Company number 711079

ABBREVIATED ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 1994

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REPORT OF THE DIRECTORS

The directors present their report together with financial statements for the year ended 31 December 1994.

Principal activities

The company is principally engaged in the selling and repairing of motorcycles and the selling of motorcycle spares and accessories.

Business review

The business has continued to trade profitably and the directors expect this level of trading to continue. The directors consider the financial position at the year end to be satisfactory.

There was a profit for the year after taxation amounting to £519,558. The directors do not recommend payment of a dividend and the profit has therefore been retained.

Directors

The directors in office at the end of the year are listed below. All the directors served throughout the year.

Mr D W Goodger — Browne and Mr F Cokayne retired from the Board on 1 April 1994 and 31 October 1994 respectively.

The interests of the directors in the shares of the company at 1 January 1994 and at 31 December 1994 were as follows:—

| • | A' Ordinary Shares | 'B' Ordinary Shares |
|---------------------------------------|--------------------|---------------------|
| | 1994 and 1993 | 1994 and 1993 |
| H C Fowler | 376 | _ |
| E F Fowler | 374 | 100 |
| H C Fowler and E F Fowler as trustees | _ | 6,000 |
| L D Fowler | 75 | _ |
| F R Hart | 75 | 999 |
| S L Fowler | 225 | 1,350 |

REPORT OF THE DIRECTORS

Continued

Directors' responsibilities for the financial statements

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records, for safeguarding the assets of the company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Grant Thornton offer themselves for reappointment as auditors in accordance with section 385 of the Companies Act 1985.

ON BEHALF OF THE BOARD

H C Fowler Director

28 September 1995

REPORT OF THE AUDITORS TO THE DIRECTORS OF FOWLERS OF BRISTOL LIMITED

PURSUANT TO PARAGRAPH 24 OF SCHEDULE 8

TO THE COMPANIES ACT 1985

We have examined the abbreviated accounts on pages 5 to 17 together with the full financial statements of Fowlers of Bristol Limited prepared under section 226 of the Companies Act 1985 for the year ended 31 December 1994.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with Schedule 8 to the Companies Act 1985. It is our responsibility to form an independent opinion as to the company's entitlement to the exemptions claimed in the directors' statement on page 8 and whether the abbreviated accounts have been properly prepared in accordance with that Schedule.

Basis of opinion

We have carried out the procedures we considered necessary to confirm, by reference to the audited financial statements, that the company is entitled to the exemptions and that the abbreviated accounts have been properly prepared from those financial statements. The scope of our work for the purpose of this report does not include examining or dealing with events after the date of our report on the full financial statements.

Opinion

In our opinion the company is entitled under sections 246 to 249 of the Companies Act 1985 to the exemptions conferred by Section B of Part III of Schedule 8 to that Act, in respect of the year ended 31 December 1994, and the abbreviated accounts on pages 5 to 17 have been properly prepared in accordance with that Schedule.

On 28 September 1995 we reported, as auditors of Fowlers of Bristol Limited, to the members on the full financial statements prepared under section 226 of the Companies Act 1985 for the year ended 31 December 1994 and our report was as follows:

"We have audited the financial statements on pages 4 to 16 which have been prepared under the accounting policies set out on pages 4 and 5.

Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

REPORT OF THE AUDITORS TO THE DIRECTOR OF FOWLERS OF BRISTOL LIMITED

PURSUANT TO PARAGRAPH 24 OF SCHEDULE 8

TO THE COMPANIES ACT 1985 (CONTINUED)

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 1994 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985."

GRANT THORNTON
REGISTERED AUDITORS
CHARTERED ACCOUNTANTS
BRISTOL

sout Thornton

28 September 1995

PRINCIPAL ACCOUNTING POLICIES

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost convention.

The principal accounting policies of the company have remained unchanged from the previous year and are set out below.

Turnover

Turnover is the total amount receivable by the company for goods supplied and services provided, excluding VAT and trade discounts.

Depreciation

Depreciation is calculated to write down the cost less the estimated residual values of all tangible fixed assets other than freehold land by equal annual instalments over their expected useful lives.

The rates generally applicable are: -

| Freehold buildings | 2 % |
|-------------------------|------|
| Long leasehold premises | 2 % |
| Plant and equipment | 15 % |
| Motor vehicles | 25 % |
| Computer | 20 % |

Stock

Stock is stated at the lower of cost and net realisable value.

Deferred taxation

Deferred taxation is provided for under the liability method using the tax rates estimated to arise when the timing differences reverse and is accounted for to the extent that it is probable that a liability or asset will crystallise. Unprovided deferred tax is disclosed as a contingent liability.

Foreign currencies

Transactions in foreign currencies are translated at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange ruling at the balance sheet date.

Leased assets

Assets held under finance leases and hire purchase contracts are capitalised in the balance sheet and depreciated over their expected useful lives. The interest element of the leasing payments represents a constant proportion of the capital balance outstanding and is charged to the profit and loss account over the period of the lease.

All other leases are regarded as operating leases and the payments made under them are charged to the profit and loss account on a straight—line basis over the lease term.

PRINCIPAL ACCOUNTING POLICIES

Continued

Contributions to pension funds

Defined Contribution Scheme

The pension costs charged against profits represent the amount of the contributions payable to the scheme in respect of the accounting period.

ABBREVIATED PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 1994

| | Note | 1994 £ | 1993 £ |
|---|------|----------------------|----------------------|
| Gross profit | | 3,403,996 | 2,986,996 |
| Other operating charges | 2 | (2,559,729) | (2,358,723) |
| Operating profit | 16 | 844,267 | 628,273 |
| Interest payable and similar charges | 3 | (92,193) | <u>(96,401)</u> |
| Profit on ordinary activities before taxation | 1 | 752,074 | 531,872 |
| Tax on profit on ordinary activities | 5 | (232,516) | (183,000) |
| Profit transferred to reserves | | 519,558 | 348,872 |
| Statement of retained profits | | | |
| At 1 January 1994 Transferred to reserves | | 3,107,917 519,558 | 2,759,045 348,872 |
| At 31 December 1994 | | 3,627,475 | 3,107,917 |

There were no recognised gains or losses other than the profit for the financial year.

The accompanying accounting policies and notes form an integral part of these abbreviated accounts.

ABBREVIATED BALANCE SHEET AT 31 DECEMBER 1994

| | Note | | 1994 | 1993 |
|---|------|-------------|-----------|-------------|
| | | £ | £ | £ |
| Fixed assets | | | | |
| Tangible assets | 6 | | 1,520,777 | 1,582,798 |
| Current assets | | | | |
| Stocks | 8 | 3,569,060 | | 2,297,901 |
| Debtors | 9 | 1,630,133 | | 1,597,460 |
| Cash at bank and in hand | | 19,619 | | 5,366 |
| | | 5,218,812 | | 3,900,727 |
| Creditors: amounts falling due within one year | 10 | (2,840,970) | | (1,954,413) |
| Net current assets | | | 2,377,842 | 1,946,314 |
| Total assets less current liabilities | | | 3,898,619 | 3,529,112 |
| Creditors: amounts falling due after more than one year | 11 | | (233,994) | (370,045) |
| Provisions for liabilities | | | | |
| and charges | 13 | | (25,000) | (39,000) |
| | | | 3,639,625 | 3,120,067 |
| Capital and reserves | | | | |
| Called up share capital | 14 | | 12,150 | 12,150 |
| Profit and loss account | | | 3,627,475 | 3,107,917 |
| Shareholders' funds | | | 3,639,625 | 3,120,067 |

In preparing these abbreviated accounts, we have relied on the exemptions for individual financial statements conferred by Section B of Part III of Schedule 8 of the Companies Act 1985, on the grounds that the company is entitled to the benefit of those exemptions as a medium—sized company.

The financial statements were approved by the Board of Directors on 28 September 1995.

H C Fowler

DIRECTORS

S L Fowler

The accompanying accounting policies and notes form an integral part of these abbreviated accounts.

CASH FLOW STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 1994

| | Note | £ | 1994 £ | 1993 £ |
|--|------|----------------------|-----------|---------------------------------|
| Net cash inflow from operating activities | 16 | - | 546,715 | 680,075 |
| Returns on investments and servicing of finance | | | | |
| Interest paid Finance lease interest paid | | (91,721) (472) | | (96,232) (169) |
| Net cash outflow from returns on investments and servicing of finance | | | (92,193) | (96,401) |
| Taxation | | | 454,522 | 583,674 |
| Corporation tax paid | | | (167,947) | (187,500) |
| Investing activities | | | 286,575 | 396,174 |
| Purchase of tangible fixed assets Sale of tangible fixed assets | | (41,269) 18,468 | | (447,534) 7,000 |
| Net cash outflow from investing activities | | | (22,801) | (440,534) |
| Net cash inflow / (outflow) before financing | | | 263,774 | (44,360) |
| Financing | | | | |
| Receipts from borrowing Repayments of borrowing Capital element of finance lease rentals | | (134,770) (5,316) | | 250,000 (107,765) (3,546) |
| Net cash (outflow) / inflow from financing | 17 | | (140,086) | 138,689 |
| Increase in cash and cash equivalents | 18 | | 123,688 | <u>94,329</u> |

The accompanying accounting policies and notes form an integral part of these abbreviated accounts.

NOTES TO THE ABBREVIATED ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 1994

1. Profit on ordinary activities before taxation

The profit before taxation is attributable to the selling and repairing of motorcycles and the selling of motorcycle spares and accessories.

| | The profit on ordinary activities is stated after: | | |
|----|--|---------------------------------------|-----------|
| | , | 1994 | 1993 |
| | | £ | £ |
| | Auditors' remuneration | 7,500 | 7,500 |
| | Depreciation of tangible fixed assets | 101,414 | 112,189 |
| 2. | Other operating charges | | |
| | Canon open and goo | 1994 | 1993 |
| | | £ | £ |
| | Distribution costs | 110,866 | 166,210 |
| | Administrative expenses | 2,448,863 | 2,192,513 |
| | | 2,559,729 | 2,358,723 |
| 3. | Interest payable and similar charges | | |
| J. | interest payable and similar charges | 1994 | 1993 |
| | | £ | £ |
| | On bank loans, overdrafts and other loans: | | |
| | Repayable within 5 years, otherwise | | |
| | than by instalments | 61,015 | 63,307 |
| | Repayable within 5 years, by instalments | 30,706 | 32,925 |
| | Finance charges in respect of finance leases | 472 | 169 |
| | | 92,193 | 96,401 |
| | | · · · · · · · · · · · · · · · · · · · | |

NOTES TO THE ABBREVIATED ACCOUNTS

Continued

FOR THE YEAR ENDED 31 DECEMBER 1994

| ١. | Directors and employees | | |
|----|--|------------------|------------------|
| | Staff costs during the year were as follows: | | |
| | otali costs during the year were as lonows. | 1994 | 1993 |
| | | £ | £ |
| | Wages and salaries | 1,622,386 | 1,416,759 |
| | Social security costs | 151,418 | 137,577 |
| | Other pension costs | 63,990 | 59,720 |
| | - | 1,837,794 | <u>1,614,056</u> |
| | The average number of employees of the company during the year was | s 125 (1993: 121 |). |
| | Remuneration in respect of directors was as follows: | | |
| | | 1994 | 1993 |
| | | £ | £ |
| | Management remuneration | 288,921 | 196,513 |
| | Payments to third parties for directors' services | 5,729 | 4,167 |
| | | 294,650 | 200,680 |
| | The emoluments of the directors, excluding pension contributions, were | e as follows: | |
| | | 1994 | 1993 |
| | | £ | £ |
| | The chairman | 45,040 | 7,705 |
| | The highest paid director | 74,355 | 49,206 |
| | The emoluments of the directors, excluding pension contributions, fell v following ranges: | vithin the | |
| | | 1994 | 1993 |
| | | Number | Number |
| | £ 0 to £ 5,000 | 1 | 2 |
| | £ 5,001 to £10,000 | 1 | 2 |
| | £15,001 to £20,000 | 1 | _ |
| | £20,001 to £25,000 | _ | 1 |
| | £40,001 to £45,000 | _ | 1 |
| | £45,001 to £50,000 | 2 | 1 |
| | £70,001 to £75,000 | 2 | |

NOTES TO THE ABBREVIATED ACCOUNTS

Continued

FOR THE YEAR ENDED 31 DECEMBER 1994

| 5 | Tax on | profit c | n ordinary | activities |
|------------|----------|----------|----------------|------------|
| J . | I GA VII | DIVIII V | III OIMIIIMI T | MACHAINIA |

The tax charge is based on the profit for the year and represents:

| | 1994 | 1993 |
|-----------------------------------|----------|---------|
| | £ | £ |
| Corporation tax @ 33% (1993: 33%) | 246,516 | 170,500 |
| Deferred tax (note 13) | (14,000) | 12,500 |
| | 232,516 | 183,000 |

6. Tangible fixed assets

| | Freehold land and buildings £ | Long leasehold land and buildings £ | Plant and equipment | Motor vehicles £ | Total £ |
|--|--|---|---------------------|------------------------|------------|
| Cost | | | | | |
| At 1 January 1994 | 245,965 | 1,314,117 | 757,554 | 255,092 | 2,572,728 |
| Additions | _ | 10,763 | 15,112 | 27,914 | 53,789 |
| Disposals | _ | | | (66,605) | (66,605) |
| | | | | | |
| At 31 December 1994 | 245,965 | 1,324,880 | 772,666 | 216,401 | 2,559,912 |
| Depreciation | | | | | |
| At 1 January 1994 | 6,000 | 226,838 | 612,260 | 144,832 | 989,930 |
| Provided in the year | 3,000 | 26,499 | 45,674 | 26,241 | 101,414 |
| Disposals | | _ | | (52,209) | (52,209) |
| At 31 December 1994 | 9,000 | 253,337 | 657,934 | 118,864 | 1,039,135 |
| Net book amount at | | | | | |
| 31 December 1994 | 236,965 | 1,071,543 | 114,732 | 97,537 | 1,520,777 |
| Net book amount at 31 December 1993 | 239,965 | 1,087,279 | 145,294 | 110,260 | 1,582,798 |
| or December 1000 | | .,007,270 | 7.0,207 | ,200 | .,552,750 |

7. Fixed asset investments

The company owns 100% of the issued share capital of Artdeans Limited which is registered in England and Wales. The directors do not believe that consolidation of the undertaking is material for the purpose of giving a true and fair view and have taken advantage of the exemption available to them under s229(2) of the Companies Act 1985.

Artdeans Limited was dormant throughout the year. Its net assets at 31 December 1994 were £1,000 (1993: £1,000).

NOTES TO THE ABBREVIATED ACCOUNTS

Continued

FOR THE YEAR ENDED 31 DECEMBER 1994

| 8. Stocks | | |
|-------------------------------------|------------|-----------|
| | 1994 | 1993 |
| | £ | £ |
| Work in progress | 4,063 | 16,762 |
| Finished goods and goods for resale | 3,564,997_ | 2,281,139 |
| | 3,569,060 | 2,297,901 |

There were no significant differences between the replacement cost and the values disclosed for stock.

9. Debtors

| | 1994 | 1993 |
|--------------------------------|-----------|-----------|
| | £ | £ |
| Trade debtors | 1,054,204 | 938,403 |
| Other debtors | 190,971 | 286,150 |
| Prepayments and accrued income | 384,958 | 372,907 |
| | 1,630,133 | 1,597,460 |

Included in trade and other debtors is $\mathfrak{L}Nil$ (1993: $\mathfrak{L}143,678$) due from a company which has certain directors and shareholders in common with this company.

10. Creditors: amounts falling due within one year

| | 1994 | 1993 |
|----------------------------------|-----------|-----------|
| | £ | £ |
| Bank loans | 131,013 | 126,324 |
| Bank overdraft | 728,820 | 838,255 |
| Trade creditors | 1,448,615 | 633,066 |
| Corporation tax | 255,000 | 151,000 |
| Social security and other taxes | 10,710 | 71,575 |
| Accruals and deferred income | 88,545 | 82,784 |
| Other creditors | 170,291 | 47,229 |
| Amounts due under finance leases | 7,976 | 4,180 |
| | 2,840,970 | 1,954,413 |

The bank loans and overdraft are secured by a fixed and floating charge over all the assets of the company.

Included in other creditors is £29,966 (1993: £Nil) due to a company which has certain directors and shareholders in common with this company.

NOTES TO THE ABBREVIATED ACCOUNTS

Continued

FOR THE YEAR ENDED 31 DECEMBER 1994

| 11. | Creditors: amounts falling due after more than one year | | |
|-----|---|---------|---------|
| | - | 1994 | 1993 |
| | | £ | £ |
| | Bank loans | 222,564 | 362,023 |
| | Amounts due under finance leases | 11,430 | 8,022 |
| | | 233,994 | 370,045 |

The bank loans are secured by a fixed and floating charge over all the assets of the company and are repayable by equal monthly instalments before January 2000.

12. Borrowings

Borrowings are repayable as follows:

| | 1994 | 1993 |
|--|-----------|------------------|
| | £ | £ |
| Within one year | | |
| Bank loans and overdrafts | 859,833 | 964,579 |
| Finance leases | 7,976 | 4,180 |
| A B a u a u a a u al vidale in hara va a u | | |
| After one and within two years Bank loans | 83,347 | 127,963 |
| Finance leases | 11,430 | 8,022 |
| Thance reases | 11,400 | 0,022 |
| After two and within five years | | |
| Bank loans | 135,584 | 164,828 |
| After five years | | |
| Bank loans | 3,633 | 69,232 |
| | | |
| | 1,101,803 | <u>1,338,804</u> |
| Borrowings repayable partly after five years comprise: | | |
| | 1994 | 1993 |
| | £ | £ |
| Manufa farana wan assalafa lass in akalina anka | | |
| Bank loans repayable by instalments at 1.75% over bank base rate | വാറ ഒറ് | 274 902 |
| at 1.75% over pank base rate | 229,607 | <u>274,802</u> |

NOTES TO THE ABBREVIATED ACCOUNTS

Continued

1994 and 1993

FOR THE YEAR ENDED 31 DECEMBER 1994

| 13 | Deferred | tavation |
|----|----------|----------|
| | | |

Deferred taxation is provided for in full in the financial statements using a tax rate of 33%.

| | 1994 | 1993 |
|--------------------------------|--------|--------|
| | £ | £ |
| Accelerated capital allowances | 25,000 | 39,000 |

14. Share capital

| | £ |
|---------------------------------------|--------|
| Authorised | |
| 1,350 'A' ordinary shares of £1 each | 1,350 |
| 10,900 'B' ordinary shares of £1 each | 10,900 |
| | 12,250 |
| Allotted, called up and fully paid | |
| 1,350 'A' ordinary shares of £1 each | 1,350 |
| 10,800 'B' ordinary shares of £1 each | 10,800 |
| | 12,150 |

Share rights:

For any meeting of the company, on a show of hands every Member present in person shall have one vote and on a poll every Member shall have 100 votes for each 'A' share and one vote for each 'B' share of which they are a holder. All other rights are the same for both class of shares.

15. Reconciliation of movements in shareholders' funds

| | 1994 £ | 1993 £ |
|--|----------------------|----------------------|
| Profit for the financial year Shareholders' funds at 1 January 1994 | 519,558 3,120,067 | 348,872 2,771,195 |
| Shareholders' funds at 31 December 1994 | 3,639,625 | 3,120,067 |

NOTES TO THE ABBREVIATED ACCOUNTS

Continued

FOR THE YEAR ENDED 31 DECEMBER 1994

| 16. | Net cash inflow from operating activities | s | | | |
|-----|--|--------|---------------|-------------|-------------|
| | | | | 1994 | 1993 |
| | | | | £ | £ |
| | Operating profit | | | 844,267 | 628,273 |
| | Depreciation | | | 101,414 | 112,189 |
| | Profit on sale of tangible fixed assets | | | (4,072) | (5,904) |
| | (Increase) / decrease in stocks | | | (1,271,159) | 127,684 |
| | Increase in debtors | | | (7,242) | (115,009) |
| | Increase/(decrease) in creditors | | | 883,507 | (67,158) |
| | Net cash inflow from operating activities | | | 546,715 | 680,075 |
| 17. | Analysis of changes in financing | | | | |
| | | | | Loans an | d amounts |
| | | | | due und | der finance |
| | | ; | Share capital | | leases |
| | | 1994 | 1993 | 1994 | 1993 |
| | | £ | £ | £ | £ |
| | Balance at 1 January 1994 Net cash (outflow) / inflow | 12,150 | 12,150 | 500,549 | 348,210 |
| | from financing | _ | _ | (140,086) | 138,689 |
| | Inception of finance leases | | | 12,520 | 13,650 |
| | At 31 December 1994 | 12,150 | 12,150 | 372,983 | 500,549 |

18. Analysis of cash and cash equivalents

Cash and cash equivalents comprise:

| | 1994 £ | 1993 £ | 1992 £ | Change in 1994 £ | Change in 1993 £ |
|--------------------------|-----------|-----------|-------------|------------------------|------------------------|
| Cash at bank and in hand | 19,619 | 5,366 | 143,061 | 14,253 | (137,695) |
| Bank overdrafts | (728,820) | (838,255) | (1,070,279) | 109,435 | 232,024 |
| | (709,201) | (832,889) | (927,218) | 123,688 | 94,329 |

19. Capital commitments

The company had no capital commitments at 31 December 1994 or at 31 December 1993.

20. Contingent liabilities

There were no contingent liabilities at 31 December 1994 or 31 December 1993, except that the company has provided an unlimited guarantee for the banking facilities available to a company which has certain shareholders and directors in common with this company. The facilities utilised at 31 December 1994 amounted to £Nil (1993: £Nil).

NOTES TO THE ABBREVIATED ACCOUNTS

Continued

FOR THE YEAR ENDED 31 DECEMBER 1994

21. Pensions

Defined Contribution Scheme

The company operates a defined contribution pension scheme for the benefit of the employees. The assets of the scheme are administered by trustees in a fund independent from those of the company.