



**Companies House**

— for the record —

Company Name

**BRITISH AIRWAYS PLC**

BULIC CD RON AIR 31/7/05

## 363s Annual Return

702182/30

Company Type

**Public Limited Company**

Company Number

**1777777**

Information extracted from  
Companies House records on  
9th July 2005

- > Please check the details printed in blue on this statement.
- > If any details are wrong, strike them through and write the correct details in the "Amended details" column.
- > Please use black pen and write in capitals.

### Section 1: Company details



A09  
COMPANIES HOUSE

0475  
13/08/05

Ref: 1777777/09/28

	Current details	Amended details																
> Registered Office Address <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Waterside</b> <b>Po Box 365</b> <b>Harmondsworth</b> <b>West Drayton UB7 0GB</b>	Address _____ _____ _____ UK Postcode    _ _ _ _ _																
> Register of Members <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Address where the Register is held</b> <b>Computershare Services Plc</b> <b>The Pavilions, Bridgwater Road</b> <b>Bristol</b> <b>Avon BS99 7NH</b>	Address _____ _____ _____ UK Postcode    _ _ _ _ _																
> Register of Debenture Holders <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Waterside</b> <b>Po Box 365</b> <b>Harmondsworth</b> <b>UB7 0GB</b>	Address _____ _____ _____ UK Postcode    _ _ _ _ _																
> Principal Business Activities <i>If any of the details are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<table border="1"> <thead> <tr> <th>SIC Code</th> <th>Description</th> </tr> </thead> <tbody> <tr> <td>6210</td> <td>Scheduled air transport</td> </tr> </tbody> </table>	SIC Code	Description	6210	Scheduled air transport	<table border="1"> <thead> <tr> <th>SIC CODE</th> <th>Description</th> </tr> </thead> <tbody> <tr><td>_____</td><td>_____</td></tr> <tr><td>_____</td><td>_____</td></tr> <tr><td>_____</td><td>_____</td></tr> <tr><td>_____</td><td>_____</td></tr> <tr><td>_____</td><td>_____</td></tr> </tbody> </table>	SIC CODE	Description	_____	_____	_____	_____	_____	_____	_____	_____	_____	_____
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> <i>Please enter additional principal activity code(s) in "Amended details" column. See notes for guidance for list of activity codes.</i>		<table border="1"> <tbody> <tr><td>_____</td><td>_____</td></tr> <tr><td>_____</td><td>_____</td></tr> <tr><td>_____</td><td>_____</td></tr> </tbody> </table>	_____	_____	_____	_____	_____	_____										
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## Section 2: Details of Officers of the Company

	Current details	Amended details
<b>&gt; Company Secretary</b> If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.          Particulars of a new Company Secretary must be notified on form 288a.	<b>Name</b> Alan Kerr BUCHANAN   <b>Address</b> Holliers Cottage Holliers Close Sydenham Oxfordshire OX39 4NG	<b>Name</b> _____  <input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.  <b>Address</b> _____ _____ _____  UK Postcode    _ _ _ _ _ Date of change    _ _ / _ _ / _ _ _ _ Date Alan Kerr BUCHANAN ceased to be secretary (if applicable) _ _ / _ _ / _ _ _ _
<b>&gt; Director</b> If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.          Particulars of a new Director must be notified on form 288a.	<b>Name</b> Martin Faulkner BROUGHTON   <b>Address</b> Rosemary House Woodhurst Park Oxted Surrey RH8 9HA   <b>Date of birth</b> 15/04/1947  <b>Nationality</b> British  <b>Occupation</b> Chartered Accountant	<b>Name</b> _____  <input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.  <b>Address</b> _____ _____ _____  UK Postcode    _ _ _ _ _ Date of birth      _ _ / _ _ / _ _ _ _ Nationality        _____ Occupation        _____  Date of change    _ _ / _ _ / _ _ _ _ Date Martin Faulkner BROUGHTON ceased to be director (if applicable) _ _ / _ _ / _ _ _ _

## &gt; Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288a.

## Current details

Name  
Roderick Ian EDDINGTON

Address  
Southlake House  
The Street, Shurlock Row  
Reading  
Berkshire  
RG10 0PS

Date of birth 02/01/1950

Nationality Australian

Occupation Director

## Amended details

Name

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

Address

UK Postcode

Date of birth

Nationality

Occupation

Date of change

Date Roderick Ian EDDINGTON ceased to be director (if applicable)

## &gt; Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288a.

Name  
Dr Ashok Sekhar GANGULY

Address  
233 Cranmer Court  
Whiteheads Grove  
London  
SW3 3HD

Date of birth 28/07/1935

Nationality Indian

Occupation Director

Name

Kenneth Peter Ross Smart CBE

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

Address

4 CLINDON DRIVE

BOYKITT WOOD

EASTLEIGH HAMPSHIRE

UK Postcode SO50 4QQ

Date of birth 28/04/1946

Nationality BRITISH

Occupation AVIATION SAFETY SPECIALIST

Date of change 19/07/2005

Date Dr Ashok Sekhar GANGULY ceased to be director (if applicable)

19/07/2005

Mr Kenneth Peter Ross Smart  
Appointed to replace Mr Ganguly  
288a+b submitted 21 July 05

	Current details	Amended details
<p><b>&gt; Director</b></p> <p><i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i></p> <p><i>Particulars of a new Director must be notified on form 288a.</i></p>	<p><b>Name</b> Michael JEFFERY</p> <p><b>Address</b> Shearwater Greenaways Trebetherick Rock Cornwall PL27 6SF</p> <p><b>Date of birth</b> 24/04/1945</p> <p><b>Nationality</b> British</p> <p><b>Occupation</b> Airline Executive</p> <p>replaced by Martin Peter George 288 a + b posted 21 July 05</p>	<p><b>Name</b> <u>MARTIN PETER GEORGE</u></p> <p><input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.</p> <p><b>Address</b> <u>3A WENSLEYDALE ROAD</u> <u>HAMPTON</u> <u>MIDDLESEX</u></p> <p><b>UK Postcode</b> <u>TW12 2LW</u></p> <p><b>Date of birth</b> <u>19/05/1962</u></p> <p><b>Nationality</b> <u>BRITISH</u></p> <p><b>Occupation</b> <u>COMMERCIAL DIRECTOR</u></p> <p><b>Date of change</b> <u>19/03/2005</u></p> <p><b>Date</b> Michael JEFFERY ceased to be director (if applicable) <u>19/03/2005</u></p>
<p><b>&gt; Director</b></p> <p><i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i></p> <p><i>Particulars of a new Director must be notified on form 288a.</i></p>	<p><b>Name</b> Denise Patricia KINGSMILL</p> <p><b>Address</b> 56 Holland Park London W11 3RS</p> <p><b>Date of birth</b> 24/04/1947</p> <p><b>Nationality</b> British</p> <p><b>Occupation</b> Lawyer</p>	<p><b>Name</b> _____</p> <p><input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.</p> <p><b>Address</b> _____ _____ _____</p> <p><b>UK Postcode</b> _____</p> <p><b>Date of birth</b> ____ / ____ / ____</p> <p><b>Nationality</b> _____</p> <p><b>Occupation</b> _____</p> <p><b>Date of change</b> ____ / ____ / ____</p> <p><b>Date</b> Denise Patricia KINGSMILL ceased to be director (if applicable) ____ / ____ / ____</p>

## &gt; Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288a.

## Current details

**Name**  
Doctor Martin Peter READ

**Address**  
Wolversdene  
Hoe Road  
Bishops Waltham  
Hampshire  
SO32 1DU

**Date of birth** 16/02/1950

**Nationality** British

**Occupation** Chief Executive

## Amended details

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** \_ \_ \_ \_ \_

**Occupation** \_ \_ \_ \_ \_

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date Doctor Martin Peter READ ceased to be director (if applicable)**

\_ \_ / \_ \_ / \_ \_ \_ \_

## &gt; Director

If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.

Particulars of a new Director must be notified on form 288a.

**Name**  
Alison Clare REED

This is a service address for the beneficiary of a Confidentiality Order.

**Address**  
Waterside  
Po Box 365  
Harmondsworth  
Middlesex  
UB7 0GB

**Date of birth** 22/12/1956

**Nationality** British

**Occupation** Chief Financial Officer

**Name**

☐ Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.

**Address**

**UK Postcode** \_ \_ \_ \_ \_

**Date of birth** \_ \_ / \_ \_ / \_ \_ \_ \_

**Nationality** \_ \_ \_ \_ \_

**Occupation** \_ \_ \_ \_ \_

**Date of change** \_ \_ / \_ \_ / \_ \_ \_ \_

**Date Alison Clare REED ceased to be director (if applicable)**

\_ \_ / \_ \_ / \_ \_ \_ \_

	Current details	Amended details
<b>&gt; Director</b> If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.           Particulars of a new Director must be notified on form 288a.	<b>Name</b> Lord Renwick Of Clifton Robin William RENWICK KCMG  <b>Address</b> 42 Jubilee Place London SW3 3TQ   <b>Date of birth</b> 13/12/1937  <b>Nationality</b> British  <b>Occupation</b> Banker   288a+b form posted 21 July 05	<b>Name</b> Baroness Elizabeth Gwynne Symonds  <input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.  <b>Address</b> 48 CARLISLE MANSIONS CARLISLE PLACE LONDON  <b>UK Postcode</b> SW1P 1HY <b>Date of birth</b> 14/04/1951 <b>Nationality</b> BRITISH <b>Occupation</b> PRIVY COUNCIL MEMBER OF THE HOUSE OF LORDS <b>Date of change</b> 19/07/2005 <b>Date Lord Renwick Of Clifton Robin William RENWICK KCMG ceased to be director (if applicable)</b> 18/07/2005
<b>&gt; Director</b> If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.           Particulars of a new Director must be notified on form 288a.	<b>Name</b> John Frederick RISHTON BA ECONOMICS CIMA  <b>Address</b> Cherry Trees Grimms Hill Great Missenden Buckinghamshire HP16 9BG   <b>Date of birth</b> 21/02/1958  <b>Nationality</b> British  <b>Occupation</b> Chief Financial Officer	<b>Name</b>   <input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.  <b>Address</b>      <b>UK Postcode</b> _____ <b>Date of birth</b> ____/____/_____ <b>Nationality</b> _____ <b>Occupation</b> _____ <b>Date of change</b> ____/____/_____ <b>Date John Frederick RISHTON BA ECONOMICS CIMA ceased to be director (if applicable)</b> ____/____/____

	Current details	Amended details
<b>&gt; Director</b> <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Name</b> Michael Anthony STREET OBE FRAES  <b>Address</b> Spinney Close Winkfield Lane Winkfield Windsor Berkshire SL4 4QU  <b>Date of birth</b> 06/08/1947  <b>Nationality</b> British  <b>Occupation</b> Airline Executive	<b>Name</b>  <input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.  <b>Address</b>     <b>UK Postcode</b> _ _ _ _ _ <b>Date of birth</b> _ _ / _ _ / _ _ _ _ <b>Nationality</b> _____ <b>Occupation</b> _____ <b>Date of change</b> _ _ / _ _ / _ _ _ _ <b>Date</b> Michael Anthony STREET OBE FRAES ceased to be director (if applicable)    _ _ / _ _ / _ _ _ _
<b>&gt; Director</b> <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Name</b> Maarten Albert VAN DEN BERGH  This is a service address for the beneficiary of a Confidentiality Order. <b>Address</b> The Shell Centre London SE1 7NA  <b>Date of birth</b> 19/04/1942  <b>Nationality</b> Dutch  <b>Occupation</b> Bank Chairman	<b>Name</b>  <input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.  <b>Address</b>     <b>UK Postcode</b> _ _ _ _ _ <b>Date of birth</b> _ _ / _ _ / _ _ _ _ <b>Nationality</b> _____ <b>Occupation</b> _____ <b>Date of change</b> _ _ / _ _ / _ _ _ _ <b>Date</b> Maarten Albert VAN DEN BERGH ceased to be director (if applicable)    _ _ / _ _ / _ _ _ _

	Current details	Amended details
<b>&gt; Director</b> <i>If any of the details for this person are wrong, strike them through and fill in the correct details in the "Amended details" column.</i>	<b>Name</b> William Matthew WALSH	<b>Name</b> _____  <input type="checkbox"/> Tick this box if this address is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985.
	<b>Address</b> 4 Hillbrow Richmond Hill Richmond Surrey TW10 6BH	<b>Address</b> _____ _____ _____
	<b>Date of birth</b> 25/10/1961	<b>UK Postcode</b> _ _ _ _ _
	<b>Nationality</b> Irish	<b>Date of birth</b> _ _ / _ _ / _ _ _ _
<i>Particulars of a new Director must be notified on form 288a.</i>	<b>Occupation</b> Company Director	<b>Nationality</b> _____
		<b>Occupation</b> _____
		<b>Date of change</b> _ _ / _ _ / _ _ _ _
		<b>Date</b> William Matthew WALSH ceased to be director (if applicable) _ _ / _ _ / _ _ _ _



**Issued share capital details**

> Please fill in the details of total share capital by class (eg. ordinary, preference etc) that has been issued to the company's shareholders.

Class of Share	Number of shares issued
<b>ORDINARY SHARES of 25p</b>	<b>1,130,882,404 ✓</b>
	Aggregate Nominal Value of issued shares
	<b>£282,720,601 ✓</b>

Class of Share	Number of shares issued
_____	_____
	Aggregate Nominal Value of issued shares
	_____

Class of Share	Number of shares issued
_____	_____
	Aggregate Nominal Value of issued shares
	_____

Class of Share	Number of shares issued
_____	_____
	Aggregate Nominal Value of issued shares
	_____

> Please fill in the total number of issued shares and their total nominal value.	Number of shares issued
	<b>1,130,882,404 ✓</b>
	Aggregate Nominal Value of issued shares
	<b>£282,720,601 ✓</b>

**List of past and present members (Tick appropriate box)**

> Please complete the required information on the attached schedules or in another format agreed by Companies House.

☐ There were no changes during the period  
☐ A list of changes is enclosed  
☒ A full list of members is enclosed

The last full list of members was received on: 31/07/2004

> **REMEMBER:**  
**Changes** to shareholder particulars or details of shares transferred to be **completed each year**  
 A full list of shareholders is required with the first and every third Annual Return thereafter  
 List shareholders in alphabetical order or provide an index  
 List joint shareholders consecutively

**Section 4: Details of New Shareholders and Transfers (A) (ii)**

- > Please fill in details of any persons or corporate bodies who have become shareholders since the last annual return.
- > Please fill in details of any persons or corporate bodies that have transferred shares since the last annual return.
- > Please use Section 4B to give details of any persons or corporate bodies who have ceased to be shareholders since the last annual return or, in the case of a first return, since the incorporation of the company.
- > Please copy this page if there is not enough space to enter all the company's current shareholders.

Shareholders details	Class and number of shares or amount of stock held	Class and number of shares or amount of stock transferred (If appropriate)	Date of registration of transfer (If appropriate)
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _			
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _			
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _			
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _			

**Section 4B: Details of Former Shareholders**

- > Please fill in details of any persons or corporate bodies who have ceased to be shareholders at the date of this return. Also, please give the dates that their shares were transferred.
- > Please copy this page if there is not enough space to enter all the company's former shareholders.

Former shareholders details	Class and number of shares or amount of stock transferred	Date of registration of transfer
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _		
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _		
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _		
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _		
Name _____ Address _____ _____ _____ UK Postcode    _ _ _ _ _		



Companies House

— for the record —

## 363s Annual Return Declaration

- > When you have checked all the sections of this form, please complete this page and sign the declaration below.
- > If you want to change the made up date of this annual return, please complete 2 below.

### 1. Declaration

- ☒ I confirm that the details in this annual return are correct as at the made-up-date (shown at 2 below). I enclose the filing fee of £30.

Signature

*R. I. Fobley*  
(Director / Secretary)

Date

10 / 08 / 2005

*This date must not be earlier than the  
return date at 2 below*

#### What to do now

*Complete this page then send the whole of the Annual Return and the  
declaration to the address shown at 4 below.*

### 2. Date of this return

- ☒ This AR is made up to 31/7/2005

If you are making this return up to an earlier date,  
please give the date here

\_\_ / \_\_ / \_\_\_\_

*Note: The form must be delivered to CH within 28 days of this date*

### 3. Date of next return

- ☐ If you wish to change your next return to a date earlier than **31st July 2006**  
please give the new date here:

\_\_ / \_\_ / \_\_\_\_

### 4. Where to send this form

- ☐ Please return this form to:

Registrar of Companies  
Companies House  
Crown Way  
Cardiff CF14 3UZ

OR

For members of the Hays Document  
Exchange service  
DX 33050 Cardiff

***Have you enclosed the filing fee with the company number written on the  
reverse of the cheque?***

### Contact Address

You do not have to give any contact information below, but if you do, it will help Companies House to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record.

Cr

Kulbinder Dosanjh  
British Airways Plc

Ar

Waterside HBB3  
Harmondsworth UB7 0GB

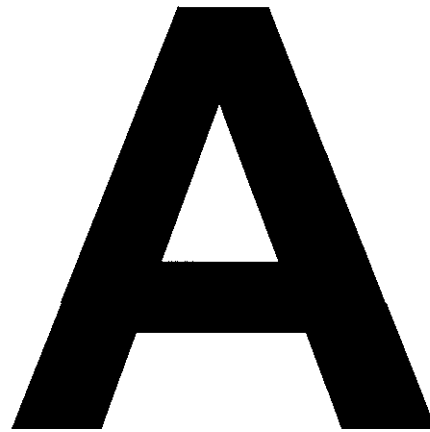
—

0208 73 87603

Postcode

\_\_ \_\_ \_\_ \_\_ \_\_

FORM ML8  
CDROM/FICHE



**BULK LIST OF SHAREHOLDERS OR MEMBERS FOR COMPANY  
NUMBER - 1777777**

**A BULK LIST OF SHAREHOLDERS OR MEMBERS FOR THIS  
COMPANY HAS BEEN LODGED BUT DOES NOT APPEAR ON  
THIS ANNUAL RETURN. THE LIST IS AVAILABLE ON  
MICROFICHE. TO OBTAIN A COPY ON MICROFICHE OR PAPER:**

**COMPANIES HOUSE DIRECT CUSTOMERS PHONE – 08457  
573991**

**WEB CUSTOMERS PHONE – 0870 3333636**

**SEARCH ROOM CUSTOMERS - ASK AT THE COUNTER**