

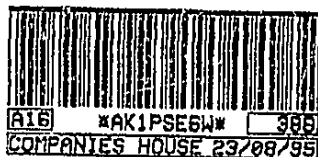
45-08-95

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THE SECRETARIAT

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BULK LIST



363x

## Annual Return

Company number

CN 1777777

Company name

British Airways Plc

Date of this return  
The information on this  
return is made up to

Day Month Year

DA 31 07 95

Date of next return  
I wish to make the next  
return to

DB

Registered Office  
This is the address at the  
date of this returnAny change of registered  
office must be notified  
on form 287

RO Speedbird House

Heathrow Airport

Post town HOUNSLOW

County/Region

Postcode TW6 2JA

Principal business activities

The trade classification  
code number(s) for principal  
activity or activities  
is (are)

PA 7 0 7 0

# 25 - 08 - 95

Company 177777

## Register of Members

The register of members is kept at

|   |  |   |
|---|--|---|
| <input type="checkbox"/> RM                     | Contact address:-<br>BARCLAYS REGISTRARS |   |
| PO BOX 163, SOUTHMARK BUILDING, BARRINGTON ROAD |  |   |
| Post town                                       | ALTRINCHAM                               | Registered address:-<br>Barclays Registrars |
| County/Region                                   | CHESHIRE                                 | Bourne House<br>34 Beckenham Road           |
| Postcode  | WA14 1HA                                 | Beckenham, Kent<br>BR3 4TU                  |

## Register of Debenture Holders

A register of debenture holders is kept at

|   |  |   |
|---|--|---|
| <input type="checkbox"/> RD                     | Contact address:-<br>BARCLAYS REGISTRARS |   |
| PO BOX 163, SOUTHMARK BUILDING, BARRINGTON ROAD |  |   |
| Post town                                       | ALTRINCHAM                               | Registered address:-<br>Barclays Registrars |
| County/Region                                   | CHESHIRE                                 | Bourne House<br>34 Beckenham Road           |
| Postcode  | WA14 1HA                                 | Beckenham, Kent<br>BR3 4TU                  |

## Company type

|                             |                        |
|-----------------------------|------------------------|
| <input type="checkbox"/> T1 | Public limited company |
|-----------------------------|------------------------|

## Company Secretary

Name \* Style/Title  
Forenames  
Surname  
\* Honours etc  
Previous forenames  
Previous surname  
Usual residential address

|                             |                        |
|-----------------------------|------------------------|
| <input type="checkbox"/> CS | Mr                     |
| Kenneth James Mowbray       |                        |
| Walder                      |                        |
|                             |                        |
|                             |                        |
| <input type="checkbox"/> AD | 'Furnace Pond Cottage' |
|                             |                        |
| Post town                   | SLAUGHAM               |
| County/Region               | West Sussex            |
| Postcode                    | RH17 6AG               |
| Country                     |                        |

\* Voluntary details

# 25 - 08 - 95

## Directors

(Listed in alphabetical order)

Company 1777777

Name \* Style/Title  
Forenames  
Surname  
\* Honours etc  
Previous forenames  
Previous surname  
Usual residential address  
  
Date of birth  
Business occupation  
Other directorships

|    |                    |                 |         |
|----|--------------------|-----------------|---------|
| CD | Sir                |                 |         |
|    | Michael Richardson |                 |         |
|    | Angus              |                 |         |
|    |                    |                 |         |
|    |                    |                 |         |
|    |                    |                 |         |
| AD | Cerney House       |                 |         |
|    | North Cerney       |                 |         |
|    | Post town          | CIRENCESTER     |         |
|    | County/Region      | Gloucestershire |         |
|    | Postcode           | GL7 7BX         | Country |
| DD | 05                 | 05              | 30      |
|    | Nationality        | NA              | British |
| OC | Chairman, Unilever |                 |         |
| OD | See attached list  |                 |         |

Name \* Style/Title  
Forenames  
Surname  
\* Honours etc  
Previous forenames  
Previous surname  
Usual residential address  
  
Date of birth  
Business occupation  
Other directorships

|    |                         |         |         |
|----|-------------------------|---------|---------|
| CD | Mr                      |         |         |
|    | Robert John             |         |         |
|    | Ayling                  |         |         |
|    |                         |         |         |
|    |                         |         |         |
|    |                         |         |         |
| AD | 151 Hartington Road     |         |         |
|    |                         |         |         |
|    | Post town               | LONDON  |         |
|    | County/Region           |         |         |
|    | Postcode                | SW8 2EY | Country |
| DD | 03                      | 08      | 46      |
|    | Nationality             | NA      | British |
| OC | Group Managing Director |         |         |
| OD | See attached list       |         |         |

\* Voluntary details .

# 25-08-95

## Directors (continued)

Company 177777

Name \* Style/Title  
Forenames  
Surname  
\* Honours etc  
Previous forenames  
Previous surname  
Usual residential address  
  
Date of birth  
Business occupation  
Other directorships

|    |                     |          |            |
|----|---------------------|----------|------------|
| CD | Captain             |          |            |
|    | Colin Angus         |          |            |
|    | Barnes              |          |            |
|    |                     |          |            |
|    |                     |          |            |
|    |                     |          |            |
| AD | Sandilands          |          |            |
|    | Glebe Lane, Tilford |          |            |
|    | Post town           | FARNHAM  |            |
|    | County/Region       | Surrey   |            |
|    | Postcode            | GU10 2EW | Country    |
| DO | 06                  | 07       | 33         |
|    | Nationality         |          | NA British |
| OC | Company Director    |          |            |
| OD | See attached list   |          |            |

Name \* Style/Title  
Forenames  
Surname  
\* Honours etc  
Previous forenames  
Previous surname  
Usual residential address  
  
Date of birth  
Business occupation  
Other directorships

|    |                   |           |            |
|----|-------------------|-----------|------------|
| CD | Mr                |           |            |
|    | Angie Michael     |           |            |
|    | Davies            |           |            |
|    |                   |           |            |
|    |                   |           |            |
|    |                   |           |            |
| AD | Little Woolpit    |           |            |
|    | Ewhurst           |           |            |
|    | Post town         | CRANLEIGH |            |
|    | County/Region     | Surrey    |            |
|    | Postcode          | GU6 7NP   | Country    |
| DO | 23                | 06        | 34         |
|    | Nationality       |           | NA British |
| OC | Company Director  |           |            |
| OD | See attached list |           |            |

\* Voluntary details

Directors (continued)

Company 1777777

Name \* Style/Title

Forenames

Surname

\* Honours etc

Previous forenames

Previous surname

Usual residential address

CD

Sir

Francis

Kennedy

KCMG CBE

AD

17 Chesham Street

Post town LONDON

County/Region

Postcode SW1X 8ND Country

DO

09

05

26

Nationality

NA

British

OC

Non-Executive Director

OD

See attached list

Date of birth

Business occupation

Other directorships

Name

\* Style/Title

Forenames

Surname

\* Honours etc

Previous forenames

Previous surname

Usual residential address

CD

Mr

Charles Dorsey

Mackay

AD

8 Alexander Square

Post town LONDON

County/Region

Postcode SW3 2AY Country

DO

14

04

40

Nationality

NA

British

OC

Non-Executive Director

OD

See attached list

Date of birth

Business occupation

Other directorships

\* Voluntary details

## Directors (continued)

Company 1777777

Name \* Style/Title

Forenames

Surname

\* Honours etc

Previous forenames

Previous surname

Usual residential address

CD

Sir

Colin Marsh

Marshall

AD

21 Montpelier Square

Post town LONDON

County/Region

Postcode SW7 1JR

Country

Date of birth

DO

16 11 33

Nationality

NA

British

Business occupation

OC

Chairman

Other directorships

OD

See attached list

Name \* Style/Title

Forenames

Surname

\* Honours etc

Previous forenames

Previous surname

Usual residential address

CD

Baroness

Detta

O'Cathain

OBE

AD

Eglantine

Tower House Gardens

Post town ARUNDEL

County/Region West Sussex

Postcode BN18 9RU

Country

Date of birth

DO

03 02 38

Nationality

NA

British

Business occupation

OC

Managing Director

Other directorships

OD

See attached list

\* Voluntary details

# 25-08-95

Directors (continued)

Company 177777

Name \* Style/Title  
Forenames  
Surname  
\* Honours etc  
Previous forenames  
Previous surname  
Usual residential address

|    |                    |         |          |
|----|--------------------|---------|----------|
| CD | The Hon Ambassador |         |          |
|    | Raymond            |         |          |
|    | Seitz              |         |          |
|    |                    |         |          |
|    |                    |         |          |
| AD | 10 Trevor Squar.   |         |          |
|    |                    |         |          |
|    | Post town          | LONDON  |          |
|    | County/Region      |         |          |
|    | Postcode           | SW7 1DT | Country  |
| DO | 08                 | 12      | 40       |
|    | Nationality        | NA      | American |
| OC |                    |         |          |
| OD | See attached list  |         |          |

Name \* Style/Title  
Forenames  
Surname  
\* Honours etc  
Previous forenames  
Previous surname  
Usual residential address

|    |                   |        |         |
|----|-------------------|--------|---------|
| CD | Mr                |        |         |
|    | Derek Maurice     |        |         |
|    | Stevens           |        |         |
|    |                   |        |         |
|    |                   |        |         |
| AD | 62 Dukes Avenue   |        |         |
|    | Chiswick          |        |         |
|    | Post town         | LONDON |         |
|    | County/Region     |        |         |
|    | Postcode          | W4 2AF | Country |
| DO | 13                | 11     | 38      |
|    | Nationality       | NA     | British |
| OC | Company Director  |        |         |
| OD | See attached list |        |         |

\* Voluntary details

Company 177777

Other relevant directorships, specifying the director in question

Other directorships for Sir Michael Angus

Ashridge Consulting Group Limited  
 Ashridge Management Research Group  
 Ashridge Strategic Management Centre  
 Brewers & Licensed Retailers Association  
 I.A.R.C. Services Limited  
 Independent Assessment and Research Centre  
 National Westminster Bank Plc  
 The Boots Company PLC  
 Thorn EMI plc (resigned 16/07/93)  
 Thorn EMI Senior Executive Pension Scheme Trustee (resigned 16/07/93)  
 Unilever PLC (resigned 06/05/92)  
 United Holdings Limited (resigned 11/03/92)  
 Whitbread PLC

Other directorships for R J Ayling

British Airways Capital Limited (resigned 03/10/91)  
 Business in the Community  
 Concorde International Pty Ltd  
 Concorde International Travel Pty Ltd  
 Sun Alliance and London Insurance plc  
 Sun Alliance Group plc  
 World Aviation Services (Australia) Pty Ltd  
 World Aviation Systems (Australia) Pty Ltd

Other directorships for Captain C A Barnes

The Air League (Company No. 102488)

Other directorships for A M Davies

Accumulus Growth II Plc (resigned 16/11/93)  
 Accumulus Growth Plc  
 Alexander Syndicate Management Limited (resigned 30/06/94)  
 Avdel PLC (resigned 02/06/94)  
 Berk Limited  
 Bredero Properties plc (resigned 22/07/94)  
 Broadwell Land PLC (resigned 09/11/90)  
 Calor Group PLC  
 Capitol Underwriting Holdings Limited (resigned 30/10/90)  
 CD Underwriting Agencies Limited (resigned 31/01/91)  
 Cellcom Limited (resigned 13/02/94)  
 DEALIMPORT Ltd (formerly Falcon Agencies Ltd)  
 Donner Underwriting Agencies Limited (resigned 26/10/94)  
 Donner Underwriting Agency Ltd (resigned 01/10/90)  
 Donner Underwriting Holdings Limited (resigned 03/10/90)  
 Elmdate Associates Limited (resigned 16/03/93)  
 Falcon Agencies Ltd  
 Hamfield Publications Ltd (resigned 20/05/92)  
 Harmondsworth Investments Ltd  
 Haverby Limited  
 Hertsmere Developments Limited  
 J E Mumford (Holdings) Limited



## Other relevant directorships, specifying the director in question

## Other directorships for A M Davies

J E Mumford (Underwriting Agencies) Ltd  
 Laurie Developments Limited (resigned 03/10/90)  
 Little Woolpit Limited  
 London Street Holdings Ltd  
 Manpower Plc (resigned 18/01/92)  
 Matravers Lodge plc  
 Metfield Estates Limited  
 National Express Group plc  
 Neil Wibroe Antiques Limited (resigned 14/11/92)  
 Perkins Foods PLC  
 R W Sturge Ltd (resigned 26/10/94)  
 RD Underwriting Agencies Ltd  
 Selina Developments Limited  
 Selina Investments Limited  
 Simon Engineering plc  
 Somerford Healthcare Limited  
 South Eastern Close 01 plc  
 South Eastern Close 02 plc  
 South Eastern Close 03 plc  
 South Eastern Close 04 plc  
 South Eastern Close Nominees Ltd  
 South Eastern Recovery Assured Homes PLC  
 South Eastern Recovery II plc  
 South Eastern Recovery III plc  
 South Eastern Recovery IV plc  
 Sterling Underwriting Agencies Ltd  
 Syndicate Services (One) Limited (resigned 03/10/90)  
 Syndicate Services Limited (resigned 03/10/90)  
 TI Group PLC (resigned 27/09/93)  
 Viewbeck Limited  
 Wildcraft UK Limited (resigned 16/03/93)  
 Worcester Group plc (resigned 28/06/92)  
 Worth Investment Trust PLC (resigned 09/01/95)

## Other directorships for Sir Francis Kennedy

Birmingham Marketing Partnership  
 Brunner Mond Holdings  
 Fleming Overseas Investment Trust plc  
 Fluor Daniel Limited  
 Frank B Hall & Co (resigned 30/06/92)  
 Hambourne Development Company (resigned 31/12/94)  
 Leslie & Godwin Limited (resigned 30/06/92)  
 Smith & Nephew Plc

## Other directorships for C D Mackay

Gestetner Holdings PLC  
 HSBC Holdings plc  
 Inchcape Finance plc  
 Inchcape Motors International plc  
 Inchcape plc  
 Midland Bank plc (resigned 31/12/93)  
 Tozer Kemsley & Millbourn (Holdings) plc

Company 177777

Other relevant directorships, specifying the director in question

Other directorships for Sir Colin Marshall

Academy of Culinary Arts plc (resigned 02/06/94)  
 British Telecommunications plc  
 British Tourist Authority (resigned 31/01/93)  
 Grand Metropolitan PLC (resigned 28/02/95)  
 Green Globe  
 HSBC Holdings plc  
 IBM United Kingdom Holdings Limited (resigned 18/05/95)  
 Midland Bank PLC (resigned 31/03/94)  
 New York Stock Exchange Inc  
 Qantas Airways Limited  
 Sabena World Airlines (resigned 31/12/90)  
 The Galileo Company Limited (resigned 31/12/91)  
 The Plimsoll Line Limited (resigned 30/07/93)  
 The Walpole Committee Limited  
 US Air Group Inc  
 USAir Inc

Other directorships for Baroness D O'Cathain

Barbican Centre Limited (resigned 10/03/95)  
 BET Plc  
 Sears Plc (resigned 27/06/94)  
 Tesco Plc

Other directorships for The Hon Ambassador R G H Seitz

Cable & Wireless plc  
 General Electric Company plc  
 Shandwick plc  
 The Telegraph Group plc

Other directorships for D M Stevens

Air Russia  
 Britair Acquisitions Inc  
 British Airways Capital Limited  
 British Airways Pension Trustees Limited  
 Distribution Systems Inc  
 Galileo International Partnership  
 Legal & General Recovery Investment Trust Plc  
 Qantas Airways Limited  
 Shearwater Insurance Company Limited  
 The Galileo Company Limited (resigned 14/03/94)  
 US Air Group Inc  
 USAir Inc

Issued share capital  
The shares in issue at the  
date of this return are

Company 1777777

| Class        | Number                 | Aggregate<br>Nominal Value |
|--------------|------------------------|----------------------------|
| Ordinary 25p | <del>957,309,147</del> | <del>239,327,286.75</del>  |
|              | <u>957,309,385</u>     | <u>239,327,346.25</u>      |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
|              |                        |                            |
| Totals       | <del>957,309,147</del> | <del>239,327,286.75</del>  |
|              | <u>957,309,385</u>     | <u>239,327,346.25</u>      |

A full list of members is enclosed on paper microfiche.

## List of past and present Members

**Elective resolutions**  
(Private companies only)

None

## Certificate

I certify that the information given in this return is true to the best of my knowledge and belief.

I enclose the fee of £18.

Make cheques payable to  
Companies House.

Signed J. H. [illegible] ..... Deputy Secretary/Director \*  
(\* delete as appropriate)

Date 1 AUGUST 1995

This return includes 7 continuation sheets.

Contact point address

P H Jarvis  
Speedbird House  
Heathrow Airport (London)  
HOUNSLOW  
Middlesex

Postcode TW6 2JA

**Telephone**

### Extension