profit is stated after charging: | | |
| | Depreciation of tangible assets | 974 | 6,563 |
| | Loss on disposal of tangible assets | 1,694 | - |
| | Loss on foreign exchange transactions | 1,191 | 451 |
| | Director's emoluments | 23,000 | 23,000 |
| | | | |

' NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 30 APRIL 2003

| 3 | Taxation | 2003 £ | 2002 £ |
|---|--|-----------|-----------|
| | Domestic current year tax | | - |
| | U.K. corporation tax | (3,219) | 3,851 |
| | Adjustment for prior years | (9) | (712) |
| | Current tax charge | (3,228) | 3,139 |
| | Factors affecting the tax charge for the year | | |
| | (Loss)/profit on ordinary activities before taxation | (29,145) | 27,479 |
| | (Loss)/profit on ordinary activities before taxation multiplied by | | |
| | standard rate of UK corporation tax of 19.00 % (2002: 20.00 %) | (5,538) | 5,496 |
| | Effects of: | | |
| | Non deductible expenses | 3,608 | 3,990 |
| | Depreciation add back | 507 | 1,312 |
| | Capital allowances | (1,692) | (1,006) |
| | Tax losses utilised | - | (5,196) |
| | Adjustments to previous periods | (9) | (712) |
| | Other tax adjustments | (104) | (745) |
| | | 2,310 | (2,357) |
| | Current tax charge | (3,228) | 3,139 |

* NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 30 APRIL 2003

| 4 | Tangible fixed assets | | Plant and machinery etc £ |
|---|---------------------------------------|-----------|------------------------------------|
| | Cost | | 41.550 |
| | At 1 May 2002 | | 41,559 |
| | Additions | | 1,775 |
| | Disposals | | (21,735) |
| | At 30 April 2003 | | 21,599 |
| | Depreciation | | |
| | At 1 May 2002 | | 32,779 |
| | On disposals | | (13,041) |
| | Charge for the year | | 974 |
| | At 30 April 2003 | | 20,712 |
| | Net book value | | |
| | At 30 April 2003 | | 887 |
| | At 30 April 2002 | | 8,780 |
| 5 | Fixed asset investments | | |
| | | | Unlisted investments £ |
| | Cost At 1 May 2002 & at 30 April 2003 | | 100,000 |
| 6 | Debtors | 2003 £ | 2002 £ |
| | Other debtors | 3,219 | 48 |

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 30 APRIL 2003

| 7 | Creditors: amounts falling due within one year | 2003 £ | 2002 £ |
|----|--|--------------------------|-------------------------------|
| | Bank loans and overdrafts Taxation and social security Other creditors | 2,104 2,554 31,265 | 6,347 31,109 |
| | | 35,923 | 37,456 |
| 8 | Share capital | 2003 £ | 2002 £ |
| | Authorised 1,000 Ordinary shares of £ 1 each | 1,000 | 1,000 |
| | Allotted, called up and fully paid 100 Ordinary shares of £ 1 each | 100 | 100 |
| 9 | Statement of movements on profit and loss account | | Profit and loss account |
| | Balance at 1 May 2002 Retained loss for the year | | 164,149 (40,917) |
| | Balance at 30 April 2003 | | 123,232 |
| 10 | Reconciliation of movements in shareholders' funds | 2003 £ | 2002 £ |
| | (Loss)/profit for the financial year Dividends | (25,917) (15,000) | 24,340 (25,000) |
| | Net depletion in shareholders' funds Opening shareholders' funds | (40,917) 164,249 | (660) 164,909 |
| | Closing shareholders' funds | 123,332 | 164,249 |

11 Transactions with directors

During the year, a motor vehicle was sold to the company's director for £7,000. This transaction was carried out on an arms' length basis.