# ANNUAL RETURN

Company Registration No. 248918 (England and Wales)

# BLACKBURN CORRUGATED PAPER COMPANY LIMITED ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2003

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# DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2003

The directors present their report and financial statements for the year ended 31 March 2003.

#### Principal activities and review of the business

The principal activities of the company in the year under review were the manufacture of corrugated paper products and corrugated paper containers.

No significant change in the nature of these activities occured during the year.

The net profit after providing for taxation amounted to £343,722.

#### Results and dividends

The results for the year are set out on page 4.

No dividends have been paid or proposed during the year.

#### **Future developments**

The company continues its transition from commodity brown corrugated transit packaging to more specialised niche areas in the cosmetics and food industries. Further investment in to these areas is planned with development of innovative "fluted" insulating products.

#### Directors

The following directors have held office since 1 April 2002:

B C Jones

D L Jones

M C Jones

P Redhead

#### **Directors' interests**

The directors' interests in the shares of the company were as stated below:

	Ordinary shares of £ 1 each	
	31 March 2003	1 April 2002
B C Jones	4,945	4,945
D L Jones	521	471
M C Jones	471	471
P Redhead	471	471

#### **Auditors**

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Cowgill Holloway be reappointed as auditors of the company will be put to the Annual General Meeting.

# DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2003

#### Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the board

M O Pickup

Secretary

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### INDEPENDENT AUDITORS' REPORT TO BLACKBURN CORRUGATED PAPER COMPANY LIMITED **UNDER SECTION 247B OF THE COMPANIES ACT 1985**

We have examined the abbreviated accounts set out on pages 4 to 17 together with the financial statements of the company for the year ended 31 March 2003 prepared under section 226 of the Companies Act 1985.

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Act to the Registrar of Companies and whether the accounts to be delivered are properly prepared in accordance with that provision and to report our opinion to you.

#### Basis of opinion

We have carried out the procedures we considered necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared. The scope of our work for the purpose of this report did not include examining or dealing with events after the date of our report on the financial statements.

#### Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Companies Act 1985, and the abbreviated accounts on pages 4 to " are properly prepared in accordance with that provision.

Cowgill Holloway

Chartered Accountants

**Registered Auditor** 

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Regency House 45 - 49 Chorley New Road Bolton BL1 4QR

# ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2003

	Notes	2003 £	2002 £
Gross profit		2,683,613	1,954,304
Administrative expenses		(2,266,356)	(1,799,237)
Operating profit	2	417,257	155,067
Other interest receivable and similar income Interest payable and similar charges	3	10,096 (30,452)	2,197 (33,566)
Profit on ordinary activities before taxation		396,901	123,698
Tax on profit on ordinary activities	4	(53,179)	(765)
Profit on ordinary activities after taxation	13	343,722	122,933

The profit and loss account has been prepared on the basis that all operations are continuing operations.

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 MARCH 2003

	2003 £	2002 £
Profit for the financial year	343,722	122,933
Unrealised (deficit)/surplus on revaluation of properties		60,000
Total recognised gains and losses relating to the year	343,722	182,933
Note of historical cost profits and losses		
	2003 £	2002 £
Reported profit on ordinary activities before taxation		
Reported profit on ordinary activities before taxation  Realisation of property revaluation gains of previous years	£	£
•	£	£ 123,698

# ABBREVIATED BALANCE SHEET AS AT 31 MARCH 2003

		2	003	2002	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	5		1,001,702		798,577
Current assets					
Stocks	6	307,458		249,429	
Debtors	٦	497,579		502,631	
Cash at bank and in hand		524,625		452,075	
		1,329,662		1,204,135	
Creditors: amounts falling due within one year	8	(797,190)		(825,549)	
Net current assets			532,472		378,586
Total assets less current liabilities			1,534,174		1,177, <b>1</b> 63
Creditors: amounts falling due after more than one year	٩		(8,333)		(40,347
Provisions for liabilities and charges	10		(45,303)		-
			1,480,538		1,136,816
Capital and reserves					
Called up share capital	12		7,220		7,220
Revaluation reserve	\3		151,860		151,860
Other reserves	13		325,000		325,000
Profit and loss account	13		996,458		652,736
Shareholders' funds - equity interests	, <u> </u>		1,480,538		1,136,816

These abbreviated accounts have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to medium-sized companies.

B C Jones

Director

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2003

	2003		200	2
	£	£	£	£
Net cash inflow from operating activities		481,340		356,296
Returns on investments and servicing of finance				
Interest received	10,096		2,197	
Interest paid	(12,225)		(15,224)	
Interest element of finance lease rentals	(18,227)		(18,342)	
Net cash outflow for returns on investments				
and servicing of finance		(20,356)		(31,369)
Capital expenditure	,			
Payments to acquire tangible assets	(325,470)		(70,763)	
Receipts from sales of tangible assets	10,177		283,553 ————	
Net cash (outflow)/inflow for capital				
expenditure		(315,293)		212,790
Net cash inflow before management of liquid resources and financing		145,691		537,717
·		,		,
Financing				
Repayment of long term bank loan	-		(123,191)	
Capital element of hire purchase contracts	(73,141) ———		(29,014) ————	
Net cash outflow from financing		(73,141)		(152,205)
Increase in cash in the year		72,550		385,512

# NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2003

1	Reconciliation of operating profit to net ca	ash inflow from op	erating	2003	2002
				£	£
	Operating profit			417,257	155,067
	Depreciation of tangible assets			146,436	105,933
	Profit on disposal of tangible assets			(6,768)	(16,253)
	(Increase)/decrease in stocks			(58,029)	74,651
	Decrease in debtors			2,770	354,827
	Decrease in creditors within one year			(20,326)	(317,929)
	Net cash inflow from operating activities			481,340	356,296
2	Analysis of net funds	1 April 2002	Cash flow	Other non- 3 cash changes	1 March 2003
		£	£	£	£
	Net cash:				
	Cash at bank and in hand	452,075 —————	72,550		524,625
	Debt:				
	Finance leases	(80,571)	73,141	(27,500)	(34,930)
	Net funds	371,504	145,691	(27,500)	489,695
3	Reconciliation of net cash flow to move	ment in net funds		2003 £	2002 £
	Increase in cash in the year  Cash outflow from decrease in debt and le	ase financing		72,550 73,141	385,512 152,205
				<del></del>	
	Change in net debt resulting from cash flow	ws		145,691	537,717
	New finance lease			(27,500)	(30,000
	Movement in net funds in the year			118,191	507,717
	Opening net funds/(debt)			371,504	(136,213
	Closing net funds			489,695	371,504

# NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2003

#### 1 Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention modified to include the revaluation of freehold land and buildings.

#### 1.2 Turnover

Turnover represents the total invoice value, excluding value added tax, of goods and services rendered during the year.

#### 1.3 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected useful life, as follows:

Computer equipment 25% Straightline
Plant and machinery 20% Reducing balance
Fixtures & fittings 20% Reducing balance
Motor vehicles 25% Reducing balance

On the buildings the useful life is considered to be long and the residual value high and any depreciation would be immaterial. Therefore no depreciation is charged.

#### 1.4 Leasing and hire purchase commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

#### 1.5 Stock and work in progress

Stocks and work in progress are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. Cost includes all direct expenditure and an appropriate portion of variable and fixed overheads.

#### 1.6 Pensions

The company operates a money purchase (defined contribution) pension scheme for the benefit of certain directors and staff. Contributions payable to this scheme are charged to the profit and loss account in the period to which they relate. These contributions are invested separately from the company's assets.

# NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2003

#### 1 Accounting policies

(continued)

#### 1.7 Deferred taxation

Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

No provision has been made for deferred tax on gains recognised on revaluing property to its market value as the company does not intend to sell the revalued assets.

2	Operating profit	2003	2002
		£	£
	Operating profit is stated after charging:		
	Depreciation of tangible assets	146,436	105,933
	Hire of equipment	11,604	11,692
	Operating lease rentals		
	- Plant and machinery	21,358	21,358
	- Land and buildings	-	10,562
	Auditors' remuneration	6,500	6,500
	and after crediting:		
	Profit on disposal of tangible assets	(6,768)	(16,253)
3	Interest payable	2003	2002
		£	£
	On bank loans and overdrafts	33	8,719
	Lease finance charges and hire purchase interest	30,419	24,847
		30,452	33,566

# NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2003

4

Taxation	2003	2002 £
Domestic current year tax	£	£
U.K. corporation tax	7,876	765
Current tax charge	7,876	765
Deferred tax		
Deferred tax charge credit current year	45,303	-
	53,179	765
Factors affecting the tax charge for the year		
Profit on ordinary activities before taxation	396,901	123,698
Profit on ordinary activities before taxation multiplied by standa UK corporation tax of 19.00% (2002 : 20.00%)	ard rate of 75,411	24,740
	<u> </u>	
Effects of:	(0.007)	E 1E4
Non deductible expenses Depreciation add back	(2,007) 27,735	5,154 21,187
Capital allowances	(34,182)	(16,806)
Tax losses utilised	(59,081)	(33,225)
Other tax adjustments	(00,001)	(285)
	(67,535)	(23,975)
Current tax charge	7,876	765

The company has estimated losses of £ nil (2002 : £ 310,951) available for carry forward against future trading profits.

Other taxation adjustments relate to marginal relief.

# NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2003

5	Tangible fixed assets						
		Land and buildings Freehold	Computer equipment	Plant and machinery	Fixtures & fittings	Motor vehicles	Total
		£	£	£	£	£	£
	Cost or valuation						
	At 1 April 2002	350,000	75,858	1,200,416	245,415	90,762	1,962,451
	Additions	-	8,990	269,997	6,238	67,745	352,970
	Disposals		(1,845)	(50,000)	(100)	(15,479)	(67,424) ————
	At 31 March 2003	350,000	83,003	1,420,413	251,553	143,028	2,247,997
	Depreciation						
	At 1 April 2002	-	34,325	938,032	158,935	32,582	1,163,874
	On disposals	-	(922)	(49,764)	(7)	(13,322)	(64,015)
	Charge for the year	-	30,662	75, <b>82</b> 9	18,965	20,980	146,436
	At 31 March 2003		64,065	964,097	177,893	40,240	1,246,295
	Net book value						
	At 31 March 2003	350,000	18,938 	456,316	73,660	102,788	1,001,702
	At 31 March 2002	350,000	41,533	262,384	86,480	58,180	798,577

#### Comparable historical cost for the land and buildings included at valuation:

0	£
Cost At 1 April 2002 & at 31 March 2003	299,406
Depreciation based on cost At 1 April 2002 On disposals for the year	101,266
At 31 March 2003	101,266
Net book value At 31 March 2003	198,140
At 31 March 2002	198,140

The buildings were revalued by Taylor Weaver Chartered Surveyors in November 2001.

# NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2003

Trade debtors

Other debtors

ACT recoverable

Prepayments and accrued income

5	Tangible fixed assets		(	continued)
	Included above are assets held under finance leases or h	ire purchase contracts	as follows:	
		Plant and machinery £	Motor vehicles £	Total £
	Net book values	~	-	~
	At 31 March 2003	11,797	54,248	66,045
	At 31 March 2002	101,523	46,909	148,432
	Depreciation charge for the year			
	31 March 2003	2,949	12,768	15,717
	31 March 2002	25,381	5,526	30,907
6	Stocks and work in progress		2003	2002
	, -		£	£
	Raw materials and consumables		196,881	154,904
	Work in progress  Long term contract balances:		20,952	27,989
	- Net cost less foreseeable losses		7,944	5,672
	Finished goods and goods for resale		81,681	60,864
			307,458	249,429
	There is no material difference between the replacemen	nt cost of stocks and the	eir balance she	eet amounts.
7	Debtors		2003	2002
			£	£

390,778

7,611

99,190

497,579

439,927

2,282

1,109

59,313

502,631

# NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2003

8	Creditors: amounts falling due within one year	2003 £	2002 £
		•	~
	Net obligations under finance leases and hire purchase contracts	26,597	40,224
	Trade creditors	385,533	388,681
	Corporation tax	5,594	-
	Other taxes and social security costs	144,081	107,439
	Other creditors Accruals and deferred income	3,629 231,756	829 208 276
	Accidais and deferred income		288,376
		797,190	825,549
9	Creditors: amounts falling due after more than one year	2003	2002
		£	£
	Net obligations under finance leases and hire purchase contracts	8,333	40,347
	Net obligations under finance leases and hire purchase contracts		
	Repayable within one year	26,597	40,224
	Repayable between one and five years	8,333	40,347
		34,930	80,571
	Included in liabilities falling due within one year	(26,597)	(40,224)
		8,333	40,347
			·
10	Provisions for liabilities and charges		
			Deferred tax
			liability £
			<i>T.</i> .
	Profit and loss account		45,303
	Balance at 31 March 2003		<b>45,303</b>
	The deferred tax liability is made up as follows:		
		2003	2002
		£	£
	Accelerated capital allowances	45,303	-
		======	

# NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2003

11	Pension costs			
	Defined contribution			
			2003 £	2002 £
	Contributions payable by the company for the year		8,186	28,817
	The company has previously operated a defined benefit p November 2002 in advance of the winding up of the sche 17 have not been adhered to. This approach has been ta company's position as at 31 March 2003.	me. On this basis the	full requiremen	ts of FRS
12	Share capital		2003 £	2002 £
	Authorised		-	_
	50,000 Ordinary shares of £ 1 each		50,000	50,000
	500,000 Preference shares of £ 1 each		500,000	500,000
	Allotted, called up and fully paid			
	7,220 Ordinary shares of £ 1 each		7,220 ———	7,220
13	Statement of movements on reserves			
		Revaluation reserve	Other reserves (see below)	Profit and loss account
		£	£	£
	Balance at 1 April 2002	151,860	325,000	652,736
	Retained profit for the year			343,722
	Balance at 31 March 2003	151,860	325,000	996,458
	Other reserves			
	Other reserves			
	Capital redemption reserve			

# NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2003

14	Reconciliation of movements in shareholders' funds	2003 £	2002 £
	Profit for the financial year	343,722	122,933
	Other recognised gains and losses	-	60,000
	Net addition to shareholders' funds	343,722	182,933
	Opening shareholders' funds	1,136,816	953,883
	Closing shareholders' funds	1,480,538	1,136,816
		- <del></del>	

#### 15 Financial commitments

At 31 March 2003 the company had annual commitments under non-cancellable operating leases as follows:

	2003	2002
	£	£
Expiry date:		
Within one year	26,234	26,234
	<del></del>	<del></del>

#### 16 Directors' share options

During the year D L Jones, M C Jones & P Redhead were granted equal options over a total of 846 ordinary shares in the capital of the company. The options can be exercised at the price of £10 per share at any time on or before 31 October 2007. There is no time or performance criteria attached to the options.

17	Directors' emoluments	2003 £	2002 £
	Emoluments for qualifying services  Company pension contributions to money purchase schemes	318,685 5,574 324,259	194,712 1,430 196,142
	The number of directors for whom retirement benefits are accruing under money purchase pension schemes amounted to 2 (2002 - 1).		
	Emoluments disclosed above include the following amounts paid to the highest paid director:		
	Emoluments for qualifying services	116,107	<del>-</del>

# NOTES TO THE ABBREVIATED ACCOUNTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2003

### 18 Employees

### Number of employees

The average monthly number of employees (including directors) during the year was:

you. Nuc.	2003 Number	2002 Number
Production	47	46
Sales & distribution	10	10
Administration	8	8
Maintenance	4	4
	69	68
Employment costs	£	£
	r.	L
Wages and salaries	1,476,270	1,122,383
Social security costs	131,126	102,413
Other pension costs	8,186	28,817
	1,615,582	1,231,573