Fire Risk Management Ltd (Company Number: 3904474)

Financial Accounts for the year ended 31st March 2003

CONTENTS

Report of the Directors

Profit & Loss Account

Balance Sheet

Notes to Accounts

Trading and Profit & Loss Account

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REPORT OF THE DIRECTORS

The Directors present their annual report on the affairs of the Company together with the Accounts for the above year.

1. RESULTS AND DIVIDENDS

The retained loss of the Company for the year was £2940. The Directors recommend that this be carried forward, together with the loss of £8781 from the year to 31st March 2002, the total being £11721.

No Goods were exported from the UK during the Year.

The Directors have not recommended any payment of Dividends for the Year.

2. REVIEW OF THE BUSINESS

The Company's principal activity is that of training consultants.

3. DIRECTORS

The Directors of the Company during the Year and their beneficial interests in the issued share capital of the Company at the beginning of the Year were as follows:

Ordinary Shares of £1 each

Bryan W.Catcheside 59 shares Valerie D.Catcheside 30 shares Christopher R. Churchouse 10 shares Christopher Prior 0 shares

4. POLITICAL AND CHARITABLE DONATIONS

No political or charitable donations were made during the Year.

5. STATUS

The Company is a close company under the provisions of the Taxes Act.

BY ORDER OF THE BOARD

Secretary

PROFIT & LOSS ACCOUNT

For the Year Ended 31st March 2003

| | Notes | £ | £ |
|---|---------|-----------------------------|----------------------------|
| Turnover Cost of Sales GROSS PROFIT | 2 | 4704 1103 | 3602 |
| Administration Costs | | | |
| General Overheads Directors Pension Directors Remuneration, excl NIR Auditors Remuneration Depreciation | | 5349 0 0 0 1200 | 6549 (6549) |
| Sundry Income | | | |
| Bank Interest received (net of tax) | | 7 | |
| PROFIT /(LOSS) BEFORE TAX | | | (2940) |
| Tax on Ordinary Activities | 4 | | 0 |
| PROFIT / (LOSS) AFTER TAXAT | ION | | |
| Less Dividends | | | 0 |
| PROFIT / (LOSS) FOR THE YEAR | Ł | | (2940) |
| STATEMENT OF RETAINED E. | ARNINGS | | |
| Retained Profit brought forward Profit / (Loss) for the Year Retained Profit Carried Forward | | | -8781 (2940) (11721) |

BALANCE SHEET

As at 31st March 2003

| | Notes | £ | £ |
|---|------------------|-------------|--------------------------|
| FIXED ASSETS | | | |
| Tangible Assets | 5 | | 2187 |
| CURRENT ASSETS Debtors Cash at Bank and in Hand | 6 | 99 3486 | 35 8 5 |
| | | | 3363 |
| CREDITORS Amounts falling due within one year Prepayments received NET CURRENT ASSETS TOTAL ASSETS LESS CURRENT | 7 LIABILITIES | 0 0 0 | 5772 |
| CREDITORS Amounts due in more than one year | 7 | | 17394 |
| CAPITAL AND RESERVES Share Capital Reserves | 8 | | 99 (11721) (11622) |

The exemption conferred by Section 249A (1) not to have these accounts audited applies to the company and the Directors confirm that no notice has been deposited under Section 249B (2) of the Companies Act 1985.

The Directors acknowledge their responsibility for ensuring that:

- the company keep accounting records that comply with Section 221 of the Companies Act 1985, and
- 2) the accounts give a true and fair view of the state of affairs of the company as at 31st March 2003 and its loss for the year ended in accordance with the requirements of Section 226, and which otherwise comply with the requirements of the Companies Act 1985 relating to accounts, so far as applicable to the company.

As a small company we have relied upon the exemptions contained in section 246 and 247 of the Companies Act 1985, on the grounds that the company is entitled to the benefits of those sections as a Small Company.

B. CATCHESIDE, Director.

TRADING AND PROFIT & LOSS ACCOUNT

For the Year ended 31st March 2003

| Sales | | £ 4704 |
|--|------------|-----------|
| Cost of sales | | 1102 |
| Oct of bares | | ,1102 |
| GROSS PROFIT | | 3602 |
| Bank Interest received, grossed up for tax | | 7 |
| Extraordinary income | | 0 |
| LESS OVERHEADS | £ | |
| Salaries & Wages | 0 | |
| Postage & Telephone | 238 | |
| Stationery & Consumables | 2796 | |
| Advertising & Marketing | 0 | |
| Travelling & Subsistence | 2062 | |
| Sundry Expenses | 0 | |
| Banking, Insurance and Statutory Fees | 115 | |
| Business use of Home | 138 | |
| Legal Fees | 0 | |
| Accountancy Fees | 0 | |
| Bad Debts | 0 | |
| Auditors Remuneration | 0 | |
| Depreciation Plant & Equipment | 1200 | |
| Profit on sale of shares | <u>0</u> | |
| | 6549 | |
| NET PROFIT / (LOSS) FOR THE YEAR | દ . | -2940 |

NOTES TO ACCOUNTS

For the Year ended 31st March 2003

1. ACCOUNTING POLICIES

- a. The accounts have been prepared under the Historical Cost convention.
- b. Turnover represents the net mount of invoices to customers excluding VAT.
- c. Depreciation is provided on assets in equal instalments over their useful lives. The following rate has been applied:

Office equipment 25% Fixtures and Fittings 25%

d. The company has taken advantage of the exemption in Financial reporting Standard No 1 from producing a cash flow statement on the grounds that it is a Small Company.

2. TURNOVER

The turnover and profit before taxation is attributable to the company's principal activity, namely that of training consultants.

3. OPERATING PROFIT

The Operating Profit is stated after charging:

| | £ |
|-----------------------------------|------|
| Depreciation | 1200 |
| Staff costs (excl NIR) | 0 |
| Directors' Pension | 0 |
| Directors Remuneration (excl NIR) | 0 |
| Auditors Remuneration | 0 |
| | |
| | |
| 4. TAXATION | £ |

| Total Corporation Tax payable / (recoverable) | 0 |
|---|---|
| Tax accounted for | 0 |
| Net Tax payable / (recoverable) | 0 |

5. FIXED ASSETS

Tangible Assets

| | Office Equipment | Fixtures & Fittings | TOTAL |
|--------------------|------------------|---------------------|-------|
| | £ | £ | £ |
| COST | | | |
| At 1st April 2002 | 3632 | 0 | 3632 |
| Addition in Year | 1213 | 0 | 1213 |
| At 31st March 2003 | 4845 | 0 | 4845 |

DEPRECIATION

| Charge for year at 25% At 31 st March 2003 | 1200 1200 | 0 0 | 1200 1200 |
|---|--------------|--------|-----------------------|
| NET BOOK VALUE At 31 st March 2003 At 31 st March 2002 | 2187 2174 | 0 | 2187 2174 |
| 6. DEBTORS | | | £ |
| Amounts due within one year Trade debtors (VAT return) Balance of partly paid shares | | | 0 <u>99</u> 99 |
| 7. CREDITORS | | | £ |
| Amounts due within one year Trade and other creditors PAYE / NI Taxation (amounts due after deducting payments made within year) Accruals VAT Payment due Final Dividend | | | 0 0 0 0 0 |
| Amounts due after more than one year Directors Loan Account | r | | 17394 |
| 8. SHARE CAPITAL | | | £ |
| Authorised Allotted, Issued and Fully Paid Allotted Issued and Partly Paid | | | 99 0 99 |

9. CAPITAL COMMITMENTS

There are no capital commitments at 31st March 2003

10. CONTINGENT LIABILITIES

There were no contingent liabilities known to the Directors

TAX CALCULATIONS

For the Year Ended 31st March 2003

| Net Profit /(loss) before tax as stated in the accounts | (2940) |
|--|-------------|
| Add back depreciation | 1200 |
| Deduct interest received net | (7) |
| Add grossed up interest received net | 9 (1738) |
| Capital allowances (see below) | (900) |
| Profit / (loss) for tax purposes | (2638) |
| Corporation Tax at 20% | 0 |
| Less tax deducted at source | 0 |
| CT to pay | 0 |
| Written down capital asset pool at the start of the period = | 2385 |
| Add purchases during the period | 1213 |
| Deduct written off items | 0 |
| Total balance of assets | 3598 |
| CA at 25% | 900 |
| Leaving reduced balance at end of period | 2698 |