# GROUNDWORK CAMDEN AND ISLINGTON (A COMPANY LIMITED BY GUARANTEE) REPORT AND FINANCIAL STATEMENTS 31 MARCH 2002



### HORWATH CLARK WHITEHILL

Chartered Accountants

A member of Horwath International

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#### **GROUNDWORK CAMDEN AND ISLINGTON**

#### **GENERAL INFORMATION**

#### FOR THE YEAR ENDED 31 MARCH 2002

DIRECTORS AND TRUSTEES	Marcus Brown	(appointed 17 July 2001)	co-optee
	Cllr Wally Burgess	(appointed 17 July 2001)	
	Cllr Ewan Cameron	(appointed 17 July 2001)	
	Prof Jim Croll	(appointed 17 July 2001)	
	Beatriz Echeverri	(appointed 17 July 2001)	co-optee
	Cllr Bridget Fox	(appointed 17 July 2001)	·
	Jerome Frost	(appointed 17 July 2001)	co-optee
	Dr Carolyn Harrison		·
	Robin Hirsch	(Treasurer)	co-optee
	John Jopling		co-optee
	Andrew Littlewood	(resigned 24 April 2001)	co-optee
	Robin Mabey	(Chair)	•
	Cllr Keith Moffitt	(resigned 17 May 2001)	
	Cllr Nirmal Roy	, ,	
	Deborah Sacks		co-optee
			•

Board members are appointed at Annual General Meetings; nominated directors for a period of three years, co-optee directors for a period of two years.

Dr Jennifer Somerville

During the year the position of Honorary Treasurer was held by Robin Hirsch. The position of Chair was held by Robin Mabey.

EXECUTIVE DIRECTOR AND COMPANY
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SECRETARY

Catherine Andrews

**CHANGE OF NAME** 

Registered 11 May 2001

Previously The Camden Groundwork Trust

(appointed 17 July 2001) co-optee

**PRINCIPAL & REGISTERED OFFICE** 

12 Baron Street

London N1 9LL

**COMPANY NUMBER** 

02897074

REGISTERED CHARITY NUMBER

1040347

**AUDITORS** 

Horwath Clark Whitehill 25 New Street Square London EC4A 3LN

**BANKERS** 

The Royal Bank of Scotland plc London Holborn (A) Branch

127 High Holborn London WC1 6PQ

**SOLICITORS** 

Bates, Wells & Braithwaite 61 Charterhouse Street

London EC1M 6HA

## GROUNDWORK CAMDEN AND ISLINGTON DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2002

The directors who are also the charity trustees have pleasure in presenting their report and financial statements for the year ended 31 March 2002.

#### **ORGANISATION**

The Trust is a registered charity and company limited by guarantee and is governed by its memorandum and articles of association.

This is the Trust's 8<sup>th</sup> year of operation. During the year The Trust secured sponsorship from the DTLR and Islington Council and the formal process of amending the legal entity was completed, enabling the Trust to operate under its new name Groundwork Camden and Islington.

#### VISION AND MISSION

The Trust is a member of the Federation of Groundwork Trusts and subscribes to Groundwork's vision of a society made up of sustainable communities which

- are vibrant, healthy and safe
- · respect the local and global environment and
- are where individuals and enterprise prosper.

The Trust aims to deliver the purpose, values, behaviours and strategies set out in Groundwork's Mission Diamond:

#### **GROUNDWORK FEDERATION MISSION DIAMOND**

#### Purpose

'To build sustainable communities through joint environmental action'

#### Strategies Values Holistic programmes which together Action promote Groundwork's purpose Em**powe**rment changing places : changing lives by embracing: a) People b) Places Equality Integrity Learning Partnership c) Prosperity Probity 2 Excellent partnerships at all levels Subsidiarity Sustainability Maximise performance throughout the Federation Trust Behaviours and Standards Excellence Mutual respect, support and professionalism Willingness to share good practice to mutual benefit Honouring agreements Pursuing equality of opportunity Good employment practice Improving our environmental performance

The Trust believes that practical environmental action and partnership working can empower local communities to have greater control over the quality and direction of their lives.

Championing sustainable development principles and practice Inclusivity within the Federation

The Trust aims to be a vibrant, strong, outward looking organisation that is financially sound and well managed, with committed, professional staff. The Trust seeks to earn the respect of partners and stakeholders and be recognised as the agency of first choice to deliver sustainable regeneration and community empowerment.

### GROUNDWORK CAMDEN AND ISLINGTON DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2002

The Trust's core values can be described as:

- utilising environmental expertise to build sustainable communities within the context of diverse inner city neighbourhoods.
- Asserting the value of an approach that facilitates community capacity building, empowerment and ownership, where excluded communities are a priority for investment.
- Maximising the effectiveness of partnership with statutory and private sector, working both locally, regionally and throughout the Federation.
- Fostering a culture of learning, where mistakes offer better insight, and where re-inventing the wheel is avoided.
- · Offering a 'can do', responsive, approach.

#### PRINCIPAL ACTIVITIES

Groundwork's approach is to develop and implement programmes which concentrate on three key areas, which summaries the objects of the Trust:

- bringing about physical environmental improvements;
- · educating and involving the community;
- integrating the economy and the environment

Regionally, the formation of the Groundwork London Partnership is designed to enable London Trusts to address the strategic agenda of the Greater London Authority. Members represent the seven London Trusts, Groundwork UK, and strategic partners from the private and public sectors. GLP aims to work at the highest level with Londonwide agencies and companies, and to secure new income streams to enable Trusts to deliver strategic programmes to all priority neighbourhoods across London.

Locally the aim of strategic Londonwide coverage has been taken forward by the Trust's extension into the London Borough of Islington. The Trust is also beginning to talk to the City of Westminster about the need and scope for the Trusts services.

#### **REVIEW OF ACTIVITIES**

The trend of fast but controlled growth has continued in 2001/2, particularly as Islington developments began to come on stream.

The Trust worked in partnership to undertake an increasing number and range of projects addressing: community recycling, safe play, school grounds improvements, community consultations, defensible space projects on housing estates, mentoring for community members, open space audits, capacity building with disability groups, streetscape safety works, community art, green transport, and training. The appointment of a specialist education worker enabled proactive work with schools and environmental education. Administration of Small Grants Schemes increased, and the Trust now administers five different schemes including, Community & Green Values, Islington Community & Environment Scheme, Camden's Neighbourhood Renewal Community Chest, Cross River Partnerships Capacity Building Programme in Westminster, and the LWP Small Grants Scheme in the central section of the Regent's Canal.

New partnerships were formed to undertake feasibility studies into new areas of work;

- Across both Camden & Islington a partnership with both councils' Employment Service, and two major developers commissioned a study and business plan on Transitional Work Programmes.
- With the Islington police, Youth Offending Team, Islington Council, Hyde Housing Association, Youth Works and residents from the Market Estate in order to develop a Youth Works programme in the Market Estate Neighbourhood.
- Joint work with the University of North London is focussing on environmental impact issues with small and medium sized businesses.

### GROUNDWORK CAMDEN AND ISLINGTON DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2002

It is particularly pleasing that these partnerships reflect a growing capacity to engage with the private sector, for example with BCJV, CTRL, and other local companies who are interested in investing in local communities

The Trust relocated to larger, centrally located and accessible offices in November 2001. The second floor of 12 Baron Street has been taken on a ten year lease, with a breakpoint at five years, and should be large enough to accommodate the needs anticipated in the current business plan.

On a Londonwide level the SRB 6 Changing London, Changing London Lives, programme formed the basis for local partnerships in Gospel Oak and Mildmay, in addition to the delivery of strategic programmes that are new to the Trust – Safe Routes to School, Routes to Work and ILM's. The SRB 2 Vital Centres and Greenlinks programme continues to deliver community led regeneration to deprived neighbourhoods around Camden Town. Likewise the SRB 3 London's Waterway Partnership has generated strategic partnerships and programmes for the Trust in key regeneration areas neighbouring the Regents Canal.

#### **FUTURE DEVELOPMENTS**

The Trust has grown substantially over the past three years and the Business Plan anticipates this growth will contine for the next few. New income streams, in addition to the growth of existing funding programmes is essential to achieve this, particularly in the light of the decline in SRB which has been an important foundation for the Trusts' recent growth. Within this context, strategic positioning, the development of new projects & partnerships and improved systems are key objectives for the coming year. The Trust's potential contribution to neighbourhood renewal and regeneration, is not always fully grasped by key partners.

Implementation of new programme areas, particularly Intermediate Labour Markets and Youth Works are all key development objectives. The Trust made good progress on these fronts in 2001/2, though there is a great deal of partnership development and income generation to achieve before delivery is anticipated.

Implementing strong systems is the third key objective. In addition to the overhaul of programme & project management systems across London Trusts, where GCI is taking the lead; the Trust aims to improve quality, monitoring and evaluation systems and further develop HR policies & procedures, building on the positive achievements of 2001/2.

Staff turnover continues to be the key issue for the Trust. The expansion as a result of moving into Islington has offered more opportunities for developing existing staff and thereby retaining skills. On the other hand the high cost of living in central London appears to present a major factor in the longer terms plans of staff. Given the need to contain overheads and be seen to offer value for money, the Trust maximises the use of volunteers, students and interns.

#### FINANCIAL PERFORMANCE

The Trust has total incoming resources for the year of £1,280,632 (2000/1 £733,888). This 74% increase continues the pattern of growth set in previous years. This growth has been underpinned by the SRB programmes and the thriving partnerships with the London Boroughs of Camden and Islington.

The nature of the funding has also continued to change with an increasing number of projects, which meet the primary charitable objectives, being funded through contracts for services

The net incoming resources for the year is £54,512 (2000/1 £64,912). Of this, a deficit of £15,986 is restricted and reduces funding for specific projects which span more than one year. £70,498 is unrestricted and will be used in accordance with our reserves policy outlined below.

## GROUNDWORK CAMDEN AND ISLINGTON DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2002

Managed projects, where the Trust provides technical expertise and project management to a partnership, continued to be a significant feature of the Trust's activities. In addition to the income that passed through the Trust's books, staff managed an additional £306,000 of project work.

Equally important are the amounts of time and expertise offered by our partners on a voluntary basis. These contributions don't appear in our accounts but they bring immeasurable value to the completion of successful projects. These contributions are carefully monitored.

#### **RESERVES POLICY**

The Trust's free reserves are £240,288. The Trust is working towards a target of holding free reserves equivalent to six months unrestricted expenditure. The current level equates to 3.7 months of 2002/3 planned expenditure. The Trustees consider that this level of reserves is prudent to cover such financial requirements as working capital and investment in capital equipment. It also takes account of other contingencies, for example, one off staff costs related to sickness and maternity leave.

#### **RISK ASSESSMENT**

The directors have assessed the major risks to which the charity is exposed, in particular those related to the operations and finances of the Trust and are satisfied that systems are in place to mitigate our exposure to the major risks.

#### **GRANT MAKING POLICY**

The Trust receives applications for Small Community Grants through partnerships with local authorities and the Government Office for London. The applications are reviewed against specific criteria and business objectives which are set out by the grants panels. Most projects are awarded a one off award with awards covering more than one year reviewed on an annual basis. No applications from individuals are considered.

#### **AUDITORS**

A resolution reappointing Horwath Clark Whitehill as auditors to the company will be put to the Annual General Meeting.

#### **DIRECTORS' RESPONSIBILITIES**

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period. In preparing those financial statements the directors have:-

- · selected suitable accounting policies and then applied them consistently;
- · made judgements and estimates that are reasonable and prudent;
- prepared the financial statements on the going concern basis.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the board on 16 Auto 2002 and signed on its behalf by:

Alda for

Director

### INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS OF GROUNDWORK CAMDEN AND ISLINGTON

We have audited the financial statements of Groundwork Camden and Islington for the year ended 31 March 2002 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes set out on pages 7 to 15. These financial statements have been prepared under the historical cost convention and the accounting policies set out on page 9 and 10.

#### HORWATH CLARK WHITEHILL

Chartered Accountants

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DX 0014 London Chancery Lane



#### Respective responsibilities of the directors and auditors

The responsibilities of the directors, who are also the charity trustees under charity law, for preparing the Directors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards are set out in the Statement of Directors' Responsibilities on page 5. Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the charitable company is not disclosed.

We read other information contained in the Directors' Report and consider whether it is consistent with the audited financial statements. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

#### Basis of opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance as to whether the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Unqualified opinion**

In our opinion the financial statements give a true and fair view of the state of affairs of the charitable company as at 31 March 2002 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended and have been properly prepared in accordance with the Companies Act 1985

Horwath Clark Whitehill

Chartered Accountants and Registered Auditors

Howar Clah Whelill

Date 16/7/2002

25 New Street Square London EC4A 3LN

### GROUNDWORK CAMDEN AND ISLINGTON STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2002

	Notes	Unrestricted funds	Restricted funds	Total 2002	Total 2001
		£	£	£	£
Incoming Resources Voluntary Income Grants and donations	3	114,176	744,004	858,180	597,470
Income in furtherance of the					
charity's objects Contracts for service	3	402,029	-	402,029	117,825
Interest receivable		11,932	3,360	15,292	16,665
Other income		5,131		5,131	1,928
Total incoming resources		533,268	747,364	1,280,632	733,888
Resources Expended					
Cost of generating funds Fundraising and publicity		17,831	-	17,831	12,470
Charitable expenditure Project costs Community Grants Support costs	12	219,118 170,300	562,286 - 201,064	781,404 170,300 201,064	572,223 - 35,853
Management and		-	201,004	201,004	30,003
administration of the Trust		55,521		55,521	48,430
Total resources expended	4	462,770	<u>_763,350</u>	1,226,120	668,976
Net incoming/(outgoing) resources for the year		70,498	(15,986)	54,512	64,912
Balances brought forward as at 1 April 2001		277,020	78,768	355,788	290,876
Balances as at 31 March 2002		347,518	62,782	410,300	355,788

The Statement of Financial Activities contains all the gains and losses recognised in the current and preceding year.

The notes on pages 9 to 15 form part of these financial statements.

# GROUNDWORK CAMDEN AND ISLINGTON BALANCE SHEET AS AT 31 MARCH 2002

			Total	Total
	Notes		2002	2001
FIVED ACCETO		£	£	£
FIXED ASSETS Tangible fixed assets	5		130,537	15,776
CURRENT ASSETS	•			045.000
Debtors Cash at bank and in hand	6	465,342 <u>323,801</u>	_	315,398 337,843
		789,143		653,241
CREDITORS: amounts falling due within one year	7	<u>(502,187)</u>	-	(295,509)
NET CURRENT ASSETS			286,956	357,732
CREDITORS: amounts falling due after more than one year	8		(7,193)	(17,720)
NET ASSETS	10		410,300	355,788
FUNDS Unrestricted:- General			347,518	277,020
Restricted	9		62,782	78,768
			410,300	355,788

Approved by the Board on 16 guly 2002 and signed on its behalf by:

McdAlffra
Director/Trustee

The notes on pages 9 to 15 form part of these financial statements.

#### 1. ACCOUNTING POLICIES

#### a) Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice, Accounting and Reporting by Charities (SORP 2000) and applicable accounting standards.

#### b) Fund accounting

General funds are available for use at the discretion of the directors in furtherance of the objects of the Trust.

Restricted funds are funds subject to specific restrictive conditions imposed by sponsors or by the purpose of the appeal.

#### c) Incoming Resources

All income is accounted for on a receivable basis. Any grants restricted to future accounting periods or where conditions for spending could not be met are deferred and recognised in those accounting periods. Development income is in the form of grants towards the running and development of the trust.

Project income represents grants for specific projects identified and agreed between the partnership sponsors.

#### d) Resources expended

All expenses are accounted for on an accruals basis. Expenditure incurred in connection with the charitable activities is included under the relevant heading. An analysis of staff time has been used to produce a ratio by which overheads have been allocated to the various activities. The cost of generating funds includes the time spent promoting the Trust.

#### 1. ACCOUNTING POLICIES (CONTINUED)

#### e) Depreciation

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost on a straight line basis over their expected economic lives as follows:

Leasehold improvements and office equipment - 5 years
Computer equipment - 3 years

#### f) Pension Costs

The Trust subscribes to individual portable pensions covering all of its permanent employees. The trust's contributions are defined and no further liability accrues to the Trust under the scheme.

#### g) Taxation

By virtue of its charitable status the Trust is exempt from corporation tax and any tax suffered by deduction is recoverable.

#### 2. COMPANY STATUS

The Trust is a company limited by guarantee. The liability in respect of the guarantee, as set out in the memorandum, is limited to £1 per member of the company. There are 14 members (2001; 9).

3.	GRANTS, DONATIONS & CONTRACTS	2002 £	2001 £
	Department of Transport, Local Government and the Regions [DTLR] Single Regeneration Budget [SRB] Local Authority Private Sector University College London National Lottery Landfill tax	184,000 591,895 376,263 93,303 10,000 4,748	85,850 252,157 262,111 95,657 10,000 4,520 5,000
		1,260,209	715,295

_			<del></del>			
	TOTAL RESOURCES EXP	ENDED				
			Staff	Other	Total	Total
			costs	costs	2002	2001
			£	£	£	£
	Fundraising and publicity		9,202	8,629	17,831	12,470
	Project costs		251,151	530,253	781,404	572,223
	Community Grants		-	170,300	170,300	-
	Support costs		133,256	67,808	201,064	35,853
	Management and administr	ation of the				
	charity		48,935	6,586	55,521	48,430
			442,544	783,576	1,266,120	668,976
	Staff costs:				2002	2001
	Magas and colorias				£	£ 248,342
	Wages and salaries Social security costs				382,529 36,162	240,342 22,495
	Pension costs				23,853	19,927
					442,544	290,764
	No employee received rem	uneration over	£50,000	_	712,077	
	The average number of em	inlovede mae.			No.	No.
	Direct charitable	ipioyees was.			12	7
	Management and administ	ration			3	3
	<b>3</b>			_	15	10
				_		
	The trustees were covered	by liability inc	uranca which	coet	£ 1,680	£ 1,444
	The trustees were covered	by hability his	diance willon	COSt	1,000	1,777
	One trustee received reimb	oursed travel e	xpenses in the	e year of	Nil	171
	Other costs:	Direct	Direct		Manageme	en
		Other Strikets	Ob - di-feli	<b></b>	0	t
		Charitable	Charitable	Fundraising	& Admin.	Total
		Expenditur	Expenditur	& Publicity		2002
		e	e	a r donoity	Chanty	-VVL
		Project	Support			
		Costs	Costs	_		
		£	£	£	£	£
	Fundraising and publicity	-		8,629	)	8,629
	Project expenses	462,444	-	•		462,444
	Accommodation	29,046	29,045			58,091
	Administration	20,825	20.826	•		41,651
	Recruitment & training	7, <b>7</b> 75 1,705	7,774 1,705		-	15,549 3,410
	Travel Depreciation	8,458	8,458			16,916
	Project costs	530,253	0,400			10,510
	Community Grants	170,300	-			170,300
	Audit & Legal				- 6,586	
		700 550	C7 000	9.00	0 6 500	700 570
		700,553	67,808	8,62	9 6,586	783,576

4.	RESOURCES EXPENDED CONTINUED	)		2002 £	2001 £
	Included within Resources Expended is Interest payable Auditors' Remuneration Other Services			993 6,000 690	839 5,150 1,400
5.	TANGIBLE FIXED ASSETS	Leasehold nprovement £	Office equipment £	Computer equipment	Total £
	Cost At 1 April 2001 Additions Disposals	75,940 	24,361 25,457 (19,024)	70,767 30,280 (60,650)	95,128 131,677 (79,674)
	31 March 2002	75,940	30,794_	40,397	147,131
	Depreciation At 1 April 2001 Charge Disposals	3,797	20,002 2,608 (19,024)	59,350 10,511 (60,650)	79,352 16,916 (79,674)
	31 March 2002	3,797	3,586	9,211	16,594
	Net book value At 31 March 2002	72,143	27,208	31,186	130,537
	At 31 March 2001		4,359	11,417	15,776
6.	DEBTORS			2002 £	2001 £
	Project debtors Prepayments and accrued income			443,300 22,042	311,955 3,443
				465,342	315,398
7.	CREDITORS: amounts falling due within one year	in			
	Project creditors Taxation and social security costs Accruals and deferred income Other creditors			235,730 37,131 218,800 10,526 502,187	117,401 23,566 141,017 13,525 295,509

CREDITORS: amounts falling due after more than one year	2002 £	2001 £
Other creditors	7,193	17,720
Other creditors represent: Pensions liabilities which are due to be paid in four equal instalments within the following time periods		
1 – 2 Years 2 – 5 Years	7,193	7,193 7,193
Loan from Groundwork UK for recruitment costs	7,193	14,386
1-2 Years	-	3,334
Total	7,193	17,720
	Other creditors  Other creditors represent: Pensions liabilities which are due to be paid in four equal instalments within the following time periods  1 - 2 Years 2 - 5 Years  Loan from Groundwork UK for recruitment costs  1-2 Years	More than one year  Other creditors  Other creditors represent: Pensions liabilities which are due to be paid in four equal instalments within the following time periods  1 - 2 Years 2 - 5 Years  7,193  Loan from Groundwork UK for recruitment costs  1-2 Years  -

#### 9. MOVEMENT ON RESTRICTED FUNDS

	Funds 1 April 2001 £	Incoming Resource £	Resources Expended £	Funds 31 March 2002 £
Leasehold Improvements Physical Environment	-	24,534	(1,227)	23,307
Improvements Education and Community Involvement Integration of the Economy and the Environment	32,650	291,153	(309,288)	14,515
	22,814	391,240	(409,879)	4,175
	23,304	40,437	(42,956)	20,785
	78,768_	747,364	(763,350)	62,782

10.	Restricted funds Leasehold Improvements Physical Environment Improvements Education & Community Involvement Integration of the Economy and the environment	Tangible fixed assets £	Current assets £ 211,069 206,188 48,084	Current liabilities £ - (196,554) (202,013) (27,299)	Liabilities over 1 year £ - -	Total net assets £ 23,307 14,515 4,175
		23,307	465,341	(425,866)	-	62,782
	Unrestricted funds General	107,230	323,802	(76,321)	(7,193)	<u>347,518</u>
		130,537	789,143	(502,187)	(7,193)	410,300
Amo	OPERATING LEASE COMMITMENTS  bunts due within the next 12 months on propyear 5 years	erty leases o	f duration		2002 £ 66,667	2001 £ 13,668
The The Pala Mar Blac Cer Ros Frie Ros Ber Qu Fec Su	re were 85 small grants for implementation of 50 largest were: ace for All tineau Nursery ck Women's Rape Action Project of the 404 overt Blair Primary School of the Black Sisters strovia Youth in Action of thish Town Somali Welfare Association ends of Whittington Park as Bowl Youth Club of the Parents & Tenants Association eens Crescent Bangladeshi Cultural Group deration of Iranian Refugees onnyside Community Centre eens Crescent Festival Group dare Gardens Neighbourhood Watch	of projects m	ade during 1	th <b>e</b> year.	£ 5,000 4,865 4,850 4,800 4,500 4,500 4,500 4,090 4,035 4,000 4,000 3,905 3,900 3,900	

	£
Duncombe Primary School	3,883
Whittington Park Community Association	3,672
Clarence Way Tenants & Residents Association	3,600
Asian Lone Parents Association	3,549
Islington Play Association	3,360
Gospel Oak Action Link	3,321
S-TEEM	3,300
Genna Ethiopian Art & Theatre	3,210
Camden Town Neighbourhood Advice Centre	3,163
Federation of Iraqi Refugees	3,060
Moreland Primary School	2,418
Arts for Freedom	2,017
Sudanese Children in Need	2,000
St Mary Magdalene Parochial Church Council	2,000
St Pancras Old Church	2,000
Brookfield School Association	2,000
St James Playgroup	1,917
Torriano Youth Club	1,909
Camden Single Homeless project	1,900
Camden Square Area Tenant & Residents Association	1,824
Toffee Park Adventure Playground	1,800
Covenant lighthouse Centre	1,677
Kenbrook Tenant & Residents Association	1,500
St Mary's PCC	1,500
Calvary Church of God in Christ	1,500
St, Mary's Church, Somers Town	1,463
Kilburn St Vincent de Paul Society	1,408
Blessed Sacrament school	1,175
West Hampstead Tenants Association	1,098
Maiden Lane Tenants Association	1,000
Gilbey's Yard Estate CHA	1,000
St Michael's Church	1,000
Praise Chapel	1,000
The Soup Kitchen at The American Church	1,000
35 Other associations	28,431
	170,300