Registered number: 01414150

HELLER MACHINE TOOLS LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018



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STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

Introduction

The company is the UK subsidiary of Heller Group and continues to be engaged in the assembly, sale and maintenance of CNC machine tools along with the supply of spare parts. The company also designs and supplies fixtures together with technical expertise and know how to provide solutions to its customers' engineering requirements.

The philosophy of Heller Group is to remain one of the world's premier manufacturers of high quality machine tools. The strategy for all its subsidiaries, including Heller Machine Tools Limited, is for each of them to be an efficient and profitable supplier of high quality machine tools.

Business review

The company generated a pre-tax profit of £904,000 (2017: £1,132,000).

The market continues to remain competitive for the supply of high quality products and advanced technical solutions such as those supplied by the company. The new range of innovative five axis machines continue to be introduced to the market and the company remains confident that the demand for its product and especially the new five-axis machine will continue. New markets remain the focus and will improve the company's future prospect for the sale of its products; however, changes in the European political landscape may lead to uncertainty in the economic environment.

The export of UK products increased in 2018 generating a continued increase in capacity along with business opportunities for services.

Principal risks and uncertainties

The directors have reviewed the risk management objectives and policies of the company and these are continually monitored.

The company is exposed to a foreign currency risk as most of its turnover is derived from Euro denominated exports. It continues to manage this risk by operating Euro bank accounts and making a significant amount of purchases from European suppliers in Euros. This natural hedge precludes the need for using forward currency contracts. The company does not enter into any derivatives or speculative financial instruments.

Within the machine tool business there is an inherent risk of product liability and warranty claims. The directors are also aware of a tendency in the automotive industry, the largest market for machine tools, of customers to included unlimited guarantee clauses. The directors mitigate against the risk from indemnity clauses by ensuring that contracts are carefully drafted so that any potential loss to the Heller Group is limited. Systems are in place to ensure the efficiency of company's employees in satisfying its customers' needs and, in the monitoring, and reduction of potential contract risks from work undertaken.

The group has adequate financial resources and bank facilities in place to enable it to continue trading for the foreseeable future. As a consequence of this, the directors of Heller Machine Tools Limited believe that the company is well placed to successfully manage all business risk and uncertainties.

Heller Machine Tools and the Heller Group are well aware of the potential upcoming changing political and economic landscapes and have taken the necessary steps to mitigate the potential problems. This includes a review of local stock holding policies and alternative methods of transportation in line with the product and project requirements. Focus has also been given to the expansion of planning activities.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

Financial key performance indicators

The company's key financial performance indicators encompass turnover, profitability and the strength of its balance sheet.

The statement of income and retained earnings on page 9 of the financial statements shows a turnover of £56M (2017: £50M), with a profit after tax of £737,000 (2017: £937,000).

The balance sheet on page 10 shows that the net asset position of the company remains strong. At the balance sheet date the current ratio was 1.92:1 (2017: 1.75:1) and the quick ratio was standing at 0.54:1 (2017: 0.59:1).

The statement of cash flows on page 11 shows that the cash flows from operating activities were an outflow of £349k (2017; £257k, inflow).

Non financial information

Human rights

We are committed to respecting and upholding human rights within our business and within our supply chain. We recognise our responsibility to identify and address potential or actual human rights infringements linked to the products and services we provide. We encourage our suppliers to uphold the same standards as we apply to ourselves.

Modern slavery statement – https://uk.heller.biz/modern-slavery-statement/

During the year, an external audit took place to meet GDPR regulations and there were no breaches of data protection.

The company has Information security and Electronic communications policies, which are designed to ensure that all IT and other communication equipment and resources, are used properly and kept secure. The company has various monitoring, firewalls and anti-virus software with structured file access in place to protect against the risk of IT security breaches.

Environment

As a business we recognise the importance of reducing our environmental impact and have over the last few years, introduced various energy saving initiatives such as PIR detection LED lighting along with updating the installed air conditioning system to a more efficient product.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

Employees

The company aims to provide a safe working environment, which encourages personal development. Respect and responsibility are highly valued in the organisation and Heller seeks to operate within a framework of fairness, openness, integrity and accountability.

The company provides safe and healthy conditions of all work, plant, equipment and systems by identifying and reducing to an acceptable level all workplace hazards and risks. The company seeks to reduce its "days lost" KPI year on year with a reduction of 5.88% in 2018.

Employee turnover during the year was 11.11% (2017: 3.2%). Some employees left the business to develop their careers further and as a consequence the company is committed to advertising vacancies internally to ensure remaining employees are given opportunities to progress.

Absence rates were 1.4% (2017: 1.5%).

Anti-corruption and anti-bribery

The company is committed to conducting its operations in a socially responsible manner and will not tolerate any form of bribery or corruption from its employees, suppliers or any other parties. The company conducts its business with honesty and integrity and expects all of the employees to maintain high standards. Both the anti-bribery and Whistle Blowing policies are available upon request.

This report was approved by the board on 8 March 2019 and signed on its behalf.

Mr M. C. Meyer Director

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2018

The directors present their report and the financial statements for the year ended 31 December 2018.

Directors' responsibilities statement

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results and dividends

The profit for the year, after taxation, amounted to £736,745 (2017: £936,824).

No dividends have been paid during the year and no final dividend is proposed.

Directors

The directors who served during the year were:

Mr M. C. Meyer Mr K. M. Winkler

Future developments

As noted in the strategic report, the philosophy of Heller Group is to remain one of the world's premier manufacturers of high quality machine tools.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2018

Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Post balance sheet events

There have been no significant events affecting the Company since the year end.

Auditor

The auditor, MHA MacIntyre Hudson, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 8 March 2019 and signed on its behalf.

Mr M. C. Meyer Director

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HELLER MACHINE TOOLS LIMITED

Opinion

We have audited the financial statements of Heller Machine Tools Limited (the 'Company') for the year ended 31 December 2018, which comprise the Statement of Income and Retained Earnings, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the Company's ability to continue to adopt the going concern basis of
 accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HELLER MACHINE TOOLS LIMITED (CONTINUED)

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HELLER MACHINE TOOLS LIMITED (CONTINUED)

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's Report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Christopher Barlow ACA FCCA (Senior Statutory Auditor)

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for and on behalf of

MHA MacIntyre Hudson **Chartered Accountants Statutory Auditors** Rutland House 148 Edmund Street Birmingham West Midlands

8 March 2019

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STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 DECEMBER 2018

		2018	2017
,	Note	£	£
Turnover	4	55,586,767	49,575,182
Other operating income	5	20,932	20,932
Raw materials and consumables		(43,510,192)	(38,378,208)
Other external charges		(4,011,027)	(3,210,811)
Gross profit		8,086,480	8,007,095
Staff costs		(6,674,661)	(6,456,083)
Depreciation and amortisation		(505,887)	(464,376)
Operating profit	6	905,932	1,086,636
Interest receivable and similar income	10	47,278	58,824
Interest payable and expenses	11	(48,907)	(13,279)
Profit before tax		904,303	1,132,181
Tax on profit	12	(167,558)	(195,357)
Profit after tax		736,745	936,824
Retained earnings at the beginning of the year		7,201,542	6,264,718
Profit for the year		736,745	936,824
Retained earnings at the end of the year		7,938,287	7,201,542

There were no recognised gains and losses for 2018 or 2017 other than those included in the statement of income and retained earnings.

The notes on pages 12 to 28 form part of these financial statements.

HELLER MACHINE TOOLS LIMITED REGISTERED NUMBER: 01414150

BALANCE SHEET AS AT 31 DECEMBER 2018

	Note		2018 £		2017 £
Fixed assets	,,,,,,		~		~
Tangible fixed assets			5,772,280		5,994,505
Current assets					
Stocks	14	11,709,957		11,728,556	
Debtors: amounts falling due after more than one year	15	347,798		504,123	
Debtors: amounts falling due within one year	15	3,722,755		4,361,242	
Cash at bank and in hand	16	515,497		1,129,012	
		16,296,007		17,722,933	
Creditors: amounts falling due within one year	17	(8,509,205)		(10,103,988)	
Net current assets			7,786,802		7,618,945
Total assets less current liabilities			13,559,082		13,613,450
Creditors: amounts falling due after more than one year	18		(1,008,795)		(1,788,908)
Provisions for liabilities					
Deferred tax	20	(112,000)		(123,000)	
			(112,000)		(123,000)
Net assets			12,438,287		11,701,542
Capital and reserves					
Called up share capital	21		4,500,000		4,500,000
Profit and loss account	22		7,938,287		7,201,542
			12,438,287		11,701,542

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 8 March 2019.

Mr M. C. Meyer Director

The notes on pages 12 to 28 form part of these financial statements.

	2018	2017
Cash flows from operating activities	£	£
Profit for the financial year	736,745	936,824
Adjustments for:		,
Depreciation of tangible assets	505,185	454,770
Loss on disposal of tangible assets	702	9,606
Government grants	(20,932)	(20,932)
Interest paid	48,907	13,279
Interest received	(47,278)	(58,824)
Taxation charge	167,558	195,357
Decrease/(increase) in stocks	18,599	(2,091,566)
Decrease/(increase) in debtors	650,602	(2,741,466)
Decrease in finance leases receivable	144,211	126,761
Increase/(decrease) in creditors	59,530	(86,516)
(Decrease)/increase in amounts owed to groups	(2,316,303)	3,634,098
Corporation tax paid	(296,681)	(113,942)
Net cash generated from operating activities	(349,155)	257,449
Cash flows from investing activities		
Purchase of tangible fixed assets	(283,663)	(580,126)
Government grants received	20,932	20,932
Interest received	47,278	58,824

Decrease/(increase) in stocks	18,599	(2,091,566)
Decrease/(increase) in debtors	650,602	(2,741,466)
Decrease in finance leases receivable	144,211	126,761
Increase/(decrease) in creditors	59,530	(86,516)
(Decrease)/increase in amounts owed to groups	(2,316,303)	3,634,098
Corporation tax paid	(296,681)	(113,942)
Net cash generated from operating activities	(349,155)	257,449
Cash flows from investing activities		
Purchase of tangible fixed assets	(283,663)	(580,126)
Government grants received	20,932	20,932
Interest received	47,278	58,824
Net cash from investing activities	(215,453)	(500,370)
Cash flows from financing activities		
Interest paid	(48,907)	(13,279)
Net cash used in financing activities	(48,907)	(13,279)
Net (decrease) in cash and cash equivalents	(613,515)	(256,200)
Cash and cash equivalents at beginning of year	1,129,012	1,385,212
Cash and cash equivalents at the end of year	515,497	1,129,012
Cash and cash equivalents at the end of year comprise:	_ 	
Cash at bank and in hand	515,497 —————	1,129,012
The notes on pages 12 to 28 form part of these financial statements		

The notes on pages 12 to 28 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

1. General information

Heller Machine Tools Limited (the company) is a private company limited by shares, incorporated and domiciled in England. The address of the registered office and the principle place of business is Acanthus Road, Ravensbank Business Park, Redditch, Worcestershire, B98 9EX.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

2.2 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Company has transferred the significant risks and rewards of ownership to the buyer;
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.3 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Buildings - 25 years

Plant and machinery - between 5 and 25 years

Motor vehicles - 4 years

Fixtures, fittings & equipment - between 3 and 10 years

Tools - 3 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Income and Retained Earnings.

2.4 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to the Statement of Income and Retained Earnings on a straight line basis over the lease term.

2.5 Leased assets: the Company as lessor

Where assets leased to a third party give rights approximating to ownership (finance lease), the lessor recognises as a receivable an amount equal to the net investment in the lease i.e. the minimum lease payments receivable under the lease discounted at the interest rate implicit in the lease. This receivable is reduced as the lessee makes capital payments over the term of the lease.

A finance lease gives rise to two types of income: profit or loss equivalent to the profit or loss resulting from outright sale of the asset being leased, at normal selling prices, reflecting any applicable discounts, and finance income over the lease term.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.6 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a moving averagebasis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.7 Financial instruments

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Income and Retained Earnings.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Company would receive for the asset if it were to be sold at the balance sheet date.

2.8 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.9 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Company's cash management.

2.10 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.11 Provisions for liabilities

Provisions are made where an event has taken place that gives the Company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the Statement of Income and Retained Earnings in the year that the Company becomes aware of the obligation, and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet.

2.12 Government grants

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to the Statement of Income and Retained Earnings at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in the Statement of Income and Retained Earnings in the same period as the related expenditure.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.13 Foreign currency translation

Functional and presentation currency

The Company's functional currencies are GBP and Euros. The presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Statement of Income and Retained Earnings except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Statement of Income and Retained Earnings within 'finance income or costs'. All other foreign exchange gains and losses are presented in the Statement of Income and Retained Earnings within 'other operating income'.

2.14 Interest income

Interest income is recognised in the Statement of Income and Retained Earnings using the effective interest method.

2.15 Finance costs

Finance costs are charged to the Statement of Income and Retained Earnings over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.16 Pensions

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations. The contributions are recognised as an expense in the Statement of Income and Retained Earnings when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Company in independently administered funds.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

2. Accounting policies (continued)

2.17 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that the recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits and any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences.

Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

3. Judgments in applying accounting policies and key sources of estimation uncertainty

The preparation of the financial statements in conformity with generally accepted accounting principals requires the directors to make estimates and assumptions that the affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Some of these estimates and judgments are inherently uncertain and subject to change. The impact of any change in accounting estimates is reflected in period in which the estimate is revised, if the revision only affects that period, or in the period of the revision and future periods if the revision affects both current and future periods. In this respect, the directors believe that the critical accounting policies where judgments or estimations are necessarily applied are as follows:-

Tangible fixed assets:

Depreciation is provided on fixed assets based on the estimated useful economic life of those assets. This is based on management's knowledge of the business and assets.

Revenue recognition:

Sometimes the company undertakes projects, for example installation of machines on-site with automation. These are in effect contracts under section 23 of FRS102 and are accounted for in accordance with the provisions of that section. This requires estimates to be made for the contract revenue and costs, which may be affected by a variety of uncertainties that depend on the outcome of future events.

Stock:

The company holds a significant level of stock, both for production and as spares. Provision is made for slow-moving and potentially obsolete stock, this, by its very nature, requires management to make judgments. These are based on historical experience and on other factors that are believed to be relevant in the circumstances.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

4. Turnover

The whole of the turnover is attributable to the company's principal activity of CNC machine manufacture, sale and servicing.

Analysis of turnover by destination:

		2018 £	2017 £
	Europe	54,542,228	49,241,974
	Rest of the world	1,044,539	333,208
		55,586,767	49,575,182
5.	Other operating income		
		2018 £	2017 £
	Government grants receivable	20,932	20,932
6.	Operating profit		
	The operating profit is stated after charging:		
		2018	2017
		£	£
	Depreciation of tangible fixed assets	505,185	454,770
	Exchange differences	78,642	85,340
	Other operating lease rentals	113,282	145,103

NOTES	TO THE	FINANCIAL	L STATEMENTS
FOR TH	IE YEAR	ENDED 31	DECEMBER 2018

7.	Auditor's remuneration		
		2018 £	2017 £
	Fees payable to the Company's auditor for the audit of the annual financial statements	32,000	30,000
	Fees payable to the Company's auditor in respect of:		
	Audit-related assurance services	6,260	-
	Other services relating to taxation	4,800	5,400
	All other services	11,144	4,600
		22,204	10,000
8.	Employees Staff costs, including directors' remuneration, were as follows:		
8.	Employees Staff costs, including directors' remuneration, were as follows:	2018 £	2017 £
8.	Staff costs, including directors' remuneration, were as follows:	£	£
8.			
8.	Staff costs, including directors' remuneration, were as follows: Wages and salaries	£ 5,857,832	£ 5,629,956
8.	Staff costs, including directors' remuneration, were as follows: Wages and salaries Social security costs	£ 5,857,832 612,798	£ 5,629,956 599,639
8.	Staff costs, including directors' remuneration, were as follows: Wages and salaries Social security costs	£ 5,857,832 612,798 220,940 6,691,570	5,629,956 599,639 241,983 6,471,578
8.	Staff costs, including directors' remuneration, were as follows: Wages and salaries Social security costs Cost of defined contribution scheme	£ 5,857,832 612,798 220,940 6,691,570	5,629,956 599,639 241,983 6,471,578
8.	Staff costs, including directors' remuneration, were as follows: Wages and salaries Social security costs Cost of defined contribution scheme	£ 5,857,832 612,798 220,940 6,691,570 ne year was as f	5,629,956 599,639 241,983 6,471,578 follows:
8.	Staff costs, including directors' remuneration, were as follows: Wages and salaries Social security costs Cost of defined contribution scheme The average monthly number of employees, including the directors, during the	£ 5,857,832 612,798 220,940 6,691,570 me year was as f 2018 No.	5,629,956 599,639 241,983 6,471,578 follows:

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

9.	Directors' remuneration		
		2018	2017
		£	£
	Directors' emoluments	286,889	231,195
	Company contributions to defined contribution pension schemes	11,443	30,054

During the year retirement benefits were accruing to 1 director (2017 - 1) in respect of defined contribution pension schemes.

298,332

261,249

The highest paid director received remuneration of £286,889 (2017 - £231,195).

The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £11,443 (2017 - £30,054).

10. Interest receivable

		2018 £	2017 £
	Other interest receivable	47,278	58,824
11.	Interest payable and similar expenses		
		2018 £	2017 £
	Other interest payable	48,907	13,279

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

•	Taxation		
		2018 £	2017 £
	Corporation tax	£	L
	Current tax on profits for the year	215,000	255,001
	Adjustments in respect of previous periods	(36,442)	(81,644)
	Total current tax	178,558	173,357
	Deferred tax		
	Origination and reversal of timing differences	(11,000)	22,000
	Total deferred tax	(11,000)	22,000
	Taxation on profit on ordinary activities	167,558	195,357
	Factors affecting tax charge for the year	·	
	Factors affecting tax charge for the year The tax assessed for the year is lower than (2017 - lower than) the standard rout of 19% (2017 - 19%). The differences are explained below:	ate of corporat	ion tax in the
	The tax assessed for the year is lower than (2017 - lower than) the standard re	ate of corporat 2018 £	ion tax in the 2017 £
	The tax assessed for the year is lower than (2017 - lower than) the standard re	2018	2017
	The tax assessed for the year is lower than (2017 - lower than) the standard rulk of 19% (2017 - 19%). The differences are explained below:	2018 £	2017 £
	The tax assessed for the year is lower than (2017 - lower than) the standard rout of 19% (2017 - 19%). The differences are explained below: Profit on ordinary activities before tax Profit on ordinary activities multiplied by standard rate of corporation tax in	2018 £ 904,303	2017 £ 1,132,181
	The tax assessed for the year is lower than (2017 - lower than) the standard re UK of 19% (2017 - 19%). The differences are explained below: Profit on ordinary activities before tax Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2017 - 19%) Effects of: Expenses not deductible for tax purposes, other than goodwill amortisation	2018 £ 904,303 ———————————————————————————————————	2017 £ 1,132,181 215,114
	The tax assessed for the year is lower than (2017 - lower than) the standard re UK of 19% (2017 - 19%). The differences are explained below: Profit on ordinary activities before tax Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2017 - 19%) Effects of:	2018 £ 904,303	2017 £ 1,132,181
	The tax assessed for the year is lower than (2017 - lower than) the standard round of 19% (2017 - 19%). The differences are explained below: Profit on ordinary activities before tax Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2017 - 19%) Effects of: Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	2018 £ 904,303 171,818	2017 £ 1,132,181 215,114 5,850
	The tax assessed for the year is lower than (2017 - lower than) the standard re UK of 19% (2017 - 19%). The differences are explained below: Profit on ordinary activities before tax Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2017 - 19%) Effects of: Expenses not deductible for tax purposes, other than goodwill amortisation and impairment Differences between capital allowances and depreciation Adjustments to tax charge in respect of prior periods Adjustment in research and development tax credit leading to a decrease in	2018 £ 904,303 171,818 7,366 22,119 2,575	2017 £ 1,132,181 215,114 5,850 47,471 (16,511)
	The tax assessed for the year is lower than (2017 - lower than) the standard of UK of 19% (2017 - 19%). The differences are explained below: Profit on ordinary activities before tax Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2017 - 19%) Effects of: Expenses not deductible for tax purposes, other than goodwill amortisation and impairment Differences between capital allowances and depreciation Adjustments to tax charge in respect of prior periods	2018 £ 904,303 171,818 7,366 22,119	2017 £ 1,132,181 215,114 5,850 47,471

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

12. Taxation (continued)

Factors that may affect future tax charges

There were no factors that may affect future tax charges.

13. Tangible fixed assets

Freehold property £	Plant and machinery £	Motor vehicles £	Fixtures, fittings, tools & equipment £	Total £
7,939,213	2,918,546	13,500	1,165,357	12,036,616
-	137,222	5,383	141,058	283,663
-	(119)	-	(2,522)	(2,641)
7,939,213	3,055,649	18,883	1,303,893	12,317,638
2,940,232	2,162,887	13,500	925,492	6,042,111
234,436	170,241	598	99,910	505,185
•	(119)	-	(1,819)	(1,938)
3,174,668	2,333,009	14,098	1,023,583	6,545,358
4,764,545	722,640	4,785	280,310	5,772,280
4,998,981	755,659	-	239,865	5,994,505
	7,939,213 - 7,939,213 - 7,939,213 - 2,940,232 234,436 - 3,174,668	property £ machinery £ 7,939,213 2,918,546 - 137,222 - (119) 7,939,213 3,055,649 2,940,232 2,162,887 234,436 170,241 - (119) 3,174,668 2,333,009 4,764,545 722,640	property £ machinery £ vehicles £ 7,939,213 2,918,546 13,500 - 137,222 5,383 - (119) - 7,939,213 3,055,649 18,883 2,940,232 2,162,887 13,500 234,436 170,241 598 - (119) - 3,174,668 2,333,009 14,098	Freehold property E Plant and property E E E E E E E E E E E E E E E E E E E

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

14. Stocks

	2018 £	2017 £
Raw materials and consumables	5,490,872	5,658,580
Work in progress (goods to be sold)	6,219,085	6,069,976
	11,709,957	11,728,556

Stock recognised in cost of sales during the year as an expense was £43,510,192 (2017 - £38,405,208).

An impairment loss of £279,054 (2017 - £181,758) was recognised in cost of sales against stock during the year due to slow-moving and obsolete stock.

15. Debtors

2017 £
504,123
2017
£
3,769,448
259,101
144,211
32,255
156,227
4,361,242

15.	Debtors (continued)		
	Gross amounts receivable under finance leases:		
		2018 £	2017 £
	Within one year	227,412	227,412
	In two to five years	448,507	675,919
	Unearned finance income	(171,796)	(254,997)
		504,123	648,334
	Finance lease receivable are classified based on the amounts that next twelve months and after more than twelve months from the final		ed within the
			ed within the 2017 £
		ncial year as follows:	2017
	next twelve months and after more than twelve months from the final	ncial year as follows: 2018 £	2017 £
	next twelve months and after more than twelve months from the final	ncial year as follows: 2018 £ 156,325	2017 £ 144,211
16.	next twelve months and after more than twelve months from the final	156,325 347,798	2017 £ 144,211 504,123
16.	next twelve months and after more than twelve months from the final Current assets Non-current assets	156,325 347,798	2017 £ 144,211 504,123

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

17.	Creditors: Amounts falling due within one year		
		2018 £	2017 £
	Payments received on account	52,838	22,200
	Trade creditors	2,635,067	3,116,116
	Amounts owed to group undertakings	4,224,247	5,781,369
	Corporation tax	46,292	164,415
	Other taxation and social security	410,037	326,035
	Other creditors	5,000	5,000
	Accruals and deferred income	1,135,724	688,853
		8,509,205	10,103,988
18.	Creditors: Amounts falling due after more than one year		
		2018 £	2017 £
	Amounts owed to group undertakings	-	759,181
	Accruals and deferred income	1,008,795	1,029,727
		1,008,795	1,788,908

19.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

Financial instruments		
	2018 £	2017 £
Financial assets	_	~
Cash	515,497	1,129,012
Financial assets that are debt instruments measured at amortised cost	3,844,442	4,450,037
	4,359,939	5,579,049
Financial liabilities		
Financial liabilities measured at amortised cost	(9,008,833)	(11,380,246)

Financial assets that are debt instruments measured at amortised cost comprise trade debtors, lease debtors and other debtors.

Financial liabilities measured at amortised cost comprise trade creditors, amounts owed to group undertakings and other creditors.

20. Deferred taxation

	2018 £
At beginning of year	(123,000)
Charged to profit or loss	11,000
At end of year	(112,000)
The provision for deferred taxation is made up as follows:	
2018 £	2017 £
Accelerated capital allowances (123,000)	(136,000)
Other short-term differences 11,000	13,000
(112,000)	(123,000)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

21. Share capital

	2018 £	2017 £
Allotted, called up and fully paid	_	
4,500,000 (2017 - 4,500,000) Ordinary shares of £1.00 each	4,500,000	4,500,000

22. Reserves

Profit and loss account

The profit and loss account includes all current and prior period profits and losses.

23. Capital commitments

At 31 December 2018 the Company had capital commitments as follows:

	2018	2017
	£	£
Contracted for but not provided in these financial statements	137,399	-

24. Pension commitments

The company operates defined contribution pension schemes. The charge for the year of £220,940 (2017: £241,983) represents contributions falling due and paid in the year. Contributions totalling £28,463 (2017: £31,688) are included in creditors.

25. Commitments under operating leases

At 31 December 2018 the Company had future minimum lease payments under non-cancellable operating leases as follows:

2018 £	2017 £
153,338	173,345
114,365	211,078
267,703	384,423
	£ 153,338 114,365

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018

26. Related party transactions

The company's financial statements are consolidated into those of its ultimate parent undertaking, Heller GmbH, whose financial statements are publicly available.

The company has taken advantage of paragraph 33.1A of FRS102 and has not disclosed transactions with other wholly owned entities of Heller Group.

Amounts due to group related parties at the balance sheet date are shown on notes 17 and 18 to the financial statements.

Compensation of £751,667 (2017: £606,878) was paid to key personnel, including directors, during the year.