# GOLDEN CHARTER LIMITED ABBREVIATED ACCOUNTS

Year ended 31 March 1999

Company Number: 02511598



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# ABBREVIATED ACCOUNTS

# Year ended 31 March 1999

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#### **DIRECTORS AND ADVISORS**

#### **Directors**

Gordon H Kee CA
J Andrew Harvey CA
Peter T O'Neill
Alan J Kee BA
Clive Leverton Dip FD
Jeremy West
John F Harris
Charles P Nethercott

(Chairman) (Deputy Chairman) (Chief Executive)

# Secretary and Registered Office

Gordon A Ferguson Crowndale House 1 Ferdinand Place Camden London NW1 8EE

# **Company Address**

Melville House 70 Drymen Road Bearsden Glasgow G61 2RP

#### Auditors

Scott-Moncrieff 25 Bothwell Street Glasgow G2 6NL

#### **Solicitors**

McClure Naismith 292 St Vincent Street Glasgow G2 5TQ

# **Bankers**

Lloyds TSB Bank (Scotland) PLC 177 Ingram Street Glasgow G1 1DL

#### **DIRECTORS' REPORT**

The directors submit their report and the audited accounts of the company for the year ended 31 March 1999.

### 1. Directors' responsibilities

Company law requires the directors to prepare accounts that give a true and fair view of the state of affairs of the company and of the profit or loss for its financial year. In doing so the directors are required to:

- select suitable accounting policies and apply them consistently
- make judgements and estimates that are reasonable and prudent
- prepare the accounts on the going concern basis unless it is inappropriate to presume the company will continue in business.

The directors are responsible for maintaining proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention of fraud and other irregularities.

#### 2. Principal activities, business review and future prospects

The principal activity of the company is the marketing, promotion, sale and administration of a comprehensive range of funeral plans throughout the UK.

The Directors continue their commitment to ensuring that Golden Charter complies in all respects with the Funeral Planning Council Code of Conduct and remains actively involved in continuing consultation with various Government Departments regarding the important issue of self-regulation and future legislation.

The Directors fully expect that there will be a continued and steady growth of plan sales in 2000 and subsequent years with Golden Charter becoming an established brand name and leader for funeral planning in the UK.

#### 3. Profit and dividends

The results for the year are shown on page 5.

The directors do not recommend the payment of a dividend.

# 4. Directors and their interests

Mr Michael A France resigned as a director on 6 October 1998. Mr Peter T O'Neill was appointed as director on 1 January 1999. The other directors served throughout the year.

The interests of the directors in the share capital of the company were as follows:

Ordinary shares of £1 each
31 March 1999 31 March 1998
Gordon H Kee 70,000 100,000
J Andrew Harvey 70,000 100,000

No other directors have an interest in the shares of the company.

#### DIRECTORS' REPORT (cont'd)

#### 5. SAIFCharter Trust

On 27 March 1999 the SAIFCharter Trust acquired 30% of the issued share capital from the existing shareholders to assist in ensuring that the future of committed independent funeral directors will remain in their own hands.

#### 6. Year 2000

The directors have identified the key risks to the business and have developed a plan to minimise their impact. They have considered not only the company's systems but also those of their major suppliers and customers. Although no organisation can guarantee that no year 2000 problems will arise, the directors believe that, having identified and removed the major risks to the business in accordance with the plan they have developed, it will be possible to quickly resolve any such problems as may arise without significant additional costs.

#### 7. Charitable donations

Golden Charter are corporate sponsors of the Woodland Trust and have an exclusive arrangement to fund the planting of trees for plans sold. During the year the amount donated was £53,215 (1998: £54,255).

Other donations made by the company for charitable purposes amounted to £5,201 (1998: £966).

#### 8. Auditors

Moores Rowland merged with Scott-Moncrieff on 1 March 1999 and changed their name to Scott-Moncrieff on the same date. The auditors' report has been signed in their new name.

In accordance with Section 384 of the Companies Act 1985 a resolution to re-appoint Scott-Moncrieff as auditors will be put to the Members at the Annual General Meeting.

By order of the Board

GORDON A FERGUSSON

Secretary

19 January 2000

# AUDITORS' REPORT TO GOLDEN CHARTER LIMITED UNDER SECTION 247B OF THE COMPANIES ACT 1985

We have examined the abbreviated accounts on pages 5 to 16 together with the accounts of the company for the year ended 31 March 1999 prepared under section 226 of the Companies Act 1985 (the full accounts).

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with Section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with Section 246A(3) of the Act to the Registrar of Companies and whether the accounts to be delivered have been properly prepared in accordance with that provision and to report our opinion to you.

#### Basis of opinion

We have carried out the procedures we consider necessary to confirm, by reference to the accounts, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared. The scope of our work for the purpose of this report did not include examining or dealing with events after the date of our report on the full accounts.

# **Opinion**

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with Section 246A(3) of the Companies Act 1985, and the abbreviated accounts on pages 5 to 16 are properly prepared in accordance with that provision.

SCOTT-MONCRIEFF

Scott - Monerel

Chartered Accountants Registered Auditors

25 Bothwell Street Glasgow G2 6NL

20 January 2000

# ABBREVIATED PROFIT AND LOSS ACCOUNT

Year ended 31 March 1999

		1999	1998
	Note	£	£
GROSS PROFIT		2,094,247	1,805,560
Administrative expenses		1,989,911	1,635,060
OPERATING PROFIT		104,336	170,500
Interest payable	1	50,106	33,504
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	2	54,230	136,996
Taxation	4	28,240	40,954
PROFIT FOR YEAR	14	25,990	96,042

All disclosures relate only to continuing operations.

There are no recognised gains or losses other than the profit for the year.

The statement of accounting policies and notes on pages 8 to 16 form part of these accounts.

# BALANCE SHEET

### 31 MARCH 1999

31 MARCH 1999		1999	1998
FIXED ASSETS	Note	£	£
Intangible assets Tangible assets Investments	5 6 7	543,078 402,387 83,479 1,028,944	843,772 432,757 83,479 1,360,008
CURRENT ASSETS			1,500,000
Stocks Debtors Cash at bank and on hand	<b>8</b> 9	412,656 428,005 36,395 877,056	369,514 200,278 120,959
CREDITORS: amounts falling due within one year	10	791,625	690,751 723,734
NET CURRENT ASSETS (LIABILITIES)		85,431	(32,983)
TOTAL ASSETS LESS CURRENT LIABILITIES		1,114,375	1,327,025
CREDITORS: amounts falling due after more than one year	11	812,057	1,043,937
PROVISIONS FOR LIABILITIES AND CHARGES			
Deferred taxation	12	<u>-</u>	6,760
		812,057	1,050,697
		302,318	276,328
CAPITAL AND RESERVES		<del></del>	<del></del>
Called up share capital Profit and loss account	13 14	200,000 102,318	200,000 76,328
SHAREHOLDERS' FUNDS - EQUITY	15	302,318	276,328

The accounts have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to medium sized companies.

G H KEE

Director

19 January 2000

The statement of accounting policies and notes on pages 8 to 16 form part of these accounts.

# CASH FLOW STATEMENT

# YEAR ENDED 31 MARCH 1999

		1999	1998
	Note	£	£
Net cash inflow from operating activities	16	264,402	1,334,363
Returns on investments and servicing of finance	1	(50,106)	(33,504)
		214,296	1,300,859
Taxation		(42,000)	(20,910)
Capital expenditure	18	(77,759)	(45,837)
Financing	18	(277,150)	(930,767)
(Decrease) Increase in cash	17	(182,613)	303,345
RECONCILIATION OF NET CASH FLOW TO M	MOVEMEN'		202 245
(Decrease) increase in cash		(182,613)	303,345
Repayment of hire purchase creditor		74,061	13,757
Repayment of bank loan		56,663	47,388
Repayment of debenture		146,426	804,764
New hire purchase agreements		(50,145)	(123,000)
Change in net funds		44,392	1,046,254
Net debt at 1 April 1998	17	(1,013,070)	(2,059,324)
Net debt at 31 March 1999	17	(968,678)	(1,013,070)

#### STATEMENT OF ACCOUNTING POLICIES

#### (i) Accounting convention

The accounts have been prepared under the historical cost convention.

(ii) The accounts present information about the company as an individual undertaking and not about the group.

Group accounts have not been prepared as permitted under Section 248(1) of the Companies Act 1985 on the grounds that the group qualifies as a small group.

#### (iii) Turnover

Turnover represents the value of arrangement fees and charges earned on pre-paid funeral plans sold during the year.

### (iv) Intangible fixed assets

Development expenditure incurred on establishing, developing and marketing the company's products is carried forward when its future recoverability can be foreseen with reasonable assurance and amortised on a systematic basis over the period expected to benefit from the expenditure. All other development expenditure is written off in the year in which it is incurred.

# (v) Tangible fixed assets

Depreciation is provided on all tangible fixed assets in equal annual instalments over the estimated useful lives of the assets and is calculated on the cost of the assets.

The following principal rates are used:

Office equipment

10% to 20%

Motor vehicles

25%

#### (vi) Hire purchase contracts

Assets held under hire purchase contracts are capitalised and the corresponding liability to pay instalments is shown net of interest as hire purchase creditors. The capitalised values are written off in line with the depreciation policy above. Interest is charged to the profit and loss account on a straight line basis.

#### (vii) Stocks

Stocks comprise consumable stocks held by the company and its outlets valued at cost.

#### (viii) Deferred taxation

Provision is made under the liability method for taxation deferred in respect of accelerated capital allowances and other timing differences but only to the extent that it is thought reasonably probable that an actual liability will arise in the foreseeable future.

#### (ix) Operating leases

Payments made under operating leases are charged to profit and loss account when incurred.

# (x) Pension scheme

The company contributes to two defined contributes pension schemes. The profit and loss charge represents the costs to the company.

# NOTES ON THE ABBREVIATED ACCOUNTS

Year ended 31 March 1999

1.	Interest payable	1999 £	1998 £
	Bank loan and overdraft interest Hire purchase interest	48,058 6,567	36,788 2,128
	Interest received	54,625 (4,519)	38,916 (5,412)
		50,106	33,504
2.	Profit on ordinary activities before taxation		
	The profit is stated after charging:		
	Amortisation of intangible fixed assets Depreciation of tangible fixed assets Auditors' remuneration Operating lease costs - plant and equipment Property rental	300,694 157,879 9,400 10,575 72,000	300,008 135,487 8,400 10,575 72,000
3.	Directors and other employees		
	The average number of persons employed by the company during the year was 28 (1998: 28).		
	Staff costs comprise:		
	Wages and salaries Social security costs Pension costs	530,231 49,887 19,627	457,115 44,918 1,575
		599,745	503,608
	The remuneration of the directors was as follows:		
	Emoluments Company contributions to money purchase schemes in relation	259,797	219,319
	to directors' pensions	5,758	1,575
		265,555	220,894
	Three directors are accruing pension benefits under a money purchase scheme	<del></del>	
	Emoluments paid to highest paid director (including benefits in kind)	104,832	91,059
	Company contributions to money purchase schemes in relation to highest paid director	1,876	-
4			

# NOTES ON THE ABBREVIATED ACCOUNTS (Cont'd)

Year ended 31 March 1999

# 4. Taxation

The tax charge	based on	the profit for	r the year is r	nade up
as follows:				

	as follows.	1999 £	1998 £
	UK Corporation tax		
	- current year	38,000	45,000
	- prior year overprovision	(3,000)	(2,297)
	Deferred tax	(6,760)	(1,749)
		28,240	40,954
			Development
5.	Intangible fixed assets		costs
	Cost:		£
	At 1 April 1998 and 31 March 1999		1,828,936
	Amortisation:		
	At 1 April 1998		985,164
	Charge for year		300,694
	At 31 March 1999		1,285,858
	Net book amount:		-
	At 31 March 1999		543,078
	At 31 March 1998		843,772

Development costs have been included in accordance with the accounting policy on page 8 and it is anticipated that the amortisation period will not exceed 10 years.

# NOTES ON THE ABBREVIATED ACCOUNTS (Cont'd)

Year ended 31 March 1999

9. /

6.	Tangible fixed assets	Motor vehicles £	Office equipment £	Total £
	Cost:			
	At 1 April 1998 Additions Disposals	187,858 50,145 (18,020)	622,268 92,759 -	810,126 142,904 (18,020)
	At 31 March 1999	219,983	715,027	935,010
	Depreciation:			
	At 1 April 1998 Charge for year On disposals	10,603 44,740 (2,625)	366,766 113,139	377,369 157,879 (2,625)
	At 31 March 1999	52,718	479,905	532,623
	Net book amount:	<del></del>		
	At 31 March 1999	167,265	235,122	402,387
	At 31 March 1998	177,255	255,502	432,757
	The motor vehicles are held under hire	e purchase contracts.		
7.	Investments			£
	Shares in subsidiary at 1 April 1998 ar	nd 31 March 1999		83,479

The company holds 100% of the share capital of Golden Charter (Scotland) Limited, registered in Scotland, being 100,000 ordinary shares of £1 each. The subsidiary did not trade during the year.

Group accounts have not been prepared as permitted by Section 248(1) of the Companies Act 1985. Aggregate capital and reserves of the subsidiary company were as follows:

		1999 £	1998 £
	Capital and reserves	83,479	83,479
8.	Stocks		
	Stock of consumables	412,656	369,514

# NOTES ON THE ABBREVIATED ACCOUNTS (Cont'd)

Year ended 31 March 1999

9.	Debtors	1999 £	1998 £
<i>)</i> .	Deolors	2	ı.
	Prepayments and other debtors	427,093	186,099
	Amount due from Golden Charter (Scotland) Trust	550	550
	Amount due from Golden Charter Trust	362	13,629
		428,005	200,278
10.	Creditors: amounts falling due within one year	<del></del>	
	Doubtown Loon (note 11)	55 125	55 105
	Bank term loan (note 11) Bank overdraft	55,425 98,049	55,425
	Trade creditors	215,189	278,730
	Accruals	247,117	217,715
	Amounts due to Golden Charter (Scotland) Ltd	74,552	74,728
	Directors' loans	3,482	2,157
	Hire purchase creditor	39,542	34,667
	Other taxes and social security costs	20,269	15,312
	Corporation tax	38,000	45,000
		791,625	723,734

The bank borrowing is secured by a bond and floating charge over the assets of the company.

11.	Creditors: amounts falling due after more than one year	1999 £	1998 £
	Hire purchase creditor	52,723	81,514
	Bank term Loan	140,524	197,187
	Debenture stock	618,810	765,236
		812,057	1,043,937

Amounts/

Year ended 31 March 1999

# 11. Creditors: amounts falling due after more than one year (continued)

Amounts repayable after more than one year:

i) Hire purchase creditor	1999 £	1998 £
repayable between one and two years repayable between two and five years	30,222 22,501	34,042 47,472
	52,723	81,514
ii) Bank term loan		
repayable between one and two years repayable between two and five years	65,105 75,419	60,286 136,901
	140,524	197,187

The bank term loan is secured by a bond and floating charge over the assets of the company and is repayable in equal monthly instalments with interest charged at 3% over the Bank's base rate.

The bank borrowings are guaranteed by G H Kee and J A Harvey.

iii) Debenture stock	1999 £	1998 £
repayable between one and two years repayable between two and five years	118,810 500,000	765,236
	618,810	765,236

The Debenture Stock previously comprised £1,570,000 of Guaranteed Debenture Stock 2002 issued by the company to The Golden Charter Trust. The Debenture Stock is interest free and is redeemable in five escalating annual instalments which commenced on 31 March 1998.

		1999	1998
12.	Deferred taxation	£	£
	At 1 April 1998	6,760	8,509
	Transfer for year	(6,760)	(1,749)
	At 31 March 1999	-	6,760
	Full provision has been made for deferred tax as follows:		
	Accelerated capital allowances	-	6,760
		<del></del>	

Year ended 31 March 1999

13.	Called up share capital	1999 £	1 <b>998</b> £
	Authorised: 200,000 ordinary shares of £1 each	200,000	200,000
	Allotted and fully paid: 200,000 ordinary shares of £1 each	200,000	200,000
14.	Profit and loss account		
	At 1 April 1998 Retained profit for year	76,328 25,990	(19,714) 96,042
	At 31 March 1999	102,318	76,328
15.	Reconciliation of movement in shareholders' funds		
	Profit for year Opening shareholders' funds	25,990 276,328	96,042 180,286
	Closing shareholders' funds	302,318	276,328
16.	Reconciliation of operating profit to net cash inflow from operating activities		
	Operating profit Amortisation of intangible fixed assets Depreciation charges Loss (gain) on sale of fixed assets Increase in stocks (Increase) decrease in debtors (Decrease) increase in creditors	104,336 300,694 157,879 395 (43,142) (227,727) (28,033)	170,500 300,008 135,487 (12,544) (24,781) 575,490 190,203
	Net cash inflow from operating activities	264,402	1,334,363

Year ended 31 March 1999

17.	Analysis of changes in net debt	At 1 April 1998	Cash flow	Other changes	At 31 March 1999
	Cash Overdraft	120,959	(84,564) (98,049)	-	36,395 (98,049)
		120,959	(182,613)	-	(61,654)
	Debt due within one year:				
	Hire purchase creditor Bank loan	(34,667) (55,425)	74,061 56,663	(78,936) (56,663)	(39,542) (55,425)
		(90,092)	130,724	(135,599)	(94,967)
	Debt due after one year:				
	Hire purchase creditor Bank loan Debenture stock	(81,514) (197,187) (765,236)	- - 146,426	28,791 56,663	(52,723) (140,524) (618,810)
		(1,043,937)	146,426	85,454	(812,057)
	Total	(1,013,070)	94,537	(50,145)	(968,678)
18.	Analysis of cash flows for headi	ngs netted in cas	sh flow	1999	1998
	Capital expenditure:			£	£
	Purchase of tangible fixed asset Sale of tangible fixed assets			(92,759) 15,000	(73,432) 27,595
				(77,759)	(45,837)
	Financing:			<del></del>	
	Capital element of hire purchase repayments Capital element of bank loan repayments Debenture stock			(74,061) (56,663) (146,426)	(78,615) (47,388) (804,764)
				(277,150)	(930,767)

# 19. Contingent liability

The company has granted to its bankers a guarantee in respect of advances to Golden Charter (Scotland) Limited and to Golden Charter UK Limited.

Year ended 31 March 1999

### 20. Transactions with directors

During the year the company incurred charges for services carried out by Clyde Associated Group Limited, Clyde Associated Consultants Limited and Melville Developments Limited, companies in which Mr G H Kee has a material interest.

The total value of the transactions during the year ended 31 March 1999 was £263,210 (1998 : £256,678).