Registration number 01237215

Collett & Sons Limited

Directors' Report and Financial Statements

for the Year Ended 31 March 2013

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Clough & Company LLP
Chartered Accountants & Registered Auditors
New Chartford House
Centurion Way
Cleckheaton
Bradford
West Yorkshire
BD19 3QB

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Collett & Sons Limited Contents

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Collett & Sons Limited Company Information

Directors

R Collett P Collett

R Collett (Junior) D Collett

L Collett
Mark Collett
Michael Collett

Company secretary

Mr Mıchael Collett

Registered office

Victoria Terminal Albert Road Halifax West Yorkshire HX2 0DF

Bankers

HSBC Bank plc 36 North Street Keighley West Yorkshire BD21 3SF

Auditors

Clough & Company LLP

Chartered Accountants & Registered Auditors

New Chartford House

Centurion Way Cleckheaton Bradford West Yorkshire BD19 3QB

Collett & Sons Limited Directors' Report for the Year Ended 31 March 2013

The directors present their report and the financial statements for the year ended 31 March 2013

Directors of the company

The directors who held office during the year were as follows

R Collett

P Collett

R Collett (Junior)

D Collett

L Collett

Mark Collett

Michael Collett

The directors benefited from qualifying third party indemnity provisions in place during the financial year and at the date of this report

Principal activity

The principal activity of the company is that of hauliers

Business review

Fair review of the business

The directors are very pleased with the company's performance this year, which has resulted in an increase in turnover of 27%. High gross profit margins have been achieved on a number of large transportation jobs undertaken in the year.

Additional drivers have been employed and new vehicles have been purchased, in response to the continuing rise in demand, with the shortfall at peak times being managed through the use of hired haulage

The company has continued to expand in the new financial year by opening a new office in Scotland It is envisaged that a depot will also be opened, which will increase the company's trading capacity

The company's key financial and other performance indicators during the year were as follows

	Unit	2013	2012
Turnover growth	%	27	22
Profit before tax	£	112,045	1,226,577

Collett & Sons Limited Directors' Report for the Year Ended 31 March 2013

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Financial instruments

Price risk, credit risk, liquidity risk and cash flow risk

The business' principal financial instruments comprise bank balances, trade debtors, trade creditors and loans to the business. The main purpose of these instruments is to finance the business' operations

In respect of bank balances, the liquidity risk is managed by maintaining a balance between the continuity of funding and flexibility through the use of overdrafts at floating rates of interest. All of the business' cash balances are held in such a way that achieves a competitive rate of interest. The business makes use of money market facilities where funds are available.

Trade debtors are managed in respect of credit and cash flow risk by policies concerning the credit offered to customers and the regular monitoring of amounts outstanding for both time and credit limits. The amounts presented in the balance sheet are net of allowances for doubtful debtors.

Trade creditors' liquidity risk is managed by ensuring sufficient funds are available to meet amounts due

Loans comprise loans from the directors and their pension scheme. The business manages the liquidity risk by ensuring that there are sufficient funds to meet the payments

Disclosure of information to the auditors

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and which they know the auditors are unaware of

Reappointment of auditors

In accordance with section 485 of the Companies Act 2006, a resolution for the re-appointment of Clough & Company LLP as auditors of the company is to be proposed at the forthcoming Annual General Meeting

Approved by the Board on 17.10.13 and signed on its behalf by

Mr Michael Collett Company secretary

Statement of Directors' Responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and apply them consistently,
- · make judgements and accounting estimates that are reasonable and prudent, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions

Independent Auditor's Report to the Members of Collett & Sons Limited

We have audited the financial statements of Collett & Sons Limited for the year ended 31 March 2013, set out on pages 7 to 21 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditor

As explained more fully in the Statement of Directors' Responsibilities (set out on page 4), the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

Opinion on the financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 March 2013 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice,
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

Independent Auditor's Report to the Members of Collett & Sons Limited

..... continued

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- · the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

Nigel Bullas FCA CF **Senior Statutory Auditor**

For and on behalf of Clough & Company LLP, Statutory Auditor

Continue No.

Centurion Way Cleckheaton **Bradford**

West Yorkshire

BD193QB

18 October 2013

Collett & Sons Limited

Profit and Loss Account for the Year Ended 31 March 2013

	Note	2013 £	2012 £
Turnover	2	14,266,791	11,259,717
Cost of sales		(8,219,002)	(7,680,001)
Gross profit		6,047,789	3,579,716
Administrative expenses		(5,955,782)	(2,338,152)
Other operating income		39,249	31,689
Operating profit	3	131,256	1,273,253
Other interest receivable and similar income	7	3,710	3,662
Interest payable and similar charges	8	(22,921)	(50,338)
Profit on ordinary activities before taxation		112,045	1,226,577
Tax on profit on ordinary activities	9	(10,214)	(119,722)
Profit for the financial year	19	101,831	1,106,855

Turnover and operating profit derive wholly from continuing operations

The company has no recognised gains or losses for the year other than the results above

Collett & Sons Limited (Registration number: 01237215)

Balance Sheet at 31 March 2013

		20	13	2012	2
	Note	£	£	£	£
Fixed assets					
Tangible fixed assets	10		4,821,068		4,266,060
Investments	11		143,590	_	143,590
			4,964,658		4,409,650
Current assets					
Stocks	12	37,126		15,840	
Debtors	13	3,809,491		2,473,822	
Cash at bank and in hand		1,872,949		1,531,670	
		5,719,566		4,021,332	
Creditors Amounts falling					
due within one year	14	(2,314,228)		(3,052,852)	
Net current assets			3,405,338		968,480
Total assets less current					
habilities			8,369,996		5,378,130
Creditors Amounts falling due after more than one year	15		(3,400,000)		(500,000)
Provisions for liabilities	17		(345,307)		(355,272)
Net assets			4,624,689		4,522,858
Capital and reserves					
Called up share capital	18	99,995		99,995	
Profit and loss account	19	4,524,694		4,422,863	
Shareholders' funds	20		4,624,689	-	4,522,858

Approved by the Board on 17.1013 and signed on its behalf by

D Collett Director

Collett & Sons Limited Cash Flow Statement for the Year Ended 31 March 2013

Reconciliation of operating profit to net cash flow from operating activities

			2013 £	2012 £
Operating profit			131,256	1,273,253
Depreciation, amortisation and impairme	ent charges		748,856	698,585
Loss on disposal of fixed assets			18,442	26,471
(Increase)/decrease in stocks			(21,286)	21,840
Increase in debtors Increase in creditors			(1,335,669) 2,253,112	(335,665)
				562,376
Net cash inflow from operating activities	5	,	1,794,711	2,246,860
Cash flow statement				
	201	13	201	2
	£	£	£	£
Net cash inflow from operating activities		1,794,711		2,246,860
Returns on investments and servicing of finance				
Interest received	3,710		3,662	
Interest paid	(22,921)		(50,338)	
		(19,211)		(46,676)
Taxation paid		(41,329)		(77,424)
Capital expenditure and financial investment				
Purchase of tangible fixed assets	(1,342,251)		(1,283,523)	
Sale of tangible fixed assets	19,945		<u> </u>	
		(1,322,306)		(1,283,523)
Acquisitions and disposals				
Acquisition of investments in associates and joint ventures				(143,590)
Net cash inflow before management of liquid resources and financing		411,865		695,647
Financing				
Repayment of loans and borrowings		(237,500)		(387,501)
Increase in cash		174,365		308,146

Collett & Sons Limited Cash Flow Statement for the Year Ended 31 March 2013

..... continued

Reconciliation of net cash flow to movement in net debt

	Note	2013 £	2012 £
Increase in cash		174,365	308,146
Cash outflow from repayment of loans		237,500	387,501
Change in net debt resulting from cash flows	24	411,865	695,647
Movement in net debt	24	411,865	695,647
Net funds at 1 April	24	1,294,170	598,523
Net funds at 31 March	24	1,706,035	1,294,170

Notes to the Financial Statements for the Year Ended 31 March 2013

1 Accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards

Going concern

The financial statements have been prepared on a going concern basis

Turnover

Turnover represents amounts chargeable, net of value added tax, in respect of the sale of goods and services to customers

Depreciation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows

Asset class

Freehold property
Plant and machinery

Fixtures, fittings and equipment

Motor vehicles

Depreciation method and rate

2% straight line 25% reducing balance

25% reducing balance or 33% straight line

10% - 25% reducing balance

Fixed asset investments

Fixed asset investments are stated at historical cost less provision for any diminution in value

Stock

Stock is valued at the lower of cost and net realisable value, after due regard for obsolete and slow moving stocks. Net realisable value is based on selling price less anticipated costs to completion and selling costs.

Deferred tax

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes, which have arisen but not reversed by the balance sheet date, except as required by FRS19

Deferred tax is measured at the rates that are expected to apply in the periods when the timing differences are expected to reverse, based on the tax rates and law enacted at the balance sheet date

Foreign currency

Transactions in foreign currencies are recorded at the exchange rate ruling at the date of the transaction Monetary assets and liabilities denominated in foreign currencies are retranslated at the closing rates at the balance sheet date. All exchange differences are included in the profit and loss account

Hire purchase and leasing

Rentals payable under operating leases are charged in the profit and loss account on a straight line basis over the lease term

Notes to the Financial Statements for the Year Ended 31 March 2013

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Employer Financed Retirement Benefit Scheme (EFRBS)

During the year the Company established an employer financed retirement benefit scheme for the benefit of its officers, employees and their wider families, The Collett & Sons Limited 2013 EFRBS ("the Scheme")

In accordance with UITF Abstract 32 "Employee Benefit Trusts and other intermediate payment arrangements", the Company does not include the assets and liabilities of the Scheme on its balance sheet to the extent that it considers that it will not retain any future economic benefit from the assets of the Scheme and will not have control of the rights or other access to those future economic benefits

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Pensions

The company operates a defined contribution pension scheme. Contributions are recognised in the profit and loss account in the period in which they become payable in accordance with the rules of the scheme.

2012

2013

2 Turnover

During the year 55 54% of the company's turnover related to exports (2012 - 35 63%)

An analysis of turnover by geographical location is given below

		£	£
	Sales - UK	6,342,475	7,248,287
	Sales - Europe	7,807,050	3,556,115
	Sales - Rest of world	117,266	455,315
		14,266,791	11,259,717
3	Operating profit		
	Operating profit is stated after charging		
		2013 £	2012 £
	Auditor's remuneration - The audit of the company's annual accounts	7,250	5,750
	Foreign currency gains	(228)	(6,110)
	Loss on sale of tangible fixed assets	18,442	26,471
	Depreciation of owned assets	748,856	698,585
	Employer Financed Retirement Benefit Scheme contribution	3,000,200	100

Notes to the Financial Statements for the Year Ended 31 March 2013

..... continued

4 Auditor's remuneration

	2013 £	2012 £
Audit of the financial statements	7,250	5,750
Other fees to auditors		
Tax services	1,750	750
Other services	9,081	9,832
	10,831	10,582
	18,081	16,332

5 Particulars of employees

The average number of persons employed by the company (including directors) during the year, analysed by category was as follows

	2013 No.	2012 No.
Administration and support	26	17
Cost of sales	63	60
Other departments	7	7
	96	84
The aggregate payroll costs were as follows		
	2013 £	2012 £
Wages and salaries	3,099,257	2,873,835
Social security costs	350,917	333,041
Staff pensions	263,892	320,140
Employer Financed Retirement Benefit Scheme contribution	3,000,200	100
	6,714,266	3,527,116
Directors' remuneration		
The directors' remuneration for the year was as follows		
	2013 £	2012 £
Remuneration (including benefits in kind)	505,653	553,577
Company contributions paid to money purchase schemes	224,886	274,202

Notes to the Financial Statements for the Year Ended 31 March 2013

..... continued

During the year the number of directors who were receiving benefits and share incentives was as follows:

	2013 No.	2012 No.
Accruing benefits under money purchase pension scheme	6	6
In respect of the highest paid director	2013	2012
	£	£
Remuneration	118,265	117,258
Company contributions to money purchase pension schemes	44,328	55,381

During the year the Company in order to motivate and incentivise its officers and employees, established an employer financed retirement benefit scheme for the benefit of the Company's officers, employees and their wider families, The Collett & Sons Limited 2013 EFRBS ('the Scheme')

Contributions were made to the Scheme during the accounting period which created value in the scheme. The amount of such value which is held on terms which are discretionary was £2,970,050. Because no earmarking has yet taken place in respect of the amount, it is not considered that this amount can be regarded as directors' remuneration and, therefore, it has been excluded from the overall figure above and the remuneration of the highest paid director.

7 Other interest receivable and similar income

	2013 £	2012 £
Bank interest receivable	647	599
Other interest receivable	3,063	3,063
	3,710	3,662
8 Interest payable and similar charges		
	2013 £	2012 £
Interest on bank borrowings	5	6
Interest on other loans	22,916	29,894
Other interest payable		20,438
	22,921	50,338

Notes to the Financial Statements for the Year Ended 31 March 2013

..... continued

9 Taxation

Tax on	profit o	n ordinary	activities

	2013 £	2012 £
Current tax		
Corporation tax charge	20,200	41,350
Adjustments in respect of previous years	(21)	1,224
UK Corporation tax	20,179	42,574
Deferred tax		
Origination and reversal of timing differences	(9,965)	77,148
Total tax on profit on ordinary activities	10,214	119,722

Factors affecting current tax charge for the year

Tax on profit on ordinary activities for the year is lower than (2012 - lower than) the standard rate of corporation tax in the UK of 20% (2012 - 20%)

The differences are reconciled below

	2013 £	2012 £
Profit on ordinary activities before taxation	112,045	1,226,577
Corporation tax at standard rate	22,409	245,315
Accelerated capital allowances	(4,061)	(8,584)
Prior year (over)/under provision	(21)	1,224
Depreciation where no capital allowances claimed	765	765
Expenses not deductible for tax purposes	1,080	3,832
Provision rounding	7	21
Loss on partnership		(199,999)
Total current tax	20,179	42,574

Notes to the Financial Statements for the Year Ended 31 March 2013

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10 Tangible fixed assets

	Freehold land and buildings £	Plant and machinery £	Motor vehicles £	Office equipment £	Total £
Cost or valuation					
At 1 April 2012	196,470	1,187,342	8,302,196	159,757	9,845,765
Additions	-	67,644	1,173,754	100,853	1,342,251
Disposals		(93,000)	(107,300)	(1,840)	(202,140)
At 31 March 2013	196,470	1,161,986	9,368,650	258,770	10,985,876
Depreciation					
At 1 April 2012	11,821	869,240	4,565,372	133,272	5,579,705
Charge for the year	3,929	90,920	609,547	44,460	748,856
Eliminated on disposals		(70,931)	(90,982)	(1,840)	(163,753)
At 31 March 2013	15,750	889,229	5,083,937	175,892	6,164,808
Net book value					
At 31 March 2013	180,720	272,757	4,284,713	82,878	4,821,068
At 31 March 2012	184,649	318,102	3,736,824	26,485	4,266,060
11 Investments held as	fixed assets			2013 £	2012 £
Shares in group under			ŧc.	143,590	143,590
onaves in group une	rtakings and pa	rucipating interes			Investment in LLP £
Cost					
At 1 April 2012					143,590
At 31 March 2013					143,590
Net book value					
At 31 March 2013					143,590
At 31 March 2012					143,590
		Page 1	6		

Notes to the Financial Statements for the Year Ended 31 March 2013

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12 Stocks	;
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	2013 £	2012 £
Stocks	37,126	15,840
13 Debtors		
	2013 £	2012 £
Trade debtors Other debtors Prepayments and accrued income	3,104,421 597,950 107,120	2,124,038 74,219 275,565
	3,809,491	2,473,822
Debtors includes £58,000 (2012 - £61,625) receivable after more than one	year	<u> </u>
This can be analysed as follows		
	2013 £	2012 £
Other debtors	58,000	61,625
14 Creditors: Amounts falling due within one year		
	2013 £	2012 £
Trade creditors Bank loans and overdrafts	1,219,627 166,914	1,102,638
Other loans Corporation tax	20,200	237,500 41,350
Other taxes and social security	140,244	331,483
Directors' current accounts	614,079	1,201,852
Accruals and deferred income	153,164	138,029
	2,314,228	3,052,852

Notes to the Financial Statements for the Year Ended 31 March 2013

..... continued

15 Creditors: Amounts falling due after more than one year

	2013 £	2012 £
Directors' current accounts	3,400,000	500,000

16 Security of borrowings

Bank borrowings are secured by a debenture giving a fixed charge over all present freehold and leasehold property, a first fixed charge over book and other debts, chattels, goodwill and uncalled capital, both present and future, and a first floating charge over all assets and undertakings, both present and future, dated 9 August 1999, and, a fixed charge over book debts and a floating charge over all other assets, dated 28 February 1985

Deferred toy

Other loans includes £nil (2012 - £237,500) secured by a first ranking chattel mortgage

17 Provisions

				Deferred tax £
At 1 April 2012				355,272
Credited to the profit and loss account	t			(9,965)
At 31 March 2013				345,307
Analysis of deferred tax				
			2013 £	2012 £
Difference between accumulated depresental allowances	reciation and amortis	ation and	345,307	355,272
18 Share capital				
Allotted, called up and fully paid sl	nares 201	1	201	,
	No	£	No.	£
Ordinary shares of £1 each	99,995	99,995	99,995	99,995

Notes to the Financial Statements for the Year Ended 31 March 2013

..... continued

19 Reserves

		Profit and loss account
At 1 April 2012		4,422,863
Profit for the year		101,831
At 31 March 2013		4,524,694
20 Reconciliation of movement in shareholders' funds		
	2013 £	2012 £
Profit attributable to the members of the company	101,831	1,106,855
Net addition to shareholders' funds	101,831	1,106,855
Shareholders' funds at 1 April	4,522,858	3,416,003
Shareholders' funds at 31 March	4,624,689	4,522,858

21 Pension schemes

Defined contribution pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £263,892 (2012 - £320,140)

22 Contingent liabilities

A contingent liability exists in respect of a guarantee provided by the company in the ordinary course of the business of loans totalling £1,200,000 from The Collett & Sons Limited Employer Financed Retirement Benefit Scheme to the Collett & Sons Limited Decanting EFRBS—The directors are of the opinion that no provision for this amount should be recognised in the financial statements as no transfer of funds to settle this obligation is probable at the year end

Notes to the Financial Statements for the Year Ended 31 March 2013

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23 Commitments

Operating lease commitments

As at 31 March 2013 the company had annual commitments under non-cancellable operating leases as follows Operating leases which expire

	2013 £	2012 £
Land and buildings		
Within two and five years	75,000	-
Over five years	95,000	185,000
	170,000	185,000
Other		
Within two and five years	10,448	2,818

24 Analysis of net debt

	At 1 April 2012 £	Cash flow	At 31 March 2013 £
Cash at bank and in hand	1,531,670	341,279	1,872,949
Bank overdraft	-	(166,914)	(166,914)
	1,531,670	174,365	1,706,035
Debt due within one year	(237,500)	237,500	-
Net funds	1,294,170	411,865	1,706,035

25 Related party transactions

During the year, the company had the following transactions with the company pension scheme

Rents paid of £205,000 (2012 - £185,000)

At the balance sheet date, the following amounts were outstanding

Loan to the Company Pension Scheme, included within other debtors, £337 821 (2012 - £nil)

Loan from the Company Pension Scheme, included within other creditors, £nil (2012 - £237,500)

Notes to the Financial Statements for the Year Ended 31 March 2013

..... continued

Directors' loan accounts

The following balances owed to the directors were outstanding at the year end

	2013	2012
	£	£
R Collett	41,313	270,213
P Collett	61,415	61,950
R Collett (Junior)	631,670	231,346
D Collett	835,085	265,178
L Collett	893,636	332,186
Mark Collett	811,904	246,420
Michael Collett	739,056	294,559
	4,014,079	1,701,852

No interest is charged in respect of these balances

26 Control

The company is controlled by the directors who own 100% of the called up share capital