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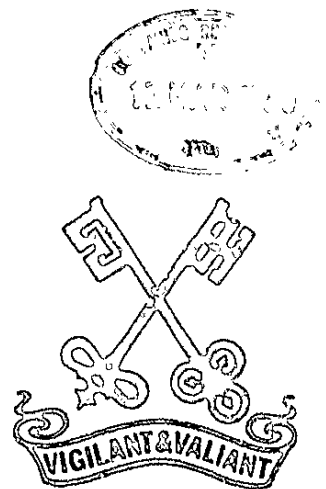
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**SECURICOR
GROUP
LIMITED**

INCORPORATING
**SECURITY
SERVICES
LIMITED**
AND
**SECURICOR
LIMITED**

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Report and Accounts 1979



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Securicor Group Limited

Results at a glance 1979

	PROFIT and DIVIDENDS		
	increase per cent.	1979 £000	1978 £000
TURNOVER	17.4	142,111	121,080
PROFIT BEFORE TAX:			
INDUSTRIAL SECURITY	5.8	4,602	4,350
FINANCE, INVESTMENT AND INSURANCE	139.0	1,623	679
PROPERTY, HOTELS AND VEHICLE DIVISION	82.2	705	387
	<u>28.0</u>	<u>6,930</u>	<u>5,416</u>
PROFIT ATTRIBUTABLE TO SHAREHOLDERS	47.9	3,478	2,351
EARNINGS PER ORDINARY SHARE	54.5	13.6p	8.8p
DIVIDENDS PER ORDINARY SHARE (equivalent dividends on increased capital)	15.8	1.47p	1.269p

	ASSETS and CAPITAL EMPLOYED	
	1979 £000	1978 £000
NET ASSETS	37,128	30,521
SHAREHOLDERS' FUNDS	18,545	14,665
NET TANGIBLE ASSETS PER ORDINARY SHARE	65p	51p



Directors

Peter Smith (Chairman)

John Delaney MC

Eric Hollis FCCA

Ronald Wheeler

A. V. Alexander

Roger Wiggs

Peter F. H. Towle

Secretary and Registered Office

D. O. Blanks FCCA

Vigilant House

24 Gillingham Street

London SW1V 1HZ

Telephone: 01-828 5611

**Registrars and
Transfer Office**

Hill Samuel Registrars Ltd

6 Greencoat Place

London SW1P 1PL

Telephone: 01-828 4321

Auditors

Milne Ross

Chartered Accountants

12A Upper Berkeley Street

London W1H 7PE

Notice of Meeting

SECURICOR GROUP LIMITED

NOTICE IS HEREBY GIVEN that the Fifty-sixth Annual General Meeting of SECURICOR GROUP LIMITED will be held at the Eccleston Hotel, Eccleston Square, London SW1 on Wednesday, 2nd April, 1980 at 12.10 p.m. (or so soon thereafter as the Annual General Meeting of Security Services Limited convened to be held at the same place and on the same day shall have ended or been adjourned).

1. For the purpose of transacting the following Ordinary Business, viz.:

- (i) To receive, consider and, if approved, adopt the Reports of the Directors and Auditors and the Accounts of the Company for the year ended 28th September, 1979.
- (ii) To confirm payments of Interim Dividends and to declare Final Dividends.
- (iii) To re-elect Directors.
- (iv) To appoint Auditors.
- (v) To fix the Auditors' remuneration.
- (vi) To transact any other business competent to be transacted at an Annual General Meeting.

2. For the purpose of transacting the following Special Business, viz.:

To consider and, if thought fit, to pass the following resolutions. Resolution (a) will be proposed as a Special Resolution and resolution (b) as an Ordinary Resolution.

- (a) THAT the Articles of Association of the company be amended by substituting the word "eight" for the word "seven" in Article 88.
- (b) THAT Mr. Vernon S. Gregg be and he is hereby appointed an additional Director of the company.

By Order of the Board
D. O. BLANKS
Secretary

Vigilant House
24 Gillingham Street, London, SW1V 1HZ
7th March, 1980

NOTES

- (i) Every Member entitled to attend and vote at the Meeting may appoint another person as his proxy to attend and vote thereat instead of him and such proxy need not be a Member. Forms appointing proxies must be deposited at the office of the Registrars by 12.10 p.m. on 31st March, 1980.
- (ii) Subject to the recommendations as to payment of the final dividends being adopted at the Annual General Meeting the Dividend Warrants will be posted on 3rd April, 1980 to the holders registered on 6th March, 1980.
- (iii) In accordance with the requirements of The Stock Exchange, London, copies of Directors' service contracts will be available for inspection at the Registered Office from the date of the above notice until the date of the meeting and at the place of the meeting from fifteen minutes prior to until the close of the meeting.

Chairman's Review

FOR THE YEAR ENDED 28th SEPTEMBER, 1979

Trading Results

Profits before tax for the year to 28th September, 1979 for **Securicor Group Limited** amounted to £6.93m representing an increase of 28% over the previous financial year. **Security Services Limited** (the listed subsidiary) contributed £5.36m profits before tax as against £4.74m in the previous year.

Group turnover increased by £21m to £142m (£19m to £135m in Security Services).

Group fixed assets have increased by £6.8m to £33.8m and net assets by £6.6m to £37.1m.

Attention is drawn to the reference in the Directors' Report to the results of a professional revaluation of group properties which demonstrates a substantial surplus over book values as at the year end.

Rising pressures upon United Kingdom labour costs in the highly competitive field of industrial security to which I referred last year have continued to erode the profitability of our older manned services. This, together with the need to accommodate the cost of the initial trading of our new 2/50 Parcels Service, is reflected in the lack of growth in the element of Group profits derived from these United Kingdom operations.

Nevertheless, continued overall growth in both turnover and profitability portrays substantial improvement, both in the contribution made by our overseas subsidiaries, and by the finance, investment, insurance, property, hotels and vehicle divisions.

The last mentioned divisions contributed a total of £2.33m to Group profits (£0.76m in Security Services). The finance and insurance division had a particularly good year in which it benefited from continuing high interest rates. Additionally, it is gratifying to report that during the year under review we experienced, for the first time in a decade, a significant reduction in the frequency of criminal attacks on our cash transport operations in the United Kingdom. For this I am indeed happy to renew the sincere expression of gratitude which I made last year for the work of the specialist robbery squad established by Scotland Yard. The outstanding successes during the year achieved by this dedicated and professional unit have undoubtedly been a major factor in contributing to the profitability of the insurance division. This, under qualified professional management, underwrites a modest initial level of the Group's transport and certain other insurance requirements, and continues the policy by which, over the years, we have been able to negotiate and secure in the insurance and reinsurance markets highly competitive terms and conditions.

The commencement of the new 2/50 Parcels Service last April generated very substantial customer demand, to such an extent that, for a period, our ability to accept new contractual commitments was constrained by staff shortage. The return of a measure of freedom in the field of wage bargaining has enabled us to iron out the relevant anomalies, and to recruit once again at the appropriate levels. In consequence we look forward to the continued growth of the extended Freight and Parcels Division according to programme in the current year.

A labour-intensive industry such as ours is particularly dependent upon teamwork and, once again, it is with particular pleasure and sincerity I acknowledge with gratitude the dedicated work and cheerful loyalty of colleagues, managers, staff and employees at all levels. The manner in which they unfailingly rose to the challenges of an exacting industry has been all that any Chairman could ask of them.

It was with infinite sadness that, on 24th November, 1979, we learned of the death of Denise Delaney. She had rendered invaluable service to the Group over many years, service which reached back to her appointment as a Director of Securicor Group Limited in June 1955 and of Security Services Limited in June 1959. Her wise counsel, borne of long and unique experience of our affairs, will be greatly missed by all of us who knew her as a valued and warm-hearted colleague.

Overseas

The substantial improvement in the performance of our overseas division during the year contributed some £978,000 to profits (after due allowance for outside interests) as against £620,000 for the previous year. I sincerely commend the efforts of all concerned in the work of the Overseas Division under the leadership of my colleague Roger Wiggs for the results achieved. Not least must we be grateful to managers and staff at all levels overseas, and in particular to their families, for their devotion to duty, loyalty and initiative so readily displayed in the more distant areas of our interest and for the manner in which they accept the diverse, and often unique challenges presented by their particular spheres of operation.

Our activities in East Africa and the Far East all substantially contributed to profit during the year, as did the majority of our subsidiaries in the territories outside the United Kingdom which comprise our European Division. Indeed all the European subsidiaries produced substantially improved results during the year under review, and are today regularly trading profitably, with the one exception of that in France where the security industry suffered from

a government-imposed increase in wage levels with a year long statutory price freeze.

Recent Acquisitions

Securicor Group Limited

The vehicle body building business at Bedwas, South Wales, has made considerable advance during the year. In addition to providing a most valuable adjunct to our specialised vehicle requirements, there are encouraging signs of its ability to attract substantial outside custom both at home and abroad.

Net profit before tax of Chiswick Garage Limited, our Ford main dealership, showed a modest improvement, progress being to some extent restricted by the suppliers' strike during the year.

The Richmond Hill Hotel and the Mansfield House Hotel at Tain, Scotland (formerly purely a staff hostel) and the Routemaster Motel at Felixstowe, produced a useful advance in profits before tax for the year. At the Richmond Hill Hotel three squash courts have been completed and are now trading, and a wing, formerly of staff rooms, is being converted into guest rooms with private bathrooms which will add some 35 beds to the total occupancy of the hotel. When this work has been completed the hotel will be operating 111 rooms with private bath out of a total of 119 rooms, accommodating some 236 guests.

Security Services Limited

On 22nd March, 1979, Security Services Limited acquired 51% of the equity share capital of Ashley Associates (Engineering) Limited, a company specialising in the design and production of advanced technology electronic systems and equipment. For some years Ashley Associates had been co-operating with our Alarms Division in the development of the Vigilant Control Panel, which we believe to be one of the best of its type in the world. Currently, amongst equipment which Ashley has under development is an advanced electronic clocking system for use by security guards, night watchmen and the like; and an analyser/logger capable of monitoring, recording and simultaneously reacting to activation by a large number of alarm terminals, which is also capable of monitoring a wide variety of industrial processes and environmental conditions such as temperature control, at highly competitive cost. Both these projects have been the subject of the award of a government grant for micro processor development.

Prospects for the Current Year

At a time when responsible government ministers are forecasting a period of severe national austerity, and with Western economies once again demonstrating their vulnerability to the dictates of the oil-rich nations, I may perhaps be forgiven a degree of reluctance to predict that the Group will necessarily achieve growth at its customary levels, at all events in the short term. Clearly there are many factors quite beyond our control, and we cannot expect to be insulated from the effect of any general recession in industry at large, nor against the debilitating consequences of a high rate of inflation. Nevertheless, provided we are able to strike a fair balance between an adequate reward to staff and employees and our ability to remain competitive in the marketplace, and given a period of reasonable stability in the trading environment generally, I remain confident of the prospect of continued progress provided by the broadening base of our operations both at home and overseas.

PETER SMITH

Report of the Directors

SECURITY GROUP LIMITED

1. The Directors have pleasure in presenting the audited accounts of the Company for the year ended 28th September, 1979

2. **PRINCIPAL ACTIVITIES OF THE GROUP**

The Group continues to provide all forms of industrial security including cash carrying, property protection, freight and parcel delivery, alarms, cleaning and courier services, together with ancillary services provided by the finance division as stated in paragraph 5 below.

3. **GROUP RESULTS**

The consolidated profit for the year and the appropriation thereof are shown in the consolidated profit and loss account set out on page 10.

4. **DIVIDENDS**

The Directors have declared or now propose the following net dividends for the year.

Preference—Fixed dividend £30,810.

—Interim Participation of 3.675p per share paid on 28th September 1979.

—Final Participation of 7.35p per share payable on 3rd April, 1980.

Ordinary —Interim dividend of 0.9p per share/stock unit paid on 28th September, 1979.

—Final dividend of 1.02p per share/stock unit payable on 3rd April, 1980.

The proposed final dividend is payable on capital increased by the scrip issue in September, 1979.

5. **TURNOVER AND CONTRIBUTIONS TO GROUP PROFIT**

	Turnover		Group profit before taxation	
	£000	%	£000	%
Industrial Security Division:				
United Kingdom	119,435	84.1	3,624	52.3
Overseas	15,674	11.0	978	14.1
	<u>135,109</u>	<u>95.1</u>	<u>4,602</u>	<u>66.4</u>
Finance Division:				
Finance, Investment and Insurance	—	—	1,623	23.4
Property, Hotels and Vehicle Division	7,002	4.9	705	10.2
	<u>142,111</u>	<u>100.0</u>	<u>6,930</u>	<u>100.0</u>

6. **CAPITAL**

At an extraordinary general meeting held on 29th August, 1979, the authorised capital was increased from £3.75 million to £6.5 million by the creation of 11,000,000 'A' ordinary shares (non-voting) of 25p each. Subsequently, 10,318,763 'A' ordinary shares were issued by way of capitalisation of reserves to the existing ordinary stock and shareholders registered on 8th August, 1979 in the proportion of one new 'A' share for each ordinary stock unit and/or 'A' ordinary share held on that date.

The share capital of the company at 28th September, 1979 reflecting the increase, is set out on page 16 (note 11 to the accounts).

7. **ACQUISITIONS**

Ashley Associates (Engineering) Limited

In March 1979, Security Services Limited acquired for cash fifty-one per cent. of the capital of Ashley Associates (Engineering) Limited, a private company engaged in the design, development and manufacture of high technology electronic equipment.

Mint Security Limited

As previously reported, the whole of the issued share capital of Mint Security Limited, the former industrial security subsidiary of Birmingham Mint Limited, was acquired by Security Services Limited in January 1979 for a cash consideration of £760,000.

SECURICOR GROUP LIMITED

8 FIXED ASSETS

During the year under review Group fixed assets increased by £6.75m to £33.8m. The movement of fixed assets during the year is shown on page 14 (note 6 to the accounts).

9. MARKET VALUE OF INTERESTS IN LAND

Since the year under review professional valuations have been completed covering all the premises owned by the group, both in the U.K. and Overseas. These valuations have been made on the basis of current market values for general commercial properties, such as warehouses, offices and hotels, but in regard to those premises which are specially adapted and/or purpose-built as industrial security centres, on the basis of Depreciated Replacement Cost (DRC).

The following summary discloses that the aggregate total of these valuations is in excess of the aggregate total of the balance sheet values as at the 28th September, 1979, in respect of both the company and Security Services Limited. The Directors do not propose, at the present time, to incorporate these professional valuations into the books of the company, except in relation to the overseas subsidiary companies in Zambia and Kenya (see note 6 to the accounts).

	Balance Sheet values 28.9.79 £000	Professional Valuations 28.9.79 £000	Surplus £000
Securicor Group Limited and wholly owned subsidiaries			
—U.K.	2,541	4,588	2,047
—Overseas	50	75	25
Security Services Limited and subsidiary companies			
—U.K.	11,319	12,149	830
—Overseas	1,909	2,632	723
	<u>15,819</u>	<u>19,444</u>	<u>3,625</u>

The valuations of all the properties in the U.K. have been carried out by Messrs. Goddard & Smith, 22 King Street, St. James's, London, S.W.1. The valuations of properties overseas, including Eire, the Channel Islands and Isle of Man, have all been carried out by local firms of professional valuers.

10. ARTICLES OF ASSOCIATION

It is proposed to amend the company's Articles of Association to increase the permitted number of Directors from seven to eight and accordingly, a special resolution will be proposed at the Annual General Meeting.

11. DIRECTORS

The directors record with deep regret the death on 24th November, 1979 of Mrs. Denise Delaney, whose service as a director for over twenty four years covered a period of outstanding development of the Group.

The directors listed on page 2 have held office throughout the year ended 28th September, 1979 with the exception of Mr. John Delaney who was appointed on 5th December, 1979 and, in accordance with the Articles of Association retires and, being eligible, offers himself for re-election.

The directors retiring by rotation are Mr. Peter Smith and Mr. A. V. Alexander who, being eligible, offer themselves for re-election.

Conditional upon the resolution increasing the permitted number of directors being approved at the Annual General Meeting (paragraph 10 above), a resolution will be proposed to appoint Mr. Vernon S. Gregg as an additional director of the company.

SECURICOR GROUP LIMITED

11. DIRECTORS (continued)

Directors' interests in the share capital of the company and the subsidiary company, Security Services Limited, at the beginning and end of the financial year are as follows:

SECURICOR GROUP LIMITED	Participating Preference Shares		Ordinary Stock Units		'A' Ordinary Shares	
	1979	1978	1979	1978	1979	1978
(i) Beneficial Interest						
D. E. G. Delaney (deceased 24 Nov. 1979)	3,400	3,400	1,408,863	1,408,863	1,537,537	389,337
P. A. C. Smith	—	—	6,446	6,446	36,126	14,318
E. A. Hollis	—	—	2,727	2,727	8,217	2,945
R. C. Wheeler	—	—	1,673	1,673	3,791	1,059
A. V. Alexander	—	—	1,654	1,654	2,372	354
R. S. W. H. Wiggs	—	—	382	382	1,298	458
P. F. H. Towle	—	—	370	370	390	10
(ii) Other Interests						
D. E. G. Delaney (deceased 24 Nov. 1979)	—	—	96	96	5,456	2,680
P. A. C. Smith	—	—	956,487	956,487	695,425	195,343
E. A. Hollis	40	40	33,573	33,573	33,573	—
SECURITY SERVICES LIMITED			Ordinary Stock Units		'A' Ordinary Shares	
			1979	1978	1979	1978
(i) Beneficial Interest						
D. E. G. Delaney (deceased 24 Nov. 1979)			35,043	35,043	13,683	23,389
P. A. C. Smith			501	501	834	300
E. A. Hollis			531	531	884	318
R. C. Wheeler			500	500	833	300
A. V. Alexander			466	466	420	66
R. S. W. H. Wiggs			466	466	420	66
P. F. H. Towle			466	466	420	66
(ii) Other Interests						
P. A. C. Smith			35,440	35,590	4,500	19,645

At the date of his appointment, Mr. J. Delaney's beneficial interests were 710 participating preference shares, 1,204,493 ordinary stock units and 1,291,985 "A" ordinary shares in Securicor Group Limited and 35,043 ordinary stock units and 13,683 "A" ordinary shares in Security Services Limited.

The above tables comply with the requirements of the Companies Act 1967 and the Stock Exchange Listing Agreement and, in consequence, certain holdings have been duplicated. Subsequent to 28th September 1979, P. A. C. Smith (other interests) has acquired 8,000 ordinary and 18,250 "A" shares in Security Services Limited and 5,700 ordinary and 6,300 "A" shares in Securicor Group Limited. E. A. Hollis (other interests) has disposed of 33,573 "A" shares and 40 preference shares in Securicor Group Limited.

12. SUBSTANTIAL SHAREHOLDINGS

- (i) Directors shareholdings noted in paragraph 11.
- (ii) British Railways Board (as trustees to railway pension funds)—169,607 ordinary stock units.

13. AVERAGE NUMBER OF EMPLOYEES AND THEIR REMUNERATION

The average number of persons (including directors and part-time employees) employed by the Group during the year was 23,573 and their aggregate remuneration amounted to £70,968,000. In addition the group has some 10,000 employees in overseas subsidiary companies.

14. POLITICAL AND CHARITABLE CONTRIBUTIONS

Charitable contributions made by the group amounted to £3,816. There were no political contributions.

15. TAXATION STATUS

The company is not a close company as defined by the Income and Corporation Taxes Act 1970.

16. AUDITORS

A resolution to re-appoint Milne Ross (formerly Milne, Gregg and Turnbull), chartered accountants, as auditors to the company will be submitted to the Annual General Meeting.

By Order of the Board
D. O. BLANKS,
Secretary

Vigilant House
24 Gillingham Street, London, SW1V 1HZ
7th March, 1980

Statement of Accounting Policies

SECURICOR GROUP LIMITED AND SUBSIDIARY COMPANIES

1. BASIS OF CONSOLIDATION

The consolidated accounts incorporate the accounts of Securicor Group Limited, its subsidiaries, and the Group's share of profits and reserves of its associated company, for the year ended 28th September, 1979.

Due to a change of accounting date of the Malaysian associated company, the latest audited accounts available are for the six months ended 31st March, 1979.

The accounts of one overseas subsidiary, having profits before tax of less than £82,000 have been consolidated on the basis of management accounts prepared by that company.

The accounts are prepared on the historical cost basis other than certain freehold and leasehold properties which are included in the accounts at valuation (Note 6 to the accounts).

Where subsidiaries are acquired during the year, the consolidated accounts include the results only for that part of the year since acquisition.

Where subsidiaries are disposed of during the year, the consolidated accounts include only profit or loss on realisation.

2. GROUP TURNOVER

Group turnover represents sales, excluding value added tax, by group companies to outside customers. Inter group transactions are excluded.

3. DEPRECIATION

Depreciation is calculated to write off the cost or valuation of the assets by equal annual instalments over their expected economic lives, up to a limit of:

Freehold buildings	50 years
Long term leasehold buildings	50 years
Short term leaseholds	20 years
Furniture and equipment	10 years
Motor vehicles	8 years

No depreciation is provided on freehold or long leasehold land.

4. DEVELOPMENT EXPENDITURE

United Kingdom development expenditure represents expenditure mainly of a revenue nature, incurred in the first three years of trading in establishing new branches and services of the security group. Overseas development expenditure, with the exception of pre-operational costs, is written off during the year in which it is incurred.

Development expenditure and pre-operational costs are amortised evenly over 10 years in the company in which they are capitalised, commencing in the year after that in which they have been incurred.

5. STOCKS

Stocks are valued at the lower of cost or net realisable value on bases consistent with previous years.

6. DEFERRED TAXATION

Provision is made for deferred taxation at current rates of corporation tax in respect of stock appreciation relief and for relief in respect of development expenditure not yet amortised. Provision for deferred taxation in respect of timing differences arising from the excess of taxation allowances claimed over the charge for depreciation on the relevant assets, is made only where it is reasonably probable that an actual liability will arise in the foreseeable future. Advance corporation tax arising on dividends paid or proposed during the financial year which is not expected to be recovered during the following financial year, is written off.

7. OVERSEAS CURRENCIES

Profits and Losses and Assets and Liabilities in foreign currencies have been converted to sterling at the rates of exchange ruling at the balance sheet date. All foreign exchange adjustments, including those arising on consolidation and on U.K. borrowings arranged to finance overseas investments, have been transferred to reserves (Note 12 to the accounts).

Consolidated Profit and Loss Account

FOR THE YEAR ENDED 28th SEPTEMBER, 1979

SECURICOR GROUP LIMITED AND SUBSIDIARY COMPANIES

	Note	1979 £000	1978 £000
GROUP TURNOVER		<u>142,111</u>	<u>121,080</u>
GROUP PROFIT BEFORE TAXATION:	1		
Industrial Security		4,323	4,085
Share of Profits of Associated Company		<u>279</u>	<u>265</u>
		4,602	4,350
Finance, Investment and Insurance		1,623	679
Property, Hotels and Vehicle Division		<u>705</u>	<u>387</u>
		6,930	5,416
TAXATION	2	<u>1,331</u>	<u>1,618</u>
		5,599	3,798
Outside shareholders' interests		<u>2,121</u>	<u>1,634</u>
		3,478	2,164
Extraordinary items		—	(187)
NET PROFIT FOR THE YEAR AVAILABLE FOR DISTRIBUTION	3	3,478	2,351
DIVIDENDS	4	<u>409</u>	<u>356</u>
GROUP PROFIT FOR THE YEAR RETAINED	12	<u>3,069</u>	<u>1,995</u>
RETAINED PROFIT:			
Parent Company		117	318
Subsidiary Companies		2,930	1,656
Associated Company		<u>22</u>	<u>21</u>
		3,069	1,995
EARNINGS PER ORDINARY SHARE/STOCK UNIT OF 25p	5	<u>13.6p</u>	<u>8.8p</u>

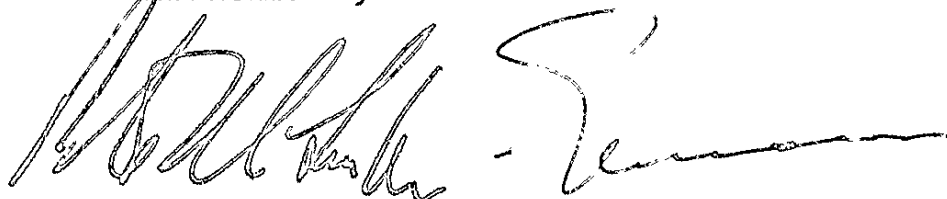
Balance Sheets

AT 28th SEPTEMBER, 1979

SECURICOR GROUP LIMITED AND SUBSIDIARY COMPANIES

	Note	Securicor Group Limited		Group	
		1979 £000	1978 £000	1979 £000	1978 £000
FIXED ASSETS	6	1,291	760	33,775	27,029
DEVELOPMENT EXPENDITURE	7	—	—	427	415
SUBSIDIARY COMPANIES	8	7,634	7,920	1,292	1,232
ASSOCIATED COMPANY		—	—	340	312
		<u>8,925</u>	<u>8,680</u>	<u>35,834</u>	<u>28,988</u>
CURRENT ASSETS					
Stocks		—	—	4,326	3,669
Debtors		5	10	16,037	11,631
Bank and Deposit Balances		7	19	5,328	7,193
Investments	9	98	98	5,179	4,402
		<u>110</u>	<u>127</u>	<u>30,870</u>	<u>26,895</u>
<i>Deduct:</i>					
CURRENT LIABILITIES					
Trade and other creditors		32	75	18,623	15,407
Hire Purchase creditors		—	—	7,272	6,708
Taxation		272	247	1,694	1,713
Bank Overdrafts and Short term loans	10	—	—	1,727	1,311
Proposed Dividends		260	223	260	223
		<u>614</u>	<u>545</u>	<u>29,576</u>	<u>25,362</u>
TOTAL NET ASSETS		<u>8,421</u>	<u>8,262</u>	<u>37,128</u>	<u>30,521</u>
FINANCED BY:					
SHARE CAPITAL	11	5,836	3,257	5,836	3,257
RESERVES	12	2,429	4,892	12,709	11,408
SHAREHOLDERS' FUNDS		8,265	8,149	18,545	14,665
OUTSIDE SHAREHOLDERS' INTERESTS		—	—	12,233	10,343
LOANS	13	—	—	5,340	4,546
DEFERRED TAXATION	14	156	113	1,010	967
		<u>8,421</u>	<u>8,262</u>	<u>37,128</u>	<u>30,521</u>

PETER SMITH
ERIC HOLLIS } Directors



Notes to Accounts

SECURICOR GROUP LIMITED AND SUBSIDIARY COMPANIES

	1979 £000	1978 £000
1 GROUP PROFIT BEFORE TAXATION		
is shown after crediting:		
Interest receivable	538	244
Investment Income (Quoted)	620	332
Profits on disposal of fixed assets and investments	322	344
and after charging:		
Interest on Bank Advances	168	187
Interest on Hire Purchase and Short Term Loans	1,074	983
Interest on Long Term Loans	378	95
Audit Fees (Parent Company £4,000)	108	96
Depreciation	5,631	4,447
Vehicle and Equipment hiring charges	1,970	1,769
Amortisation of Development Expenditure	212	202
Amortisation of goodwill	26	5
Remuneration of Directors of Securicor Group Limited:—		
Executive Services—U.K.	112	91
—Overseas	9	9
Fees	13	8

The emoluments of the Chairman were £32,238 (£23,590), comprising U.K. emoluments £29,724 (£20,852) and £2,514 (£2,738) derived from overseas subsidiary companies.

The number of directors whose pre-tax emoluments fell within the following bands was:

Emoluments	Tax £	Take-home pay £	Number of Directors	
			1979	1978
Up to £5,000	900	4,100	1	1
£5,001 to £10,000	2,400	7,600	—	1
£10,001 to £15,000	4,300	10,700	1	1
£15,001 to £20,000	6,700	13,300	1	1
£20,001 to £25,000	9,400	15,600	2	3
£25,001 to £30,000	12,300	17,700	1	—
£30,001 to £35,000	15,300	19,700	1	—

The tax and take-home pay figures are based on income tax rates for 1979/80 at the higher end of each band and assume that the recipient is a married man with no other source of income.

2 TAXATION		
Corporation tax at 52% (52%) on the assessable profits for the year	1,002	947
Deferred Taxation (note 14 to accounts)	128	211
Overseas Taxation	535	460
	<u>1,665</u>	<u>1,618</u>
Deduct prior year adjustments:		
Corporation Tax	223	—
Deferred Tax	111	—
	<u>1,331</u>	<u>1,618</u>

The charge for taxation includes £132,000 (£128,000) in respect of share of profits of an associated company.

A full provision for deferred taxation would increase the total tax charge to £3,044,000 (£3,293,000)

SECURICOR GROUP LIMITED AND SUBSIDIARY COMPANIES

	1979 £000	1978 £000
3 NET PROFIT FOR THE YEAR AVAILABLE FOR DISTRIBUTION		
Amount attributable to Securicor Group Limited	526	674
	<u> </u>	<u> </u>
 4 DIVIDENDS		
4.55% Cumulative Participating Preference Shares		
Fixed Dividend	31	31
Interim Participation (paid) 3.675p (2.931p) per share	25	20
Final Participation (proposed) 7.35p (6.449p) per share	50	43
	<u> </u>	<u> </u>
	106	94
	<u> </u>	<u> </u>
 Ordinary Shares/Stock Units		
Interim (paid) 0.9p (0.8p) per share/unit	93	83
Final (proposed) 1.02p (1.7378p) per share/unit	210	179
	<u> </u>	<u> </u>
	303	262
	<u> </u>	<u> </u>
Proposed final dividend is payable on capital increased by the scrip issue. Total ordinary dividends are equivalent to 1.47p (1.269p) on the increased capital.		
 Total Dividends	409	356
	<u> </u>	<u> </u>

5 EARNINGS PER SHARE

The calculation of earnings per share is based upon:

- (i) Earnings of £2,800,000 being group profits after taxation, outside shareholders' interests and fixed preference dividend and after deducting the participating share entitlement of £647,000, and
- (ii) 20,637,526 ordinary stock units/shares in issue.

The earnings per share for 1978 has been adjusted to reflect the capitalisation issue in September, 1979.

SECURICOR GROUP LIMITED AND SUBSIDIARY COMPANIES

6 FIXED ASSETS SECURICOR GROUP LIMITED	Freehold Properties £000	Leasehold Properties Long-term £000	Short-term £000	Equipment and Vehicles £000	Total £000
Cost					
At 29th September, 1978	163	435	102	141	841
Additions at cost	—	550	—	36	586
	163	985	102	177	1,427
Cost of disposals	—	—	—	20	20
	163	985	102	157	1,407
At 28th September, 1979	4	14	30	68	116
deduct aggregate depreciation	—	—	—	—	—
Net Book Value					
At 28th September, 1979	159	971	72	89	1,291
At 29th September, 1978	161	428	79	92	760
	—	—	—	—	—
GROUP					
Cost and Valuations					
At 29th September, 1978	6,076	2,878	4,918	23,195	37,067
Additions at cost	794	809	1,295	9,401	12,359
Subsidiaries acquired	238	—	71	89	398
Amount added on revaluation	5	—	88	—	93
Foreign currency adjustments	(32)	(15)	(35)	(122)	(204)
	7,081	3,672	6,337	32,623	49,713
Cost of disposals	61	—	132	1,688	1,881
	7,020	3,672	6,205	30,935	47,832
At 28th September, 1979	—	—	—	—	—
Net Book Value is arrived at as follows:					
Professional valuation 1979	45	—	388	—	433
Directors' valuation 1973	1,000	—	—	—	1,000
Professional valuation 1961	—	105	—	—	105
Cost	5,975	3,567	5,817	30,935	46,294
	7,020	3,672	6,205	30,935	47,832
Total cost and valuations (above)	135	74	869	12,979	14,057
deduct aggregate depreciation	—	—	—	—	—
Net Book Value					
At 28th September, 1979	6,885	3,598	5,336	17,956	33,775
At 29th September, 1978	6,018	2,846	4,120	14,045	27,029
	—	—	—	—	—
Notes:					
(i) Long leases are for terms not less than 50 years unexpired.					
(ii) Commitments for Capital Expenditure:					
				Securicor Group Limited	Group
				£000	£000
Contracted for but not provided in the accounts				—	962
Authorised by the directors but not contracted for				—	967
				—	—
7 DEVELOPMENT EXPENDITURE					
Group				1979	1978
				£000	£000
At 29th September, 1978				415	515
Net additions—U.K. (after tax relief)				120	—
—Overseas				—	48
				535	563
Amount written off (after tax relief)				108	149
				427	415

SECURICOR GROUP LIMITED AND SUBSIDIARY COMPANIES

8 SUBSIDIARY COMPANIES	1979	1978
Securicor Group Limited	£000	£000
Shares at cost and valuation	6,584	6,584
Current accounts	1,887	1,795
Proposed dividend receivable	292	245
	<u>8,763</u>	<u>8,624</u>
Amounts owing to subsidiaries	1,129	704
	<u>7,634</u>	<u>7,920</u>
Group		
Premium on investments ..	1,292	1,232

Securicor Group Limited owns 52.05 per cent. (1978—52.05 per cent.) of the equity capital of Security Services Limited, a company incorporated in England, which wholly owns, except where stated, the following principal operating subsidiaries:

Name of Subsidiary	Class of Shares	Country of Incorporation
United Kingdom		
Securicor International Limited	Ordinary	England
Security Services Contract Hire Limited	Ordinary	England
Securicor Limited	Ordinary	England
Securicor Mobile Limited	Ordinary	England
Night Security Limited	Ordinary	England
Securicor Cleaning Limited	Ordinary	England
Mint Security Limited	Ordinary	England
Ashley Associates (Engineering) Limited (51%)	Ordinary	England
Europe		
Securicor (Deutschland) GmbH	Ordinary	Germany
Securicor (Nederland) BV	Ordinary	Holland
Securicor (Amsterdam) BV	Ordinary	Holland
Securicor (France) SA	Ordinary	France
Securicor Investissements SA	Ordinary	France
Securicor (Luxembourg) SA	Ordinary	Luxembourg
Securicor (Belgium) SA	Ordinary	Belgium
Securicor Transports SA	Ordinary	Belgium
Securicor (Ireland) Limited	Ordinary	Eire
Securicor (Jersey) Limited	Ordinary	Jersey
Securicor (Guernsey) Limited	Ordinary	Guernsey
Securicor (Isle of Man) Limited	Ordinary	Isle of Man
Africa and Far East		
Securicor (Hong Kong) Limited	Ordinary	Hong Kong
Securicor (Kenya) Limited	Ordinary	Kenya
Securicor (Malawi) Limited	Ordinary	Malawi
Securicor (Zambia) Limited	Ordinary	Zambia
Securicor (Copperbelt) Limited	Ordinary	Zambia

Security Services Limited also owns 49% of the associated company, Securicor (Malaya) Sdn. Bhd.

Securicor Group Limited also owns the entire ordinary share capital of the following subsidiaries:

Chiswick Garage Limited	Ordinary	England
Bedwas Bodyworks Limited	Ordinary	England
London Hotels Limited	Ordinary	England
Routemaster Hotels and Lorry Parks Limited	Ordinary	England
Crosskeys Limited	Ordinary	Gibraltar

A full list of subsidiary companies will be annexed to the Company's annual return to the Registrar of Companies.

9 INVESTMENTS	Securicor Group Limited		Group	
	1979	1978	1979	1978
	£000	£000	£000	£000
Quoted investments at cost	98	98	5,179	4,402
Market value	<u>160</u>	<u>168</u>	<u>5,457</u>	<u>4,596</u>

SECURICOR PLC LIMITED AND SUBSIDIARY COMPANIES

10 BANK OVERDRAFTS AND SHORT TERM LOANS

	1979	1978
Bank overdrafts and advances	1,213	1,001
Short term secured loans	—	2
Short term unsecured loans	426	152
	<u>1,639</u>	<u>1,155</u>

11 SHARE CAPITAL

	1979	1978
Securicor Group Limited	Authorised	Issued
	£	£
4.55% Cumulative Participating Preference Shares of £1 each	677,150	677,150
Ordinary Stock units of 25p each	758,060	758,060
'A' Ordinary Shares (Non-Voting) of 25p each	4,895,850	4,401,322
Ordinary Shares of 25p each	163,940	163,940
	<u>6,500,000</u>	<u>5,836,532</u>
		<u>3,750,000</u>
		<u>3,256,841</u>

Resolutions were approved at an Extraordinary General Meeting of the company held on 29th August, 1979 authorising the following increases in share capital:

- An increase in authorised share capital from £3,750,000 to £6,500,000 by the creation of 11,000,000 'A' Ordinary Shares (Non-Voting) of 25p each.
- An issue of 10,318,763 'A' Ordinary Shares (Non-Voting) of 25p each by way of capitalisation of reserves to the holders of Ordinary Stock units and/or 'A' Ordinary Shares registered on 8th August, 1979, on the basis of one new 'A' Share for each Ordinary Stock unit and/or 'A' Share held on that date.

12 RESERVES AND UNDISTRIBUTED PROFITS

	Securicor Group Limited	Group
	£000	£000
Capital Reserves		
Balance at 29th September, 1978	2,436	2,519
Add: revaluation surplus—overseas properties	—	93
transfer from revenue reserves (profits of subsidiaries capitalised)	—	45
	<u>2,436</u>	<u>2,657</u>
Less: capitalisation issue of 'A' shares (part)	2,104	2,104
minorities and consolidation adjustment to goodwill	—	139
	<u>332</u>	<u>414</u>
Share Premium		
Balance at 29th September, 1978	476	476
Less capitalisation issue of 'A' shares (part)	476	476
	<u>—</u>	<u>—</u>
Revenue Reserves		
Balance at 29th September, 1978	1,980	8,413
Add: retained profit for the year	117	3,069
insurance fund reserve	—	300
foreign exchange adjustments	—	58
	<u>2,097</u>	<u>12,340</u>
Less transfer to capital reserves (above)	—	45
	<u>2,097</u>	<u>12,295</u>
Balance Sheet	<u>2,429</u>	<u>12,709</u>

SECURICOR GROUP LIMITED AND SUBSIDIARY COMPANIES

12 RESERVES AND UNDISTRIBUTED PROFITS (continued)

Group reserves of £177,000 are attributable to an associated company.

Surpluses of £689,000 credited to capital reserve arising from property valuations have not been adjusted for the contingent liability to taxation which may arise in the event of future sales.

The retained profits of overseas subsidiary companies if distributed as dividends would be liable to U.K. and/or overseas tax, subject to double taxation relief, and in some cases are the subject of local remittance restrictions. Of the total group revenue reserves, £572,000 (£516,000) is regarded as being subject to such restrictions.

13 LOANS

	Group	
	1979 £000	1978 £000
Long term secured loans	2,408	2,630
Long term unsecured loan	17	18
Medium term secured loan	206	210
Medium term unsecured loans	2,709	1,688
	<u>5,340</u>	<u>4,546</u>

Long term secured loans are mainly repayable by annual instalments during 1981-85 at rates of interest linked to interbank rate.

Long term unsecured loan is repayable by quarterly instalments over 13 years at 7% interest.

Medium term secured loan is repayable in 1981 at rates of interest linked to bank base rate.

Medium term unsecured loans are repayable as follows:

- (i) £375,000 in 1982/83.
- (ii) £1,826,000 by annual instalments during 1980-83.
- (iii) £508,000 by quarterly instalments over 3 and 4 year periods.

Interest rates are linked to bank and finance house base rates.

14 DEFERRED TAXATION

	Securicor Group Limited £000	Group £000
Balance at 29th September, 1978	113	967
Add: Transfer from Profit and Loss Account	(9)	128
Transfer from current taxation	52	52
	<u>156</u>	<u>1,147</u>
Deduct: Transfer from Profit and Loss Account (permanent stock relief)	--	111
Transfer to Development Expenditure	--	26
	<u>156</u>	<u>1,010</u>

Group deferred taxation includes relief of £747,000 in respect of U.K. Stock increases. The balance relates to various timing differences (page 9, note 6).

The amount of deferred taxation calculated by the liability method for which no provision is made in these accounts is £6,818,000. The Directors are of opinion that this will not become payable in the foreseeable future.

15 CONTINGENT LIABILITIES

At 28th September, 1979, guarantees had been provided in respect of the following outstanding borrowings:

- (a) By the Company in respect of its subsidiaries for:
 - (i) short term liabilities (including hire purchase creditors) of £1,089,000;
 - (ii) long and medium term loans of £4,970,000.
- (b) By Security Services Limited in respect of its subsidiaries for:
 - (i) short term liabilities (including hire purchase creditors) of £2,429,000.
 - (ii) long and medium term loans of £4,275,000.

Report of the Auditors

TO THE MEMBERS OF SECURICOR GROUP LIMITED

In our opinion the accounts and notes set out on pages 9 to 19, which as in previous years have been prepared on the historical cost basis as described in note 1 of the statement of accounting policies on page 9, together give, so far as concerns members of the Holding Company, a true and fair view of the state of affairs at 28th September, 1979, and of the profit and source and application of funds for the year ended on that date and comply with the Companies Acts 1948 and 1967.

MILNE ROSS,
Chartered Accountants

12A Upper Berkeley Street, London, W1H 7PE

3rd March, 1980.

Source and Application of Funds

SECURICOR GROUP LIMITED AND SUBSIDIARY COMPANIES

	1979	1978
£000	£000	£000
SOURCE OF FUNDS		
Group profit before taxation	6,930	5,416
Add: Extraordinary items (gross)	—	297
	<u>6,930</u>	<u>5,713</u>
<i>Deduct:</i>		
Profits on disposal of fixed assets and investments	322	344
Profits retained and taxation charge in associated company	175	169
	<u>497</u>	<u>513</u>
	<u>6,433</u>	<u>5,200</u>
<i>Add:</i>		
Depreciation of fixed assets	5,631	4,447
Amortisation of development expenditure and goodwill	238	207
Insurance fund reserve	800	195
	<u>6,669</u>	<u>4,849</u>
Total generated from operations	<u>13,102</u>	<u>10,049</u>
Funds from other sources:		
Sales of fixed assets and investments	672	1,601
Increase in loans (note below)	1,059	2,263
Increase in hire purchase creditors	564	2,265
Increase in creditors (note below)	3,247	1,881
Net proceeds from rights issues of shares	—	2,865
	<u>5,542</u>	<u>10,875</u>
	<u>18,644</u>	<u>20,924</u>
APPLICATION OF FUNDS		
Purchase of fixed assets	12,757	11,523
Dividends paid	732	468
Development expenditure	250	48
Purchase of quoted investments	795	3,178
Tax paid	1,449	1,381
Increase in stocks	657	379
Increase in debtors	4,406	110
Purchase of goodwill	179	—
	<u>20,925</u>	<u>17,087</u>
	<u>(2,281)</u>	<u>3,837</u>
MOVEMENT IN SHORT TERM FUNDS		
(Decrease) increase in cash resources	(1,865)	2,613
(Increase) decrease in overdrafts	(416)	1,224
	<u>(2,281)</u>	<u>3,837</u>

Note:

Due to exchange fluctuations certain items in the statement do not represent the movement in the corresponding items in the Group balance sheet.

Group Financial Record

SECURICOR GROUP LIMITED AND SUBSIDIARY COMPANIES

	1979 £000	1978 £000	1977 £000	1976 £000	1975 £000
TURNOVER:					
Industrial Security Division	135,109	115,844	96,952	79,261	61,227
Property, Hotels and Vehicle Division ...	7,002	5,236	3,876	2,545	327
	<u>142,111</u>	<u>121,080</u>	<u>100,828</u>	<u>81,806</u>	<u>61,554</u>
PROFIT BEFORE TAXATION:					
Industrial Security Division	4,602	4,350	3,541	2,688	1,786
Finance, Investment and Insurance ...	1,623	679	770	688	673
Property, Hotels and Vehicle Division ..	705	387	209	50	(13)
	<u>6,930</u>	<u>5,416</u>	<u>4,520</u>	<u>3,426</u>	<u>2,446</u>
TAXATION	<u>1,331</u>	<u>1,618</u>	<u>1,275</u>	<u>1,209</u>	<u>874</u>
PROFIT AFTER TAXATION	<u>5,599</u>	<u>3,798</u>	<u>3,245</u>	<u>2,217</u>	<u>1,572</u>
Outside Shareholders' interests	2,121	1,634	1,424	956	664
	<u>3,478</u>	<u>2,164</u>	<u>1,821</u>	<u>1,261</u>	<u>908</u>
Extraordinary items	—	(187)	20	—	10
	<u>3,478</u>	<u>2,351</u>	<u>1,801</u>	<u>1,261</u>	<u>898</u>
DIVIDENDS:					
Preference dividends	106	94	62	58	58
Ordinary dividends	303	262	120	107	98
	<u>409</u>	<u>356</u>	<u>182</u>	<u>165</u>	<u>156</u>
RETAINED PROFITS	<u>3,069</u>	<u>1,995</u>	<u>1,619</u>	<u>1,096</u>	<u>742</u>
CAPITAL EMPLOYED:					
Fixed Assets	33,775	27,029	20,661	13,100	10,788
Development and goodwill	1,719	1,647	1,767	1,839	1,897
Net Current Assets and investments ...	1,634	1,845	(934)	3,372	2,131
	<u>37,128</u>	<u>30,521</u>	<u>21,494</u>	<u>18,311</u>	<u>14,816</u>
FINANCED BY:					
Capital and Reserves	18,545	14,665	11,824	10,224	9,169
Loans	5,340	4,546	2,341	2,302	612
Outside shareholders' interests	12,233	10,343	6,027	5,376	4,614
Deferred Taxation	1,010	967	702	409	421
	<u>37,128</u>	<u>30,521</u>	<u>21,494</u>	<u>18,311</u>	<u>14,816</u>
Earnings per ordinary share	13.6p	8.8p	7.4p	5.1p	3.7p
Ordinary dividends (gross equivalent)	8.4%	7.6%	3.8%	3.5%	3.1%

Note:

Earnings per share and gross equivalent dividends have been calculated on the share capital as increased by the scrip issue in September, 1979.

Some events of
1979
as recorded in
the Group's House Journal

**SECURICOR
GUARDIAN**

Small is Beautiful!

Securicor's latest acquisition
is a 51% share in a small
electronics engineering company.

John Ashley, Managing
Director



Carol Harrington labels and packs a Vigilant for despatch



Brian Doman (Deputy Quality Assurance) casts an eagle eye over a coded entry board



Clive Arnold assembling an Automatic Paint Spray Booth Controller for the Bendix Westinghouse Company



Neil Hern responsible for quality and inspection (Ministry of Defence classification O-21 - the highest defence rating granted to private companies)



Nigel Cloughton checks a turned component for accuracy



Brian Gleason Production Manager
Jack Scanlon
Gloria Davey
Production Manager

Legal adviser of the company
Denis Latham, is combining a key
switch and security - a luxury from
the company and a team driver in
the days of steam!





Steve Baller, Director

Des Merrifield, Director

Jo Carter, Accountant

Making the best alarms control systems in Europe and counting the Ministry of Defence and such giants as EMI among its customers, Ashleys have a fine reputation. A recent contract in the defence field was for two radio calibration rigs for the Royal Navy.

During the last year they have been working on the development of an electronic patrol system to replace the present time clocks used by static guards and patrolmen to record their visits. The market for these spring driven clocks is restricted to the field of industrial security and this offers little incentive to continue manufacture in quantity, making spare parts and repairs uneconomically costly. The 'Ashley' clock incorporates an electronic memory and has been developed as part of a magnetic card recorder for use with personalised I.D. cards and with magnetic location cards taking the place of assignment clocking keys. Security guards and patrolmen register their personalised signature on the electronic memory which also shows a time flash as magnetic cards are inserted in the clock during security checks.

As the new clocks are phased into use, branches will be provided with decoders for patrolmen's clocks and each S & P Manager will be able to receive a daily print out from a de-processing unit which will provide an accurate record of all visits made. There will be no working parts to wear so the clocks remain 100% accurate and adjustments for BST are made automatically. Field trials have been completed successfully in the South West and London Regions and it is to be hoped that the first of the new clocks will be operational early in 1980.

Securicor's Alarms Division provides a major part of Ashley's turnover in the field of electronic control equipment. The technical standards are extremely high and this has given the Alarms Division a valuable edge on their competitors in what has become a highly competitive business.

The reconstructed board of Ashleys will reflect this by the appointment of Peter Towle as Chairman and Desmond Merrifield as a director. John Ashley, the managing director is a man of great talent and wide imagination and the mainspring of this small organisation. His personality has allowed him to collect around him a team of enthusiasts headed by technical director Steve Baller, eager to accept any challenge and to beaver away until they get the answers right.

Every project starts in the laboratory where Graham Joyce, Bill Woodruff and John Duckett - products of Bath and Exeter Universities - combine a knowledge of electronic and physics that allows them to tackle anything. Using the special facilities afforded by their RCA Cosmac programmer, problems which a few years ago would have taken months to solve are now capable of solution within minutes!

Their enthusiasm is infectious and when Ashleys took a tiny stand at the IFSSEC Exhibition at Olympia the entire staff wanted to hire a coach and pay a visit to the stand in their own time. When Mr. Peter Smith heard of their keenness he insisted on arranging Securicor transport to bring them up to London.

The heading for this feature is apt - with a staff of only 30 they are certainly *small* but the amazing pieces of equipment they produce, incomprehensible in their complexity to a layman, are certainly as 'beautiful' as a fine piece of sculpture.

Unintelligible to the layman, this coded message on the micro-processor screen displays information vital to time-clock development. Above it, at the top of the page, a mechanical mainspring (power supply of our present clocks) is compared with the new and vastly more efficient sealed lead acid battery.

THINGS TO COME!

Against the background of their development equipment Graham Joyce, B.Sc. Hons. (Electronics) Bath University; Bill Woodruff - Bath University (computer programmer and software) and John Duckett, B.Sc. (Physics, Electronics) Exeter University - hold aloft a prototype time-clock which will replace existing mechanical clocks in current use.



OUR NEW



Roger Teal



Graham Williams



Jessie Adams

COMPUTER ≈ ICL 2960

Monday 23rd July 1979 is heavily ringed on the calendar of Roger Teal, our Data Processing Manager at Fulham. It was the day when ICL's Dual 2960 computer registered 'all systems go' indicating the complete take over of all the programmes from the old computer.

Back in 1969 the Summer issue of the Guardian announced that Securicor had installed a computer and in the Christmas issue of 1971 it was recorded:-

"Three years and many programmes later, we are now about to embark on a new development. Having cut our teeth on an ICL 1901A we have now installed a new computer, twice the size and seven times more powerful than the first one. Securicor is the first UK company to have its sales ledger linked 'on-line' to an ICL computer."

The Company has gone a long way since 1971 and 'old faithful' ICL 1900 has become overloaded and incapable of supporting the anticipated further growth of the ever-expanding Group.

Our ICL 2960, being the first Dual machine to be delivered by ICL, is once again a Securicor first.

The 'Dual' signifies two computers working 'in tandem', normally operating together but each providing a back-up capability for the other in the event of failure - in short a 'belt and braces' operation.

The silicon chips we hear so much about have been making their presence felt in the computer world for some years and our new equipment contains 5000 of them, allowing it to store 3 million items of information in its own internal 'memory' and a further 1.2 billion items on local disk storage devices.

Believe it or not, over one million items of information can

be accessed in just one second! With all this wonderful potential, this new equipment has double the capacity of the old 1900 but thanks to the chips occupies only half the space.

Buying a new computer is not like choosing a new car and driving out of the showroom, our 2960 was ordered back in 1975. It was set up and run before delivery at ICL's test centre at Kidgrove and finally delivered to Fulham on 2nd April 1978.

Planning for the installation started in early 1976: the computer room had to be reorganised, new generating equipment and an air conditioning plant installed and the conversion of all the existing programmes had to be planned in detail.

The project was managed by Securicor staff who used a computer programme called 'PERT' to schedule all the activities and control resources and timescales. It involved a detailed training plan to enable staff to acquire new skills and assimilate the new technology.

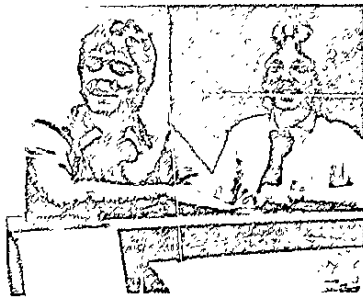
Over 400 application programmes had to be converted or restructured and each one had to be retested and run in parallel with the old system to spot any discrepancies.

Extensive testing started at Fulham in October 1978, extended to Securicor's leased network in early April this year and on Saturday morning 19th May, the first live batch of data was processed by the new computer. Gradually the work was increased until that long-awaited day when the workload was totally running on the 2960.

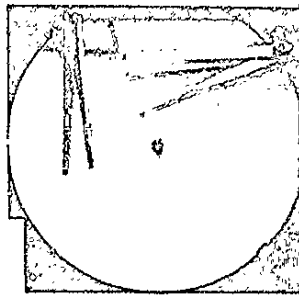
The TV-projected space-age concept of a robot-type computer with flashing lights and electronic speech is hardly borne out by a visit to Fulham. The modern computer is more like an aircraft requiring teams of technicians to keep it in the air. There are no flashing lights,

A wide angle view of the VDU room showing supervisor Jessie Adams, right, in front of print-out units





Operators Mike White and John Bright



Monitoring temperature

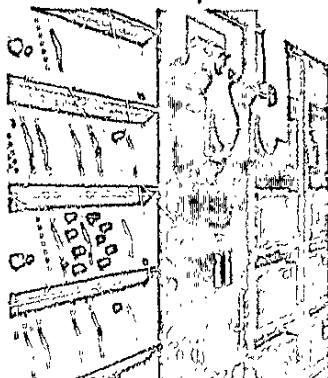
just a bank of television screens containing coded messages, and the only noise is the faint hum of air conditioning.

Roger Teal, with an electronics degree and eleven years computer experience, including four years with Securicor, heads a team of devotees each one a specialist in his own field. Laurie Johnson, the operation supervisor, manages the two operating shifts working 16 hours per day and 5 days per week. Scheduling of the work load is controlled by Mike Burt, the data control supervisor and the support teams are managed by Andy Smith and Gordon Campbell. New systems development is under the control of Dave Cleveland and the management team is complemented by Ian Scottow.

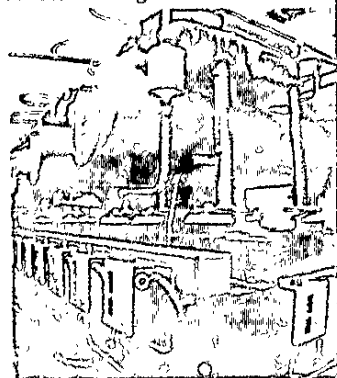
The computer handles mainly financially orientated systems to a schedule planned a year in advance and includes three payroll systems: invoicing, bought ledger, sales ledger, assets ledger and a product costing system. The majority of the information required for these systems originates from the Regions and is channelled to London through 24 accounting centres around the country by means of Visual Display Units (VDUs) connected to Fulham by leased telephone lines. Every item is checked and validated by a special Transaction Processing (TP) programme which flashes any errors found into the VDU display screens.

The management of the Accounting Centres is in the capable hands of Shirley Williams whose name is familiar to readers for her activities in connection with the Cross Keys Theatrical Group. She is assisted by Mike Roberts, who in his spare time is also a leading light in our successful variety shows. It is interesting to find Shirley featured in the Christmas Guardian in 1971 illustrating the article on VDUs and holding the title in those days of 'Computer Operations Helper'.

VDU lines and switch panels



Air conditioning units



Awards for Bravery

AT A BOARD MEETING LUNCHEON at the Richmond Hill Hotel on 19th September, three medals for bravery and five monetary awards were presented by the Chairman.

Bravery and coolness under attack were recognised by the award of the Company's Bravery Medal and a cheque to John Sharp with monetary awards to Roy Smith and Frank Forsyth. These three members of the London Armoured Division were attacked when collecting takings from a supermarket in Brunswick Square, London WC1. John Sharp acting as No.2 of the crew, protected by No.1 Roy Smith, was carrying a cash container from the premises of the supermarket to the van when he was confronted by a bandit armed with a shotgun demanding that he hand over the container. John's immediate reaction was to close with the bandit throwing the container towards the armoured van. Roy Smith joined in the attack and the fierceness of their assault caused the bandit to back away and although struck on the arm by the barrel of the gun it gave Mr. Sharp the opportunity to run forward, pick up the container and deposit it in the open chute into the safe hands of Frank Forsyth the crew's No.3 who had been alerted to the danger by Roy Smith on his hand radio set.

Returning to the scene of the fighting, John was in time to see the bandits escaping, leaving Roy Smith on the ground having been struck over the head with the shotgun. The successful outcome of this incident highlights the value of good teamwork by all involved backed up by radio communication which resulted in the attack being abortive with the bandits routed empty handed.

THE SECOND AWARD of a Company Bravery Medal was made to Roy Oughton for his coolness and complete disregard for his own safety when confronted by an armed bandit in Birmingham demanding the cash he was carrying.

LAST, BUT BY NO MEANS LEAST, Warwick branch must be very proud of their Patrolman Gordon Potts, who was awarded the third bravery medal for rescuing a man from a burning bungalow. Mr. Potts was carrying out his patrolling duties when he saw a bungalow on fire at Loxley Lane, Wellesbourne, Warwickshire. He went at once to offer assistance and learnt from a neighbour and Mrs. Buckland the owner of the bungalow that her husband was trapped in the blaze. Without hesitation Gordon broke open the window of the room in which Mr. Buckland was confined and with slates from the roof exploding around him fought his way through flames and heavy smoke to reach the recumbent figure of the man who was in a state of collapse. He managed to lift him and carry him to the window and safety. Minutes after the rescue the whole bungalow was engulfed in flames and was burned to the ground. Mr. Buckland remained in hospital for ten days suffering from the effects of the smoke.

In the opinion of those present, Mr. Potts' brave rescue carried out with complete disregard for the dangers involved undoubtedly saved Mr. Buckland's life.



John Sharp



Roy Smith



Frank Forsyth



Roy Oughton



Gordon Potts

SECURICOR

(SHETLAND & ORKNEY ISLANDS)

SORTS OUT THE WHEAT FROM THE CHAFF

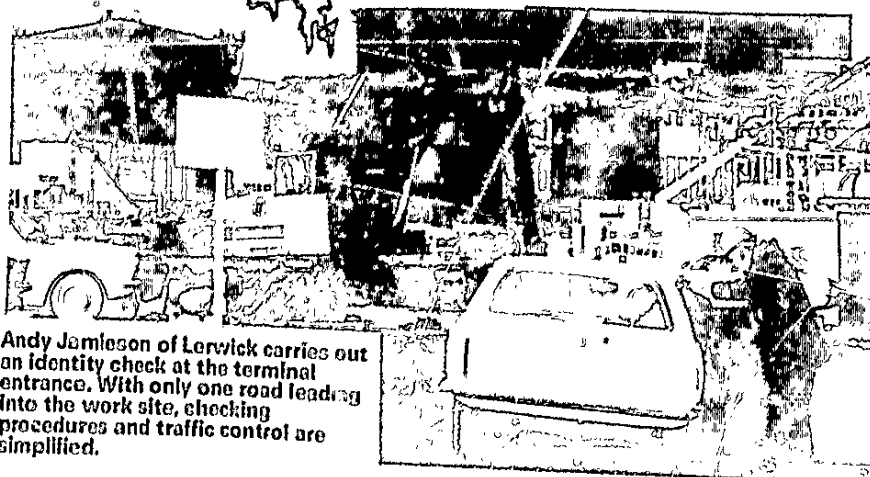
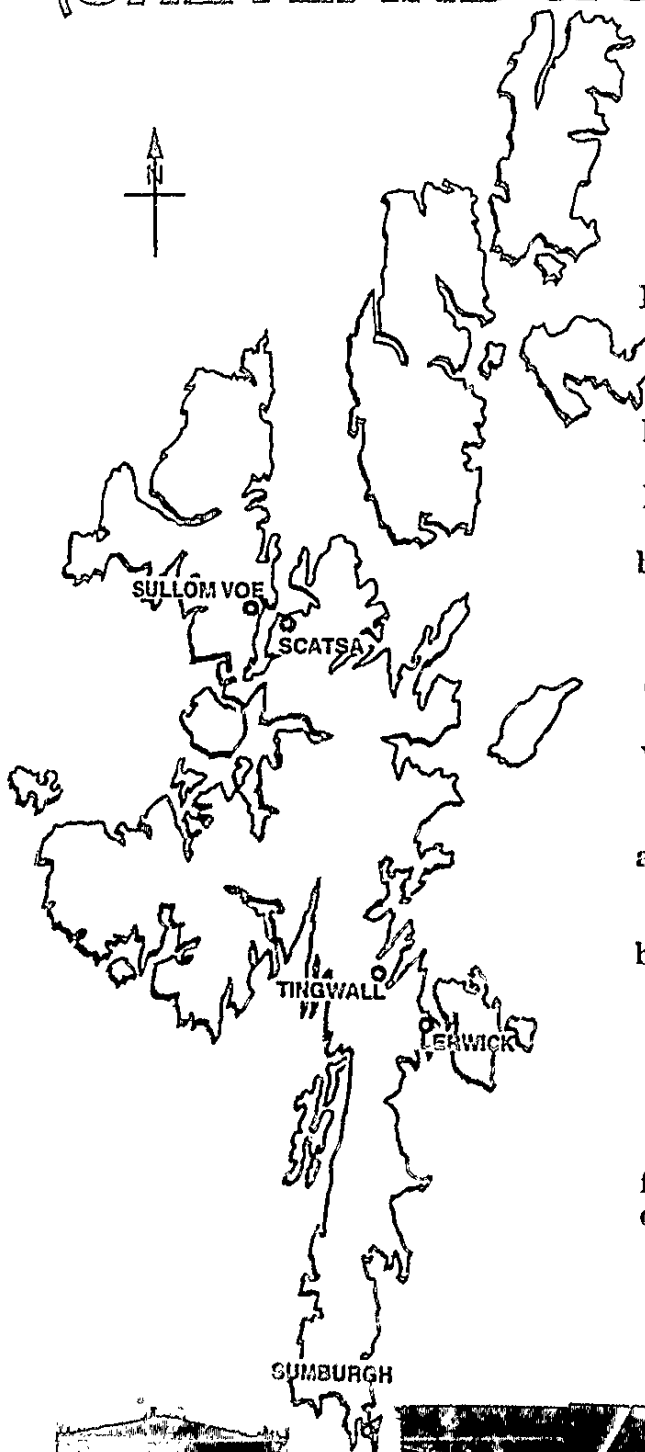
This little known but thriving infant Company was founded in 1974 before the 'Oil Rush' and now is justly proud of an annual turnover in excess of £1m.

In many maps of the Shetlands the islands are shown in a little box on the right side of a map of Scotland and few realise that they are located 200 miles due north of Aberdeen, Lerwick the island's capital lies on the same latitude as Bergen in Norway, Leningrad and Anchorage in Alaska. It is nearer to the Arctic Circle than it is to London and further away from London than is Marseilles!

Securicor's main branch is located in Lerwick and our business has grown in step with the advances in North Sea oil production. The islands are ideally situated to receive the crude oil from fields out in the North Sea clustered within easy reach.

The story began in 1973, when Shell asked for planning permission to build a £20m, tanker terminal at Sullom Voe in the North of the islands. The task of building the terminal has turned out to be a far bigger job than anyone imagined six years ago. It is now just over half finished and on present estimates will cost £813m. Already further additions are planned as new fields become productive and these, if completed, will run the cost to over the £1 billion mark. The East Shetland basin is rich in oilfields and as more are developed the terminal may have to be expanded to cope with as much as two million barrels a day.

Securicor's role in this development is two-fold. Firstly, the security of the Sullom Voe oil terminal – now the largest construction site in Europe employing a labour force of over 4,500. This task, incorporating the checking of personnel and security patrolling, requires the services of 32 guards over each 24 hour period. Secondly, in the south of the Island at Sumburgh Airport, the security requirement calls for a further 15 guards engaged on patrolling duties and body searching operations.



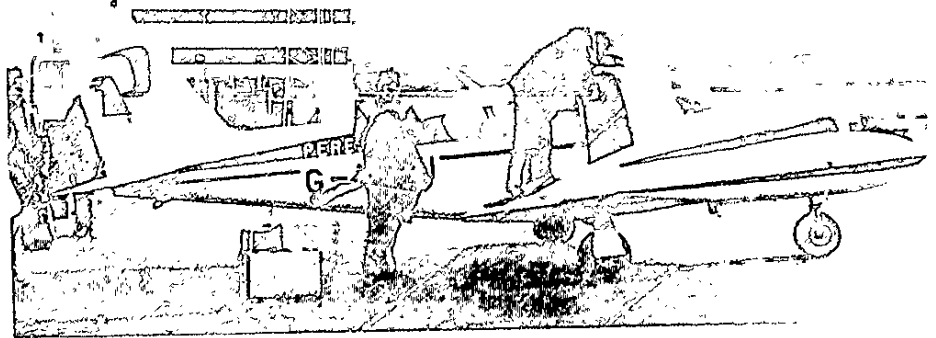
Andy Jamieson of Lerwick carries out an identity check at the terminal entrance. With only one road leading into the work site, checking procedures and traffic control are simplified.

Brian Tiedman, Securicor site supervisor at Sullom Voe – has seen quite a few come and go in his time. A Londoner, he has been domiciled on the Islands for the past eight years.





Bill Moodie, General Manager, Shetland and Orkney Islands.



Scatsta – the most northerly of UK airfields. Our guards prepare to fly out to Sullom Voe.

This airport is the terminal at which oil rig crews alight from aircraft from anywhere in the world to be ferried out by helicopter to the landing pads on the rigs in the North Sea.

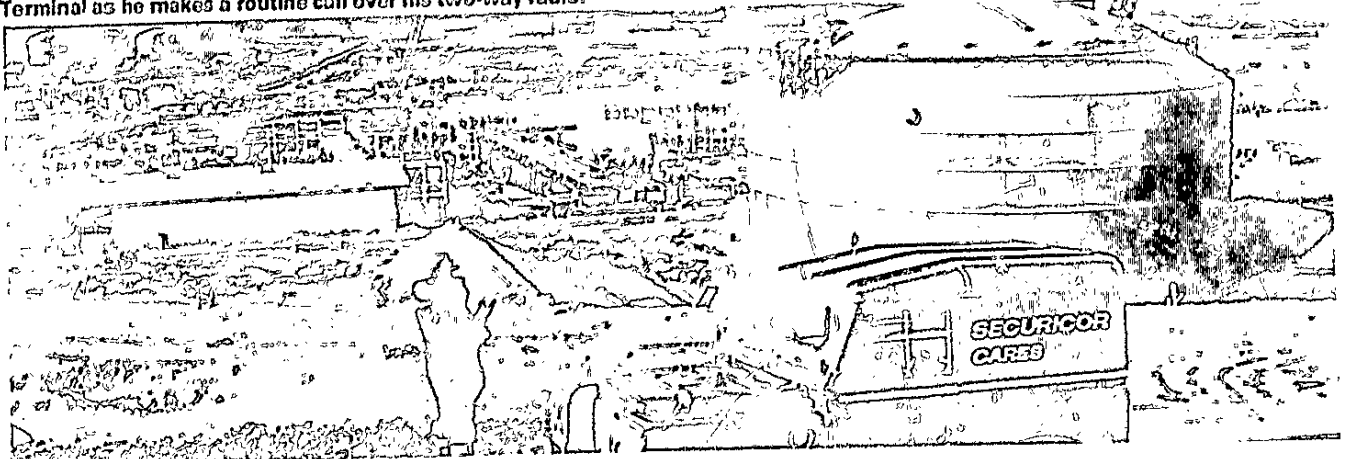
These islands have a small population and little unemployment so from the start it was necessary to organise a labour force recruited from the Scottish mainland. A pool of labour has been built up from men coming from Elgin, Wick and Tain and from Kirkwall in the neighbouring Orkney Isles.

They are accommodated in a house at Tingwall some five miles North of Lerwick and are flown in by private aircraft, eight at a time, by a charter air company operating from Inverness and Wick to Scatsta in the north of the Shetlands and only two miles from Sullom Voe. Duties are demanding (particularly during this last severe winter) so their tour of duty in the Islands is restricted to a two week stretch followed by a week's leave back on the mainland. At no time of the year is it a job for 'cissies', but the pay is high, the grub is good and the sense of comradeship can only be equated with that generated among soldiers on active service in a war.

Apart from the commitments at Sullom Voe and Sumburgh, Bill Moodie, the General Manager, is encouraging the steady growth of our SPS to all the inhabited islands in the Shetlands. He uses British Airways cargo planes to carry the parcels to and from Aberdeen via Sumburgh Airport.

There is little call for cash carrying on the island apart from a unique trip made once each fortnight when the wages for the crew of a pipe-laying barge, working some 100 miles out at sea, are transported by Securicor in a chartered helicopter – C.I.C. – Cash in 'Chopper' service.

Doug Watson of Wick branch views the panorama of the Sullom Voe Terminal as he makes a routine call over his two-way radio.



Sullom Voe staff reside at Herrislea House, Tingwall – note the well proportioned greenhouse!

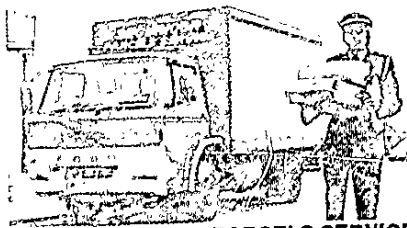


Searching procedures are carried out by Securicor guards at Sumburgh Airport – main terminal for rig crews.

SECURICOR GROUP SERVICES



MONEY MOVEMENT



PARCELS SERVICE



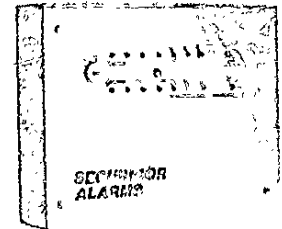
COMMUNICATIONS



PROPERTY PROTECTION



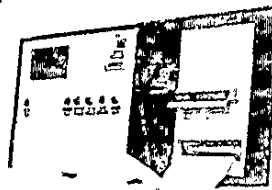
BEDWAS MOTOR BODY WORKS



ALARMS



CHISWICK GARAGE



ASHLEY ASSOCIATES



RICHMOND HILL HOTEL

Money Movement

Movement of wages
Preparation and delivery of wage packets.
Collection of daily takings
Carriage and vault storage of valuables
Movement of registered mail for posting in Post Offices.
Movement of bulk cash or bullion.
Vehicle escort service.

Property Protection

Uniformed internal guards
Mobile radio controlled patrols
Guard dogs and handling
Intruder alarms
Fire alarms
Closed circuit T.V.
24 hour manned control centres
Industrial monitoring service
Keyholding service
Exhibition security service
Guardettes

Chiswick Garage Ltd

Main Ford Dealers
Contract hire

Parcel Services

Next day delivery service
2/50 Service - normally two working days for parcels up to 50 kilos.
Contract parcels service
European collection and delivery
Data service
Radioactive material movement
Air cargo service
Global courier service

Bedwas Motor Body Works

Specialised bodies for all purposes on standard vehicle chassis.
Refurbishing and paintspraying for coaches and buses.

Ashley Associates (Engineering) Ltd

Logging/analyser equipment.
Electronic recorder clocks.
Intruder alarm equipment.

Communications

Radiotelephone service
Relayfone interconnect service
Relayfone marine
Relayfone selective calling
Telephone answering service

Consultancy

Office and Factory Cleaning

Document and paper shredding service

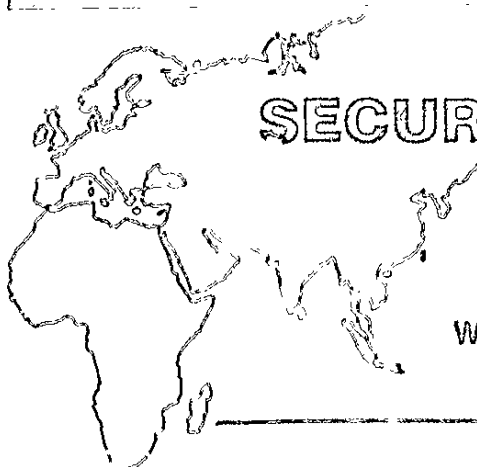
Identity card systems

National Training Centre

(Richmond Hill Hotel)
Residential courses in general security, security management, transportation administration (Certificates of Professional Competence).
Store detective training.

Richmond Hill Hotel

AA 3-star comfort on the edge of Richmond Park.
Three squash courts.



SECURICOR OVERSEAS

Luxembourg
Belgium
France
West Germany

Holland
Isle of Man
Jersey
Guernsey

Eire
Kenya
Malawi
Zambia
Malaysia
Hong Kong