THE SMD GROUP LIMITED FINANCIAL STATEMENTS

31ST DECEMBER 2000

Registered number: 2182529

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CRITCHLEYS

CHARTERED ACCOUNTANTS

Oxon

## FINANCIAL STATEMENTS

## for the year ended 31st December 2000

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## The following pages do not form part of the statutory accounts

Detailed trading and profit and loss account	Appendix	1
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## COMPANY INFORMATION

## 31st December 2000

INCORPORATED England, 21st December 1987

NUMBER 2182529

DIRECTORS P A Duff

H C Blackie (resigned 1/9/00)

S D Jacobs

S E M Powell (appointed 24/8/00) I M Thompson (appointed 24/8/00)

SECRETARY G A L Bell, FFA

REGISTERED OFFICE Unit 1

Park Road Faringdon

Oxon

AUDITORS Critchleys

Chartered Accountants
10 Marlborough Street

Faringdon Oxon

SN7 7JP

#### DIRECTORS' REPORT

#### 31st December 2000

The directors present their report and the audited financial statements for the year ended 31st December 2000.

#### Principal activity

The principal activity of the company is that of the sale, marketing and distribution of equestrian related products.

As predicted the company returned to profit in 2000. This was achieved through the company's continued efforts to firmly establish its key brands in the home market.

Exports remain difficult due to the weakness of the Euro.

The directors remain confident that the repositioning of the company, commenced in 1999, will enable the business to continue its recovery. During 2001 there have been significant product additions to the key ranges, with good market acceptance. Foot and mouth disease will have affected the forecast for the current year, but the extent is still unknown.

Recent restructuring of the facilities provided by our bankers, has resulted in the overdraft being significantly reduced and replaced by a long term loan repayable over six years.

#### Directors

The directors of the company during the year and their interests in the shares of the company as recorded in the register of directors' interests were as follows:

	31st Dec	ember 2000	) lst Janu	ary 2000
	Preference shares	Ordinary shares	Preference shares	Ordinary shares
P A Duff	-	-		22,000
H C Blackie (resigned 1/9/00)	-	-	-	-
S D Jacobs	50,000	10,288	50,000	10,288
S E M Powell (appointed 24/8/00)	-	-	-	_
I M Thompson (appointed 24/8/00)	•-	-	_	_

## Auditors

Critchleys have agreed to offer themselves for re-appointment as auditors.

## Small company exemptions

This report is prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

The financial statements on pages 5 to 13 have been prepared in accordance with the Financial Reporting Standard for Smaller Entities (effective March 2000).

on behalf of the board

G L Bell, FFA

Unit 1

Park Road Faringdon

Oxon

/5 November 2001

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

/5 November 2001

Director

#### AUDITORS' REPORT

### Auditors' report to the members of

#### The SMD Group Limited

We have audited the financial statements on pages 5 to 13 which have been prepared in accordance with the Financial Reporting Standard for Smaller Entities (effective March 2000), under the historical cost convention and the accounting policies set out on page 7.

## Respective responsibilities of directors and auditors

As described on page 3, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error or other irregularity. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Fundamental uncertainty

In forming our opinion, we have considered the financial position of the company and it's ability to continue trading. The financial statements have been prepared on a going concern basis, the validity of which depends on the company's ability to trade profitably in the future. The company is also dependant on the continuing support of the bank which has been guaranteed until 26 November 2002, provided that the company operates within the existing overdraft facility. We would draw your attention to the contents of the Directors' Report in this respect. In the event of the bank's support being withdrawn, the company would have to seek alternative sources of finance. Our opinion is not qualified in this respect.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31st December 2000 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Critchleys Registered Auditors Chartered Accountants

Oxon 6th December 2001

## PROFIT AND LOSS ACCOUNT

## for the year ended 31st December 2000

N	ote	2000 £	1999 £
Turnover	2	1,107,349	1,106,738
Cost of sales		(600,183)	(649,295)
Gross profit		507,166	457,443
Net operating expenses			
Distribution costs Administrative expenses Other operating income		(25,971) (436,091) 29,847	(132,831) (480,708) 11,864
Operating profit/(loss)	3	74,951	(144,232)
Interest payable		(33,019)	(34,464)
Profit/(loss) on ordinary activities before taxation		41,932	(178,696)
Taxation			
Profit/(loss) on ordinary activities after taxation		41,932	(178,696)
Dividends	5	(6,000)	(6,000)
Retained profit/(loss) for the year	14	35,932	(184,696)

Movements in reserves are shown in the notes to the financial statements.

#### BALANCE SHEET

## at 31st December 2000

	Note	2 £	000 £	£	L999 £
Fixed assets		-	_	_	_
Tangible assets	6		28,429		43,264
Investments	7	_	4	-	4
			28,433		43,268
Current assets					
Stocks	8	186,322		186,314	
Debtors	9	326,762		326,731	
Cash at bank and in hand		1,570		1,869	
		514,654		514,914	
Creditors: amounts falling due					
within one year	10	(486,061)	•	(624,845)	
Net current assets/(liabilities)			28,593		(109,931)
Total assets less current liabilit	ies		57,026		(66,663)
Creditors: amounts falling due					
after more than one year	11		(300,425)		(212,667)
			(243,399)		(279,330)
Capital and reserves					
Called up share capital	12		60,436		60,436
Share premium account	13		219,685		219,685
Profit and loss account	14		(523,520)		(559,451)
Total shareholders' funds			(243,399)		(279,330)

These financial statements are prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective March 2000).

the financial statements on pages 5 to 13 were approved by the board of directors November 2001 and signed on its behalf by:

rector

#### NOTES ON FINANCIAL STATEMENTS

#### 31st December 2000

#### 1 Accounting policies

#### Basis of accounting

The financial statements have been prepared under the historical cost convention.

The financial statements have also been prepared in accordance with the Financial Reporting Standard for Smaller Entities (effective March 2000). The company has taken advantage of the exemption from preparing a cash flow statement on the grounds that it qualifies as a small company under the Companies Act 1985.

#### Turnover

Turnover represents the amount derived from the provision of goods and services after deduction of trade discounts and value added tax.

#### Depreciation

Depreciation of fixed assets is calculated to write off their cost or valuation less any residual value over their estimated useful lives as follows:

Land and buildings
Other tangible fixed assets

fully depreciated 20%, 25% and 33% straight line

#### Leases and hire purchase contracts

Tangible fixed assets acquired under finance leases and hire purchase contracts are capitalised at the estimated fair value at the date of inception of each lease or contract. The total finance charges are allocated over the period of the lease in such a way as to give a reasonably constant charge on the outstanding liability.

#### Research and development

Expenditure on research and development incurred in the year other than on fixed assets is charged against profit.

#### Stocks

Stocks are valued at the lower of cost and net realisable value. Cost is computed on a first in first out basis.

Net realisable value is based on estimated selling price less the estimated cost of disposal.

#### Deferred taxation

Deferred taxation is provided on the liability method in respect of the taxation effect of all timing differences to the extent that tax liabilities are likely to crystallise in the foreseeable future.

#### Foreign currencies

Transactions expressed in foreign currencies are translated into sterling and recorded at rates of exchange approximating to those ruling at the date of the transaction. Monetary assets and liabilities are translated at rates ruling at the balance sheet date.

All differences are taken to the profit and loss account.

### Pensions

#### Defined contribution scheme

Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

#### NOTES ON FINANCIAL STATEMENTS

#### 31st December 2000

## 2 Turnover

In the opinion of the directors, 7% of the turnover of the company is attributable to geographical markets outside the UK (1999 6%).

## 3 Operating profit/(loss)

Operating profit, (1088)	2000 £	1999 £
Operating profit/(loss) is stated after crediting:	-	
Interest receivable Profit on foreign exchange Profit on sale of assets	1 - 82	827 528 -
and after charging:		
Auditors' remuneration Loss on foreign exchange	2,200 18,881	2,500
Depreciation of tangible fixed assets (note 6):		
Owned assets Leased assets	9,974 8,705	11,503 8,705
	18,679	20,208
Directors		4
	2000 £	<b>1999</b> £
Directors' emoluments	44,358	80,869
During the year the following number of directors accrued retirement benefits under:	Number	Number
Money purchase pension schemes	2	2

## Defined contribution pension scheme

The company operates a defined contribution scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £9,616 (1999 £12,910) including contributions in respect of employees.

Contributions totalling £0 (1999 £0) were payable to the fund at 31st December 2000 and are included in creditors.

## NOTES ON FINANCIAL STATEMENTS

## 31st December 2000

5	Dividends			
			2000 £	1999 £
	Non-equity - preference		6,000	6,000
6	Tangible fixed assets			
		Land and	Plant and Machinery	m
	Cost	Buildings £	<b>etc</b> £	Total £
	lst January 2000 Additions	7,553	93,763 3,965	101,316 3,965
	Disposals		(499)	(499)
	31st December 2000	7,553	97,229	104,782
	Depreciation			
	1st January 2000 Charge for the year Disposals	7,551	50,501 18,679 (377)	58,052 18,679 (377)
	31st December 2000	7,551	68,803	76,354
	Net book amount			
	31st December 2000	2	28,427	28,429
	1st January 2000	2	43,262	43,264

The net book amount of fixed assets includes £11,717 (1999 £20,422) in respect of assets held under finance leases and hire purchase contracts, the depreciation of which is shown in note 3.

## NOTES ON FINANCIAL STATEMENTS

#### 31st December 2000

## 7 Fixed asset investments

	Investments other than
	loans £
Cost	ŗ.
1st January 2000	4
Net book amount	
31st December 2000	4
1st January 2000	4

The investment comprises two ordinary shares, issued on subscription for £1 in each of two dormant subsidiary companies, SMD (UK) Limited and PR+ UK Limited (formerly SMD Consultancy Limited). The subsidiaries were both registered in England on 20th January 1999 and have yet to commence trading.

#### 8 Stocks

•		2000 £	1999 £
	Stocks	186,322	186,314
9	Debtors	2000	1999
	Amounts falling due within one year	£	£
	Trade debtors Other debtors	304,084 22,678	300,255 26,476
		326,762	326,731

#### NOTES ON FINANCIAL STATEMENTS

#### 31st December 2000

10	Creditors:	amounts	falling	due
	within one	year		

	2000	1999	
	£	£	
Bank loans and overdrafts	128,441	107,133	
Trade creditors	166,469	275,319	
Obligations under finance leases			
and hire purchase contracts - note 11	8,004	9,954	

Other taxation and social security 19,529 37,330
Other creditors 163,618 195,109

486,061 624,845

During the year the loan from P Duff, the managing director, was repaid in full (1999 £1,500).

## 11 Creditors: amounts falling due after more than one year

	2000	1999
	£	£
Bank loans	118,782	137,339
Trade creditors	86,598	25,652
Obligations under finance leases		
and hire purchase contracts	672	8,676
Other creditors	94,373	41,000
		<del></del> _
	300,425	212,667

# Creditors other than finance lease and hire purchase contracts

Amounts falling	due		
after more than	five years	125,308	87,206

## Secured creditors

Small company secured creditors	396,656	427,508
		=======================================

The directors have given personal guarantees in respect of the bank loans and overdraft and the debt factoring liability of £140,757 (1999 £173,406)

Included in other creditors is a loan from S Jacobs, a director, of £25,500 (1999 £25,500). The loan is interest bearing at a commercial rate and there is no fixed date for repayment.

## NOTES ON FINANCIAL STATEMENTS

## 31st December 2000

## 12 Called up share capital

	2000		1999	99
	Number of		Number of	
	shares	£	shares	£
Authorised				
Ordinary share capital	50,000	500	50,000	500
Preference share capital	75,000	75,000	75,000	75,000
		75,500		75,500
Allotted, called up and fully paid				
Ordinary share capital	43,622	436	43,622	436
Preference share capital	60,000	60,000	60,000	60,000
		60,436		60,436

The Preference shares are 10% Cumulative Redeemable Shares. They carry no voting rights and are redeemable between 1st January 2001 and 31st December 2003 at the directors' option. No premium is payable on redemption.

13	Share premium account	
		2000
		£
	1st January 2000	
	and	
	31st December 2000	219,685
14	Profit and loss account	
	110110 did 1000 decoding	2000
		£
	1st January 2000	(559,452)
	Retained profit for the year	35,932
	31st December 2000	(523,520)

#### NOTES ON FINANCIAL STATEMENTS

#### 31st December 2000

## 15 Related parties

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During the year, there were the following related party transactions:

#### Homeserve Limited (common director)

At the end of the year there was a balance on the sales ledger of £8,120 (1999 £9,955) and no purchase ledger balance.

Transactions during the year include the following:

Sales to Homeserve Limited

Management charges £9,333 (1999 £10,000) Rent and rates recharge £2,613 (1999 £2,613)

Purchases from Homeserve Limited

Computer £0 (1999 £850)

#### Horseworld Limited (majority shareholder)

During the year Horseworld Limited advanced a loan of £70,000 (1999 £0) to the company. There were also costs incurred by The SMD Group Limited on behalf of Horseworld Limited, totalling £7,627 (1999 £0). The balance due to Horseworld Limited at the year end was £62,373 (1999 £0).

#### 16 Ultimate parent undertaking

The company is controlled by Horseworld Limited, the majority voting shareholder.