



Please complete in typescript,
or in bold black capitals.

BB
718
630812
BULK LIST

363a

Annual Return

Company Number

1777777

Company Name in full

British Airways Plc



* F363AD40 *

Date of this return (See note 1)
The information in this return is made up to

Day Month Year

31 07 1996

Date of next return (See note 2)

If you wish to make your next return
to a date earlier than the anniversary
of this return please show the date here.
Companies House will then send a form
at the appropriate time.

Day Month Year

31 07 1997

Registered Office (See note 3)

Show here the address **at the date of
this return.**

Any change of
registered office
must be notified
on form 287.

Post town

County / Region

Postcode

SPEEDBIRD HOUSE

HEATHROW AIRPORT

HOUNSLOW

TW6 2JA

Principal business activities

(See note 4)

Show trade classification code number(s)
for the principal activity or activities.

7070

If the code number cannot be determined,
give a brief description of principal activity.



A30 *AYF0FOH7* 456
COMPANIES HOUSE 28/08/96

When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff
for companies registered in England and Wales

or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland

DX 235 Edinburgh

Register of members (See note 5)

If the register of members is not kept at the registered office, state here where it is kept.

Post town

County / Region

ROYAL BANK OF SCOTLAND

PO BOX 82, CAXTON HOUSE, REDCLIFFE WAY

BRISTOL

Postcode

BS99 7NH

Register of Debenture holders

(See note 6)

If there is a register of debenture holders and it is not kept at the registered office, state here where it is kept.

Post town

County / Region

ROYAL BANK OF SCOTLAND

PO BOX 82, CAXTON HOUSE, REDCLIFFE WAY

BRISTOL

Postcode

BS99 7NH

Company type (See note 7)

Public limited company

☒

Private company limited by shares

☐

Private company limited by guarantee without share capital

☐

Private company limited by shares exempt under section 30

☐

Private company limited by guarantee exempt under section 30

☐

Private unlimited company with share capital

☐

Private unlimited company without share capital

☐

Please mark the appropriate box

Company Secretary (see notes 1-5)

Details of a new company secretary must be notified on form 288a.

(Please photocopy this area to provide details of joint secretaries).

Name

* Style / Title

MRS

*Honours etc

Forename(s)

GAIL FELICITY

Surname

REDWOOD

* Voluntary details.

Previous forename(s)

Previous surname(s)

Address

HERREWAY

Usual residential

address must be given. In the case of a corporation, give the registered or principal office address.

Post town

County / Region

Country

FINCHAMPSTEAD RIDGES

WOKINGHAM

BERKSHIRE

Postcode

RG40 3SU

Directors (see notes 1 to 5)

Please list directors in alphabetical order.

Details of new directors must be notified on form 288a**Name** * Style / Title

SIR

Day Month Year

* Honours etc

Date of birth

05

05

1930

Forename(s)

MICHAEL RICHARDSON

Surname

ANGUS

Previous forename(s)

Previous surname(s)

Address

CERNEY HOUSE, NORTH CERNEY ✓

Usual residential

address must be given. In the case of a corporation, give the registered or principal office address.

Post town

CIRENCESTER

County / Region

GLOUCESTERSHIRE

Postcode

GL7 7BX

Country

Nationality

BRITISH

Business occupation

CHAIRMAN, UNILEVER

Other directorships

See attached list

* Voluntary details.

Name * Style / Title

MR

Day Month Year

* Honours etc

Date of birth

03

08

1946

Forename(s)

ROBERT JOHN

Surname

AYLING

Previous forename(s)

Previous surname(s)

Address

151 HARTINGTON ROAD

Usual residential

address must be given. In the case of a corporation, give the registered or principal office address.

Post town

LONDON

County / Region

Postcode

SW8 2EY

Country

Nationality

BRITISH

Business occupation

GROUP MANAGING DIRECTOR

Other directorships

See attached list

Directors (see notes 1-5)

Please list directors in alphabetical order

Details of new directors must be notified on form 288a.

Name * Style / Title

CAPTAIN

Day Month Year

* Honours etc

Date of birth

06

07

1933

Forename(s)

COLIN ANGUS

Surname

BARNES

Previous forename(s)

Previous surname

Address

SANDILANDS, GLEBE LANE

TILFORD

Post town

FARNHAM

County / Region

SURREY

Postcode

GU10 2EW

Country

Nationality

BRITISH

Business occupation

COMPANY DIRECTOR

Other directorships

The Air League (Company No. 102488)

Name * Style / Title

MR

Day Month Year

* Honours etc

Date of birth

23

06

1934

Forename(s)

ANGIE MICHAEL

Surname

DAVIES

Previous forename(s)

Previous surname

Address

LITTLE WOOLPIT, EWHURST

Post town

CRANLEIGH

County / Region

SURREY

Postcode

GU6 7NP

Country

Nationality

BRITISH

Business occupation

COMPANY DIRECTOR

Other directorships

See attached list

* Voluntary details.

Directors (see notes 1-5)

Please list directors in alphabetical order

Details of new directors must be notified on form 288a.

Name	* Style / Title	<input type="text" value="DR"/>		
	* Honours etc	<input type="text"/>		
	Date of birth	Day	Month	Year
		<input type="text" value="28"/>	<input type="text" value="07"/>	<input type="text" value="1935"/>
Forename(s)	<input type="text" value="ASHOK SEKHAR"/>			
Surname	<input type="text" value="GANGULY"/>			
Previous forename(s)	<input type="text"/>			
Previous surname	<input type="text"/>			
Address	<input type="text" value="15 TARNBROOK COURT, 9 HOLBEIN PLACE"/>			
	<input type="text"/>			
Post town	<input type="text" value="LONDON"/>			
County / Region	<input type="text"/>	Postcode	<input type="text" value="SW1W 8NR"/>	
Country	<input type="text" value="ENGLAND"/>			
Nationality	<input type="text" value="INDIAN"/>			
Business occupation	<input type="text" value="DIRECTOR"/>			
Other directorships	<input type="text" value="Unilever Plc"/>			
	<input type="text"/>			

Usual residential address must be given. In the case of a corporation, give the registered or principal office address.

Name	* Style / Title	<input type="text" value="SIR"/>		
	* Honours etc	<input type="text"/>		
	Date of birth	Day	Month	Year
		<input type="text" value="16"/>	<input type="text" value="11"/>	<input type="text" value="1933"/>
Forename(s)	<input type="text" value="COLIN MARSH"/>			
Surname	<input type="text" value="MARSHALL"/>			
Previous forename(s)	<input type="text"/>			
Previous surname	<input type="text"/>			
Address	<input type="text" value="21 MONTPELIER SQUARE"/>			
	<input type="text"/>			
Post town	<input type="text" value="LONDON"/>			
County / Region	<input type="text"/>	Postcode	<input type="text" value="SW7 1JR"/>	
Country	<input type="text"/>			
Nationality	<input type="text" value="BRITISH"/>			
Business occupation	<input type="text" value="CHAIRMAN"/>			
Other directorships	<input type="text" value="See attached list"/>			
	<input type="text"/>			

* Voluntary details.

Directors (see notes 1-5)

Please list directors in alphabetical order

Details of new directors must be notified on form 288a.

Name * Style / Title

BARONESS

* Honours etc

OBE

Date of birth

Day

Month

Year

03

02

1938

Forename(s)

DETTA

Surname

O'CATHAIN

Previous forename(s)

Previous surname

Address

EGLANTINE, TOWER HOUSE GARDENS

Usual residential**address** must be given. In the case of a corporation, give the registered or principal office address.

Post town

ARUNDEL

County / Region

WEST SUSSEX

Postcode

BN18 9RU

Country

Nationality

BRITISH

Business occupation

MANAGING DIRECTOR

Other directorships

See attached list

Name * Style / Title

SIR

* Honours etc

Date of birth

Day

Month

Year

13

12

1937

Forename(s)

ROBIN WILLIAM

Surname

RENWICK

Previous forename(s)

Previous surname

Address

42 JUBILEE PLACE

Usual residential**address** must be given. In the case of a corporation, give the registered or principal office address.

Post town

LONDON

County / Region

Postcode

SW3 3TQ

Country

ENGLAND

Nationality

BRITISH

Business occupation

Other directorships

See attached list

* Voluntary details.

Directors (see notes 1-5)

Please list directors in alphabetical order

Details of new directors must be notified on form 288a.

Name * Style / Title

THE HON AMBASSADOR

Day Month Year

* Honours etc

Date of birth

08

12

1940

Forename(s)

RAYMOND

Surname

SEITZ

Previous forename(s)

Previous surname

Address

10 TENBRIDGE PLACE

Usual residential

address must be given. In the case of a corporation, give the registered or principal office address.

Post town

LONDON

County / Region

Postcode

W2 4XB

Country

Nationality

BRITISH

Business occupation

NON-EXECUTIVE DIRECTOR

Other directorships

See attached list

Name * Style / Title

MR

Day Month Year

* Honours etc

Date of birth

13

11

1938

Forename(s)

DEREK MAURICE

Surname

STEVENS

Previous forename(s)

Previous surname

Address

62 DUKES AVENUE, CHISWICK

Usual residential

address must be given. In the case of a corporation, give the registered or principal office address.

Post town

LONDON

County / Region

Postcode

W4 2AF

Country

Nationality

BRITISH

Business occupation

COMPANY DIRECTOR

Other directorships

See attached list

* Voluntary details.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name ANGUS MICHAEL RICHARDSON

† Directors only.

† Other directorships

ASHRIDGE CONSULTING GROUP LIMITED

ASHRIDGE MANAGEMENT RESEARCH GROUP

ASHRIDGE STRATEGIC MANAGEMENT CENTRE

BREWERS & LICENSED RETAILERS ASSOCIATION

I.A.R.C. SERVICES LIMITED

INDEPENDENT ASSESSMENT AND RESEARCH CENTRE

NATIONAL WESTMINSTER BANK PLC

THE BOOTS COMPANY PLC

THORN EMI PLC

THORN EMI SENIOR EXECUTIVE PENSION SCHEME TRUSTEE

UNILEVER PLC

UNITED HOLDINGS LIMITED

WHITBREAD PLC

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or preceded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name AYLING ROBERT JOHN

† Directors only.

† Other directorships

BRITISH AIRWAYS (EUROPEAN OPERATIONS AT GATWICK) LIMITED

BUSINESS IN THE COMMUNITY

CONCORDE INTERNATIONAL PTY LTD

DAN-AIR ASSOCIATED SERVICES LIMITED

DAN-AIR INTERCONTINENTAL LIMITED

DAN-AIR SERVICES LIMITED

DAVIES AND NEWMAN TRAVEL LIMITED

ROMANIC TRADING LIMITED

SUN ALLIANCE AND LONDON INSURANCE PLC

SUN ALLIANCE GROUP PLC

WORLD AVIATION SERVICES (AUSTRALIA) PTY LTD

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- dormant

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- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name DAVIES ANGIE MICHAEL

† Directors only.

† Other directorships

ACCUMULUS GROWTH II PLC

ACCUMULUS GROWTH PLC

ALEXANDER SYNDICATE MANAGEMENT LIMITED

AVDEL PLC

BERK LIMITED

BREDERO PROPERTIES PLC

CALOR GROUP PLC

CELLCOM LIMITED

DEALIMPORT LTD (FORMERLY FALCON AGENCIES LTD)

DONNER UNDERWRITING AGENCIES LIMITED

ELMDATE ASSOCIATES LIMITED

FALCON AGENCIES LTD

HAMFIELD PUBLICATIONS LTD

HARMONDSWORTH INVESTMENTS LTD

HAWERBY LIMITED

HERTSMERE DEVELOPMENTS LIMITED

J E MUMFORD (HOLDINGS) LIMITED

NOTES

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- dormant

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- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name DAVIES ANGIE MICHAEL

† Directors only.

† Other directorships

J E MUMFORD (UNDERWRITING AGENCIES) LTD

LITTLE WOOLPIT LIMITED

LONDON STREET HOLDINGS LTD

MANPOWER PLC

MATRAVERS LODGE PLC

METFIELD ESTATES LIMITED

NATIONAL EXPRESS GROUP PLC

NEIL WIBROE ANTIQUES LIMITED

PERKINS FOODS PLC

R W STURGE LTD

RD UNDERWRITING AGENCIES LTD

SELINA DEVELOPMENTS LIMITED

SELINA INVESTMENTS LIMITED

SIMON ENGINEERING PLC

SOMERFORD HEALTHCARE LIMITED

SOUTH EASTERN CLOSE 01 PLC

SOUTH EASTERN CLOSE 02 PLC

NOTES

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Other directorships.

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You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name DAVIES ANGIE MICHAEL

† Directors only.

† Other directorships

SOUTH EASTERN CLOSE 03 PLC

SOUTH EASTERN CLOSE 04 PLC

SOUTH EASTERN CLOSE NOMINEES LTD

SOUTH EASTERN RECOVERY ASSURED HOMES PLC

SOUTH EASTERN RECOVERY II PLC

SOUTH EASTERN RECOVERY III PLC

SOUTH EASTERN RECOVERY IV PLC

STERLING UNDERWRITING AGENCIES LTD

TI GROUP PLC

VIEWBECK LIMITED

WILDCRAFT UK LIMITED

WORCESTER GROUP PLC

WORTH INVESTMENT TRUST PLC

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Other directorships.

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- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name MARSHALL COLIN MARSH

† Directors only.

† Other directorships

ACADEMY OF CULINARY ARTS PLC

BRITISH TELECOMMUNICATIONS PLC

BRITISH TOURIST AUTHORITY

CONFEDERATION OF BRITISH INDUSTRY (PRESIDENT)

FINANCIAL REPORTING COUNCIL (DEPUTY CHAIRMAN)

GRAND METROPOLITAN PLC

GREEN GLOBE

HSBC HOLDINGS PLC

IBM UNITED KINGDOM HOLDINGS LIMITED

INCHCAPE PLC

MIDLAND BANK PLC

NEW YORK STOCK EXCHANGE INC

QANTAS AIRWAYS LIMITED

THE GALILEO COMPANY LIMITED

THE PLIMSOLL LINE LIMITED

THE WALPOLE COMMITTEE LIMITED

US AIR GROUP INC

NOTES

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- for names not used since the age of 18 or for at least 20 years

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Other directorships.

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- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name MARSHALL COLIN MARSH

† Directors only.

† Other directorships

USAIR INC

NOTES

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Other directorships.

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- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name O'CATHAIN DETTA

† Directors only.

† Other directorships

BARBICAN CENTRE LIMITED

BET PLC

SEARS PLC

TESCO PLC

NOTES

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Other directorships.

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You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name RENWICK ROBIN WILLIAM

† Directors only.

† Other directorships

FLUOR CORPORATION

FLUOR DANIEL

METHOLD BV

RICHEMONT COMPAGNIE FINANCIERE

ROBERT FLEMING HOLDINGS

SAVE & PROSPER

NOTES

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- dormant

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- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name SEITZ RAYMOND

† Directors only.

† Other directorships

CABLE & WIRELESS PLC

GENERAL ELECTRIC COMPANY PLC

SHANDWICK PLC

THE TELEGRAPH GROUP PLC

NOTES

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Other directorships.

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- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

Other relevant directorships

Company Number 1777777

Company Name British Airways Plc

Directors Name STEVENS DEREK MAURICE

† Directors only.

† Other directorships

AIR RUSSIA

BRITAIR ACQUISITIONS INC

BRITISH AIRWAYS (EUROPEAN OPERATIONS AT GATWICK) LIMITED

BRITISH AIRWAYS PENSION TRUSTEES LIMITED

COMMERCIAL UNION

DAN-AIR ASSOCIATED SERVICES LIMITED

DAN-AIR INTERCONTINENTAL LIMITED

DAN-AIR SERVICES LIMITED

DAVIES AND NEWMAN TRAVEL LIMITED

DISTRIBUTION SYSTEMS INC

GALILEO INTERNATIONAL PARTNERSHIP

LEGAL & GENERAL RECOVERY INVESTMENT TRUST PLC

QANTAS AIRWAYS LIMITED

ROMANIC TRADING LIMITED

THE GALILEO COMPANY LIMITED

US AIR GROUP INC

USAIR INC

NOTES

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Other directorships.

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- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.

Issued share capital (see note 9)
Enter details of all the shares in issue at the date of this return.

Class (e.g. Ordinary/Preference)	Number of shares issued	Aggregate Nominal Value (i.e. Number of shares issued multiplied by nominal value per share)
ORDINARY 25P	1,000,549,459	£ 250,137,364.75
Totals	1,000,549,459	£ 250,137,364.75

List of past and present members
(Use attached schedule where appropriate)

A full list is required if one was not included with either of the last two returns.
(see note 10)

There were no changes in the period

☐

on paper in another format

A list of changes is enclosed

☐
☐

A full list of members is enclosed

☒
☐

Elective resolutions

(Private companies only)
(See note 11)

If at the date of this return an election is in force to dispense with annual general meetings, mark this box

☐

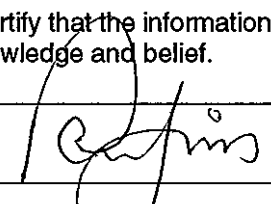
If at the date of this return an election is in force to dispense with laying accounts in general meetings, mark this box

☐

Certificate

I certify that the information given in this return is true to the best of my knowledge and belief.

Signed



Date

7/8/96

† Please delete as appropriate.

† a director/secretary
Assistant Secretary

When you have signed the return send it with the fee to the Registrar of Companies. Cheques should be made payable to **Companies House**.

This return includes

(enter number)

continuation sheets.

Please give the name, address, telephone number, and if available, a DX number and Exchange, for the person Companies House should contact if there is any query.

MR P H JARVIS, SPEEDBIRD HOUSE, HEATHROW AIRPORT (LONDON), HOUNSLOW, TW6 2JA	
Tel	
DX number	DX exchange



SECRETARIAT

*Please complete in typescript,
or in bold black capitals.*

**List of past and present members
Schedule to form 363a, 363b**

Company Number

177777

Company Name in full

British Airways Plc

Number of shares
or amount of
stock held by
existing members
at date of this
return.

Particulars of shares or stock transferred since
the date of the last return (or in the case of the
first return, since the incorporation of the
company) by
(a) persons who are still members, and
(b) persons who have ceased to be members.

Number or
amount
currently held

Number or
amount
Transferred

Date of
registration
of transfer

Name and address

Remarks

MF

A

FORM ML8

BULK LIST OF SHAREHOLDERS OR MEMBERS

A bulk list (over 10 pages) of allotments for the company named below has been lodged but does not appear on this annual return microfiche.

If you wish to search the list, please enquire at the Search Control Counter.

Company Number 1777777

Company Name BRITISH AIRWAYS Plc

Made-up-date 31.7.96