

Annual Return

Company Number 1777777

Company Name in full | British Airways Plc



Date of this return (See note 1)

The information in this return is made up to

Day Month Year

31 07 99

Date of next return (See note 2)

If you wish to make your next return to a date earlier than the anniversary of this return please show the date here. Companies House will then send a form at the appropriate time.

Month Year Day

07 31 00

Registered Office (See note 3)

Show here the address at the date of this return.

Any change of registered office must be notified on form 287.

Post town

County / Region

Postcode

de

Waterside

P O Box 365

Harmondsworth

UB7 0GB

Principal business activities

(See note 4)

Show trade classification code number(s) for the principal activity or activities,

If the code number cannot be determined. give a brief description of principal activity. 6210

COMPANIES HOUSE 13/08/99

Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff for companies registered in England and Wales or Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

When you have completed and signed the form please send it to

for companies registered in Scotland

DX 235 Edinburgh Page 1

Register of members		Computershare Services Plc					
If the register of members is registered office, state here		P O Box 82, Caxton House					
		Redcliffe Way					
	Post town	Bristol					
	County / Region			Postcode	BS99 7NH		
Register of Debentur	e holders	Waterside					
If the register of members i registered office, state here		PO Box 365	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	<u></u>			
	Post town	Harmondsworth					
	County / Region			Postcode	UB7 0GB		
Company type (See no	ote 7)						
Public limited company	,	✓					
Private company limited by sl	nares						
Private company limited by grahare capital	uarantee without						
Private company limited by sl under section 30	nares exempt		Pleas	e mark the app	propriate box		
Private company limited by grexempt under section 30	uarantee						
Private unlimited company wi	th share capital						
Private unlimited company wi	thout share capital						
Company Secretary	(See notes 1-5)	Details of a new compa	any secret	ary must be n	otified on form 288a.		
(Please photocopy this area to provide	* Style / Title	Mrs	*	Honours etc			
details of joint secretaries).	Forename(s)	Gail Felicity					
	Surname	Redwood					
* Voluntary details. Prev	vious forename(s)						
	evious surname(s)						
Address	Herreway						
		Finchampstead Ridge	s 	·			
Usual residential address must be	Post town	WOKINGHAM					
given. In the case of a corporation, give the registered or principal	County / Region	Berkshire		Postcode	RG40 3SU		
office address.	Country		·				

Directors (See no Please list directors in			Details of a new directors	must be notified on	form 2	88a.		
N	ame	* Style / Title	Sir		Day	Month	Year	
		* Honours etc		Date of birth	05	05	30	
		Forename(s)	Michael Richardson		=			
		Surname	Angus		-			
	Previo	ous forename(s)			=			
	Prev	ious surname(s)						
Address		Cerney House						
			North Cerney	****	=			
Jsual residential			!		_			
nddress must be given. In the case of a	3	Post town	CIRENCESTER		===			
corporation, give the registered or principal office address.	l	County / Region	Gloucestershire	Postcode	L7 7B)			
since address.		Country		Nationality	Britisl	1		
	Busir	ness occupation	Chairman, Unilever					
	Oth	er directorships	(See continuation sheet).	•	_			
Voluntary details.								
Directors N	lame	* Style / Title	Mr		Day	Month	Yea	
		* Honours etc		Date of birth	03	08	46	
		Forename(s)	Robert John					
		Surname	Ayling					
	Previ	ous forename(s)						
	Prev	rious surname(s)		=				
Address			151 Hartington Road					
								
Usual residential address must be		Post town	LONDON	3 1 (11 - 11 - 11 - 11 - 11 - 11 - 11 - 1				
given. In the case of corporation, give the		County / Region		Postcode	SW8 2E	Y		
egistered or principa office address.	ıl	Country		Nationality	Britis	h		
	Busi	ness occupation	Chief Executive		<u>i</u>			
	Oti	ner directorships	(See continuation sheet)					

Issued share capital (See notes 9)

Enter details of all the shares in issue at the date of this return.

Class

(e.g. Ordinary/Preference)

Number of shares issued

Aggregate Nominal Value

(i.e Number of shares issued multiplied by nominal value per share)

Or ea	dinary shares of 25p ch	1,052,905,0	£263,226,274.750
	Totals	1,052,905,0	99 £263,226,274.750
List of past and present members (Use attached schedule where appropriate) A full list is required if one was not included with either of the last two returns.	There were no changes in the	period	\
(see note 10)		on pape	er in another format
	A list of changes is enclosed		
	A full list of members is enclos	sed 🗸	
Elective resolutions (Private companies only)	If at the date of this return an e	election is in force al general meeting	- I
(see note 11)	If at the date of this return an a laying accounts i	election is in force in general meeting	
Certificate	I certify that the information gi knowledge and belief.	ven in this return i	is true to the best of my
Sign	ed foredistor	Date	31. 7. 99
† Please delete as appropriate.	† a director /secretary	;	
When you have signed the return send with the fee to the Registrar of Compar Cheques should be made payable to		11	continuation sheets.
Companies House.	_	(enter number)	
Please give the name, address,			

telephone number, and if available,
a DX number and Exchange, for
the person Companies House should
contact if there is any query.

Chrissy Atkinson
British Airways Plc
Waterside HBA3
Harmondsworth UB7 0GB,

0181 738 5116

Please list directors	•	tical order.	Details of a new direc	ctors must be notified on	torm 2	:88a.		
ı	Name	* Style / Title	Captain		Day	Month	Year	
		* Honours etc		Date of birth	06	07	33	
		Forename(s)	Colin Angus				<u> </u>	
		Surname	Barnes			<u> </u>		
	Previ	ous forename(s)						
	Prev	rious surname(s)				 -		
	Address		Sandilands		=	·····		
			Glebe Lane					
			Tilford	The state of the s	·- <u></u> -			
Usual residential address must be given. In the case of		Post town	FARNHAM				 >	
corporation, give the registered or princip	9	County / Region	Surrey	Postcode	3U10 2E	EW		
office address.		Country		Nationality	Britisl	h		
	Busi	ness occupation	Company Director		<u></u>			
	Oth	er directorships	(See continuation sheet).					
* Voluntary details.								
Directors	Name	* Style / Title	Mr		Day	Month	Year	
		* Honours etc		Date of birth	23	06	34	
		Forename(s)	Angie Michael					
		Surname	Davies		<u> </u>		- 1	
	Prev	ious forename(s)			=			
	Prev	vious surname(s)						
	Address	i	Little Woolpit					
			Ewhurst					
Usual residentia	ı				<u> </u>			
address must be given. In the case o		Post town	CRANLEIGH					
corporation, give the registered or princip	е	County / Region	Surrey	Postcode	GU6 7N	P		
office address.		Country		Nationalit	Britis	h	-	
	Busi	ness occupation	Company Director		<u> </u>			
Other directorship			(See continuation s	heet).	·			

	Name	* Style / Title	Dr		Day	Month	Year		
	Hanie	Style / Title		·					
		* Honours etc		Date of birth	28	07	35		
		Forename(s)	Ashok Sekhar						
		Surname	Ganguly						
	Previ	ous forename(s)			.,				
	Prev	rious surname(s)				·			
Address			233 Cranmer Court						
			Whiteheads Grove						
Isual residential ddress must be	,		[
iven. In the case or propration, give the		Post town	London		0140 011				
egistered or princip		County / Region	England	Postcode	SW3 3H				
		Country	England Nationality		/ Indiar	Indian			
	Busi	ness occupation	Director						
	Oth	er directorships	(See continuation sh	eet).					
Voluntary details.				 , _]					
irectors	Name	* Style / Title	Lord		Day	Month	Year		
		* Honours etc		Date of birth	16	11	33		
		Forename(s)	Colin Marsh						
		Surname	Marshall of Knightsbridge						
	Prev	ious forename(s)	Colin Marsh						
	Prev	vious surname(s)	Marshall						
	Address	i	21 Montpelier Square						
					, m		=		
Jsual residentia	I								
ddress must be iven. In the case of		Post town	London						
corporation, give the egistered or principation		County / Region		Postcode			=====		
ffice address.		Country	England	Nationali	ly Britis	h			
	Busi	ness occupation	Chairman						
	Otl	her directorships	(See continuation sh	eet).					

Please list directors in	•	Baroness		Day	Month	Year	
Na	ame * Style / Title		<u></u> j		IVIOLIUI	T Cai	
	* Honours etc	OBE	Date of birth	03	02	38	
	Forename(s)	Detta					
	Surname	O'Cathain					
	Previous forename(s)						
	Previous surname(s)						
Ac	ddress	Eglantine					
		Tower House Gardens	*				
Isual residential ddress must be	_						
iven. In the case of a orporation, give the							
egistered or principal	County / Region		Postcode	SN18 9			
	Country		Nationality British				
	Business occupation	Managing Director					
	Other directorships	(See continuation shee	t).				
Voluntary details.			——- <u>-</u> 1				
Directors N	ame * Style / Title	Lord		Day	Month	Year	
	* Honours etc		Date of birth	13	12	37	
	Forename(s)	Robin William					
	Surname	Renwick of Clifton		=			
	Previous forename(s)			=			
	Previous surname(s)						
A	ddress	42 Jubilee Place					
Isual residential							
ddress must be iven. In the case of a	Post town	London					
corporation, give the egistered or principal	County / Region	1	Postcode	SW3 3T	Q	19 The author	
ffice address.	Country	, England	Nationality	Britis	h		
	Business occupation						
	Other directorships	(See continuation shee	······································	<u></u>	**		

Please list directors i	•	etical order.	Details of a new directors n	nust be notified or	form 2	288a.			
ı	Name	* Style / Title	The Hon Ambassador		Day	Month	Year		
		* Honours etc		Date of birth	08	12	40		
		Forename(s)	Raymond						
		Surname	Seitz			 :			
Previous forename(s)				<u></u>					
	Prev	vious surname(s)		<u></u>		<u></u> -			
Address			10 Pembridge Place						
Usual residential									
address must be given. In the case of	а	Post town	London				<u> </u>		
corporation, give the registered or principal	:	County / Region		Postcode	W2 4XB				
office address.		Country	England	Nationality	, <u> </u>				
	Busi	ness occupation	Non-Executive Director						
	Oth	her directorships	(See continuation sheet).						
* Voluntary details.									
Directors	Name	* Style / Title	Mr		Day	Month	Year		
		* Honours etc		Date of birth	13	11	38		
		Forename(s)	Derek Maurice						
		Surname	Stevens		= <u></u> :	<u></u>	= .===		
	Prev	rious forename(s)		·	:: <u></u> =:.	<u> </u>	======		
	Pre	vious surname(s)			·	<u></u>			
	Address	5	62 Dukes Avenue				=		
			Chiswick						
Usual residential	,								
address must be given. In the case of		Post town	LONDON						
corporation, give the registered or princip	9	County / Region		Postcode	W4 2AF	! 			
office address.		Country		Nationalit	Britis	h			
	Busi	iness occupation	Company Director						
Other directorships			(See continuation sheet).						

Company Number | 1777777

Company Name in full | British Airways Plc

Current directorships for Sir Michael Richardson Angus

Ashridge Consulting Group Limited

Ashridge Management Research Group

Ashridge Strategic Management Centre

Brewers & Licensed Retailers Association

I.A.R.C. Services Limited

Independent Assessment and Research Centre

National Westminster Bank PLC

The Boots Company PLC

Whitbread PLC

Past directorships for Sir Michael Richardson Angus

RAC Holdings Limited (16-Jul-1999)

Current directorships for Mr Robert John Ayling

British Tourist Authority

Business in the Community

Concorde International Pty Ltd

Qantas Airways Limited

Royal & Sun Alliance Insurance Group plc

The New Millenium Experience Company Limited

World Aviation Services (Australia) Pty Ltd

Past directorships for Mr Robert John Ayling

USAir Inc (10-Feb-1997)

Current directorships for Captain Colin Angus Barnes

The Air League (Company No. 102488)

Company Number 1777777

Company Name in full British Airways Plc

Current directorships for Mr Angie Michael Davies

Accumulus Growth Plc

Aer Fi Group plc

Angerstein (Underwriting Agencies) Ltd

BCL International Holdings Ltd

Hawerby Limited

Hertsmere Developments Limited

Hotel and Catering Training Company Limited

J E Mumford (Holdings) Limited

Little Woolpit Limited

London International Exhibition Centre Plc

Matravers Lodge plc

Metfield Estates Limited

National Express Group plc

Perkins Foods plc

Selina Developments Limited

Selina Investments Limited

Shearings Group Ltd

Simon Group plc

Somerford Healthcare Limited

The Corporate Services Group Plc

Past directorships for Mr Angie Michael Davies

Berk Limited (07-Dec-1995)

Calor Group PLC (18-Dec-1997)

Donner Underwriting Agencies Limited (26-Oct-1994)

Falcon Agencies Ltd (02-Feb-1999)

Harmondsworth Investments Ltd (14-Dec-1995)

Company Number 1777777

Company Name in full | British Airways Plc

London Street Holdings Ltd (02-Feb-1999)

R W Sturge Ltd (26-Oct-1994)

RD Underwriting Agencies Ltd (16-Sep-1995)

South Eastern Close 01 plc (08-Aug-1996)

South Eastern Close 02 plc (08-Aug-1996)

South Eastern Close 03 plc (08-Aug-1996)

South Eastern Close 04 plc (08-Aug-1996)

South Eastern Close Nominees Ltd (08-Aug-1996)

South Eastern Recovery Assured Homes plc (27-Jun-1997)

South Eastern Recovery II pic (04-Jul-1997)

South Eastern Recovery III plc (24-Apr-1997)

South Eastern Recovery IV plc (24-Apr-1997)

Sterling Underwriting Agencies Ltd (31-Mar-1996)

Worth Investment Trust plc (09-Jan-1995)

Current directorships for Dr Ashok Sekhar Ganguly

ICICI Knowledge Park Limited

Past directorships for Dr Ashok Sekhar Ganguly

Unilever PLC (31-May-1997)

Current directorships for Lord Colin Marsh Marshall of Knightsbridge

Advertising Association Presidents Committee

Age Concern - Corp Advisory Group

American Chamber of Commerce (London)

Ashridge Management College

British American Business Council - Intn! Advisory Board

British Telecommunications plc

Company Number 1777777 Company Name in full British Airways Plc

Business in the Community - Opportunity 2000 Target Team

Commonwealth Youth Exchange Council

Company of Information Technologists

Confederation of British Industry

Financial Reporting Council

Hong Kong Association

HSBC Holdings plc

Inchcape Pic

Institute of Directors

Invensys pic

London Development Partnership

MacMillan Fund

New York Stock Exchange Inc

Princes Youth Business Trust Advisory Council

RAF Museum

The Conference Board

The Marketing Council

United Kingdom Leadership Forum (formerly Duke of Edinburgh Commonwealth Study Conference)

World Travel & Tourism Council

Past directorships for Lord Colin Marsh Marshall of Knightsbridge

British Executive Service Overseas (30-Nov-1998)

Chartered Institute of Marketing (10-Dec-1996)

Confederation of British Industry (21-Jul-1998)

Grand Metropolitan PLC (28-Feb-1995)

Green Globe (07-Mar-1999)

IBM United Kingdom Holdings Limited (18-May-1995)

International Air Transport Association - Chair Com & Board of Governors (04-Nov-1996)

Company Number 1777777

Company Name in full | British Airways Plc

International Air Transport Association - Strategy and Policy Committee (04-Nov-1996)

London First (29-Apr-1998)

London First Centre (29-Apr-1998)

London Inward (29-Apr-1998)

MCI Communications Corporation (13-Nov-1997)

Qantas Airways Limited (31-Dec-1996)

RAC Holdings Limited (16-Jul-1999)

The Walpole Committee Limited (05-Dec-1996)

University College School Appeals Committee (07-Nov-1996)

University College School Council (07-Nov-1996)

US Air Group Inc (17-Jan-1996)

USAir Inc (17-Jan-1996)

Current directorships for Baroness Detta O'Cathain

Arundel Festival Society (Marketing) Ltd

Arundel Festival Society Ltd

BNP UK Holdings Ltd

South East Water plc

Tesco Pic

Thistle Hotels Plc

Past directorships for Baroness Detta O'Cathain

Barbican Centre Trust Limited (09-Oct-1995)

BET Plc (16-May-1996)

Current directorships for Lord Robin William Renwick of Clifton

Billiton plc

Canal Plus

Company Number 1777777 Company Name in full British Airways Plc

Fluor Corporation

Fluor Daniel

Liberty International plc

Richemont Compagnie Financiere

Robert Fleming Holdings

Robert Fleming Inc

South African Breweries Plc

Current directorships for The Hon Ambassador Raymond Seitz

Britair Acquisitions Inc

Cable & Wireless pic

General Electric Company plc

Rio Tinto Ltd

Rio Tinto Plc

The Chubb Corporation

The Telegraph Group plc

Past directorships for The Hon Ambassador Raymond Seitz

Shandwick plc (24-Sep-1998)

Current directorships for Mr Derek Maurice Stevens

Air Russia

CGU Plc

Qantas Airways Limited

Past directorships for Mr Derek Maurice Stevens

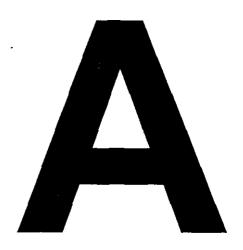
Britair Acquisitions Inc (18-May-1997)

Galileo International Inc (30-Jun-1999)

Legal & General Recovery Investment Trust Pic (01-Sep-1996)

List of past and present members Schedule to form 363a and 363b

Company Number	er 1777777			
Company Name in fu	British Airways	Pic		
or sto ex at	amber of shares amount of ock held by isting members date of this turn.	the date first retur company (a) pers	of the last return (rn, since the incorp /) by ons who are still n	
Name and address	Number or amount currently held	Number or amount Transferred	Date of registration of transfer	Remarks
Details held by Computershare Services				
Ordinary shares of 25p each	1,052,849,601			
				-
		•		



BULK LIST OF SHAREHOLDERS OR MEMBERS

A BULK LIST OF SHAREHOLDERS OR MEMBERS FOR THIS COMPANY HAS BEEN LODGED BUT DOES NOT APPEAR ON THIS ANNUAL RETURN MICROFICHE.

IF YOU WISH TO SEARCH THE LIST, PLEASE ENQUIRE AT THE SEARCH CONTROL COUNTER.

COMPANY NUMBER 177777