COMPANY NUMBER: 1420429

DOUGLAS & GORDON LIMITED DIRECTORS' REPORT AND ACCOUNTS 31 MARCH 1997

HORWATH CLARK WHITEHILL

Chartered Accountants

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DOUGLAS & GORDON LIMITED DIRECTORS' REPORT

Directors:

P D T Willcox (Chairman)

P D R Talbot Willcox

C M Alabaster I Dickinson E Mead

T Buckley

(Appointed 7 November 1996)

Secretary:

M E Hodgson

Registered Office:

21 Milner Street, London SW3 2QD

The directors present their report and the accounts for the year ended 31 March 1997.

RESULTS AND DIVIDENDS

The profit for the year amounted to £329,786 (1996 - £163,959).

A dividend was paid on the preference shares of £212,628 (1996: £56,115).

An interim dividend of £10.81 per share was declared at 31 March 1997.

PRINCIPAL ACTIVITIES AND REVIEW OF BUSINESS DEVELOPMENTS

The activities of the company consist of estate agency and property management services in the central London area.

DOUGLAS & GORDON LIMITED DIRECTORS' REPORT (CONTINUED)

DIRECTORS' INTERESTS

Directors interests in the share capital of the company at 1 April 1996 and 31 March 1997 are as follows:

Ordinary shares of £1 each 31 March 1997 31 March 1996 £ £ 1,315 -

1 Dickinson

According to the register maintained as required under Section 325 of the Companies Act 1985, the interests of the directors and their families in the share capital of Eggar, Forrester (Holdings) Limited are as set out below.

	Eggar, Forrester (Holdings) Limited		
	31 March 1997	31 March 1996	
P D R Talbot Willcox Ordinary shares of 10p each, fully paid Convertible preferred ordinary shares of 10p each, fully paid	1,763,640 421,062	1,763,640 421,062	
P D T Willcox Ordinary shares of 10p each, fully paid Convertible preferred ordinary shares of 10p each, fully paid	1,082,794 258,740	1,082,794 258,740	

AUDITORS

After the year end the auditors changed their name to Horwath Clark Whitehill and have signed their audit report in their new name.

Horwath Clark Whitehill have indicated their willingness to continue in office and a resolution to reappoint them will be proposed at the Annual General Meeting.

By Order of the Board

Secretary

Rodwell House Middlesex Street London E1 7HJ

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

The following statement, which should be read in conjunction with the auditors' statement of auditors responsibilities set out below, is made for the purpose of clarifying for members, the respective responsibilities of the directors and the auditors in the preparation of the accounts.

The directors are required by the Companies Act 1985 to prepare accounts which give a true and fair view of the state of affairs of the company at the end of the financial year and of its profit or loss for the year ended on that date. The directors consider that in preparing the accounts, the company has used appropriate accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates and confirm that all applicable accounting standards have been followed. The accounts have been prepared on a going concern basis.

The directors have responsibility for ensuring that the company keeps accounting records which disclose with reasonable accuracy at any time the financial position of the company and which enable them to ensure that the accounts comply with the Companies Act 1985. The directors also have responsibility for safeguarding the assets of the company and for the prevention and detection of fraud and other irregularities.

AUDITORS' REPORT TO THE SHAREHOLDERS

We have audited the accounts on pages 4 to 18 which have been prepared under the historical cost convention and on the basis of the accounting policies set out on page 9.

Respective Responsibilities of Directors and Auditors

As described above the directors are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of the information in the accounts.

Unqualified Opinion

28h Junary 1998

In our opinion, the accounts give a true and fair view of the state of the company's affairs at 31 March 1997 and of the profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985. Horain Cark Within

> **Chartered Accountants** and Registered Auditors

DOUGLAS & GORDON LIMITED PROFIT AND LOSS ACCOUNT YEAR ENDED 31 MARCH 1997

	Notes	1997 £	1996 £
TURNOVER	2	4,052,635	2,643,372
Operating costs	3	3,599,787	2,370,156
OPERATING PROFIT	4	452,848	273,216
Interest receivable Interest payable	6	55,940 12,241	67,170 10,827
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		496,547	329,559
Tax on profit on ordinary activities	7	166,761	165,600
PROFIT FOR THE FINANCIAL YEAR		329,786	163,959
Dividends	8	497,073	56,115
(LOSS) ABSORBED/RETAINED PROFIT FOR THE FINANCIAL YEAR		(167,287)	107,844
STATEMENT OF RETAINED RESERVES 1 April 1996 (Loss)/profit for the financial year		310,366 (167,287)	202,522 107,844
31 MARCH 1997		143,079	310,366

The profit and loss account contains all the gains and losses recognised in the current and preceding year and the loss absorbed/profit retained in these years is the only movement in the shareholders' funds.

The notes on pages 6 to 18 form part of these accounts

BALANCE SHEET

31 MARCH 1997

	Notes	1997 £	1996 £
FIXED ASSETS	9	75,792	78,205
Intangible assets Tangible assets	10	180,580	76,203 123,712
Investments	11	1,567	-
Tive Suriones			
		257,939	201,917
CURRENT ASSETS	12	1,148,146	974,260
Debtors: amounts falling due within one year amounts falling due after more than one year	13	3,673	974,200 4,505
Cash at bank and in hand	14	2,881,989	2,375,112
Castrat bank and in nand			2,010,772
		4,033,808	3,353,877
CREDITORS: amounts falling due within one year	15	4,014,426	2,809,183
NET CURRENT ASSETS		19,382	544,694
TOTAL ASSETS LESS CURRENT LIABILITIES		277,321	746,611
CREDITORS: amounts falling due after more than one year	16	54,177	59,930
PROVISIONS FOR LIABILITIES AND CHARGES	17	45,065	51,315
NET ASSETS		178,079	635,366
OADITAL AND DECEDIES			
CAPITAL AND RESERVES	18	26,315	325,000
Called up share capital Share premium account	10	8,685	Q20,000 "
Profit and loss account	19	143,079	310,366
CHARCHOL DEDC! FUNDS	20	170 070	635,366
SHAREHOLDERS' FUNDS	20	178,079	030,300

Approved by the Board on and signed on its behalf:

Director

The notes on pages 6 to 18 form part of these accounts

DOUGLAS & GORDON LIMITED CASH FLOW STATEMENT YEAR ENDED 31 MARCH 1997

		1997 £	1996 £	
Net cash inflow/(outflow) from operating activities	1	554,367	(75,425)	
Returns on investments and servicing of finance	3	(181,622)	12,247	
Taxation		143	-	
Capital expenditure and financial investment	3	(70,079)	5,832	
		302,809	(57,346)	
Equity dividends paid		-	<u>-</u> _	
		302,809	(57,346)	
Management of liquid resources	3	-	-	
Financing	3	(329,011)	(30,583)	
Decrease in cash		(26,202)	(87,929)	
NOTES TO THE CASH FLOW STATEMENT				
1 RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING AC		1997 £	1996 £	
Operating profit Depreciation charges Decrease in debtors Decrease in amounts due to group undertakings Increase in creditors Decrease in provision for liabilities and charges		452,848 59,075 (157,825) (34,812) 241,331 (6,250)	273,216 47,282 (439,998) (29,337) 77,153 (3,741)	
NET CASH INFLOW/(OUTFLOW) FROM OPERATIN ACTIVITIES	IG	554,367	(75,425)	

The notes on pages 6 to 18 form part of these accounts

DOUGLAS & GORDON LIMITED NOTES TO THE CASH FLOW STATEMENT (CONTINUED) YEAR ENDED 31 MARCH 1997

2.	RECONCILIATION OF NET CASH FLOW TO NET FUNDS (NOTE 4)	MOVEMEN	T IN	1997 £	1996 £
	Decrease in cash in the period Cash inflow from increase in lease financing		_	(26,202) 39,011	(87,929) 30,583
	Change in net funds resulting from cash flow			12,809	(57,346)
	New finance leases		_	(44,186)	(30,779)
	Movement in net funds in the period			(31,377)	(88,125)
	Net funds at 1 April 1996		-	35,515	123,640
	Net funds at 31 March 1997		-	4,138	35,515
3.	GROSS CASH FLOWS		£	£	£
	Returns on investments and servicing of finance Interest received Interest paid Dividends paid on non-equity shares	ce	43,247 (12,241) (212,628)		79,189 (10,827) (56,115)
				(181,622)	12,247
	Capital expenditure Payments to acquire tangible fixed assets Receipts from sales of tangible fixed assets Purchase of trade investment		(93,744) 24,400 (1,567)		(7,435) 12,435 -
	Receipts from sales of intangible fixed assets		832		832
				(70,079)	5,832
	Financing Issue of ordinary share capital Redemption of preference shares		10,000 (300,000)		- - -
	Capital elements of finance lease rental payme	ents	(39,011)		(30,583)
				(329,011)	(30,583)
4.	ANALYSIS OF CHANGES IN NET FUNDS	At 1 April 1996 £	Cash Flows £	Other Changes £	At 31 March 1997 £
	Cash at bank and in hand Overdrafts	118,066 -	(26,202)		91,864
	Debt due within 1 year: Finance leases Debt due after more than 1 year:	(22,621)	39,011	(44,186)	(33,549) (54,177)
	Finance leases _	(59,930)		(44 106)	
	Total _	35,515	12,809	(44,186)	4,138

DOUGLAS & GORDON LIMITED NOTES TO THE CASH FLOW STATEMENT (CONTINUED) YEAR ENDED 31 MARCH 1997

5. MAJOR NON-CASH TRANSACTIONS

- i) During the year the company entered into finance lease arrangements in respect of assets with a capital value of £44,186 (1996: £30,779).
- ii) During the year the company proposed an interim ordinary dividend of £284,445.

DOUGLAS & GORDON LIMITED NOTES TO THE ACCOUNTS 31 MARCH 1997

1. ACCOUNTING POLICIES

a) Accounting Convention

The accounts are prepared under the historical cost convention and in accordance with applicable accounting standards.

b) Depreciation of Tangible Fixed Assets

The fixed assets of the business are written off by equal annual instalments over their expected useful lives as follows:

Fixtures and fittings

5 to 10 years

Motor vehicles

5 years

Computer equipment

5 years

Leasehold improvements are amortised over the life of the lease.

c) Intangible Fixed Assets

Goodwill arising on the purchase of a business is written off in equal annual instalments over forty years, which represents its expected useful economic life.

d) Leasing Contracts

Assets acquired under finance leases are included in tangible fixed assets and the obligations to pay future instalments are shown under creditors.

The finance cost is charged on a straight line basis as an approximation to produce a constant periodic rate of return on the remaining balance.

Operating lease rentals are charged on a straight line basis over the lease term.

e) Deferred Taxation

Provision is made for deferred taxation, using the liability method, on all timing differences to the extent that it is likely that a liability will crystallise.

f) Pension Benefits

The regular annual cost of the pension scheme is charged in the profit and loss account. The difference between this and the contribution paid during the year is included in debtors or provisions.

A pension fund surplus is currently being dealt with as a reduction in the regular annual cost over the average remaining service lives of the members.

The pension scheme is further described in note 22.

NOTES TO THE ACCOUNTS (CONTINUED)

31 MARCH 1997

2. TURNOVER

Turnover comprises the invoice value of commissions charged to clients, less commission payable to other agents, excluding VAT.

The turnover derives from the company's principal activities of estate agency and property management services carried on within the UK.

OPERATING COSTS	1997	1996 £
Staff costs (note 5)	2,155,609	1,356,421
·	70,828	55,181
Other operating charges	1,373,350	958,554
	3,599,787	2,370,156
OPERATING PROFIT This is stated after charging/(crediting):		
	40.007	12 206
		13,286 750
	•	97,843
	•	(571)
Profit on sale of fixed assets	(11,753)	(7,899)
	Staff costs (note 5) Depreciation and other amounts written off tangible and intangible fixed assets Other operating charges OPERATING PROFIT This is stated after charging/(crediting): Auditors' remuneration Auditors' remuneration for non audit work Operating lease rentals Bad and doubtful debts	Staff costs (note 5) Depreciation and other amounts written off tangible and intangible fixed assets Other operating charges OPERATING PROFIT This is stated after charging/(crediting): Auditors' remuneration Auditors' remuneration for non audit work Operating lease rentals Bad and doubtful debts 2,155,609 70,828 70,828 1,373,350 3,599,787

DOUGLAS & GORDON LIMITED NOTES TO THE ACCOUNTS (CONTINUED) 31 MARCH 1997

5.	EMO	LUMENTS OF DIRECTORS AND STAFF		
	i)	Directors' Remuneration	1997 £	1996 £
		Aggregate emoluments (excluding pension contributions)	426,857	144,603
			No.	No.
		Number of directors accruing benefits under defined benefits schemes	4	3
			£	£
		Highest paid director: Aggregate emoluments (excluding pension contributions)	146,167	80,321
		Defined benefit scheme: Accrued annual pension at end of year	6,214	4,265
	ii)	Staff costs (including directors)	£	£
		Wages and salaries Social security costs Other pension costs	1,927,828 178,368 49,413	1,192,449 127,800 36,172
			2,155,609	1,356,421
		The monthly average number of employees of the company (1996 - 51).	during the	year was 59

INTEREST PAYABLE

Aggregate finance charges allocated for the year in respect of finance leases

6.

1996

10,827

£

1997

12,241

£

NOTES TO THE ACCOUNTS (CONTINUED)

31 MARCH 1997

7.	TAX ON PROFIT ON ORDINARY ACTIVITIES	1997 £	1996 £
	Based on the profit for the year:	Σ.	L
	UK Corporation Tax Under provision in previous year	164,496 2,265	109,650 55,950
	Olido, provioloti in proviodo your		
		166,761	165,600
	The potential deferred tax asset at 31 March 1997 which has not be follows:	en accounted	I for, is as
		1997	1996
		£	£
	Pension fund contribution unpaid	15,000 4,000	17,000 3,000
	Other timing differences	4,000	
		19,000	20,000
	If the deferred tax asset at 31 March 1997 and 31 March 1996 had been material change in the tax charge would have arisen.	n fully accour	ited for, no
8.	DIVIDENDS		
		1997	1996
		£	£
	Preference dividends paid Proposed interim dividend on Ordinary shares of £10.81 per share	212,628 284,445	56,115 -
		497,073	56,115
9.	FIXED ASSETS - INTANGIBLE ASSETS		
	Goodwill arising on the purchase of a business at cost:		£
	1 April 1996 and 31 March 1997		96,500
	Amortisation		
	1 April 1996 Charge for the year		18,295 2,413
	31 March 1997		20,708
	Net book values		
	31 March 1997		75,792
	31 March 1996		78,205

NOTES TO THE ACCOUNTS (CONTINUED)

31 MARCH 1997

10.	FIXED ASSETS - TANGIBLE	ASSETS				
		Leasehold improvements	Computer Equipment	Fixtures and	Motor vehicles	
		•	c	fittings	r	Total
	Cost or Valuation	£	£	£	£	£
	1 April 1996	1,230	76,876	86,148	83,288	247,542
	Additions	1,540	74,395	54,499	7,496	137,930
	Disposals		(19,196)	(10,092)	(35,111)	(64,399)
	31 March 1997	2,770	132,075	130,555	55,673	321,073
	Depreciation					
	1 April 1996	410	45,492	41,305	36,623	123,830
	Charge for the year	501	30,257	24,855	12,803	68,416
	Disposals	<u> </u>	(19,196)	(10,092)	(22,465)	(51,753)
	31 March 1997	911	56,553	56,068	26,961	140,493
	Net book values					
	31 March 1997	1,859	75,522	74,487	28,712	180,580
	31 March 1996	820	31,384	44,843	46,665	123,712

The net book value of:

- a) Motor vehicles £28,712 (1996 £46,665) includes an amount of £24,995 (1996 £45,745) in respect of assets held under finance leases.
- b) Computer equipment £75,522 (1996 £31,384) includes an amount of £44,176 (1996 £26,678) in respect of assets held under finance leases.
- c) Fixtures and fittings £74,487 (1996 £44,843) includes an amount of £10,216 (1996 £8,327) in respect of assets held under finance leases.

11. INVESTMENTS

	1997	1996
	£	£
Unlisted, at directors valuation	1,567	

NOTES TO THE ACCOUNTS (CONTINUED)

31 MARCH 1997

12.	DEBTORS	1997	1996
	Amounts falling due within one year	£	£
	Trade debtors	780,229	458,857
	Amounts owed by group undertakings	49,320	32,985
	Other debtors	223,678	418,927
	Taxation and social security	17,067	-
	Prepayments and accrued income	77,852	63,491
		1,148,146	974,260
13.	DEBTORS		
	Amounts falling due after more than one year:		
	Other debtors	3,673	4,505
14.	CASH AT BANK AND IN HAND		
	Cash at bank and in hand	91,864	118,066
	Amounts held on behalf of clients	2,790,125	2,257,046
		2 004 000	2 275 442
		2,881,989	2,375,112
45	openitors.		
15.	CREDITORS: Amounts falling due within one year		
	Amounts held on behalf of clients	2,790,125	2,257,046
	Amounts owed to group undertakings	217,089	19,338
	Other creditors	398,619	171,535
	Taxation and social security	548,784	280,306
	Obligations under finance leases	33,549	22,621
	Accruals and deferred income	26,260	58,337
		4,014,426	2,809,183

NOTES TO THE ACCOUNTS (CONTINUED)

31 MARCH 1997

16.	CREDITORS: Amounts falling due after more than one year:	1997 £	1996 £
	Obligations under finance leases (note (a))	54,177	59,930
		54,177	59,930
	(a) Obligations due under finance leases, net of finance charges:		
	Due within one year (note 15)	33,549	22,621
	Due within one to two years	22,685	20,543
	Due within two to five years	31,492	39,387
		87,726	82,551
17.	PROVISIONS FOR LIABILITIES AND CHARGES		
	Pension provision	45,065	51,315
18.	SHARE CAPITAL	1997	1996
		£	£
	Authorised, issued and fully paid:		
	26,315 Ordinary shares of £1 each 300,000 Cumulative preference shares	26,315	25,000
	of £1 each, bearing interest at		
	2% over bank base rate (minimum		
	12% per annum)		300,000
		26,315	325,000

The cumulative preference shares were redeemed during the year at par. During the year, 1,315 Ordinary shares of £1 each were issued at a premium of £8,685.

NOTES TO THE ACCOUNTS (CONTINUED)

31 MARCH 1997

19.	PROFIT AND LOSS ACCOUNT		Attribut	ahla ta
		Total £	Equity Interest £	Non-Equity Interest £
	Profit for the financial year Non-equity preference dividend - paid Equity dividend - proposed	329,786 (212,628) (284,445)	303,286 - (284,445)	26,500 (212,628)
		(167,287)	18,841	(186,128)
	Balance at 1 April 1996	310,366	124,238	186,128
	Balance at 31 March 1997	143,079	143,079	
	The finance cost of cumulative preference dividends is £26	3,500 (1996:	£36,000).	
20.	SHAREHOLDERS' FUNDS		1997 £	1996 £
	Attributable to: Non-Equity interests Share capital Profit and loss account		<u>-</u>	300,000 186,128 486,128
	Attributable to: Equity interests Share capital Share premium account Profit and loss account		26,315 8,685 143,079 178,079	25,000 - 124,238 149,238

21. ULTIMATE HOLDING COMPANY

The company is a subsidiary of Eggar, Forrester (Holdings) Limited.

NOTES TO THE ACCOUNTS (CONTINUED)

31 MARCH 1997

22. EGGAR, FORRESTER CENTENARY PENSION SCHEME

The company is a member of this Scheme.

The Eggar, Forrester Centenary Pension Scheme is a funded defined benefit arrangement. The pension cost and provision are assessed in accordance with the advice of an independent, professionally qualified actuary, who completed a formal actuarial valuation of the Scheme as at 31 March 1995. The actuarial valuation was based on the projected unit method and the following long-term assumptions:

	% per annum
Investment return	9
Salary escalation	7
Earnings limits escalation	6
Dividend growth	4

The market value of the assets of the Scheme as at the valuation date, net of the assets in respect of Additional Voluntary Contributions, was £2,263,000 and the level of funding was 109%. The surplus is being utilised by a reduction in contributions over the next six years.

As regards the company, the pension cost charge for the year was £49,413 and the pension provision at the year end was £45,065 (note 17).

The next formal actuarial revaluation of the scheme will be at 31 March 1998.

23. COMMITMENTS

a) Material Commitments to term Lease Rental Payments

	Land and buildings		Other	
	1997	1996	1997	1996
	£	£	£	£
Operating lease rentals payable in				
1997/98 relating to commitments				
expiring:				
Within 1 year	41,000	8,000	17,671	3,256
Between 2 and 5 years	-	33,000	109,703	95,434
After five years	124,584	105,535		-
	165,584	146,535	127,374	98,690

b) Capital Commitments

The directors have authorised future capital expenditure which amounts to:

	1997	1996
	£	£
Contracted for	95,202	72,897

DOUGLAS & GORDON LIMITED NOTES TO THE ACCOUNTS (Continued) 31 MARCH 1997

24. MATERIAL RELATED PARTY TRANSACTIONS

The company is controlled by Mr P D R Talbot Willcox and Mrs J A Talbot Willcox. The company is a 76% subsidiary of Eggar, Forrester (Holdings) Limited (Holdings).

During the year the company made the following charges to group companies for services it supplied:

Management charges:

Eggar, Forrester Financial Services Limited (EFFS)£ 18,000

Commission charges:

Eggar, Forrester Financial Services Limited (EFFS)£ 13.710

Management charges:

Eggar, Forrester Limited (EF)

£ 26,000

During the year the company paid preference dividends of £212,628 to Holdings and redeemed the preference capital of £300,000 held by that company. An ordinary dividend was proposed for the year and the amount due to Holdings at 31 March 1997 was £223,000.

Independently, the company owed the following amounts for group relief:

Eggar, Forrester Limited (EF)

£253,000

Holdinas

£ 27,500

At 31 March 1997, the company was owed the following amounts by group companies:

Eggar, Forrester Financial Services Limited (EFFS)£ 26,994

Eggar, Forrester Limited (EF)

£ 22,326

The company rents an office at 21 Milner Street, London, SW3 2QD, from the Eggar, Forrester Centenary Pension Scheme paying £31,750 p.a.

The company is a related party of Wilks Shipping Company Limited, (Wilks), which owns 42% of Holdings and has common directorships and shareholders.

During the year the company leased office and computer equipment from Wilks at market rates, the equipment being capitalised as fixed assets. At 31 March 1997, the equipment had a written down value of £19,043 and £31,401 was due to Wilks under leasing obligations over periods of 15 to 34 months. Wilks leased offices to the company at various locations at market rates amounting to £73,126 p.a.

During the year the company paid £133,040 management charges to Wilks. As part of its own trading activities, the company managed properties for Wilks, charging commission at market levels amounting to £7,120.

At 31 March 1997 the company was owed by Wilks £197,719.