

BB 175 792210 Bulk List

363a

Annual Return

Company Number	1777777
Company Name in full	British Airways Plc
F363AC50	
Date of this return (See note 1)	Day Month Year
The information in this return is made up to	31 07 98
Date of next return (See note 2) If you wish to make your next return	Day Month Year
to a date earlier than the anniversary of this return please show the date here. Companies House will then send a form at the appropriate time.	31 07 99
Registered Office (See note 3)	Waterside
Show here the address at the date of this return.	PO Box 365
Any change of registered office Post town must be notified on form 287. County / Region Postcode	Harmondsworth UB7 0GB
Principal business activities (See note 4) Show trade classification code number(s)	6210
for the principal activity or activities.	0210
If the code number cannot be determined, give a brief description of principal activity.	



When you have completed and signed the form please send it to Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff for companies registered in England and Wales or Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh

•	e notes 1-5)		Details of a new direc	tors must be notified o	n form	288a.	
Please list directors		etical order.				- 00u.	
	Name	* Style / Title	Sir		Day	Month	Year
		* Honours etc		Date of birth	05	05	30
		Forename(s)	Michael Richardson			•	
		Surname	Angus				
	Prev	ious forename(s)					
	Prev	vious surname(s)					
	Address		Cerney House				
			North Cerney				
Usual residential	1				****	***************************************	
address must be given. In the case of	fa	Post town	CIRENCESTER				
corporation, give the registered or princip office address.	e val	County / Region	Gloucestershire	Postcode	GL7 7BX	<u> </u>	
office address.		Country		Nationality	British	ı	- VE
	Busir	ness occupation	Chairman, Unilever				
	Oth	er directorships	(See continuation she	et).			
* Voluntary details.							
Directors	Name	* Style / Title	Mr		Day	Month	Year
		* Honours etc		Date of birth	03	08	46
		Forename(s)	Robert John				
		Surname	Ayling		,		
	Previo	ous forename(s)					
	Previ	ous surname(s)					
A	Address		151 Hartington Road				
Usual residential							
address must be given. In the case of	а	Post town	LONDON				
corporation, give the registered or principa	ıl	County / Region		Postcode S	W8 2EY		
office address.		Country		Nationality	British		
	Busin	ess occupation	Chief Executive		<u> </u>		
	Othe	r directorships	(See continuation chan	4\			===

Issued share capital (See notes 9) Class Number of Aggregate Enter details of all the shares in issue shares issued **Nominal Value** (e.g. Ordinary/Preference) at the date of this return. (i.e Number of shares issued multiplied by nominal value per share) Ordinary shares of 25p each 1,052,849,601 £263,212,400.25 lotais 1,052,849,601 £263,212,400.25 List of past and present members (Use attached schedule where appropriate) A full list is required if one was not There were no changes in the period included with either of the last two returns. (see note 10) on paper in another format A list of changes is enclosed A full list of members is enclosed **Elective resolutions** if at the date of this return an election is in force to dispense with (Private companies only) annual general meetings, mark this box (see note 11) If at the date of this return an election is in force to dispense with laying accounts in general meetings, mark this box I certify that the information given in this return is true to the best of my Certificate knowledge and belief. Signed Date † Please delete as appropriate.

When you have signed the return send it with the fee to the Registrar of Companies. Cheques should be made payable to

Companies House.

Please give the name, address, telephone number, and if available, a DX number and Exchange, for the person Companies House should contact if there is any query.

This return includes

11

continuation sheets.

(enter number)

Chrissy Atkinson British Airways Plc Waterside HBA3 Harmondsworth UB7 0GB

0181 738 5116

Please list director	•	etical order.	Details of a new direct	ors must be notified or	n form 2	288a.		
	Name	* Style / Title	Captain		Day	Month	Year	
		* Honours etc		Date of birth	06	07	33	
		Forename(s)	Colin Angus			<u> </u>	<u> </u>	
		Surname	Barnes					
	Previ	ious forename(s)						
	Prev	vious surname(s)						
Address Usual residential			Sandilands				··	
			Glebe Lane					
			Tilford					
address must be given. In the case of		Post town	FARNHAM					
corporation, give the registered or principal office address.	ie	County / Region	Surrey	Postcode	3U10 2E	w		
office address.		Country		Nationality	British			
	Busir	ess occupation	Company Director					
	Oth	er directorships	(See continuation shee	et).				
* Voluntary details.							<u>-</u>	
Directors	Name	* Style / Title	Mr		Day	Month	Year	
		* Honours etc		Date of birth	23	06	34	
	÷	Forename(s)	Angle Michael					
		Surname	Davies	<u> </u>		····		
	Previo	ous forename(s)					<u> </u>	
Previous surname(s)								
	Address		Little Woolpit				· -	
			Ewhurst		= :==			
Usual residential	•							
address must be given. In the case of	fa	Post town	CRANLEIGH					
corporation, give the registered or princip	e al	County / Region	Surrey Postcode GU6 7NP					
office address.		Country		Nationality	British			
	Busine	ess occupation	Company Director					
	Othe	r directorships	(See continuation sheet).					

Please list director.	•	etical order.	Details of a new dire	ctors must be notified o	n form :	288a.		
	Name	* Style / Title	Dr		Day	Month	Year	
		* Honours etc		Date of birth	28	07	35	
		Forename(s)	Ashok Sekhar					
		Surname	Ganguly					
	Prev	ious forename(s)						
Previous surname(s)								
Address			15 Tarnbrook Court					
			9 Holbein Place					
Usual residentia	ı							
address must be given. In the case o		Post town	London					
corporation, give the registered or princip	e oal	County / Region		Postcode	SW1W 8	NR		
office address.		Country	England Nationality Indian					
	Busi	ness occupation	Director					
	Oth	er directorships	(See continuation sh	eet).				
* Voluntary details.								
Directors	Name	* Style / Title	Lord		Day	Month	Year	
		* Honours etc		Date of birth	16	11	33	
		Forename(s)	Colin Marsh					
		Surname	Marshall of Knightsbridge					
	Previ	ous forename(s)	Colin Marsh					
	Prev	ious surname(s)	Marshall					
•	Address		Berkeley Square House					
			Berkeley Square					
Usual residential								
address must be given. In the case of	а	Post town	London					
corporation, give the registered or principal		County / Region		Postcode W	/1X 6BA			
office address.		Country	England	Nationality	British			
	Busin	ess occupation	Chairman					
Other directorships			(See continuation sheet).					

Please list directors	•	etical order.	Details of a new direc	tors must be notified or	1 form	288a.		
	Name	* Style / Title	Baroness		Day	Month	Year	
		* Honours etc	ОВЕ	Date of birth	03	02	38	
		Forename(s)	Detta			<u> </u>	<u> </u>	
		Surname	O'Cathain		-			
	Previ	ous forename(s)						
	Prev	rious surname(s)						
	Address		Eglantine					
			Tower House Garden	s				
Usual residentia	I							
address must be given. In the case o	fa	Post town	ARUNDEL					
corporation, give the registered or princip	e oal	County / Region	West Sussex	Postcode	3N18 9F	RU .	_	
office address.		Country		Nationality	British	1		
Business occupa			Managing Director					
	Oth	er directorships	(See continuation she	et).				
* Voluntary details.								
Directors	Name	* Style / Title	Lord		Day	Month	Year	
		* Honours etc		Date of birth	13	12	37	
		Forename(s)	Robin William					
		Surname	Renwick of Clifton					
	Previo	ous forename(s)						
	Previ	ious surname(s)						
	Address		42 Jubilee Place					
Usual residential	•							
address must be given. In the case of		Post town	London					
corporation, give the registered or princip	e al	County / Region		Postcode S	W3 3TC	l .	·-	
office address.		Country	England	Nationality	British			
	Busin	ess occupation	•					
Other directorships			(See continuation she	et).				

Please list directors	•	etical order.	Details of a new directors n	nust be notified o	n form 2	288a.		
	Name	* Style / Title	The Hon Ambassador		Day	Month	Year	
		* Honours etc		Date of birth	08	12	40	
		Forename(s)	Raymond	<u></u>				
		Surname	Seitz					
	Previ	ous forename(s)						
	Prev	vious surname(s)			·			
Address			10 Tenbridge Place					
Usual residential								
address must be given. In the case of	fa	Post town	LONDON					
corporation, give the registered or princip office address.	e al	County / Region		Postcode	W2 4XB			
omee address.		Country		Nationality	,			
	Busir	ness occupation	Non-Executive Director					
	Oth	er directorships	(See continuation sheet).					
* Voluntary details.								
Directors	Name	* Style / Title	Mr		Day	Month	Year	
		* Honours etc		Date of birth	13	11	38	
		Forename(s)	Derek Maurice					
		Surname	Stevens	· · · · · · · · · · · · · · · · · · ·				
	Previo	ous forename(s)						
	Previ	ious surname(s)						
,	Address		62 Dukes Avenue					
			Chiswick					
Usual residential								
address must be given. In the case of		Post town	LONDON					
corporation, give the registered or principa office address.		County / Region		Postcode V	V4 2AF			
onice address.		Country		Nationality	British			
	Busin	ess occupation	Company Director					
Other directorships			(See continuation sheet).					

Company Number 1777777

Company Name in full | British Airways Plc

Current directorships for Sir Michael Richardson Angus

Ashridge Consulting Group Limited

Ashridge Management Research Group

Ashridge Strategic Management Centre

Brewers & Licensed Retailers Association

I.A.R.C. Services Limited

Independent Assessment and Research Centre

National Westminster Bank PLC

The Boots Company PLC

Whitbread PLC

Current directorships for Mr Robert John Ayling

British Tourist Authority

Business in the Community

Concorde International Pty Ltd

Millennium Central Ltd

Qantas Airways Limited

Royal & Sun Alliance Insurance Group plc

World Aviation Services (Australia) Pty Ltd

Past directorships for Mr Robert John Ayling

British Airways (European Operations at Gatwick) Limited (01-Mar-1996)

Dan-Air Associated Services Limited (01-Mar-1996)

Dan-Air Intercontinental Limited (01-Mar-1996)

Dan-Air Services Limited (01-Mar-1996)

Dan-Air Skyways Limited (01-Mar-1996)

Davies and Newman Travel Limited (01-Mar-1996)

Romanic Trading Limited (01-Mar-1996)

Company Number	1777777
Company Name in full	British Airways Plc

USAir Inc (10-Feb-1997)

Current directorships for Captain Colin Angus Barnes

The Air League (Company No. 102488)

Current directorships for Mr Angie Michael Davies

Accumulus Growth Pic

BCL International Holdings Ltd

Falcon Agencies Ltd

GPA Group plc

Hawerby Limited

Hertsmere Developments Limited

J E Mumford (Holdings) Limited

J E Mumford (Underwriting Agencies) Ltd

Little Woolpit Limited

London Street Holdings Ltd

Matravers Lodge plc

Metfield Estates Limited

National Express Group plc

Perkins Foods PLC

Selina Developments Limited

Selina Investments Limited

Shearings Group Ltd

Simon Engineering plc

Somerford Healthcare Limited

Past directorships for Mr Angie Michael Davies

Accumulus Growth II Pic (16-Nov-1993)

Company Number 1777777

Company Name in full British Airways Plc

Alexander Syndicate Management Limited (30-Jun-1994)

Avdel PLC (02-Jun-1994)

Berk Limited (07-Dec-1995)

Bredero Properties plc (22-Jul-1994)

Calor Group PLC (18-Dec-1997)

Cellcom Limited (13-Feb-1994)

Donner Underwriting Agencies Limited (26-Oct-1994)

Harmondsworth Investments Ltd (14-Dec-1995)

R W Sturge Ltd (26-Oct-1994)

RD Underwriting Agencies Ltd (16-Sep-1995)

South Eastern Close 01 plc (08-Aug-1996)

South Eastern Close 02 plc (08-Aug-1996)

South Eastern Close 03 plc (08-Aug-1996)

South Eastern Close 04 plc (08-Aug-1996)

South Eastern Close Nominees Ltd (08-Aug-1996)

South Eastern Recovery Assured Homes PLC (27-Jun-1997)

South Eastern Recovery II plc (04-Jul-1997)

South Eastern Recovery III plc (24-Apr-1997)

South Eastern Recovery IV plc (24-Apr-1997)

Sterling Underwriting Agencies Ltd (31-Mar-1996)

TI Group PLC (27-Sep-1993)

Worth Investment Trust PLC (09-Jan-1995)

Past directorships for Dr Ashok Sekhar Ganguly

Unilever PLC (31-May-1997)

Current directorships for Lord Colin Marsh Marshall of Knightsbridge

Company Number 1777777 Company Name in full British Airways Plc

Advertising Association Presidents Committee

Age Concern - Corp Advisory Group

American Chamber of Commerce (London)

Ashridge Management College

British American Business Council - Intnl Advisory Board

British Executive Service Overseas

British Telecommunications plc

Business in the Community - Opportunity 2000 Target Team

Commonwealth Youth Exchange Council

Company of Information Technologists

Confederation of British Industry

Financial Reporting Council

Green Globe

Hong Kong Association

HSBC Holdings plc

Inchcape Pic

Institute of Directors

London Development Partnership

MacMillan Fund

MCI Communications Corporation

New York Stock Exchange Inc

Princes Youth Business Trust Advisory Council

RAF Museum

Royal Automobile Club Ltd

Siebe plc

The Conference Board

The Marketing Council

Co	mn	anı	/ N	um	he
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Company Name in full British Airways Plc

United Kingdom Leadership Forum (formerly Duke of Edinburgh Commonwealth Study Conference)

World Travel & Tourism Council

Past directorships for Lord Colin Marsh Marshall of Knightsbridge

Academy of Culinary Arts plc (02-Jun-1994)

Chartered Institute of Marketing (10-Dec-1996)

Grand Metropolitan PLC (28-Feb-1995)

IBM United Kingdom Holdings Limited (18-May-1995)

International Air Transport Association - Chair Com & Board of Governors (04-Nov-1996)

International Air Transport Association - Strategy and Policy Committee (04-Nov-1996)

London First (29-Apr-1998)

London First Centre (29-Apr-1998)

London Inward (29-Apr-1998)

Midland Bank PLC (31-Mar-1994)

New York Stock Exchange Listed Co: Advisory Committee (01-Jan-1994)

Qantas Airways Limited (31-Dec-1996)

The Walpole Committee Limited (05-Dec-1996)

University College School Appeals Committee (07-Nov-1996)

University College School Council (07-Nov-1996)

US Air Group Inc (17-Jan-1996)

USAir Inc (17-Jan-1996)

Current directorships for Baroness Detta O'Cathain

Arundel Festival Society (Marketing) Ltd

Arundel Festival Society Ltd

BNP UK Holdings Ltd

Mid Southern Water plc

SAUR Water Services plc

Company Number	1777777	
Company Name in full	British Airways Plc	

South East Water Ltd

Tesco Plc

Thistle Hotels Pic

Past directorships for Baroness Detta O'Cathain

Barbican Centre Trust Limited (09-Oct-1995)

BET Pic (16-May-1996)

Sears Plc (28-Jun-1994)

Current directorships for Lord Robin William Renwick of Clifton

Billiton plc

Canal Plus

Fluor Corporation

Fluor Daniel

Liberty International plc

Richemont Compagnie Financiere

Robert Fleming Holdings

Robert Fleming Inc

Current directorships for The Hon Ambassador Raymond Seitz

Cable & Wireless plc

General Electric Company plc

Rio Tinto Ltd

Rio Tinto Plc

Shandwick plc

The Chubb Corporation

The Telegraph Group plc

Company Number 1777777

Company Name in full | British Airways Plc

Current directorships for Mr Derek Maurice Stevens

Air Russia

British Airways (European Operations at Gatwick) Limited

CGU plc

Commercial Union

Dan-Air Associated Services Limited

Dan-Air Intercontinental Limited

Dan-Air Services Limited

Dan-Air Skyways Limited

Davies and Newman Travel Limited

Galileo International Inc

Qantas Airways Limited

Romanic Trading Limited

Past directorships for Mr Derek Maurice Stevens

Britair Acquisitions Inc (18-May-1997)

Legal & General Recovery Investment Trust Pic (01-Sep-1996)

The Galileo Company Limited (14-Mar-1994)

US Air Group Inc (28-Jan-1997)

USAir Inc (10-Feb-1997)

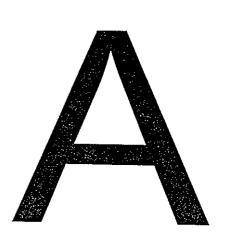
List of past and present members Schedule to form 363a and 363b

Company Nur	mber 1777777			
Company Name i	n full British Airw	ays Plc	<u> </u>	
	Number of shares or amount of stock held by existing members at date of this return.	the date of first return company (a) person	of the last return n, since the inco) by ons who are still	
Name and address	Number or amount currently held	Number or amount Transferred	Date of registration of transfer	Remarks
Details held by Computershare Services				
Ordinary shares of 25p each	-1,051,046,86			In Warrange
	1,052,849,0	601 diffe	9 7 ·	
				COURT A PARKET

British Airways plc - Annual Return 1998

Please find enclosed a signed copy of the British Airways plc 1998 Annual Return, together with a cheque for £15.00 in respect of your filing fee. We also enclose a microfiche of past and present members and two additional microfiche records detailing the BAIS allotments and the ESS Allotments which are included in share capital figure on form 363a. FORM ML8

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BULK LIST OF SHAREHOLDERS OR MEMBERS

A BULK LIST OF SHAREHOLDERS OR MEMBERS FOR THIS COMPANY HAS BEEN LODGED BUT DOES NOT APPEAR ON THIS ANNUAL RETURN MICROFICHE.

IF YOU WISH TO SEARCH THE LIST, PLEASE ENQUIRE AT THE SEARCH CONTROL COUNTER..

COMPANY NUMBER______