BUYBEST LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2001

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COMPANY INFORMATION

Directors Sìr Mohammed Anwar Pervez

Zameer Mohammed Choudrey

Rizwan Pervez (Appointed 10 January 2001)

Zameer Mohammed Choudrey Secretary

Company number 2104942

Registered office 2 Bloomsbury Street

> London WC1B 3ST

Auditors Simmons Gainsford 5th Floor

7/10 Chandos Street London

W1G 9DQ

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2001

The directors present their report and financial statements for the year ended 31 August 2001.

Principal activities and review of the business

The principal activity of the company continued to be that of running retail shops.

The directors are satisfied with the results for the year.

Results and dividends

The results for the year are set out on page 4.

The directors do not recommend the payment of a dividend.

Directors

The following directors have held office since 1 September 2000:

Sir Mohammed Anwar Pervez Zameer Mohammed Choudrey

Tariq Mahmood Abbasi

(Resigned 21 February 2002)

Rizwan Pervez

(Appointed 10 January 2001)

Directors' interests

The directors' interests in the shares of the company were as stated below:

	Ordinary shares of £ 1 each		
	31 August 2001	1 September 2000	
Sir Mohammed Anwar Pervez	15	15	
Zameer Mohammed Choudrey	55	55	
Tariq Mahmood Abbasi	-	-	
Rizwan Pervez	15	15	

Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Simmons Gainsford be reappointed as auditors of the company will be put to the Annual General Meeting.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2001

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board

Zameer Mohammed Choudrey

Director
3 April 2002

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF BUYBEST LIMITED

We have audited the financial statements of Buybest Limited on pages 4 to 12 for the year ended 31 August 2001. These financial statements have been prepared under the historical cost convention and the accounting policies set out herein.

Respective responsibilities of the directors and auditors

As described in the statement of directors' responsibilities on page 2 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 August 2001 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Simmons Gainsford

Simmon harryford.

Chartered Accountants

Registered Auditor

4 April 2002

5th Floor 7/10 Chandos Street London W1G 9DQ

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 AUGUST 2001

	Notes	Year ended 31 August 2001 £	Year ended 31 August 2000 £
Turnover	2	5,099,093	4,962,833
Cost of sales		(3,789,733)	(3,653,438)
Gross profit		1,309,360	1,309,395
Administrative expenses Other operating income		(1,558,062) 64,294	(1,130,350) 72,736
Operating (loss)/profit	3	(184,408)	251,781
Other interest receivable and similar income Interest payable and similar charges	4	39,222 - -	29,321 (1,031)
(Loss)/profit on ordinary activities before taxation		(145,186)	280,071
Tax on (loss)/profit on ordinary activities	5	28,402	(55,759)
(Loss)/profit on ordinary activities after taxation	12	(116,784)	224,312

The profit and loss account has been prepared on the basis that all operations are continuing operations.

There are no recognised gains and losses other than those passing through the profit and loss account.

BALANCE SHEET AS AT 31 AUGUST 2001

	20	2001		00
Notes	£	£	£	£
6		1,205,060		1,175,893
7	269,192		233,083	
8	143,822		70,026	
	909,737		821,204	
	1,322,751		1,124,313	
9	(1,039,202)		(694,892)	
		283,549		429,421
		1,488,609		1,605,314
10		(1,770)		(1,691)
		1 486 839		1,603,623
		====		=====
11		100		100
12		1,486,739		1,603,523
s 13		1,486,839		1,603,623
	6 7 8 9	Notes £ 6 7	Notes £ £ 6 1,205,060 7 269,192 8 143,822 909,737 1,322,751 9 (1,039,202) 283,549 1,488,609 10 (1,770) 1,486,839 100 11 100 12 1,486,739	Notes £ £ £ 6 1,205,060 7 269,192 233,083 8 143,822 70,026 909,737 821,204 1,322,751 1,124,313 9 (1,039,202) (694,892) 283,549 1,488,609 10 (1,770) 1,486,839 1,486,739

The financial statements were approved by the Board on 3 April 2002

Sir Mohammed Anwar Pervez

Director

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2001

	Year ended 31 August 2001 £		Year ended 31 August 2000 £
Net cash inflow from operating activities	207,599		349,702
Returns on investments and servicing of finance			
Interest received Interest paid	39,222	29,321 (1,031)	
Net cash inflow for returns on investments and servicing of finance	39,222		28,290
Taxation	(61,488)		(47,893)
Capital expenditure Payments to acquire tangible assets	(75,332)	(19,149)	
Net cash outflow for capital expenditure	(75,332)		(19,149)
Net cash inflow before management of liquid resources and financing	110,001		310,950
Increase in cash in the year	110,001		310,950

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2001

Reconciliation of operating (loss)/profit to net cash inflow from operating activities				2000
			£	£
Operating (loss)/profit			(184,408)	251,781
Depreciation of tangible assets			43,127	50,608
Loss on disposal of tangible assets			3,038	_
(Increase)/decrease in stocks			(36,109)	36,251
(Increase)/decrease in debtors			(26,565)	10,777
Increase in creditors within one year			408,516	285
Net cash inflow from operating activities			207,599	349,702
Analysis of net funds	1 September 2000	Cash flow	Other non- cash changes	31 August 2001
	£	£	£	£
Net cash:				
Cash at bank and in hand	821,204	88,533	-	909,737
Bank overdrafts	(227,934)	21,468	•	(206,466)
Net funds	593,270	110,001	-	703,271
Reconciliation of net cash flow to moveme	ent in net funds		2001 £	2000 £
Increase in cash in the year			110,001	310,950
Movement in net funds in the year			110.001	310,950
Opening net funds			593,270	282,320
Closing net funds			703,271	593,270
	Operating (loss)/profit Depreciation of tangible assets Loss on disposal of tangible assets (Increase)/decrease in stocks (Increase)/decrease in debtors Increase in creditors within one year Net cash inflow from operating activities Analysis of net funds Net cash: Cash at bank and in hand Bank overdrafts Net funds Reconciliation of net cash flow to movement Increase in cash in the year Movement in net funds in the year Opening net funds	Operating (loss)/profit Depreciation of tangible assets Loss on disposal of tangible assets (Increase)/decrease in stocks (Increase)/decrease in debtors Increase in creditors within one year Net cash inflow from operating activities Analysis of net funds 1 September 2000 £ Net cash: Cash at bank and in hand Bank overdrafts (227,934) Net funds 593,270 Reconciliation of net cash flow to movement in net funds Increase in cash in the year Movement in net funds in the year Opening net funds	Operating activities Operating (loss)/profit Depreciation of tangible assets Loss on disposal of tangible assets (Increase)/decrease in stocks (Increase)/decrease in debtors Increase in creditors within one year Net cash inflow from operating activities Analysis of net funds 1 September 2000 £ £ Net cash: Cash at bank and in hand 821,204 88,533 Bank overdrafts (227,934) 21,468 Net funds September 2000 Net cash: Cash at bank and in hand 821,204 81,533 Bank overdrafts (227,934) 21,468 Net funds Increase in cash in the year Movement in net funds in the year Opening net funds	Coperating activities £ Operating (loss)/profit (184,408) Depreciation of tangible assets 43,127 Loss on disposal of tangible assets 3,038 (Increase)/decrease in stocks (36,109) (Increase)/decrease in debtors (26,565) Increase in creditors within one year 408,516 Net cash inflow from operating activities 207,599 Analysis of net funds 1 September 2000 Cash flow Cash changes Learn to the funds \$21,204 88,533 - Cash at bank and in hand 821,204 88,533 - Bank overdrafts (227,934) 21,468 - Net funds 593,270 110,001 - Reconciliation of net cash flow to movement in net funds 2001 £ Increase in cash in the year 110,001 110,001 Movement in net funds in the year 110,001 593,270

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2001

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention.

1.2 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

1.3 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Land and buildings Freehold

Land and buildings Leasehold

Computer equipment

Fixtures, fittings & equipment

Motor vehicles

None

Over term of lease

25% straight line

15% reducing balance

25% reducing balance

Freehold properties are maintained to ensure that their value does not diminish over time. The maintenance costs are charged to profit and loss in the year incurred. In the directors' opinion, depreciation would be immaterial and has not been charged.

1.4 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

1.5 Stock

Stock is valued at the lower of cost and net realisable value.

1.6 Deferred taxation

Deferred taxation is provided at appropriate rates on all timing differences using the liability method only to the extent that, in the opinion of the directors, there is a reasonable probability that a liability or asset will crystallise in the foreseeable future.

2 Turnover

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the United Kingdom.

3	Operating (loss)/profit	2001 £	2000 £
	Operating (loss)/profit is stated after charging:		
	Depreciation of tangible assets	43,127	50,608
	Operating lease rentals	336,786	278,541
	Auditors' remuneration	5,140	4,500

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2001

4	Interest payable					2001 £	2000 £
	On bank loans and overdr	rafts				-	1,031
5	Taxation					2001	2000
•	1 dAdilo:1					£	£
	Domestic current year to	axation				~	
	U.K. corporation tax					(47,231)	61,488
	Adjustment for prior years	3				18,750	(3,087)
	Deferred taxation					79	2,642
						(28,402)	55,759
6	Tangible fixed assets						
U	rangible lixed assets	Land and buildings Freehold	Land and buildings Leasehold	Computer equipment	Fixtures, fittings & equipment	Motor vehicles	Total
		£	£	£	£	£	£
	Cost						
	At 1 September 2000	955,409	143,183	57,359	347,537	120,885	1,624,373
	Additions	-	15,746	8,331	40,035	11,220	75,332
	Disposals		-	-	-	(43,635)	(43,635
	At 31 August 2001	955,409	158,929	65,690	387,572	88,470	1,656,070
	Depreciation		-				
	At 1 September 2000	-	34,474	56,818	275,178	82,010	448,480
	On disposals	-	_	-	-	(40,597)	(40,597
	Charge for the year	-	11,880	2,624	16,859	11,764	43,127
	At 31 August 2001		46,354	59,442	292,037	53,177	451,010
	Net book value						
	At 31 August 2001	955,409	112,575	6,248	95,535	35,293	1,205,060
	At 31 August 2000	955,409	108,709	541	72,359	38,875	1,175,893
7	Stocks					2001 £	200
	Finished goods and good	ods for resale				269,192	233,08

NOTES TO THE FINÂNCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2001

8	Debtors	2001 £	2000 £
	Trade debtors	7,489	3,709
	Corporation tax	47,231	-
	Other debtors	47,977	32,528
	Prepayments and accrued income	41,125	33,789
		143,822	70,026
9	Creditors: amounts falling due within one year	2001 £	2000 £
	Bank loans and overdrafts	206,466	227 024
	Trade creditors	321,507	227,934 214,593
	Corporation tax	18,750	61,488
	Other taxes and social security costs	46,342	28,132
	Other creditors	11,496	28,132 8,977
	Accruals and deferred income	434,641	153,768
	Accidate and deterror income		
		1,039,202	694,892
10	Provisions for liabilities and charges		Deferred taxation
	Balance at 1 September 2000		1,691
	Profit and loss account		79
	Balance at 31 August 2001		1,770
	Deferred taxation provided in the financial statements is as follows:		
		Fully provided	
		2001	2000
		£	£
	Accelerated capital allowances	1,770	1,691

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2001

11	Share capital	2001 £	2000 £
	Authorised		
	1,000 Ordinary shares of £ 1 each	1,000	1,000
	Allotted, called up and fully paid		
	100 Ordinary shares of £ 1 each	100	100
12	Statement of movements on profit and loss account		
		I	Profit and oss account
	Balance at 1 September 2000		1,603,523
	Retained loss for the period		(116,784)
	Balance at 31 August 2001		1,486,739
13	Reconciliation of movements in shareholders' funds	2001 £	2000 £
	(Loss)/Profit for the financial year	(116,784)	224,312
	Opening shareholders' funds	1,603,623	1,379,311
	Closing shareholders' funds	1,486,839	1,603,623

14 Financial commitments

At 31 August 2001 the company had annual commitments under non-cancellable operating leases as follows:

	Land a	ınd buildings
	2001	2000
	£	£
Expiry date:		
In over five years	284,700	199,700

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2001

15	Directors' emoluments	2001 £	2000 £
	Emoluments for qualifying services	378,159	60,611
	Emoluments disclosed above include the following amounts paid to the highest paid director:		
	Emoluments for qualifying services	300,000	60,611
16	Employees		
	Number of employees The average monthly number of employees (including directors) during the		
	year was:	2001 Number	2000 Number
	Retailing	55	44
	Employment costs	£	£
	Wages and salaries Social security costs	943,053 88,668	607,953 50,486
		1,031,721	658,439

17 Control

The company is under the control of the director, Zameer Mohammed Choudrey, who is beneficially interested in 55% of the issued share capital.

18 Related party transactions

During the year, the company made purchases from Bestway Cash & Carry Limited of £2,868,524 (2000: £2,697,716).

Included in other debtors is an amount of £270 (2000: £nil) due from Bestway Cash & Carry Limited and £15,034 (2000:£1,936) due from Bestway Stores. Sir Mohammed Anwar Pervez and Zameer Mohammed Choudrey are directors and shareholders of Bestway Cash & Carry Limited and are partners in Bestway Stores.