3 0 OCT 1992

DIRECTORS' REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1.91

(Registered in England, Number 1120648)



DIRECTORS' REPORT

The directors present their annual report and accounts for the year ended 31st December 1991.

Review of the business

The principal activity of the company was that of manufacture of pressed and welded assemblies. On 31st May 1991 the trade and assets of the company were transferred to KAB Pressings Limited, and consequently the company ceased to trade on that date.

Results and dividends

The profit on ordinary activities after taxation for the period was £285,640 (1990: £339,126). An extraordinary profit of £1,521,778 (1990: £Nil) resulted from the transfer of its trade and assets to KAB Pressings Limited representing the goodwill of the business.

The company paid dividends of £1,248,741 (1990: £575,417) and the directors propose to transfer the retained profit of £558,677 (1990: retained loss £236,291) to reserves.

Tangible fixed assets

Movements during the year are set out in note 8 to the accounts.

Directors and their interests

The directors of the company had no interest in the share capital of the company at the beginning or end of the year.

Messrs. C.A. Howell and H.R. Lewis are also directors of the holding company and their interests in Bostrom plc are disclosed in the accounts of that company. On 23rd April 1991 the other director, Mr. D.W. Fisher was granted options under the Bostrom plc executive share option scheme in respect of 7,143 shares in Bostrom plc.

Mr. D.H. Tack was a director of the company until his resignation on 30th June 1991.

Liability insurance for company officers

As permitted by Section 137(2) of the Companies Act 1989, the company maintained insurance cover during the year for the directors against liabilities in relation to the company.

DIRECTORS' REPORT

(continued)

Auditors

During the year, Clark Whitehill resigned as auditors and KPMG Peat Marwick were appointed in their place.

In accordance with Section 385 of the Companies Act 1985, a resolution for the re-appointment of KPMG Peat Marwick as auditors of the company is to be proposed at the forthcoming annual general meeting.

By Order of the Board

Secretary

REPORT OF THE AUDITORS, KPMG PEAT MARWICK, TO THE MEMBERS OF C & P PRODUCTS LIMITED

We have audited the accounts on pages 4 to 13 in accordance with Auditing Standards.

In our opinion the accounts give a true and fair view of the state of the company's affairs at 31st December 1991 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Without qualifying our opinion above, we draw attention to the fact that the accounts do not include a statement of source and application of funds and thus do not comply with Statement of Standard Accounting Practice No. 10.

Chartered Accountants
Registered Auditor

KING Peat Marine

Birmingham

14th January 1992

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31st DECEMBER 1991

		12 months ended 31st December 1991	6 months ended 31st December 1990
	Note	£	£
Turnover	2	1,309,587	1,569,578
Net operating expenses	4	(1,037,182)	(1,320,294)
Operating profit		272,405	249,284
Interest receivable	5	155,524	10,008
Interest payable	6	(289)	(341)
		155,235	9,667
Profit on ordinary activities before taxation		427,640	258,951
·	7	(142,000)	80,175
Taxation	•		
Profit on ordinary activities after taxation		285,640	339,126
Extraordinary credit being profit on transfer of trade		4 504 550	
and assets		1,521,778	-
Profit for the financial year		1,807,418	339,126
Dividends paid		(1,248,741)	(575,417)
Retained profit/(loss) for the year	15	558,677	(236,291)

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Movements on reserves are shown in notes 14 and 15.

BALANCE SHEET

AS AT 31st DECEMBER 1991

Note	£	1991 £	£	1990 £
8		-		476,608
9 10	1,797 281		253,450 1,131,185 747,191 2,131,826	
11			(1,402,530)	
		1,797,281		729,296
		1,797,281		1,205,904
12		(51,500)		(18,800)
		1,745,781		1,187,104
13	•	100		100
		1 7/15 621		130,901 1,056,103
L				1,187,104
	8 9 10	8 9 10 1,797 281 1,797,281 11 12	Note £ £ 8 - 9 10 1,797 281 11 - 1,797,281 12 (51,500) 1,745,781 13 100 14	Note £ £ £ £ 8 - 9 10 1,797 281

These accounts were approved by the board on 14th January 1992 and signed on its behalf by:

CAttowell } Directors

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1991

1. Principal accounting policies

(a) Basis of accounting

The accounts have been prepared under the historical cost convention and in accordance with applicable Accounting Standards except that they do not include a statement of source and application of funds and thus do not comply with Statement of Standard Accounting Practice No. 10. In the opinion of the directors, no useful purpose would be served by producing a statement of source and application of funds for the company.

The accounts for the year ended 31st December 1991 include the results of five months trading to 31st May 1991. On that date, the company's trade and assets were transferred to KAB Pressings Limited.

(b) Depreciation of tangible assets

Fixed assets are depreciated over their estimated useful lives at rates and bases calculated as follows:

Plant and machinery

- 10% on cost

Computer

- 25% on cost

Motor vehicles

- 25% on cost

(c) Deferred taxation

Deferred taxation, which arises from differences in the timing of the recognition of items, principally depreciation, in the accounts and by the tax authorities is calculated under the liability method. A provision is made for all timing differences which, in the opinion of the directors, are likely to reverse using the rates of tax expected to be in force at the time of reversal.

(d) Leased assets

Assets held under finance leases are initially reported at the fair value of each asset with an equivalent liability recorded under creditors due within and after one year. Such assets are depreciated over the useful economic life of each asset. Lease payments are allocated between finance charges and reduction of the liability, so as to produce a constant rate of charge on the outstanding balance.

Rentals payable under operating leases are charged to the profit and loss account on a straight line basis over the lease term.

(e) Profit and loss account

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In order to facilitate a greater understanding of the accounts, the format of the profit and loss account has been changed to be consistent with that of the consolidated accounts of the group. Comparative figures have been adjusted accordingly.

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1991 (continued)

2. Turnover

Turnover represents the amounts invoiced to customers within the United Kingdom net of trade discounts and excluding value added tax.

3. Directors and staff

	12 months ended 31st December 1991	6 months ended 31st December 1990
Directors emoluments:	£	£
Fees and salaries Pension contributions	21,117	29,625 240
	21,117	29,865
Highest paid director	14,067	16,425

The directors' emoluments fell within the following ranges:

	Number	Number
£0 - £5,000	2	2
£5,001 -£10,000	1	•
£10,001 -£15,000	1	1
£15,001 -£20,000	-	1
	<u> </u>	
	£	£
Staff costs (including directors' remuneration):		
Wages and salaries	262,742	286,924
Social security costs	24,341	27,242
Other pension costs	-	600
	287,083	314,766
	·	-
The average number of employees during the period was made up as follows:		
	Number	Number
Office and management	11	12
Manufacturing	46	49
	57	61

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1991 (continued)

4.	Net operating expenses	12 months ended 31st December 1991 £	6 months ended 31st December 1990 £
	Change in stocks of finished goods and work in progress Raw materials and consumables Staff costs (see note 3) Auditors' remuneration Depreciation of tangible fixed assets - owned - held under finance lease Profit on disposal of fixed assets Hire of equipment Operating lease rentals - plant Other operating charges	34,791 550,293 287,083 2,400 30,379 1,067 (1,592) 252 4,470 128,039 1,037,182	39,808 716,134 314,766 3,000 30,966 706 335 4,204 210,375 1,320,294
5.	Interest receivable	12 months ended 31st December 1991 £	6 months ended 31st December 1990 £
	Group interest receivable Bank deposit interest	155,524	10,008
6	Interest payable	12 months ended 31st December 1991 £	6 months ended 31st December 1990 £
	Hire purchase interest	289	341

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1991

(continued)

7. Tax on profit on ordinary activities

rax on profit on ordin	ary activities				
The charge/(credit) for	taxation is as fo	oilows:		months ended ccember 31s 1991	6 months ended t December 1990
Based on the profit for	the vear			£	£
UK Corporation tax at Deferred taxation at 33	33% (1990: 359	%)		90,500 51,500	88,000 5,500
			1	42,000	93,500
Tax (over)/underprovide Corporation tax	ed in previous y	years:	- 1	42,000	(173,675) (80,175)
Tangible fixed assets					
-	Motor vehicles £	Fixtures and fittings £	Plant and machinery	Commercial vehicles £	Total £
Cost or valuation				_	•
At 1st January 1991 Additions	39,971	36,243 2,072	507,738 17,925	24,879	608,831
Disposals	(7,537)	2,072	11,323	-	19,997 (7,537)

8.

		Fixtures			
	Motor vehicles	and fittings	Plant and machinery	Commercial vehicles	Total
	£	£	£	£	£
Cost or valuation			_	_	_
At 1st January 1991	39, 9 71	36,243	507,738	24,879	608,831
Additions	•	2,072	17,925	21,077	19,997
Disposals	(7,537)	-,	.,,,,,	_	(7,537)
Transfer to group	(.,)		_	-	(1,551)
undertaking	(32,434)	(38,315)	(525,663)	(24 970)	(601, 201)
and of taking	(32,434)	(30,313)	(323,003)	(24,879)	(621,291)
At 31st December 1991	-		*		
			-		
Dommoiation.					
Depreciation	45.040				
At 1st January 1991	17,842	15,564	<i>7</i> 7,681	21,136	132,223
Charge for period	3,910	3,371	21,567	2,598	31,446
Disposals	(5,329)		•	•	(5,329)
Transfer to group	, ,				(0,020)
undertaking	(16,423)	(18,935)	(99,248)	(23,734)	(158,340)
8	~~~	(10,700)	(>>,=)	(20,754)	(150,540)
At 31st December 1991	-	•	-	-	
			-		-
Net book value					
At 31st December 1991					
At 31st December 1991	-	•	-	-	-
	The same of the sa		No. normal programme		
At 31st December 1990	22,129	20,679	430,057	3,743	476,608
		-		- y - 10	,

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1991

(continued)

8. Tangible fixed assets (continued)

9.

The amount of plant and equipment (included above at cost or valuation) determined accordingly to the historical cost accounting rules is as follows:

	1991	1990
	£	£
Cost	-	564,374
Aggregate depreciation	•	(265,218)
Net value	-	299,156
Included above are the following amounts relating to assets:	subject to hire purchase 1991 £	agreements: 1990 £
Cost	_	10,575
Accumulated depreciation	-	(5,636)
	-	4,939
Depreciation charged during the period	1,067	706
Stocks		
	1991	1990
	£	£
Raw materials and consumables	-	42,225
Work in progress	-	48,611
Finished goods	-	162,614

253,450

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1991 (continued)

	(2:4	ontinued)			
10.	Debtors			1991 £	1990 £
	Trade debtors Amounts owed by group undertakings Other debtors Prepayments			1,797,281	733,839 188,327 197,084 11,935
	• •			1,797,281	1,131,185
	No formal terms of repayment have bee which bear interest at a commercial rate		ic amounts ow	ed by group u	ndertakings,
11.	Creditors: Amounts falling due within	one year			
	-	•		1991	1990
				£	£
	Trade creditors			~	326,675
	Hire purchase and lease finance			•	2,372
	Amounts owed to group undertakings			*	637,417
	Corporation tax			•	164,325 191,806
	ACT payable Other taxes and social security			-	15,034
	Other creditors			•	7,415
	Accruels			c _e	57,486
					1 402 530
				ingo yaniwini.	1,402,530
12.	Provision for læbilities and charges				
	Deferred taxation				
			onths ended		onths ended
		31st Dec Full	ember 1991 Provided	31st De Fuil	ember 1990 Provided
		r un potential	in	potential	in
		liability	accounts	liability	accounts
		£	£	£	£
	Accelerated capital allowances	-	•	33,870	33,870
	Revaluation of plant	-	-	45,815	. ,
	Other timing differences	51,500	51,500	(15,070)	(15,070)
	_				

51,500

51,500

64,615

18,800

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1991 (continued)

Provision for liabilities and charges (continued) 12.

Deferred taxation

Movements on the provision for deferred taxation are:

	-		£
	At 1st January 1991 Transferred to group undertaking Charge to profit and loss account		18,800 (18,800) 51,500
	At 31st December 1991		51,500
13.	Share capital	1991 £	1990 £
	Authorised: 100 ordinary shares of £1 each	100	100
	Issued and fully paid: 100 ordinary shares of £1 each	100	100
14.	Revaluation reserve		£
	At 1st January 1991		130,901
	Transfer to profit and loss account on disposal of assets		(130,901)
	At 31st December 1991		

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1991 (continued)

15. Profit and loss account

	At 1st January 1991 Retained profit for the year Transfer from revaluation reserve		1,056,103 558,677 130,901
	At 31st December 1991		1,745,681
16.	Capital commitments	1991 £	1990 £
	Expenditure contracted for	- ************************************	14,775
	Authorised but not contracted	2*************************************	163,000

17. Ultimate holding company

The company regards Bostrom plc, registered in England as its ultimate holding company.

The group accounts are available from Bostrom plc, Stone Circle Road, Round Spinney, Northampton, NN3 4RS.