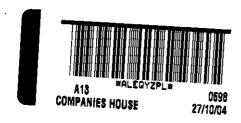
# CENTRICA AMERICA LIMITED

**Annual Report and Accounts** 

For the year ended

**31 December 2003** 



## CENTRICA AMERICA LIMITED

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#### DIRECTORS' REPORT

The directors present their report and the audited financial statements of Centrica America Limited (the "Company") for the year ended 31 December 2003.

#### Principal activities

The principal activity of the Company is to act as an investment holding company. On 31 March 2003 the Company re-organised its share capital. US dollar share capital was issued and the proceeds used for the repurchase of its existing sterling share capital. In addition, during the first quarter of the year, the strategy for financing the Company's activities was changed from a mixture of sterling equity and US dollar debt, to purely US dollar equity. For this reason, the directors believe that the currency of the primary economic environment in which the company operates and generates net cash flows is US dollars. Accordingly the financial statements for the year ended 31 December 2003 have been prepared in US dollars, and the 2002 comparatives re-stated.

The directors intend that the Company will continue to act as an intermediate holding company, financed by US dollar equity, for the foreseeable future.

#### Financial results and business review

The results of the Company are set out on page 7.

The Company recorded a loss on ordinary activities after tax of US\$ 30,000 for the year (2002: \$nil).

#### Dividends

The directors do not recommend the payment of a dividend for the year ended 31 December 2003 (2002: \$nil).

#### Directors' interests

The following served as directors throughout the year:

P K Bentley resigned 15/4/2003

I G Dawson

Sir Roy Gardner resigned 15/4/2003

C Redcliffe appointed 15/4/2003

J A K Clark appointed 15/4/2003

At no time during the period ended 31 December 2003 did any director have any interest in the shares of the Company or any other company in the Centrica plc group, except for the interests in, and the options over, the shares and interests of the ultimate parent company, Centrica plc. Details of the interests of P K Bentley in the shares and options over shares in Centrica plc are shown in the 2003 Centrica plc Annual Report and Accounts. Details of the interests in the remaining directors were as follows:

## **DIRECTORS' REPORT (continued)**

## Beneficial interests in ordinary shares

	As at 31 December 2003	As at 31 December 2002
I G Dawson	163,412	105,957
J A K Clark	699	<b>-</b> *

As at 31 December 2003, 21,200,505 shares (1 January 2003: 27,238,473) were held by the trustee of the employee share trust under the LTIS rules. The directors are deemed to have a potential interest in those shares, being beneficiaries under the trust. 16,553,805 shares were held by the trustees as at the date of these accounts.

The figures above include shares appropriated under the terms of the Centrica Profit Sharing Scheme, and shares held under the terms of the Centrica Share Incentive Plan.

### Centrica Sharesave scheme

	As at 31 December 2002	Options lapsed during the year	Options exercised during the year	Options granted during the year	As at 31 December 2003
I G Dawson	4,781	(4,781)	-	15,336	15,336
J A K Clark	1,863*	(1,863)	-	4,941	4,941
C Redcliffe	5,349	-	-	-	5,349

Options were granted under the terms of the scheme in April 2002 and April 2003 at an option price of 177.6 and 107.1 pence per share respectively.

### Centrica Executive Share Option scheme

	As at 31 December 2002	Options exercised during the year	Options granted during the year	As at 31 December 2003
I G Dawson	452,950	-	375,170	828,120
J A K Clark	223,139*	-	-	223,139

Under the terms of the scheme a further grant of options was made on 24 March 2003 at an option price of 146.6 pence share.

<sup>\*</sup> As at date of appointment.

<sup>\*</sup> As at date of appointment.

<sup>\*</sup> As at date of appointment.

## **DIRECTORS' REPORT (continued)**

### Centrica Long Term Incentive scheme

	As at 31 December 2002	Allocations lapsed during the year	Allocations transferred during the year	Allocations made during the year	As at 31 December 2003
I G Dawson	500,396	(25,833)	(120,954)	152,594	506,203
J A K Clark	159,915*	-	-	-	159,915
C Redcliffe	92,752*	-	-	-	92,752

Total allocations as at 31 December 2003 shown above include both allocations of shares that are subject to performance conditions and awards of shares that have reached the conclusion of the relevant three year performance period but are subject to a two year retention period.

A conditional allocation of shares was made under this scheme on 1 April 2003 at a base price of 179.4 pence per share.

Options were granted under the terms of the ultimate parent company's Sharesave scheme, Executive Share Option scheme and allocations made under the terms of the Long Term Incentive scheme. Details of these schemes, the Share Incentive Plan and Profit Sharing scheme can be found in the 2003 accounts of Centrica plc, copies of which can be obtained from the Secretariat Department of Centrica plc or from www.centrica.com.

The middle market price of a Centrica plc ordinary share on the last day of trading of 2003 (31 December) was 211 pence. The range during the year was 212.75 pence (high) and 131.5 pence (low).

There were no contracts of significance subsisting during or at the end of the financial period to which the Company is a party and in which any director is or was materially interested.

#### **Related Party Transactions**

The Company has taken advantage of the exemptions within Financial Reporting Standard No 8 "Related Party Disclosures" from disclosure of transactions with other group companies. There have been no other disclosable related party transactions.

<sup>\*</sup>As at date of appointment.

## **DIRECTORS' REPORT (continued)**

## Charitable and political donations

The Company made no political or charitable donations during the year (2002: nil).

## Directors' and officers' liability

Directors' and officers' liability insurance has been purchased by the ultimate parent company, Centrica plc.

#### Auditors

In accordance with Section 386 of the Companies Act 1985, the Company has elected to dispense with the obligation to reappoint auditors annually and PricewaterhouseCoopers LLP will therefore continue in office.

This report was approved by the Board on  $\lambda\lambda$  October 2004.

for and on behalf of

Centrica Secretaries Limited

Company Secretary

入入October 2004

Registered office:

Millstream

Maidenhead Road Windsor

Berkshire SL4 5GD

# STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR PREPARING THE FINANCIAL STATEMENTS

Company law requires the directors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Company as at the end of the financial year and of the profit or loss of the Company for the financial year.

In preparing those financial statements the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the Company will continue in business.

The directors confirm that they have complied with the above requirements in preparing the financial statements.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Independent auditors' report to the member of Centrica America Limited

We have audited the financial statements which comprise the profit and loss account, the balance sheet, the statement of total recognised gains and losses, and the related notes which have been prepared under the historical cost convention and the accounting policies set out in Note 1.

## Respective responsibilities of Directors and auditors

The Directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of Directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards issued by the Auditing Practices Board. This report, including the opinion, has been prepared for and only for the Company's members as a body in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' report is not consistent with the financial statements, if the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding Directors' remuneration and transactions is not disclosed.

We read the other information contained in the annual report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. The other information comprises only the Directors' report.

#### Basis of audit opinion

We conducted our audit in accordance with auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the Company's affairs at 31 December 2003 and of its result for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PricewaterhouseCoopers LLP

Chartered Accountants and Registered Auditors

1 Embankment Place

London WC2N 6RH

**2**October2004

# PROFIT AND LOSS ACCOUNT For the year ended 31 December 2003

	Notes	2003 US\$000	2002 US\$000
Foreign exchange losses		(30)	-
Loss on ordinary activities before taxation Taxation on profit on ordinary activities Loss on ordinary activities after taxation for the financial	4	(30)	-
year Transfer to reserves	8 _	(30)	-

All activities relate to continuing operations. There is no difference between the loss on ordinary activities before taxation and the retained profit for the year stated above and its historic cost equivalents.

A statement of movements in shareholders funds is shown in note 9.

The notes on pages 10 to 14 form part of these financial statements.

# **BALANCE SHEET**As at 31 December 2003

	Notes	2003 US\$000	2002 US\$000
FIXED ASSETS			
Fixed asset investments	5	494,891	150,157
CREDITORS: amounts falling due within one year	6	(11)	(101,656)
NET CURRENT LIABILITIES	_	(11)	(101,656)
TOTAL ASSETS LESS CURRENT LIABILITIES		494,880	48,501
NET ASSETS	_	494,880	48,501
CAPITAL AND RESERVES			
Called up share capital	7	494,496	48,297
Profit and loss account	8	174	204
Special reserve	8	210	
SHAREHOLDER FUNDS	9	494,880	48,501

The financial statements were approved by the board of directors on  $\stackrel{?}{\bigwedge}$  October 2004 and were signed on its behalf by:

Director

CA DRIVISIAN

The notes on pages 10 to 14 form part of these financial statements.

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES Year ended 31 December

	Notes	2003 US\$000	2002 US\$000
Loss for the year  Exchange translation differences arising on change of local currency		(30) 210	-
TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR		180	*

A statement of movements in shareholders funds is shown in note 9.

The notes on pages 10 to 14 form part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS

#### 1. PRINCIPAL ACCOUNTING POLICIES

#### Accounting principles

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost convention and the Companies Act 1985.

#### Basis of preparation

On 31 March 2003 the Company re-organised its share capital. US\$ share capital was issued and the proceeds used for the repurchase of its existing sterling share capital. In addition, during the first quarter of the year, the composition of the Company's financing was changed from a mixture of sterling equity and US dollar debt, to purely US dollar equity. For this reason, the directors believe that the currency of the primary economic environment in which the company operates and generates net cash flows is US dollars. The financial statements for the year ended 31 December 2003 have been prepared in US dollars. The date of change was 31 March 2003, and the Company's assets and liabilities were translated at that date at a rate of £1 sterling to US\$1.58070. The rate of exchange as at 31 December 2003 was £1 sterling to US\$1.79010. The comparative data for 31 December 2002 has been restated at a rate of £1 sterling to \$1.6099 US.

The directors believe that the going concern basis is applicable for the preparation of the accounts.

#### **Exemptions**

The Company is a wholly owned subsidiary undertaking of Centrica plc. The Company has taken advantage of the exemptions within FRS 1(Revised), "Cash Flow Statements", from presenting a cash flow statement; within FRS 2 "Accounting for Subsidiary Undertakings", from consolidating its subsidiary undertakings; and within FRS 8, "Related Party Disclosures", from disclosing transactions with other group companies.

#### Foreign currencies

Assets and liabilities denominated in foreign currencies are translated into dollars at closing rates of exchange. Exchange differences on monetary assets and liabilities are taken to the profit and loss account. Transactions in foreign currencies are translated at the rate of exchange ruling at the date of the transaction.

#### Fixed asset investments

Fixed asset investments are included in the balance sheet at cost, less accumulated provisions for any impairment.

#### **Taxation**

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantially enacted by the balance sheet date. Taxable profits or losses are subject to group relief without payment.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in the obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits in the foreseeable future from which the reversal of the underlying timing differences can be deducted.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is measured on a non-discounted basis.

### 2. DIRECTORS AND EMPLOYEES

No Directors received emoluments in respect of their services to the Company (2002: \$nil). There were no employees during the year (2002: \$nil).

All four directors are members of the ultimate parent Company's defined benefit pension scheme. Directors' interests are shown in the Directors' Report on pages 3 and 4. Details of the defined benefit pension scheme can be found in the Centrica plc 2003 Annual Report and Accounts.

#### 3. OPERATING COSTS

The remuneration of the auditors of the Company for audit services was borne by Centrica plc in both 2003 and 2002.

## 4. TAX ON PROFIT ON ORDINARY ACTIVITIES

The tax charge comprises:	2003 US\$000	2002 US\$000
Corporation tax at 30%	-	•
Deferred tax		
- current period	<u>-</u>	
Total tax on profit on ordinary activities	<u>-</u>	

The differences between the total current tax shown above and the amount calculated by applying the standard rate of UK corporation tax to the profit before tax is as follows:

	2003 US\$000	2002 US\$000
Loss on ordinary activities before tax	(30)	
Tax benefit on loss on ordinary activities at standard UK corporation tax rate of 30%  Effects of: Group relief not paid for Current tax charge for the period	9 (9)	-

#### 5. FIXED ASSET INVESTMENTS

	US\$000
As at 1 January 2003	150,157
Additions (i) (ii)	390,007
Disposals (ii)	(44,392)
Foreign exchange arising on re-translation of local currency	(881)
As at 31 December 2003	494,891

- (i) On 31 March 2003 the Company purchased the entire share capital of Centrica Finance (US) Limited from Centrica plc. Centrica Finance (US) Limited is a UK incorporated entity. Its function is the provision of finance for the Centrica plc group's US activities.
- (ii) On 31 January 2003, Centrica Luxembourg Holdings Sarl was liquidated and that company's entire assets and liabilities, comprising principally a 30.39% interest in Centrica US Holdings Inc., were transferred to the Company. The Company has indemnified the liquidator of Centrica Luxembourg Holdings Sarl against any and all losses and liabilities of Centrica Luxembourg Holdings Sarl.

At 31 December 2003 the Company had interests in the following principle undertakings. This information is given pursuant to section 231(5) Companies Act 1985.

Principal subsidiary undertakings	Business	Country of Incorporation	Proportion of nominal value of ordinary shares, or partnership interest held (%)
Centrica Finance (US) Limited (i)	Financing company	England and Wales	100
Centrica US Holdings Inc. (i)	Holding Company	USA	100
CPL Retail Energy, LP (ii)	Energy supply	USA	100
Direct Energy, LP (ii)	Energy supply	USA	100
Energy America, LLC (ii)	Energy supply	USA	100
WTU Retail Energy, LP (ii)	Energy supply	USA	100

- (i) Principal undertaking held directly by the Company
- (ii) Principal undertakings held indirectly by the Company.

#### 6. OTHER CREDITORS

	2003	2002
Amounts falling due within one year	US\$000	US\$000
Amounts owed to group undertakings	(11)	(101,656)
	(11)	(101,656)

On 6 December 2002, the Company borrowed US\$101,672,939 from Centrica plc to invest in shares of Centrica US Holdings Inc. This borrowing was repaid on 31 March 2003. The loan was non-interest bearing.

#### 7. CALLED UP SHARE CAPITAL

	2003	2002
	US\$000	US\$000
Authorised		
500,000,000 ordinary shares of £1 sterling each	895,050	804,950
1,000,000,000 ordinary shares of \$1 US each	1,000,000	-
100,000,000 ordinary B shares of \$1US each	100,000	-
, · · · · · · · · · · · · · · · · · · ·	1,995,050	804,950
Called up, allotted and partly or fully paid		-
Ordinary shares of £1 sterling each		48,297
Ordinary shares of \$1 US each (i)	494,495	-
Ordinary B Shares of \$1US each (ii)	-	-
•	494,496	48,297

- (i) Of this amount, \$348,981,000 relates to 348,981,044 fully paid shares. There are 200,000,000 shares in issue partly paid to a value of \$145,514,000.
- (ii) Ordinary B shares carry equal voting rights and rights on winding up to ordinary shares of the Company.

On 27 March 2003, the Company issued 47,208,003 ordinary US\$1.00 shares at par to Centrica plc. The consideration to be given by Centrica plc for these shares equated to £32,000,002 at the exchange rate prevailing on 27 March 2003 and was offset from the amount of £32,000,002 owed by the Company to Centrica plc for the repurchase of its 32,000,002 £1 ordinary shares at par value. The sterling shares were cancelled immediately on re-purchase.

#### 8. RECONCILIATION OF MOVEMENT IN RESERVES

	Special reserve US\$000	Profit and loss US\$000	Total US\$000
As at 1 January 2003	-	204	204
Loss for the financial year	-	(30)	(30)
Exchange translation differences (i)	_210		210
As at 31 December 2003	210	174	384

<sup>(</sup>i) The special reserve comprises foreign exchange gains arising on the re-translation of the company's reserves to US dollars. Because the amounts have not been realised, they have been excluded from distributable reserves.

#### 9. RECONCILIATION OF MOVEMENTS IN SHAREHOLDER FUNDS

	2003	2002
	US\$000	US\$000
Shareholder funds as at 1 January	48,501	48,501
Net proceeds of share issue	446,199	-
Exchange translation differences	210	-
Loss on ordinary activities after taxation for the financial year	(30)	
Shareholder funds as at 31 December	494,880	48,501
Exchange translation differences  Loss on ordinary activities after taxation for the financial year	210 (30)	48,501

#### 10. POST BALANCE SHEET EVENTS

On 29 January 2004 the Company called \$0.065 per share on 100,000,000 partly paid ordinary B shares.

On 28 May 2004 the Company made additional calls of \$145,000,000 being \$0.2575 per ordinary share and \$0.935 per ordinary B share. The ordinary B shares were fully paid up following this call.

On 27 July 2004, Centrica Beta holdings Limited subscribed in cash for 80 million ordinary shares of US\$1 each in the Company at par value.

Also on 27 July 2004, the Company subscribed in cash for 41 million shares of US\$1 each in Centrica Finance (US) Limited at par value, and for 4193 shares in Centrica US holdings Inc for a total consideration of \$39,000,000.

#### 11. ULTIMATE PARENT COMPANY

Centrica Beta Holdings Limited is the immediate parent of the Company. Centrica plc is the ultimate parent undertaking and the only group to consolidate the financial statements of the Company. Copies of the Annual Report of Centrica plc may be obtained from the Company Secretary, Centrica plc, Millstream, Maidenhead Road, Windsor, Berkshire, SL4 5GD or at www.centrica.com.