## **ANNUAL REPORT AND FINANCIAL STATEMENTS**

# FOR THE YEAR ENDED 31 DECEMBER 2021

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## **COMPANY INFORMATION**

Directors

Mr J iversen

(Appointed 6 April 2021)

Mr S Drewsen

(Appointed 6 April 2021)

Mr G L Williams

(Appointed 1 January 2022)

Company number

07142421

Registered office

Unit 11 & 12

Eastgate Business Park Wentloog Avenue

Cardiff

**United Kingdom** 

CF3 2EY

Auditor

Nunn Hayward LLP 2-4 Packhorse Road Gerrards Cross Buckinghamshire

SL9 7QE

# CONTENTS

	Page
Strategic report	1-2
Directors' report	3-5
Independent auditor's report	6-8
Statement of comprehensive Income	9 .
Statement of financial position	10
Statement of changes in equity	11
Notes to the financial statements	12 - 27

#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 DECEMBER 2021

The directors present the strategic report for the year ended 31 December 2021.

The results for the year are as set out in the attached financial statements.

#### Introduction

Founded and incorporated in 2010, Oprema Ltd is the UKs fastest growing multi-discipline security distributor, with four pillars of the business CCTV, Access Control, Fire and intrusion. The go to market strategy is to provide the best in class turnkey security solution, from design to pre-configuration and commissioning.

#### Fair review of the business

The shareholding of Oprema Ltd was acquired by EET Group on the 6th April 2021, with Oprema Ltd chosen as the "Centre of Excellence" for EET UK's Surveillance and Security business. Current year trading has seen the business grow above original budget, and the revised budget combining both Oprema Ltd and EET UK Surveillance and Security. FY2021 revenue ended at £35.1M, a growth of 48% verses FY2020 and 9% above budget. The business has maintained strong revenue growth and solid profitability throughout a challenging year encompassed by the acquisition. EBITDA for FY2021 grew slightly on the prior year as expected.

Gross profit margins have stabilized throughout the year ending at 21.5%, marginally below the original budget (21.9%), with consistent revenue growth across the strategically important brands. The business has maintained its close supplier relationships and added strategic growth vendors in 2021, allowing solid foundations for growth in 2022. The business operates in a £500M market with a positive outlook to gain further market share in 2022.

The financial position at the end of 2021 showed net assets of £5.6M, an improvement from £3.5M in FY2020. The main contributing factor due to the rise in stock from £4.5M to £8.7M, mitigating the risk of components shortages, supply chain challenges and Brexit. The strong stock position allows the business to continue the growth trajectory for 2022 and take market share in the surveillance and security space.

#### Principal risks and uncertainties

The directors continue to monitor the key risks and uncertainties facing the company in terms of competition, customer retention, liquidity and the wider economy.

### **Development and performance**

Oprema Limited is EET Group's 26th acquisition since 2015 and the 2nd in 2021, but unlike all earlier cases, the company will continue as a separate entity within the Group.

Oprema Limited has a strong and established market brand and is recognised as a market leader in its field. The company will continue to capitalise on its 'branding' by continuing to grow market share. The acquisition by the EET Group will allow Oprema Limited to tap into EET's reach when it comes to new brands, products, and services being offered. Ultimately Oprema Limited will look to become a centre of excellence for surveillance within the Group and within the wider market.

#### **Key performance indicators**

One of the main KPI's for the company is EBITDA. This has seen year on year growth since the company was established.

		2021	2020	2019
Revenue	(£000's)	35,101.9	23,660.4	18,442.3
Gross profit	(£000's)	7,549.0	5,409.2	4,212.7
Gross margin	(%)	21.5	22.9	22.8
EBITDA	(£000's)	2,703.8	2,761.7	1,554.7

# STRATEGIC REPORT (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

On behalf of the board

Mr G L Williams

Director

18 May 2022

#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 DECEMBER 2021

The directors present their annual report and financial statements for the year ended 31 December 2021.

## **Principal activities**

The principal activity of the company continued to be that of the supply of security equipment.

#### Results and dividends

The results for the year are set out on page 9.

Ordinary dividends were paid amounting to £72,750. The directors do not recommend payment of a final dividend.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr M R Epps (Resigned 1 January 2022) Mr J Iversen (Appointed 6 April 2021) Mr S Drewsen (Appointed 6 April 2021) Mr T I Cooke (Resigned 6 April 2021) Mr T J Duggan (Resigned 6 April 2021) Mr R K Hawkins (Resigned 6 April 2021) Ms N Owens (Resigned 6 April 2021) Mr G L Williams (Appointed 1 January 2022)

#### **Financial instruments**

### Approach

The company's activities expose it to a variety of financial risks which include market risk, competitive risk, currency risk, credit risk and liquidity risk. The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the company.

The company uses different methods to measure different types of risk to which it is exposed. For the purposes of financial statements disclosures, these methods include sensitivity analysis in the case of foreign exchange and ageing analysis for credit and liquidity risks.

## Market Risk

Market risk is the risk of loss arising from movements in market variables, including observable variables such as interest rates, exchange rates and equity markets, and indirectly observable variables such as volatilities and correlations. Market risk for the company primarily arises from foreign exchange risk in relation to overseas receivables.

#### Liquidity risk

Liquidity risk is the risk that the company will not be able to meet its cash outflows, as they fall due, because of lack of liquid assets. To ensure that the company has sufficient funds available on a timely basis in the form of cash and liquid assets to meet its liquidity requirements, the company manages its operations from available working capital.

The company operates internationally and is exposed to foreign exchange risk arising from trading with overseas entities.

Foreign exchange risk arises when future commercial transactions and recognised assets and liabilities are denominated in a currency that is not the entity's functional currency.

Losses in value may result from translating the receivables into Sterling at the date of the Statement of Financial Position (translation risk) or from adverse foreign currency exchange rate movements on specific cash flow transactions (transaction risk).

### **DIRECTORS' REPORT (CONTINUED)**

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### Credit Risk

Credit risk refers to the loss that the company would incur if a debtor fails to perform under its contractual obligations. The carrying amount of financial assets recognised in the Statement of Financial Position best represents the company's maximum exposure to credit risk as at the reporting date. The company has established procedures to minimise the risk of default by trade debtors including the use of credit insurance, detailed credit checks undertaken before a customer is accepted. Historically, these procedures have proved effective in minimising the level of impaired and past due debtors.

### Competition risk

The Company operates in a highly competitive market place where margins are continually under pressure, however, the Company is well established and well positioned to maintain and grow its market share.

#### Post reporting date events

Information relating to events since the end of the year is given in the notes to the financial statements.

#### Future developments

In accordance with s.414C(11) of Companies Act 2006, the Company has chosen to set out in the Company's Strategic Report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report. It has done so in respect of the review of the business and future developments.

#### Auditor

Nunn Hayward LLP will be re-appointed as auditor to the company in accordance with section 487(2) of the Companies Act 2006

## Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed
  and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

# **DIRECTORS' REPORT (CONTINUED)**

# FOR THE YEAR ENDED 31 DECEMBER 2021

On behalf of the board

Mr G L Williams **Director** 

18 May 2022

#### INDEPENDENT AUDITOR'S REPORT

#### TO THE MEMBER OF OPREMA LIMITED

#### Opinion

We have audited the financial statements of Oprema Limited (the 'company') for the year ended 31 December 2021 which comprise the statement of comprehensive income, the statement of financial position, the statement of changes in equity and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 101 'Reduced Disclosure Framework' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2021 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements; we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

#### TO THE MEMBER OF OPREMA LIMITED

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

## The extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud are to; identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses; and to respond appropriately to fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rest with those charged with governance and management.

### INDEPENDENT AUDITOR'S REPORT (CONTINUED)

#### TO THE MEMBER OF OPREMA LIMITED

#### Our approach was as follows:

- We obtained an understanding of the legal and regulatory framework that are applicable to the company and determined that the most significant are those that relate to the reporting framework (FRS102 and the Companies Act 2006), the relevant tax compliance regulations in the UK and the EU General Data Protection Regulations (GDPR).
- We understood how the company was complying with those frameworks by making enquiries of local management.
- Based on our understanding of the business, we designed our audit procedures to identify non-compliance with laws
  and regulations including making enquires of those charged with governance; testing journal entries, with a focus on
  manual, large or unusual transactions.
- We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud
  might occur, by meeting with management and making enquiries of those charged with governance. We also
  considered performance targets and the likelihood of these to influence management to misstate revenue and
  reported profits.
- We considered the controls established to address the risks identified, to prevent, deter or detect fraud, and how
  management and those charged with governance monitor those controls.
- We assessed the extent of the company's compliance with applicable laws and regulations

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

## Use of our report

This report is made solely to the company's member in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's member those matters we are required to state to the member in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's member for our audit work, for this report, or for the opinions we have formed.

Jonathan Hemmings FCA (Senior Statutory Auditor)

For and on behalf of Nunn Hayward LLP

18 May 2022

**Chartered Accountants** 

**Statutory Auditor** 

2-4 Packhorse Road Gerrards Cross Buckinghamshire

# STATEMENT OF COMPREHENSIVE INCOME

# FOR THE YEAR ENDED 31 DECEMBER 2021

		2021	2020
•	Notes	£	£
Revenue	<b>4</b>	35,101,856	23,660,411
Cost of sales		(27,552,854)	(18,251,186)
Gross profit		7,549,002	5,409,225
Administrative expenses	•	(5,246,331)	(3,082,297)
Other operating income		152,382	237,899
Operating profit	. 5	2,455,053	2,564,827
Investment income	8	7,965	884
Finance costs	9	(192,059)	(224,469)
Profit before taxation		2,270,959	2,341,242
Tax on profit	10	(181,441)	(271,620)
Profit and total comprehensive income for	or the financial		
year .		2,089,518	2,069,622

# STATEMENT OF FINANCIAL POSITION

## AS AT 31 DECEMBER 2021

		20	71	202	20
•	Notes	£	£	£	£
Non-current assets					
Property, plant and equipment	12		928,827		688,035
Current assets					
Inventories	13	8,735,266		4,546,993	
Trade and other receivables	14	9,299,288		6,065,086	
Cash and cash equivalents		2,094,661		1,014,935	
•		20,129,215		11,627,014	•
Current liabilities	15	(15,358,452)	•	(6,796,105)	
Net current assets			4,770,763	<del></del>	4,830,909
Total assets less current liabilities		•	5,699,590	•	5,518,944
Non-current liabilities	15		(114,401)		(1,989,951)
Provisions for liabilities	and the same		•		
Deferred tax liabilities	19	,	(50,680)		(11,252)
Net assets			5,534,509		3,517,741
Equity			_		• .
Called up share capital Retained earnings	21		1 5,534,508		1 3,517,740
•					
Total equity			5,534,509		3,517,741

The financial statements were approved by the board of directors and authorised for issue on 18 May 2022 and are signed on its behalf by:

Mr G L Williams Director

Company Registration No. 07142421

# STATEMENT OF CHANGES IN EQUITY

# FOR THE YEAR ENDED 31 DECEMBER 2021

,	·				
	Share capital		Retained earnings	Total	
•	Notes	£	£	£	
Balance at 1 January 2020		<b>1</b>	2,159,118	2,159,119	
Year ended 31 December 2020:					
Profit and total comprehensive income for the year			2,069,622	2,069,622	
Dividends	11	-	(711,000)	(711,000)	
Balance at 31 December 2020		1	3,517,740	3,517,741	
Year ended 31 December 2021:				,	
Profit and total comprehensive income for the year		-	2,089,518	2,089,518	
Dividends	11	-	(72,750)	(72,750)	
Balance at 31 December 2021		1	5,534,508	5,534,509	

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

#### Company information

Oprema Limited is a private company limited by shares incorporated in England and Wales. The registered office is Unit 11 & 12, Eastgate Business Park, Wentloog Avenue, Cardiff, United Kingdom, CF3 2EY. The company's principal activities and nature of its operations are disclosed in the directors' report.

#### 1.1 Accounting convention

The financial statements have been prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework (FRS 101) and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

#### Transition to FRS 101

The company transitioned to reporting under FRS101 from 6 April 2021. Previous years financial statements were prepared under FRS102. The key changes in accounting policies and their impact on the financial statements are set out below:

#### **IFRS 9 Financial Instruments**

IFRS 9 Financial Instruments brings together all three aspects of the accounting for financial instruments: classification and measurement, impairment and hedge accounting. The company has applied IFRS 9 for the first time for the accounting period ended 31 December 2021. No provision of comparative information has been made as this is not compulsory.

Under the requirements of IFRS 9, there were no changes in the classification and measurement of financial assets or liabilities. The company has determined there was no material impact of expected credit losses on trade receivables either on a 12 month or lifetime basis. The company does not apply hedge accounting.

### IFRS 15 Revenue from Contracts with Customers

The adoption of this standard has had no material effect on the company, as the company's existing revenue recognition policy is, in all material aspects, in accordance with the requirements in IFRS 15.

#### IFRS 16 Leases

The company has adopted IFRS 16 using the modified retrospective approach, so that the right-of use asset is equal to the lease liability on 1 January 2021, adjusted for any rent prepayments or accrued lease payments. The comparatives have not been restated, as allowed by the specific transitional provisions within the standard.

On transition to IFRS 16, vehicle leases in the amount of £49,087 were recognised in property, plant and equipment with lease liabilities of the same amount being recognised in creditors. There was no impact on the statement of financial position as at 1 January 2021.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

As permitted by FRS 101, the company has taken advantage of the following disclosure exemptions from the requirements of IFRS:

- inclusion of an explicit and unreserved statement of compliance with IFRS;
- presentation of a statement of cash flows and related notes;
- disclosure of the objectives, policies and processes for managing capital;
- disclosure of key management personnel compensation;
- disclosure of the categories of financial instrument and the nature and extent of risks arising on these financial instruments;
- the effect of financial instruments on the statement of comprehensive income;
- comparative period reconciliations for the number of shares outstanding and the carrying amounts of property, plant and equipment, intangible assets;
- disclosure of the future impact of new International Financial Reporting Standards in issue but not yet effective at the reporting date; and
- related party disclosures for transactions with the parent or wholly owned members of the group.

The company is eligible to claim these exemptions as it is included by full consolidation in the consolidated financial statements of its parent, EET A/S, a company registered in Denmark. EET Group A/S produces IFRS compliant full consolidated financial statements which are publicly available.

#### 1.2 Going concern

The directors have at the time of approving the financial statements, a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Revenue

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### 1.4 Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings Leasehold land and buildings Fixtures, fittings & equipment Computer equipment Motor vehicles 4% & 20% straight line ...
Over the term of the lease 20-25% straight line 15-33% straight line 20% straight line

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the income statement.

### 1.5 Impairment of tangible and intangible assets

At each balance sheet date, the Company reviews the carrying amount of assets to determine whether there is any indication of impairment loss. If any such indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss (if any).

The recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### 1.6 Inventories

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

#### 1.7 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.8 Financial assets

Financial assets are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

At initial recognition, financial assets are initially measured at fair value plus transaction costs.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

#### Financial assets held at amortised cost

Financial instruments are classified as financial assets measured at amortised cost where the objective is to hold these assets in order to collect contractual cash flows, and the contractual cash flows are solely payments of principal and interest. They arise principally from the provision of goods and services to customers (eg trade receivables). They are initially recognised at fair value plus transaction costs directly attributable to their acquisition or issue, and are subsequently carried at amortised cost using the effective interest rate method, less provision for impairment where necessary.

### Impairment of financial assets

Financial assets are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been affected.

#### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership to another entity.

### 1.9 Financial liabilities

The company recognises financial debt when the company becomes a party to the contractual provisions of the instruments.

#### Other financial liabilities

Other financial liabilities, including borrowings, trade payables and other short-term monetary liabilities, are initially measured at fair value net of transaction costs directly attributable to the Issuance of the financial liability. They are subsequently measured at amortised cost using the effective interest method. For the purposes of each financial liability, interest expense includes initial transaction costs and any premium payable on redemption, as well as any interest or coupon payable while the liability is outstanding.

## Derecognition of financial liabilities

Financial liabilities are derecognised when, and only when, the company's obligations are discharged, cancelled, or they expire.

#### 1.10 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

### 1.11 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2021

### 1 Accounting policies

#### Deferred tax

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### 1.12 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of inventories or non-current assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### 1.14 Leases

Accounting policy before 1 January 2021

Leases where substantially all the risks and rewards of ownership remain with the lessor are classified as operating leases. Rental costs arising under operating leases are expensed on a straight line basis over the term of the operating lease.

#### Accounting policy after 1 January 2021

At inception, the company assesses whether a contract is, or contains, a lease within the scope of IFRS 16. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Where a tangible asset is acquired through a lease, the company recognises a right-of-use asset and a lease liability at the lease commencement date. Right-of-use assets are included within property, plant and equipment, apart from those that meet the definition of investment property.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date plus any initial direct costs and an estimate of the cost of obligations to dismantle, remove, refurbish or restore the underlying asset and the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of other property, plant and equipment. The right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are unpaid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the company's incremental borrowing rate. Lease payments included in the measurement of the lease liability comprise fixed payments, variable lease payments that depend on an index or a rate, amounts expected to be payable under a residual value guarantee, and the cost of any options that the company is reasonably certain to exercise, such as the exercise price under a purchase option, lease payments in an optional renewal period, or penalties for early termination of a lease.

The lease liability is subsequently measured at amortised cost using the effective interest method. It is re-measured when there is a change in: future lease payments arising from a change in an index or rate; the company's estimate of the amount expected to be payable under a residual value guarantee; or the company's assessment of whether it will exercise a purchase, extension or termination option. When the lease liability is re-measured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The company has elected not to recognise right-of-use assets and lease liabilities for short-term leases of machinery that have a lease term of 12 months or less, or for leases of low-value assets including IT equipment. The payments associated with these leases are recognised in profit or loss on a straight-line basis over the lease term.

#### 1.15 Grants

Government grants are recognised when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Government grants relating to turnover are recognised as income over the periods when the related costs are incurred. Grants relating to an asset are recognised in income systematically over the asset's expected useful life. If part of such a grant is deferred it is recognised as deferred income rather than being deducted from the asset's carrying amount.

Government grants in the period relate to the Welsh Government Economic Resilience Fund and the Government Furlough scheme.

#### 1.16 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

## 1.17 Research and development expenditure

Research expenditure is written off against profits in the year in which it is incurred.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 2 Adoption of new and revised standards and changes in accounting policies

In the current year, the following new and revised Standards and Interpretations have been adopted by the company and have an effect on the current period or a prior period or may have an effect on future periods:

#### 3 Critical accounting estimates and judgements

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are outlined below.

#### Key sources of estimation uncertainty

#### Stacks

Stocks are valued at the lower of cost and net realisable value. Net realisable value includes, where necessary, provisions for slow moving and obsolete stock. Calculation of these provisions requires judgements to be made, which include forecast consumer demand, the economic environment and stock loss trends.

#### Accruals

Accruals are recognised by the directors for liabilities incurred at the balance sheet date but which have not yet been invoiced. These provisions are calculated by reviewing purchase order records at the balance sheet date and also making judgements on known liabilities.

#### Depreciation

Management reviews its estimate of the useful lives of depreciable assets at each reporting date, based on the expected utility of the asset.

#### 4 Revenue

	2021	2020
Revenue analysed by class of business	<u>.</u> £	£
Sales of goods	35,101,856	23,660,411
	2021	2020
Revenue analysed by geographical market	£	£
United Kingdom	35,041,441	23,439,247
Europe	50,750	221,164
Rest of the World	9,665	•
•		
	35,101,856	23,660,411

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

4	Revenue		
		2021	2020
	Other significant revenue	£	£
	Grants received	-	180,953
	•		1997
5	Operating profit		
		2021	2020
		£	£
	Operating profit for the year is stated after charging/(crediting):		
	Exchange gains	(27,975)	(134,453)
	Research and development costs	-	6,217
	Government grants	-	(180,953)
	Fees payable to the company's auditor for the audit of the company's financial		
	statements	23,659	20,511
	Depreciation of property, plant and equipment	248,745	196,906
	Cost of inventories recognised as an expense	26,936,492	17,961,768

## 6 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

	2021	2020
	Number	Number
Sales	44	46
Administration and management	21	5
Total	65	51
Their aggregate remuneration comprised:	2021	2020
	£	£
Wages and salaries	3,028,608	2,027,536
Social security costs	322,789	210,462
Pension costs	86,671	52,230
	3,438,068	2,290,228

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

7	Directors' remuneration		
	•	2021	2020
		£	£
	Remuneration for qualifying services	173,292	463,135
	Company pension contributions to defined contribution schemes	6,053	16,358
			<u></u>
		179,345	479,493
	The number of directors for whom retirement benefits are accruing, at the year end schemes amounted to 1 (2020 - 6).	, under defined	contribution
	The number of directors who exercised share options during the year was 3 (2020 - 0).		
	Remuneration disclosed above include the following amounts paid to the highest paid director:		
	Remuneration for qualifying services	n/a	172,500
	Company pension contributions to defined contribution schemes	n/a	6,000
8	As total directors' remuneration was less than £200,000 in the current year, no disclosure  Investment income	2021	2020
	Interest income	£	£
	Interest on bank deposits	1,435	884
	Other interest income	6,530	
			<del></del>
	Total income	7,965	884
9	Finance costs		•
		2021	2020
		£	. <b>£</b>
	Interest on financial liabilities measured at amortised cost:		
	Interest on bank overdrafts and loans	21,517	50,993
٠.	Interest on invoice finance arrangements Interest payable to group undertakings	88,232	173,476
	interest payable to group undertakings	79,922 . ———	
	·	189,671	224,469
	Interest on other financial liabilities:		
	Interest on lease liabilities	2,388	•
	Total Interest expense	192,059	224,469
		132,033	

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 DECEMBER 2021

Taxation	• •	
TONUTO	2021	2020
	£	£
Current tax		
UK corporation tax on profits for the current period	142,013	393,133
Adjustments in respect of prior periods	·	(88,674)
Total UK current tax	142,013	304,459
Deferred tax		· ·
Origination and reversal of temporary differences	39,428	(32,839)
	•	
Total tax charge	181,441	271,620
The charge for the year can be reconciled to the profit per the income statement as f	2021	2020
The charge for the year can be reconciled to the profit per the income statement as f		2020 £
The charge for the year can be reconciled to the profit per the income statement as for the profit before taxation	2021	
Profit before taxation	2021 £ 2,270,959	2,341,242
Profit before taxation  Expected tax charge based on a corporation tax rate of 19.00% (2020: 19.00%)	2021 £ 2,270,959 431,482	2,341,242 444,836
Profit before taxation  Expected tax charge based on a corporation tax rate of 19.00% (2020: 19.00%)  Effect of expenses not deductible in determining taxable profit	2021 £ 2,270,959	2,341,242 444,836 4,077
Profit before taxation  Expected tax charge based on a corporation tax rate of 19.00% (2020: 19.00%)  Effect of expenses not deductible in determining taxable profit  Adjustment in respect of prior years	2021 £ 2,270,959 431,482 19,183	444,836 4,077 (88,674)
Profit before taxation  Expected tax charge based on a corporation tax rate of 19.00% (2020: 19.00%)  Effect of expenses not deductible in determining taxable profit  Adjustment in respect of prior years  Permanent capital allowances in excess of depreciation	2021 £ 2,270,959 431,482 19,183 (58,033)	2,341,242 444,836 4,077 (88,674) (6,961)
Profit before taxation  Expected tax charge based on a corporation tax rate of 19.00% (2020: 19.00%)  Effect of expenses not deductible in determining taxable profit  Adjustment in respect of prior years  Permanent capital allowances in excess of depreciation  Depreciation on assets not qualifying for tax allowances	2021 £ 2,270,959 431,482 19,183 (58,033) 42,683	2,341,242 444,836 4,077 (88,674) (6,961) 37,411
Profit before taxation  Expected tax charge based on a corporation tax rate of 19.00% (2020: 19.00%)  Effect of expenses not deductible in determining taxable profit  Adjustment in respect of prior years  Permanent capital allowances in excess of depreciation  Depreciation on assets not qualifying for tax allowances  Research and development tax credit	2021 £ 2,270,959 431,482 19,183 (58,033) 42,683 (40,033)	444,836 4,077 (88,674) (6,961) 37,411 (84,793)
Profit before taxation  Expected tax charge based on a corporation tax rate of 19.00% (2020: 19.00%)  Effect of expenses not deductible in determining taxable profit  Adjustment in respect of prior years  Permanent capital allowances in excess of depreciation  Depreciation on assets not qualifying for tax allowances	2021 £ 2,270,959 431,482 19,183 (58,033) 42,683 (40,033) 2,503	2,341,242 444,836 4,077 (88,674) (6,961) 37,411 (84,793) (1,437)
Profit before taxation  Expected tax charge based on a corporation tax rate of 19.00% (2020: 19.00%)  Effect of expenses not deductible in determining taxable profit  Adjustment in respect of prior years  Permanent capital allowances in excess of depreciation  Depreciation on assets not qualifying for tax allowances  Research and development tax credit  Other permanent differences  Deferred tax adjustments in respect of prior years	2021 £ 2,270,959 431,482 19,183 (58,033) 42,683 (40,033) 2,503 39,428	2,341,242 444,836 4,077 (88,674) (6,961) 37,411 (84,793) (1,437)
Profit before taxation  Expected tax charge based on a corporation tax rate of 19.00% (2020: 19.00%)  Effect of expenses not deductible in determining taxable profit  Adjustment in respect of prior years  Permanent capital allowances in excess of depreciation  Depreciation on assets not qualifying for tax allowances  Research and development tax credit  Other permanent differences	2021 £ 2,270,959 431,482 19,183 (58,033) 42,683 (40,033) 2,503	2,341,242 444,836 4,077 (88,674) (6,961)

## Factors that may affect future tax charges

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which they reverse. The rate enacted for the relevant periods of reversal is 19% (2020: 19%). On 3 March 2021, the Chancellor announced that the government will legislate to increase the corporation tax rate to 25% from 1 April 2023. Any expected net reversal or net origination of deferred tax in 2021 is expected to be immaterial.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 DECEMBER 2021

						•	
11	Dividends	* •					
				2021	2020	2021	2020
	Amounts recognised as distribu	utions:	pe	er share	per share	Total	Total
	· .		•	£	£	`£	£
	Ordinary shares						
	Interim dividend paid			727.50	7,110.00	72,750	711,000
12	Property, plant and equipment	t					
		Freehold land and buildings	Leasehold land and buildings	Fixtures, fittings & equipment		Motor vehicles	Total
		£	£	£	£	£	£
	Cost						•
	At 31 December 2020	1,069,278	-	113,773	284,474	16,237	1,483,762
	Additions	-	136,705	34,213	249,594	69,025	489,537
	At 31 December 2021	1,069,278	136,705	147,986	534,068	85,262	1,973,299
	Accumulated depreciation and	impairment				4	
	At 31 December 2020	465,214		90,879	228,442	11,192	795,727
	Charge for the year	130,734	3,695	13,154	77,573	23,589	248,745
	At 31 December 2021	595,948	3,695	104,033	306,015	34,781	1,044,472
	Carrying amount						
	At 31 December 2021	473,330	133,010	43,953	228,053	50,481	928,827
	At 31 December 2020	604,064	-	22,894	56,032	5,045	688,035

Additions include vehicle costs recognised on transition to IFRS 16 in the amount of £49,087 with lease liabilities of the same amount being recognised in creditors. As permitted by transitional provisions within the Standard, no restatement of prior year figures was required.

## 13 Inventories

	•	2021	2020
		£	Ė
Finished goods		8,735,266	4,546,993
,		•	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

	*					
14	Trade and other receivables				•	
	•				2021	2020
					£	· £
•	Trade receivables				8,563,503	5,213,130
	VAT recoverable		*		124,570	
	Other receivables				•	393,905
	Prepayments and accrued income				611,215	458,051
	•				9,299,288	6,065,086
•						
15	Liabilities		_			
			Curren	=	Non-curr	
			2021	2020	2021	2020 . f
		Notes	. <b>£</b>	£	£	
	Borrowings	16	80,000	381,667	-	1,989,95
	Trade and other payables	17	14,974,453	5,520,672	-	
	Taxation and social security		235,789	893,766	-	
	Lease liabilities	18	68,210	-	114,401	
			15,358,452	6,796,105	114,401	1,989,951
16	Borrowings					
			Curren	t	Non-curr	ent
	• .		2021	2020	2021	2020
	,		£	£	£	4
	Borrowings held at amortised cost:					
	Bank loans		-	381,667	-	1,989,951
	Directors' loans		80,000	-	•	
					2021	2020
	•				£	1
	Secured borrowings included above:				. =	
	Bank loans				-	2,371,618
						,,

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2021

17	Trade and other payables		
		2021	2020
		£	£
•	Trade payables	8,236,508	4,824,859
	Amounts owed to fellow group undertakings	5,518,833	•
	Accruals and deferred income	1,163,205	657,479
	Other payables	55,907	38,334
		14,974,453	5,520,672
18	Lease liabilities		
		2021	2020
	Maturity analysis	£	£
	Within one year	69,210	
	In two to five years	114,901	-
	Total undiscounted liabilities	184,111	-
	Future finance charges and other adjustments	4	
	rutule lillance charges and other adjustificitis	(1,500)	
	Lease liabilities in the financial statements	182,611	-
		182,611	nths and after
	Lease liabilities in the financial statements  Lease liabilities are classified based on the amounts that are expected to be settled within	182,611	
	Lease liabilities in the financial statements  Lease liabilities are classified based on the amounts that are expected to be settled within	182,611	nths and after 2020
	Lease liabilities in the financial statements  Lease liabilities are classified based on the amounts that are expected to be settled within more than 12 months from the reporting date, as follows:	182,611  n the next 12 mor  2021 £	2020
	Lease liabilities in the financial statements  Lease liabilities are classified based on the amounts that are expected to be settled within	182,611 n the next 12 mor	2020
	Lease liabilities in the financial statements  Lease liabilities are classified based on the amounts that are expected to be settled within more than 12 months from the reporting date, as follows:  Current liabilities	182,611  The next 12 more  2021 £  68,210	2020
	Lease liabilities in the financial statements  Lease liabilities are classified based on the amounts that are expected to be settled within more than 12 months from the reporting date, as follows:  Current liabilities	182,611  182,611  2021 £  68,210 114,401	2020
	Lease liabilities in the financial statements  Lease liabilities are classified based on the amounts that are expected to be settled within more than 12 months from the reporting date, as follows:  Current liabilities  Non-current liabilities	182,611  182,611  2021 £  68,210 114,401	2020
	Lease liabilities in the financial statements  Lease liabilities are classified based on the amounts that are expected to be settled within more than 12 months from the reporting date, as follows:  Current liabilities	182,611  2021 £ 68,210 114,401 182,611	2020 £

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 18 Lease liabilities

The company has 4 vehicle leases and a property lease with an average term of 3 years at commencement. In respect of the property lease, the company does not have an option to purchase the property and there are no restrictions imposed by the lease in respect of making dividend payments, entering loan agreements or additional lease agreements.

On transition to IFRS 16 right-of-use assets of £49,087 and lease liabilities of £49,087 were recognised as at 1 January 2021 with no restatement of prior year figures. The lease liabilities were discounted at the incremental borrowing rate as at 1 January 2021 and the weighted average discount rate used was 4.46%. Interest for the year amounted to £2,388.

There was no impact on opening balance of retained reserves as at 1 January 2021.

Other leasing information is included in note 22.

#### 19 Deferred taxation.

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon during the current and prior reporting period.

	Accelerated capital allowances
	£
Deferred tax liability at 1 January 2020	44,091
Deferred tax movements in prior year	
Charge/(credit) to profit or loss	(32,839)
Deferred tax liability at 1 January 2021	11,252
Deferred tax movements in current year	
Charge/(credit) to profit or loss	39,428
Deferred tax liability at 31 December 2021	50,680
beleffed tax liability at 32 becellinger 2022	

The deferred tax liability set out above is expected to reverse within 12 months and relates to accelerated capital allowances that are expected to mature within the same period.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 DECEMBER 2021

20	Retirement benefit schemes		
		2021	2020
	Defined contribution schemes	£	£
	Charge to profit or loss in respect of defined contribution schemes	86,671	52,230

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

#### 21 Share capital

	2021	2020	2021	2020
Ordinary share capital	Number	Number	. ₤	£
Issued and fully paid				
Ordinary shares of 1p each	. 60	70	0.70	0,70
Ordinary A shares of 1p each	15	10	0.10	0.10
Ordinary B shares of 1p each	10	10	0.10	. 0.10
Ordinary C shares of 1p each .	15	10	0.10	0.10
,	100	100	1.00	1.00

During the year, on the exercise of share options held by three directors, the company re-designated 5 Ordinary shares as 5 A Ordinary shares and 5 Ordinary shares as 5 C Ordinary shares.

All classes of Ordinary shares carry full voting rights and rank pari-passu in all respects except, the right to dividends can be declared on a class of Ordinary shares to the exclusion of other classes.

### 22 Other leasing information

## Lessee

Amounts recognised in profit or loss as an expense during the period in respect of lease arrangements are as follows:

·						2021	2020
		•			•	£	£
Expense relating to leases of low-value assets			•	•		18,817	17,364

Information relating to lease liabilities is included in note 18.

### 23 Events after the reporting date

There were no significant events after the balance sheet date.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 DECEMBER 2021

## 24 Directors' transactions

Advances	% Rate	Opening Amounts repaid Closing balance balance			
•		£	£	£	
Advances and credits	2.50	144,416	(144,416)		
Advances and credits	2.50	28,555	(28,555)		
Advances and credits	2.50	8,054	(8,054)	-	
•			<del></del>		
		181,025	(181,025)		
				-	

Dividends totalling £72,750 (2020 - £711,000) were paid in the year in respect of shares held by the company's directors.

### 25. Controlling party

The ultimate parent undertaking is EET A/S, a company incorporated in Denmark. EET A/S is the smallest and largest group of undertakings for which group financial statements are prepared.

Copies of the group financial statements are available from Bregnerødvej 133 D, 3460 Birkerød, Denmark.