

Co Reg No 4625831

**Harding Construction Limited**

**ANNUAL REPORT AND ACCOUNTS**

**31 March 2007**

**Crowley Accountancy Limited**  
**Accountants**

THURSDAY



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**Harding Construction Limited**

**31 March 2007**

<b>INCORPORATION NUMBER</b>	:	4625831 (England)
<b>DIRECTORS</b>	:	K Harding
<b>COMPANY SECRETARY</b>	:	B Harding
<b>REGISTERED OFFICE</b>	:	20 Heghbrok Way, Bognor Regis, West Sussex PO21 2RG
<b>BANKERS</b>	:	Lloyds plc St Georges Road Wimbledon London SW19
<b>ACCOUNTANTS</b>		Crowley Accountancy Limited 29 Veals Mead, Mitcham, Surrey CR4 3SB
<b>BUSINESS ADDRESS</b>		20 Heghbrok Way, Bognor Regis, West Sussex PO21 2RG

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# **Harding Construction Limited**

## **REPORT OF THE DIRECTORS**

**31 March 2007**

The director presents his annual report and accounts of the company for the year ended 31 March 2007

### **PRINCIPAL ACTIVITY**

The principal activity of the company is construction activities.

### **DIRECTORS**

The directors of the company in the year and their beneficial interests in the company's issued share capital were as follows:

	No. of ordinary shares of £1 each	
	2007	2006
K Harding	1	1

### **DIRECTORS' RESPONSIBILITIES**

Company Law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention of fraud and other irregularities.


### **BASIS OF PREPARATION**

In preparing the above report the directors have taken advantage of special exemptions conferred by Part II of Schedule 8 applicable under s246(1B) of the Companies Act 1985.

Approved by the Board

10-May-07

Signed on behalf of the Board

  
K Harding  
Director

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and the two parties to agree on a "stated" value for the property, which is then used to determine the tax liability. This is often done in the case of a divorce or the death of a person, where the value of the property is in dispute.

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the 1990s, the number of people in the world who are illiterate has increased from 1.2 billion to 1.5 billion. The number of illiterate people in the world is projected to reach 1.7 billion by the year 2015. The number of illiterate people in the world is projected to reach 1.7 billion by the year 2015.

**Harding Construction Limited**

**PROFIT AND LOSS ACCOUNT**

**1 April 2006      31 March 2007**

|  | Notes | 2007<br>£       | 2006<br>£       |
|--|-------|-----------------|-----------------|
| <b>Turnover</b>  | 1 (e) | 7,676           | 12,268          |
| Cost of Sales  |       | <u>0</u>        | <u>0</u>        |
| <b>Gross Profit</b>                                      |       | 7,676           | 12,268          |
| Administrative expenses                                  |       | <u>7,456</u>    | <u>8,097</u>    |
| <b>Operating Profit</b>                                  | 2     | 220             | 4,172           |
| Other Income   |       | <u>0</u>        | <u>0</u>        |
| <b>Profit on ordinary activities<br/>before taxation</b> |       | 220             | 4,172           |
| Taxation   | 5     | <u>42</u>       | <u>665</u>      |
| <b>Profit on ordinary activities<br/>after taxation</b>  |       | 178             | 3,507           |
| Dividends  | 3     | <u>175</u>      | <u>3,500</u>    |
| <b>Profit after tax and dividend</b>                     | 11    | <u><u>3</u></u> | <u><u>7</u></u> |

Movements in reserves are shown in note 8.

None of the Company's activities were acquired or discontinued during the above financial years.

There are no recognised gains and losses other than the loss for the above financial years.

Turnover and operating profit derive wholly from continuing operations.

The attached notes form an integral part of these accounts.

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*Journal of Management Education* 30(6)p.789-804

*Journal of Management Education* 30(6)p.789-804

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# Harding Construction Limited

## BALANCE SHEET

As at 31 March 2007

|   | Notes | £            | 2007<br>£ | 2006         |
|---|-------|--------------|-----------|--------------|
| <b>FIXED ASSETS</b>                     |       |              |           |              |
| Tangible assets                         | 4     |              | 75        | 113          |
| <b>CURRENT ASSETS</b>                   |       |              |           |              |
| Debtors                                 | 6     | 1,476        |           | 2,254        |
| Cash at bank and in hand                |       | 50           |           | 50           |
|   |       | <u>1,526</u> |           | <u>2,304</u> |
| <b>CREDITORS</b>                        |       |              |           |              |
| Amounts falling due within one year     | 7     | 1,581        |           | 2,399        |
|   |       | <u>1,581</u> |           | <u>2,399</u> |
| <b>NET CURRENT ASSETS (LIABILITIES)</b> |       |              | (55)      | (95)         |
|   |       |              | <u>20</u> | <u>18</u>    |
| <b>CAPITAL AND RESERVES</b>             |       |              |           |              |
| Called up share capital                 | 9     |              | 2         | 2            |
| Profit and loss account                 | 10    |              | <u>18</u> | <u>16</u>    |
| <b>Total Shareholders' funds</b>        | 8     |              | <u>20</u> | <u>18</u>    |

### Exemption from audit

The directors confirm:

- (a) the company is entitled to exemption under s249A(1) of Co Act 1985 from the requirement to have its accounts audited
- (b) no notice has been deposited under s249B(2) by holders of 10% or more of the company's shares
- (c) and acknowledge their responsibilities for:-
  - (i) ensuring that the company keeps accounting records which comply with s221 of the Act
  - (ii) preparing accounts which give a true and fair view of the state of affairs of the company as at the year end date above and of its profit or loss for the year in accordance with the requirements of s226 of the Act and which otherwise comply with the requirements of the Act, so far as applicable to the company.

### Reduced Disclosure

The directors have taken advantage of special exemptions conferred by Part I of Schedule 8 to the Companies Act 1985 on the grounds that, in the directors' opinion, the company is entitled to those exemption as a small company

Approved by the Board

Signed on behalf of the Board:

Date: 10-May-07

K Harding (Director)

The attached notes form an integral part of these accounts.



CONFIDENTIAL - SECURITY INFORMATION

CONFIDENTIAL - SECURITY INFORMATION

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# **Harding Construction Limited**

## **NOTES TO THE ACCOUNTS**

**31 March 2007**

### **1 ACCOUNTING POLICIES**

#### **(a) Basis of preparation**

The accounts are prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective March 2000).

#### **(b) Statement of Cash Flows**

The company is exempt from the requirement to prepare a Statement of Cash Flows under FRS1 since it qualifies as a small company.

#### **(c) Deferred taxation**

Deferred taxation is provided on the liability method on all timing differences which are expected to reverse in the future without being replaced, calculated at the rate at which it is expected that taxation will be payable.

#### **(d) Depreciation**

Depreciation of fixed assets is calculated to write off their cost or valuation less any residual value over their estimated useful lives as follows:

|           |      |                  |
|-----------|------|------------------|
| Equipment | 25 % | Reducing Balance |
|-----------|------|------------------|

#### **(e) Stock**

Stock is valued at the lower of cost and net relisable value, after making due allowance obselet and slow moving items.

#### **(e) Turnover**

Turnover represents the net invoiced sales.

In the opinion of the directors, none of the turnover of the company is attributable to geographical markets outside the UK.

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Harding Construction Limited

NOTES TO THE ACCOUNTS

31 March 2007

2 Operating Profit

|   | 2007<br>£  | 2006<br>£  |
|---|------------|------------|
| Operating Profit is stated after charging |            |            |
| Directors Remuneration                    | 5,559      | 5,577      |
| Depreciation (see note 4)                 | 38         | 38         |
| Accountancy Charge                        | <u>676</u> | <u>617</u> |

3 Dividends

A gross dividend of £175 (net of withholding tax) was declared in the year.

4 Tangible Fixed Assets

|                          | Equipment Total |            |
|--------------------------|-----------------|------------|
|                          | £               | £          |
| <b>Cost or Valuation</b> |                 |            |
| 1 April 2006             | 250             | 250        |
| Additions / Introduced   | <u>0</u>        | <u>0</u>   |
| 31 March 2007            | <u>250</u>      | <u>250</u> |
| <b>Depreciation</b>      |                 |            |
| 1 April 2006             |                 | 0          |
| Additions / Introduced   | 138             | 138        |
| Charge for the Year      | <u>38</u>       | <u>38</u>  |
| 31 March 2007            | <u>176</u>      | <u>176</u> |
| <b>Net Book Value</b>    |                 |            |
| 31 March 2007            | <u>75</u>       | <u>75</u>  |

5 Taxation

|  | 2007<br>£ | 2006<br>£  |
|--|-----------|------------|
| The tax charge on the profit on ordinary activities for the year was as follows: |           |            |
| UK Corporation Tax   | <u>42</u> | <u>665</u> |



# Harding Construction Limited

## NOTES TO THE ACCOUNTS - continued

31 March 2007

### 6 Debtors

|         | 2007<br>£    | 2006<br>£    |
|---------|--------------|--------------|
| CIS Tax | 1,476        | 2,254        |
|         | <u>1,476</u> | <u>2,254</u> |

### 7 Creditors

| Amounts falling due within one year: | 2007<br>£    | 2006<br>£    |
|--------------------------------------|--------------|--------------|
| Directors Account                    | 893          | 1,146        |
| Corporation Tax                      | 42           | 665          |
| Accruals                             | <u>646</u>   | <u>588</u>   |
|                                      | <u>1,581</u> | <u>2,399</u> |

### 8 Reconciliation of movements in shareholders' funds

|   | 2007<br>£         | 2006<br>£         |
|---|-------------------|-------------------|
| Profit for the Year                                   | 3                 | 7                 |
| Shares issued   | <u>          </u> | <u>          </u> |
| Net addition / (subtraction) from shareholder's funds | 3                 | 7                 |
| Opening shareholder's funds                           | <u>18</u>         | <u>11</u>         |
| Closing shareholders' funds                           | <u><u>20</u></u>  | <u><u>18</u></u>  |



# Harding Construction Limited

## NOTES TO THE ACCOUNTS - continued

31 March 2007

### 10 Share Capital

|                                      | 2007<br>£  | 2006<br>£  |
|--------------------------------------|------------|------------|
| Authorised<br>100 Ordinary £1 shares | <u>100</u> | <u>100</u> |
| Issued<br>2 Ordinary £1 shares       | <u>2</u>   | <u>2</u>   |

### 11 Profit and Loss Account

|                       | 2007<br>£ | 2006<br>£ |
|-----------------------|-----------|-----------|
| 1 April 2006          | 16        | 9         |
| Retained for the Year | <u>3</u>  | <u>7</u>  |
| 31 March 2007         | <u>18</u> | <u>16</u> |

### 12 Contingent Liabilities

There are no contingent liabilities that the directors' are aware of that have not been provided for in the accounts.

### 13 Commitments

There are no capital commitments.

### 14 Close Company

The company is a close company as defined in the Income and Corporation Taxes Act 1970.

### 15 Subsequent Events Review

There are no material post balance sheet events which fundamentally affect the accounts.



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