## KELCAMP STEEL FENCING LIMITED

Abbreviated accounts

31 December 1999

Deloitte & Touche Colmore Gate 2 Colmore Row Birmingham B3 2BN

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#### **REPORT AND FINANCIAL STATEMENTS 1999**

#### OFFICERS AND PROFESSIONAL ADVISERS

#### **DIRECTORS**

RE Dewberry J Humphries AD Smith

#### **SECRETARY**

J Humphries

#### REGISTERED OFFICE

Nevada Lane Burslem Stoke on Trent Staffs ST6 2BN

#### **BANKERS**

Barclays Bank plc PO Box 5 Queens Square Wolverhampton WV1 1DS

#### **AUDITORS**

Deloitte & Touche Chartered Accountants Colmore Gate 2 Colmore Row Birmingham B3 2BN

#### **DIRECTORS' REPORT**

The directors present their annual report and the audited financial statements for the year ended 31 December 1999.

#### PRINCIPAL ACTIVITIES AND REVIEW OF THE BUSINESS

The company's principal activity is the manufacture and sale of security fencing.

#### REVIEW OF DEVELOPMENTS AND FUTURE PROSPECTS

The directors consider the trading results for the year to be satisfactory and expect to continue to trade profitably in the future.

#### DIVIDENDS AND TRANSFER TO RESERVES

The results for the year are set out in detail on page 4. The directors do not recommend the payment of a dividend and the retained profit for the year of £119,223 (1998: £167,842) has been transferred to reserves.

#### DIRECTORS AND THEIR INTERESTS

The directors who served during the year, together with their interests in the share capital of the company, are as follows:

	Ordinary shar	Ordinary shares of £1 each	
	1999	1998	
	No.	No.	
RE Dewberry	1,000	1,000	
J Humphries	1,000	1,000	
AD Smith	1,000	1,000	

#### **AUDITORS**

Deloitte & Touche have expressed their willingness to continue as auditors of the company and a resolution for their re-appointment will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

Hunghries

J Humphries

Secretary

Deloitte & Touche Colmore Gate 2 Colmore Row Birmingham B3 2BN



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## Deloitte & Touche

#### **AUDITORS' REPORT**

# TO KELCAMP STEEL FENCING LIMITED PURSUANT TO SECTION 247B OF THE COMPANIES ACT 1985

We have examined the abbreviated accounts on pages 4 to 17 together with the financial statements of Kelcamp Steel Fencing Limited prepared under section 226 of the Companies Act 1985 for the year ended 31 December 1998.

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the abbreviated accounts in accordance with Section 246A(3) of the Companies Act 1985. It is our responsibility to form an independent opinion as to the company's entitlement to deliver abbreviated accounts prepared in accordance with that section and whether the abbreviated accounts have been properly prepared in accordance with those provisions and report our opinion to you.

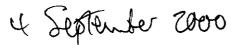
#### Basis of opinion

We have carried out the procedures we considered necessary to confirm, by reference to the audited financial statements, that the company is entitled to the exemptions and that the abbreviated accounts have been properly prepared from those financial statements. The scope of our work for the purpose of this report does not include examining or dealing with events after the date of our report on the full financial statements.

#### Opinion

In our opinion the company is entitled under sections 247, 247A and 249 of the Companies Act 1985 to deliver abbreviated accounts prepared in accordance with Section 246A(3) of the Companies Act 1985, in respect of the year ended 31 December 1999, and the abbreviated accounts on pages 4 to 17 have been properly prepared in accordance with those provisions.

Chartered Accountants and Registered Auditors



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## PROFIT AND LOSS ACCOUNT Year ended 31 December 1999

	Note	1999 £	1998 £
GROSS PROFIT		1,387,682	1,371,722
Distribution costs Administrative expenses		(208,101) (960,625)	(186,820) (899,223)
Operating profit	2	218,956	285,679
Interest payable and similar charges	3	(37,764)	(46,653)
Profit on ordinary activities before taxation		181,192	239,026
Tax on profit on ordinary activities	4	(61,969)	(71,184)
Retained profit for the year	17	119,223	167,842

All of the above results derive from continuing operations.

There are no recognised gains or losses for the current financial year and the preceding financial year other than as stated in the profit and loss account.

## BALANCE SHEET 31 December 1999

	Note	£	1999 £	£	1998 £
FIXED ASSETS					
Intangible assets	6		800		1,200
Tangible assets	7		620,760		681,431
Investments	5		15,000		15,000
			636,560		697,631
CURRENT ASSETS					
Stocks	8	504,719		809,523	
Debtors	9	2,514,382		2,388,576	
Cash at bank and in hand		234,893		216,592	
		3,253,994		3,414,691	
CREDITORS: amounts falling due within		3,233,994		3,414,091	
one year	10	(2,985,788)		(3,274,820)	
Net current assets			268,206		139,871
Total assets less current liabilities			904,766		837,502
CREDITORS: amounts falling due after one year	11		(101,876)		(151,128)
PROVISIONS FOR LIABILITIES AND					
CHARGES	13		(4,837)		(7,544)
Net assets			798,053		678,830
CAPITAL AND RESERVES			3.000		2.000
Called up share capital	14	•	3,000		3,000
Capital redemption reserve Profit and loss account	15 15		13,000 782,053		13,000 662,830
FIGHT and 1088 account	13		104,033		
EQUITY SHAREHOLDERS' FUNDS	17		798,053		678,830

These accounts have been prepared in accordance with the special provisions relating to medium sized companies under Section 246A of the Companies Act 1995 with respect to the delivery of individual accounts.

These financial statements were approved by the Board of Directors on 29 August 2000

Signed on behalf of the Board of Directors

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J Humphries

Director

## NOTES TO THE CASH FLOW STATEMENT Year ended 31 December 1999

	Note	1999 £	1998 £
Reconciliation of operating profit to net	·		
cash inflow from operating activities			
Operating profit		218,956	285,679
Depreciation charges		150,660 400	154,881
Amortisation of goodwill Profit on sale of fixed assets		(2,122)	400 (4,742)
Decrease/(increase) in stocks	•	304,804	(212,823)
(Increase)/decrease in debtors		(125,806)	87,083
(Decrease) in creditors		(264,986)	(272,818)
Net cash inflow from operating activities		281,906	37,660
Cashflow statement		· · · · · · · · · · · · · · · · · · ·	
Net cash inflow from operating activities		281,906	37,660
Returns from investments and servicing of			,
finance	(i)	(37,764)	(46,653)
Taxation paid		(83,176)	(42,630)
Capital expenditure	(i)	(43,156)	(71,601)
		117,810	(123,224)
Financing			
Cash outflow from debt financing	(i)	(99,509)	(90,132)
Increase/(decrease) in cash		18,301	(213,356)
		<del></del>	
Reconciliation of net cash flow movement in			
net funds	(ii)		
Increase/(decrease) in cash in the period	()	18,301	(213,356)
Cash flow from debt financing		99,509	90,132
New finance leases		(44,711)	(108,527)
Change in net funds		73,099	(231,751)
Net debts at 1 January 1999	(ii)	(25,777)	205,974
Net funds at 31 December 1999	(ii)	47,322	(25,777)

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## NOTES TO THE CASH FLOW STATEMENT Year ended 31 December 1999

			1999 £	1998 £
(i) GROSS CASH FLOWS				
Returns on investments and servicing of finance				
Interest paid			(37,764)	(46,653)
Capital expenditure				
Payments to acquire tangible fixed assets Receipts from sales of tangible fixed assets			(92,726) 49,570	(90,251) 18,650
According from sures of talligible and assets				
			(43,156)	(71,601)
Financing Loan repayments			(15,710)	(15,711)
Repayment of hire purchase liabilities			(83,799)	(74,421)
			(99,509)	(90,132)
			(99,309)	(90,132)
(ii) ANALYSIS OF CHANGES IN NET		Cash	Other	
FUNDS	1998	Flows	Changes	1999
	£	£	£	£
Cash in hand and at bank	216,592	18,301	-	234,893
Bank loan	(116,705)	15,710	-	(100,995)
Finance leases	(125,664)	83,799	(44,711)	(86,576)
	(242,369)	99,509	(44,711)	(187,571)
	<del> </del>			
	(25,777)	117,810	(44,711)	47,322
		<del></del>		

#### 1. ACCOUNTING POLICIES

The particular accounting policies adopted are described below.

#### Accounting convention

The financial statements are prepared under the historical cost convention.

#### Consolidation

In preparing these accounts advantage has been taken of the exemption conferred by Section 248 of the Companies Act 1985 on the grounds that in the directors' opinion the company is entitled to the exemption from the requirement to prepare group accounts.

#### Goodwill

Goodwill represents the excess of the fair value of the consideration given to acquire a business over the fair value of the separable net assets acquired. Goodwill is amortised over its useful economic life.

#### Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost, less estimated residual value, of each asset on a straight line basis over its expected useful life, as follows:

Freehold buildings

- 2% straight line

Plant and fixtures

- 10% and 20% straight line

Computer equipment

- 25% straight line

Motor vehicles

- 25% straight line

#### Stocks

Stocks are stated at the lower of cost and net realisable value. Cost is arrived at as follows:

Raw materials

- purchase cost on a first-in, first-out basis

Work in progress

- cost of direct materials and labour plus attributable overheads based on a

normal level of activity

Net realisable value is based on estimated selling price less further costs expected to be incurred to completion and disposal.

#### Deferred taxation

Provision is made for deferred taxation using the liability method to take account of timing differences between the incidence of income and expenditure for taxation and accounting purposes except to the extent that the directors consider that a liability to taxation is unlikely to crystallise.

#### Leases

Assets obtained under finance leases and hire purchase contracts are capitalised at their fair value on acquisition and depreciated over their estimated useful lives. The finance charges are allocated over the period of the lease rentals in proportion to the capital element outstanding.

Operating lease rentals are charged to income in equal amounts over the lease term.

#### Pension costs

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund for the year.

#### 2. OPERATING PROFIT

is stated after charging:

	is stated after charging:		į.
		. 1999	1998
		£	£
	Depreciation: owned fixed assets	59,225	70,565
	Depreciation: assets under finance		•
	leases	91,435	84,316
	Amortisation of goodwill	400	400
	Auditors remuneration for audit	C 200	C 000
	services	6,200	6,000
	Operating lease rentals: on hire of plant and machinery	41,685	40,744
	and machinery	=======================================	=======================================
3.	INTEREST PAYABLE AND SIMILAR CHARGE		
		1999	1998
		£	£
	Bank loans and overdrafts	26,229	35,047
	Finance leases and hire purchase		
	contracts	11,535	11,606
		37,764	46,653
4.	TAX ON PROFIT ON ORDINARY ACTIVITIES		
		1999	1998
		£	£
	UK corporation tax at 30% (1998 31%)	65,000	83,500
	Deferred taxation	(2,707)	(8,679)
		62,293	74,821
	Adjustments to prior years' tax provision	02,270	7 1,021
	corporation tax	(324)	(3,637)
		61,969	71,184
		<del></del>	<del></del>

#### 5. FIXED ASSET INVESTMENTS

**Cost**1 January 1999 and 31 December 1999
15,000

The investment relates to a holding of 15,000 £1 Ordinary shares in Aspect Powder Coatings Limited being 75% of the issued share capital of that company, which is incorporated in England and Wales.

As at 31 December 1999 Aspect Powder Coatings Limited had net assets of £420,688 and its retained profit for the period then ended was £112,649. The value attributable to the company's shareholding was £315,516.

#### 6. INTANGIBLE FIXED ASSETS

Goodwill £
4,000
2 200
2,800
400
3,200
800
1.000
1,200

#### 7. TANGIBLE FIXED ASSETS

	Freehold land and buildings £	Plant, fixtures and computer equipment £	Motor Vehicles £	Total £
Cost				
At 1 January 1999	273,576	540,317	375,285	1,189,178
Additions	-	33,658	103,779	137,437
Disposals	<u>-</u> -	(5,139)	(124,296)	(129,435)
At 31 December 1999	273,576	568,836	354,768	1,197,180
Depreciation				
At 1 January 1999	20,483	319,804	167,460	507,747
Charge for the year	4,472	61,593	84,595	150,660
Disposals		(5,139)	(76,848)	(81,987)
At 31 December 1999	24,955	376,258	175,207	576,420
Net book value				
At 31 December 1999	248,621	192,578	179,561	620,760
At 31 December 1998	253,093	220,513	207,825	681,431
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Included above are assets with a net book value of £258,237 (1998 £308,362) which are held under hire purchase agreements.

	1999 £	1998 £
Analysis of freehold land and		
buildings		
Land	50,000	50,000
Buildings	223,576	223,576
	273,576	273,576
	<del></del>	

## Capital commitments

At 31 December 1999 there were no capital commitments (1998: Nil).

#### 8. STOCKS

		1999 £	1998 £
	Raw materials	191,499	246,559
	Work in progress	102,107	126,908
	Finished goods	211,113	436,056
		504,719	809,523
9.	DEBTORS		
		1999 £	1998 £
	Trade debtors	2,494,369	2,378,043
	Prepayments and accrued income	20,013	10,533
		2,514,382	2,388,576
	All amounts are due within one year.		
10.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE Y	EAR	
		1999 £	1998 £
	Bank loans	16,784	17,211
	Obligations under finance leases and	,	- · <b>,</b> ·
	hire purchase contracts	68,911	74,030
	Trade creditors	1,945,998	2,153,148
	Amounts owed to related companies  Amounts owed to subsidiary	269,395	329,534
	undertaking	167,897	217,862
	Directors' loan accounts	177,137	160,844
	Corporation tax	65,000	83,500
	Other taxes and social security	212,533	203,305
	Accruals and deferred income	62,133	35,386
		2,985,788	3,274,820

The directors' loan accounts are interest free and have no fixed date for repayment. The maximum amount outstanding during the year was £177,137.

#### 11. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

		1999 £	1998 £
	Bank loans Obligations under finance leases and	84,211	99,494
	hire purchase contracts	17,665	51,634
		101,876	151,128
	Amounts payable wholly or partly after five years:		
	Bank loans	42,106	52,631
12.	BORROWINGS		
		1999 £	1998 £
	Bank loans Obligations under finance leases and	100,995	116,705
	hire purchase conracts	86,576	125,664
		187,571	242,369
	The maturity of the above amounts is as follows:	,	
	In one year or less, or on demand	85,695	91,241
	More than one year but not more than two years	28,191	59,982
	More than two years but not more than five years	31,579	38,515
	More than five years	42,106	52,631
		187,571	242,369

All borrowings which mature in more than five years are repayable by instalments.

Bank borrowings are secured by a fixed and floating charge over the assets of the company, chattel mortgages on certain items of machinery, a charge over a life assurance policy on the life of a director and an unlimited cross guarantee between Aspect Powder Coatings Limited, Kelcamp Steel Fencing Limited, Stoke Galvanising Limited and Widnes Galvanising Limited. The loans are subject to interest at 3% and 3.5% over LIBOR.

Obligations under finance leases and hire purchase agreements are secured against the specific tangible fixed assets to which they relate.

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## NOTES TO THE ACCOUNTS Year ended 31 December 1999

## 13. PROVISIONS FOR LIABILITIES AND CHARGES

		Balance at 1 January 1999 £	Credited to profit and loss account £	Applied £	Balance at 31December 1999 £
	Deferred taxation	7,544	(2,707)	·	4,837
	The amounts of deferred tax provided and unprovided	l in the accounts	s are:		
		Provi			rovided
		1999 £	1998 £	1999 £	
	Accelerated capital allowances	4,837	7,544	11,178	
14.	CALLED UP SHARE CAPITAL	<del></del> -			
				1999 £	
	Authorised 88,000 Ordinary shares of £1 each 12,000 'A' Ordinary shares of £1 each			88,000 12,000	12,000
				100,000	100,000
	Called up allotted and fully paid 3,000 Ordinary shares of £1 each	·		3,000	3,000
15.	STATEMENT OF MOVEMENT ON RESERVES				
				Capital redemption reserve	and loss account
	1 January 1999 Retained profit for year			13,000	662,830
	31 December 1999			13,000	782,053

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## NOTES TO THE ACCOUNTS Year ended 31 December 1999

#### 16. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

Directors' remuneration	1999 £	1998 £
Emoluments (excluding pension contributions)	389,972	322,281
Company contributions to money purchase and similar pension schemes in respect of directors' services	33,000	25,000
The number of directors who:	1999 No	1998 No
- are members of a money purchase pension scheme	2	2
Remuneration of the highest paid director:	1999 £	1998 £
Aggregate of emoluments (excluding pension contributions)	170,595	134,003
Company contributions to money purchase and similar pension schemes in respect of directors services	23,000	18,000
Average number of persons employed		
	1999 No	1998 No
Production Distribution Administration	52 7 20	56 7 20
	79	83
Staff costs during the year (including directors)		
	1999 £	1998 £
Wages and salaries Social security costs Other pension costs	1,611,451 169,323 64,118	1,595,765 165,060 52,215
	1,844,892	1,813,040

#### 17. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	1999 £	1998 £
Profit attributable to members of the company Opening shareholders' funds	119,223 678,830	167,842 510,988
Closing shareholders' funds	798,053	678,830

#### 18. RELATED PARTY TRANSACTIONS

The directors of the company are also directors of and have interests in the share capital of Aspect Powder Coatings Limited, Stoke Galvanising Limited and Widnes Galvanising Limited. Kelcamp Steel Fencing Limited traded with these companies during the year as follows:

	Sales 1999 £	Purchases 1999 £	Debtors 1999 £	Creditors 1999 £
Aspect Power Coatings Limited	23,769	990,468	_	167,898
Stoke Galvanising Limited	1,010	176,350	-	29,687
Widnes Galvanising Limited	26,387	902,378	-	239,708
, and the second			<del></del>	
	Sales 1998	Purchases 1998	Debtors 1998	Creditors 1998
	£	£	£	£
Aspect Power Coatings Limited	13,375	777,159	· _	217,862
Stoke Galvanising Limited	246	278,386	-	75,062
Widnes Galvanising Limited	29,117	725,650	_	254,471

The transactions are on normal commercial terms.

	Manage- ment Charges Received 1999 £	Manage- ment Charges Received 1998 £
Aspect Power Coatings Limited	12,000	12,000
Widnes Galvanising Limited	14,400	14,400
		<del></del>

## 19. FINANCIAL COMMITMENTS

#### Operating lease commitments

At 31 December 1999 the company was committed to making the following payments during the next year in respect of operating leases:

	Land and Buildings 1999 £	Land and Buildings 1998 £
Leases which expire:		
Within two to five years	15,000	15,000
After 5 years	23,400	23,400
	38,400	38,400